## CONTENTS

<table>
<thead>
<tr>
<th>Section</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>FOREWORD BY THE EXECUTIVE MAYOR</td>
<td>3</td>
</tr>
<tr>
<td>1. APPROVAL</td>
<td>4</td>
</tr>
<tr>
<td>2. INTRODUCTION</td>
<td>5</td>
</tr>
<tr>
<td>3. LEGISLATION</td>
<td>5</td>
</tr>
<tr>
<td>4. METHODOLOGY AND CONTENT</td>
<td>6</td>
</tr>
<tr>
<td>5. VISION, MISSION AND VALUES</td>
<td>7</td>
</tr>
<tr>
<td>6. STRATEGIC OBJECTIVES</td>
<td>8</td>
</tr>
<tr>
<td>7. MONTHLY REVENUE AND EXPENDITURE PROJECTIONS</td>
<td>9</td>
</tr>
<tr>
<td>8. IDP AND SDBIP STRATEGIC AND INSTITUTIONAL PROGRAMME KEY PERFORMANCE INDICATORS</td>
<td>20</td>
</tr>
<tr>
<td>8.1. THE MUNICIPAL MANAGER – VOTES 005, 080, 006</td>
<td>29</td>
</tr>
<tr>
<td>8.2. THE OFFICE OF THE EXECUTIVE MAYOR – VOTES 010, 045, 112, 114</td>
<td>35</td>
</tr>
<tr>
<td>8.3. THE BUDGET AND TREASURY OFFICE – VOTE 020</td>
<td>38</td>
</tr>
<tr>
<td>8.4. THE CORPORATE SERVICES – VOTES 090, 095, 100, 105</td>
<td>46</td>
</tr>
<tr>
<td>8.5. THE PLANNING AND DEVELOPMENT – VOTES 030, 035</td>
<td>55</td>
</tr>
<tr>
<td>8.6. THE ENGINEERING SERVICES – VOTES 050, 064, 065</td>
<td>57</td>
</tr>
<tr>
<td>8.7. THE WATER SERVICES – VOTE 055</td>
<td>60</td>
</tr>
<tr>
<td>8.8. THE COMMUNITY SERVICES – VOTES 060, 070, 075</td>
<td>65</td>
</tr>
<tr>
<td>9. DETAILED CAPITAL WORKS PLAN OVER THREE YEARS</td>
<td>67</td>
</tr>
<tr>
<td>ANNEXURE A – CAPITAL INFRASTRUCTURE PROJECTS – MONTHLY EXPENDITURE PROJECTIONS</td>
<td>71</td>
</tr>
<tr>
<td>ANNEXURE B – CAPITAL ITEMS – EXPENDITURE PROJECTIONS</td>
<td>73</td>
</tr>
<tr>
<td>ANNEXURE C – CAPITAL INFRASTRUCTURE PROJECTS – QUARTERLY PROJECTED IMPLEMENTATION</td>
<td>75</td>
</tr>
<tr>
<td>ANNEXURE D – CAPITAL ITEMS – QUARTERLY PROJECTED IMPLEMENTATION</td>
<td>80</td>
</tr>
</tbody>
</table>
FOREWORD BY THE EXECUTIVE MAYOR

Integrated Development Plan (IDP) and Budget for 2015/16 of Mopani District Municipality were approved on the 29th of May 2015. Service Delivery and Budget Implementation Plan (SDBIP) of the municipality is aligned to the IDP and Budget through strategic scorecards. This forms the basis for the SDBIP which is a one year implementation and monitoring tool. The Executive Mayor and Council will be responsible for providing guidance and oversight over the implementation of the SDBIP.

Mopani District Municipality, as Water Services Authority, has put aside sufficient budget for 2015/16 which responds to the needs of the communities as contained in the IDP. The budget will accelerate service delivery to our communities through implementation of bulk water and reticulation projects, rehabilitation and upgrading of sewage plants, including sanitation.

Management will be held accountable through monthly and quarterly reports on the implementation of the SDBIP. It stands to reason that proper implementation of the SDBIP will bring about sound financial management. Council has entered into a social contract with the electorates and will use the SDBIP to account on the achievements of the electoral mandate.
1. APPROVAL

The SDBIP gives meaning to both in-year reporting in terms of section 71 (monthly financial reporting), section 72 (mid-year report) and section 46 (end-of-year annual reports) and is a vital monitoring tool for the Executive Mayor and Council to monitor in-year performance of the municipality within the financial year. This enables the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance. The SDBIP aims to ensure that Directors are problem-solvers, who routinely look out for unanticipated problems and resolve them as soon as possible. The SDBIP also enables the Council to monitor the performance of the municipality against quarterly targets on service delivery and to serve as early warning for underperformance. The SDBIP serves as a management, implementation and monitoring tool that will assist the Executive Mayor, Councillors, Municipal Manager and Directors in delivering services to the community.

__________________________________________________________

APPROVED BY THE EXECUTIVE MAYOR
MOPANI DISTRICT MUNICIPALITY
CLLR N.RAKGOALE

__________________________________________________________

DATE
2. INTRODUCTION

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, “the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA.”

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing, the budget based on monthly projections. Circular 13 further suggests that “the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Mayor, Councillors, Municipal Manager, Senior Managers and community.”

The purpose of the SDBIP is to monitor the execution of the budget, performance of senior management and achievement of the strategic objectives with the Key Performance Indicators set by Council in the IDP. It enables the Municipal Manager to monitor the performance of Senior Managers, the Mayor to monitor the performance of the Municipal Manager, and for the community to monitor the performance of the municipality.

3. LEGISLATION

According to the Municipal Finance Act (MFMA) the definition of a SDBIP is: ‘a detailed plan approved by the Mayor of a municipality in terms of section 53

(1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must

(2) indicate-

(a) projections for each month of-

(i) revenue to be collected, by source; and

(ii) operational and capital expenditure, by vote;

(b) Service delivery targets and performance indicators for each quarter’

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Executive Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.
The following National Treasury prescriptions, in terms of MFMA Circular 13, as minimum requirements that must form part of the SDBIP are applicable to the Mopani District Municipality:

1. Monthly projections of revenue to be collected by source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Detailed capital works plan over three years

4. METHODOLOGY AND CONTENT

The MFMA circular 13 provides clear directives on the contents and methodology to derive at the SDBIP. The IDP objectives need to be quantified and related into key performance indicators.

The Priorities, Objectives and Strategies contained in the IDP lead the way in the development of the Municipal SDBIP. The SDBIP of the Mopani District Municipality is aligned to the Key Performance Areas (KPAs) as prescribed by the Performance Management Guide for Municipalities of 2001, with the addition of Spatial Rationale.

The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery and other performance targets and time frames as indicated on this plan. More details per directorate and sub-directorate are contained in the second layer of the SDBIP in the form of Divisional SDBIPs. This second layer need not be made public and mainly serves as internal organisational and individual monitoring tools. These details will form the basis for departmental and individual performance monitoring and employee performance management alignment.

Section 1 of the MFMA defines a “vote” as:

a) one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and
c) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned
5. VISION, MISSION AND VALUES

The Vision of Mopani District Municipality is:

“To be the Food Basket of Southern Africa and the Tourism destination of choice”

The strategic Mission is:

“To provide integrated, sustainable and equitable services through democratic, responsible and accountable governance; Promoting the sustainable use of resources for economic growth to benefit the community”

The Values of Mopani District Municipality are:

<table>
<thead>
<tr>
<th>Values</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Innovation</td>
<td>For the District Municipality to achieve its vision it must have “out of the box” thinking to do things differently for maximum impact. The District Municipality needs to identify creative strategies to enable it to address the backlog as well as prepare for future growth in the area.</td>
</tr>
<tr>
<td>Commitment</td>
<td>Each and every role player needs to be fully committed to the vision of the District Municipality, both from an institutional as well an individual point of view.</td>
</tr>
<tr>
<td>Ubuntu and Care</td>
<td>The District Municipality needs to subscribe to the philosophy of Ubuntu – “We are because you are”. Ubuntu was described by Archbishop Desmond Tutu (1999) as: “A person with Ubuntu is open and available to others, does not feel threatened that others are able and good, for he or she has a proper self-assurance that comes from knowing that he or she belongs in a greater whole and is diminished when others are humiliated or diminished ...” Furthermore, the concept of caring needs to be inculcated into the hearts and minds of both officials and politicians: caring for the marginalised, caring for the environment, caring about consequences, care in every action, decision and thought, and caring about each value underpinning the vision for the Mopani District Municipality.</td>
</tr>
</tbody>
</table>
6. **STRATEGIC OBJECTIVES**

The Strategic Objectives of Mopani District Municipality are indicated on the strategy map below. These objectives serve as the road map on how the municipality plans to become the Food Basket of Southern Africa and the Tourism destination of choice. These objectives were positioned in terms of the Balanced Scorecard Perspectives being: Learning and Growth; Institutional Processes; Financial results and Community Satisfaction. All outputs contained in the SDBIP are aligned to the attainment of one or more of these objectives below:

**To be the food basket of Southern Africa and the tourism destination of choice**
7. MONTHLY REVENUE AND EXPENDITURE PROJECTIONS

One of the most important and basic priorities for any municipality is to collect all its revenue as budgeted for – the failure to collect all such revenue will undermine the ability of the municipality to deliver on services. The municipality must ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. The revenue projections relate to actual cash expected to be collected and should reconcile to the cash flow statement approved with the budget documentation.

It is necessary to also show monthly projections of expenditure. The expenditure projections relate to cash paid and should reconcile to the cash flow (reconciliation between revenue and expenditure per month). It is necessary to manage and monitor cash flow on a monthly basis to ensure that expenditure do not exceed income, which if not properly managed might lead to the municipality running into financial difficulties. The reason for specifying cash flows is to ensure that expenditure does not exceed actual income.

This part of the plan will deal with the following:

1. Monthly revenue projections:
   a. Revenue by source;
   b. Revenue by vote;
   c. Revenue in terms of standard classifications.

2. Monthly expenditure projections:
   a. Expenditure by type;
   b. Operational expenditure:
      i. By vote
      ii. In terms of standard classifications
   c. Capital expenditure:
      i. By vote
      ii. In terms of standard classifications

3. Cash flow projections
   a. Cash receipts by source
   b. Cash payments by type
REVENUE

From the graph below, it can be observed that the majority (72%) of the revenue for 2015-2016 is expected to come from operational transfers, followed by service charges for water (15%):
### a. The revenue by source, broken down in actual and projected revenue by month, is included below:

Supporting Table SA 25 Budget - revenue by source

<table>
<thead>
<tr>
<th>Description</th>
<th>Budget Year 2015/16</th>
<th>Medium Term Revenue and Expenditure Framework</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>July</td>
<td>August</td>
</tr>
<tr>
<td><strong>Cash Receipts By Source</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Service charges - water revenue</td>
<td>20 442.662</td>
<td>16 000.000</td>
</tr>
<tr>
<td>Service charges - sanitation revenue</td>
<td>1 568.000</td>
<td>1 781.661</td>
</tr>
<tr>
<td>Service charges - other</td>
<td>8.000</td>
<td>11.000</td>
</tr>
<tr>
<td>Interest earned - external investments</td>
<td>237.500</td>
<td>400.000</td>
</tr>
<tr>
<td>Interest earned - outstanding debts</td>
<td>0</td>
<td>8 700.000</td>
</tr>
<tr>
<td>Transfer receipts - operational</td>
<td>45 776.500</td>
<td>44 775.000</td>
</tr>
<tr>
<td>Other revenue</td>
<td>1 200.000</td>
<td>3 000.000</td>
</tr>
<tr>
<td><strong>Cash Receipts By Source</strong></td>
<td>69 233.562</td>
<td>74 667.661</td>
</tr>
</tbody>
</table>

### b. The actual and projected monthly revenue by vote follows:

<table>
<thead>
<tr>
<th>Description</th>
<th>Budget Year 2015/16</th>
<th>Medium Term Revenue and Expenditure Framework</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>July</td>
<td>August</td>
</tr>
<tr>
<td><strong>Revenue by Vote</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Vote 3 - Finance &amp; Admin/Finance</td>
<td>54 350.41</td>
<td>68 900.000</td>
</tr>
<tr>
<td>Vote 12 - Water/Water Distribution</td>
<td>20 442.662</td>
<td>16 000.000</td>
</tr>
<tr>
<td>Vote 15 - waste water management/ sewerage</td>
<td>1 568.000</td>
<td>1 781.661</td>
</tr>
<tr>
<td><strong>Total Revenue by Vote</strong></td>
<td>76 457.032</td>
<td>86 681.661</td>
</tr>
</tbody>
</table>

Supporting Table SA 26 Budget - revenue by vote

©Mopani District Municipality
c. The actual and projected monthly revenue in terms of standard classification follows:

<table>
<thead>
<tr>
<th>Description</th>
<th>Budget Year 2015/16</th>
<th>Medium Term Revenue and Expenditure Framework</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>July</td>
<td>August</td>
</tr>
<tr>
<td>Revenue - Standard</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Governance and administration</td>
<td>54 635.04</td>
<td>68 900.00</td>
</tr>
<tr>
<td>Budget and treasury office</td>
<td>54 635.04</td>
<td>68 900.00</td>
</tr>
<tr>
<td>Trading services</td>
<td>22 010.86</td>
<td>17 781.86</td>
</tr>
<tr>
<td>Water</td>
<td>20 442.66</td>
<td>16 000.00</td>
</tr>
<tr>
<td>Waste water management</td>
<td>1 568.00</td>
<td>1 781.66</td>
</tr>
<tr>
<td>Total Revenue - Standard</td>
<td>76 645.70</td>
<td>86 681.66</td>
</tr>
</tbody>
</table>

Supporting Table SA 27 Budget – standard classification
EXPENDITURE:

d. Operational expenditure:

Of the Operating Expenditure projected for 2015-2016, employee related costs (37%), fall just outside the national norms, as can be seen on the graph below:
i. The monthly projections for operational expenditure by type follows:

<table>
<thead>
<tr>
<th>Expenditure By Type</th>
<th>July</th>
<th>August</th>
<th>Sept.</th>
<th>October</th>
<th>November</th>
<th>December</th>
<th>January</th>
<th>February</th>
<th>March</th>
<th>April</th>
<th>May</th>
<th>June</th>
<th>Budget Year 2015/16</th>
<th>Budget Year +1 2016/17</th>
<th>Budget Year +2 2017/18</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee related costs</td>
<td>30 486.765</td>
<td>28 126563</td>
<td>27 89205</td>
<td>49 848.290</td>
<td>31 240.991</td>
<td>30 510.564</td>
<td>28 545.701</td>
<td>27 566.920</td>
<td>46 582.000</td>
<td>27 100.000</td>
<td>14 084410</td>
<td>36 959872</td>
<td>39169929</td>
<td>412253168</td>
<td></td>
</tr>
<tr>
<td>Remuneration of councillors</td>
<td>845.174</td>
<td>948.285</td>
<td>951008</td>
<td>755.470</td>
<td>2 778.239</td>
<td>912.811</td>
<td>720.000</td>
<td>735.000</td>
<td>925.000</td>
<td>880000</td>
<td>806593</td>
<td>12 038.269</td>
<td>12 778623</td>
<td>13 526.172</td>
<td></td>
</tr>
<tr>
<td>Debt impairment</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0.068142</td>
<td>12399.835</td>
<td>13 118.229</td>
</tr>
<tr>
<td>Depreciation &amp; asset impairment</td>
<td>10 000.000</td>
<td>8 500.000</td>
<td>9 500000</td>
<td>13 500000</td>
<td>25 000000</td>
<td>30 000000</td>
<td>18 000000</td>
<td>7 683.744</td>
<td>17 000000</td>
<td>12 000000</td>
<td>13 000000</td>
<td>9 0699309</td>
<td>173253.053</td>
<td>181957.987</td>
<td>191 076644</td>
</tr>
<tr>
<td>Bulk purchases</td>
<td>16 532.000</td>
<td>15 000000</td>
<td>14 000000</td>
<td>20 000000</td>
<td>17 000000</td>
<td>18 000000</td>
<td>11 026.979</td>
<td>18 000000</td>
<td>17 000000</td>
<td>18 000000</td>
<td>18 000000</td>
<td>24 000000</td>
<td>2 631822</td>
<td>193190.801</td>
<td>209751150</td>
</tr>
<tr>
<td>Other materials</td>
<td>4 700.000</td>
<td>3 977397</td>
<td>4 230321</td>
<td>4 594971</td>
<td>5 148.430</td>
<td>11 210.734</td>
<td>5 133.167</td>
<td>8 900.256</td>
<td>16 901.555</td>
<td>14 520.000</td>
<td>4 000000</td>
<td>2 794034</td>
<td>86 110.864</td>
<td>135999.999</td>
<td>144 933378</td>
</tr>
<tr>
<td>Contracted services</td>
<td>398.000</td>
<td>890000</td>
<td>1 110379</td>
<td>1 363787</td>
<td>780.000</td>
<td>2 589.078</td>
<td>992.000</td>
<td>790.000</td>
<td>895.650</td>
<td>850.000</td>
<td>630000</td>
<td>88.366</td>
<td>12 176.660</td>
<td>13 179.428</td>
<td>13 917428</td>
</tr>
<tr>
<td>Other expenditure</td>
<td>4 500.000</td>
<td>6 800000</td>
<td>8 904325</td>
<td>17 500000</td>
<td>27 900.000</td>
<td>13 400.000</td>
<td>9 400.000</td>
<td>22 856.000</td>
<td>9 834.212</td>
<td>9 200000</td>
<td>6 213439</td>
<td>151509.976</td>
<td>17094334</td>
<td>179 06.150</td>
<td></td>
</tr>
<tr>
<td>Total Expenditure</td>
<td>69 461.939</td>
<td>64 242245</td>
<td>66 301997</td>
<td>85 639652</td>
<td>126 432189</td>
<td>109 219042</td>
<td>81 579521</td>
<td>76 584287</td>
<td>104 417690</td>
<td>104 589754</td>
<td>80 26.000</td>
<td>41 1544114</td>
<td>1010278430</td>
<td>1129348779</td>
<td>1200585199</td>
</tr>
</tbody>
</table>

Supporting Table SA 25 - Operational expenditure
ii. The actual and monthly projections for operational expenditure by vote is included below:

<table>
<thead>
<tr>
<th>Description</th>
<th>Budget Year 2015/16</th>
<th>Medium Term Revenue and Expenditure Framework</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>July</td>
<td>August</td>
</tr>
<tr>
<td>Expenditure by Vote to be appropriated</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Vote 1 - executive council/mayor</td>
<td>1 316,846</td>
<td>1 192,524</td>
</tr>
<tr>
<td>Vote 2 - Executive &amp; Council/Municipal Manager</td>
<td>659,076</td>
<td>691,919</td>
</tr>
<tr>
<td>Vote 3 - Finance &amp; Admin/Finance</td>
<td>2 574,872</td>
<td>3 500,000</td>
</tr>
<tr>
<td>Vote 4 - Corporate Services/HR</td>
<td>307,169</td>
<td>290,292</td>
</tr>
<tr>
<td>Vote 5 - Finance &amp; Admin/Other Admin</td>
<td>1 280,907</td>
<td>3 850,000</td>
</tr>
<tr>
<td>Vote 6 - Planning &amp; Development/Economic</td>
<td>579,614</td>
<td>616,389</td>
</tr>
<tr>
<td>Vote 7 - Health/Other</td>
<td>193,768</td>
<td>190,119</td>
</tr>
<tr>
<td>Vote 8 - Community Services/Other Community</td>
<td>370,710</td>
<td>379,011</td>
</tr>
<tr>
<td>Vote 9 - Public Services/Fire</td>
<td>1 827,376</td>
<td>1 716,971</td>
</tr>
<tr>
<td>Vote 10 - Public Safety/Other</td>
<td>865,339</td>
<td>4 600,000</td>
</tr>
<tr>
<td>Vote 11 - Roads Transport/Roads</td>
<td>259,096</td>
<td>166,967</td>
</tr>
<tr>
<td>Vote 12 - Water/Water Distribution</td>
<td>35,000,000</td>
<td>280,000,000</td>
</tr>
<tr>
<td>Vote 13 - Electricity/Electricity Distribution</td>
<td>58,950</td>
<td>59,648</td>
</tr>
<tr>
<td>Vote 14 - Corporate Services/Information Technology</td>
<td>2 333,445</td>
<td>529,654</td>
</tr>
<tr>
<td>Vote 15 - waste water management/ sewerage</td>
<td>3 500,000</td>
<td>1 782,556</td>
</tr>
<tr>
<td>Total Expenditure by Vote</td>
<td>51 127,167</td>
<td>47 566,050</td>
</tr>
</tbody>
</table>

Supporting Table SA 26 - monthly expenditure (municipal vote)
iii. The details of the monthly actual and projections for capital expenditure by vote follow:

<table>
<thead>
<tr>
<th></th>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>Multi-year expenditure to be appropriated</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Vote 3 - Finance &amp; Admin/Finance</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>250,000</td>
<td>250,000</td>
<td>50,000</td>
</tr>
<tr>
<td>Vote 6 - Community Services/Other Community</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>10,000</td>
<td>10,000</td>
<td>10,500</td>
</tr>
<tr>
<td>Vote 8 - Public Services/Fire</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>2,800,000</td>
<td>2,800,000</td>
<td>10,400,000</td>
</tr>
<tr>
<td>Vote 10 - Public Safety/Other</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>1,600,000</td>
<td>1,600,000</td>
<td>1,250,000</td>
</tr>
<tr>
<td>Vote 12 - Water/Water Distribution</td>
<td>735.883</td>
<td>852,251</td>
<td>173,863</td>
<td>0</td>
<td>1,172,88</td>
<td>0</td>
<td>2,500,000</td>
<td>55,000</td>
<td>1,202,562</td>
<td>0</td>
<td>2,963,091</td>
<td>90,653,655</td>
<td>476,200,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Vote 14 - Corporate Services/Information Technology</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>3,550,000</td>
<td>3,550,000</td>
<td>1,875,000</td>
</tr>
<tr>
<td>Vote 15 - waste water management/ sewerage</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>8,777,334</td>
<td>8,777,334</td>
<td>51,000,000</td>
</tr>
<tr>
<td>Capital multi-year expenditure sub-total</td>
<td>735.883</td>
<td>8,652,251</td>
<td>1,738,863</td>
<td>0</td>
<td>1,417,288</td>
<td>0</td>
<td>5,620,569</td>
<td>2,500,000</td>
<td>55,000,000</td>
<td>12,025,620</td>
<td>0</td>
<td>19,950,425</td>
<td>107,640,899</td>
<td>540,835,500</td>
<td>21,561,025</td>
</tr>
<tr>
<td>Single-year expenditure to be appropriated</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Vote 3 - Finance &amp; Admin/Finance</td>
<td>0</td>
<td>0</td>
<td>779,378</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>170,622</td>
<td>950,000</td>
<td>0</td>
</tr>
<tr>
<td>Vote 5 - Finance &amp; Admin/Other Admin</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>53,267,500</td>
<td>53,267,500</td>
<td>6,500,000</td>
</tr>
<tr>
<td>Vote 9 - Public Services/Fire</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>650,000</td>
<td>650,000</td>
<td>0</td>
</tr>
<tr>
<td>Vote 12 - Water/Water Distribution</td>
<td>0</td>
<td>0</td>
<td>2,728,344</td>
<td>7,693,509</td>
<td>4,744,917</td>
<td>0</td>
<td>8,000,000</td>
<td>16,000,000</td>
<td>260,053,045</td>
<td>299,219,815</td>
<td>65,000,000</td>
<td>0</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Vote 14 - Corporate Services/Information Technology</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>3,000,000</td>
<td>3,000,000</td>
<td>0</td>
</tr>
<tr>
<td>Vote 15 - waste water management/ sewerage</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>63,527,505</td>
<td>63,527,505</td>
<td>0</td>
</tr>
<tr>
<td>Capital single-year expenditure sub-total</td>
<td>0</td>
<td>0</td>
<td>3,507,722</td>
<td>7,693,509</td>
<td>4,744,917</td>
<td>0</td>
<td>8,000,000</td>
<td>16,000,000</td>
<td>380,668,672</td>
<td>420,614,820</td>
<td>71,500,000</td>
<td>0</td>
<td>6,500,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Capital Expenditure</td>
<td>735.883</td>
<td>8,652,251</td>
<td>5,246,585</td>
<td>7,693,509</td>
<td>6,162,205</td>
<td>0</td>
<td>5,620,569</td>
<td>2,500,000</td>
<td>55,000,000</td>
<td>20,025,620</td>
<td>16,000,000</td>
<td>400,619,097</td>
<td>528,255,719</td>
<td>612,335,500</td>
<td>28,061,025</td>
</tr>
</tbody>
</table>

Supporting Table S28 - monthly capital expenditure (municipal vote)
iv. The monthly projections in terms of standard classification for capital expenditure follow:

<table>
<thead>
<tr>
<th>Description</th>
<th>Budget Year 2015/16</th>
<th>Medium Term Revenue and Expenditure Framework</th>
</tr>
</thead>
<tbody>
<tr>
<td>Capital Expenditure - Standard</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Governance and administration</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Budget and treasury office</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Corporate services</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Community and public safety</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Public safety</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Trading services</td>
<td>735.883</td>
<td>8 652.251</td>
</tr>
<tr>
<td>Water</td>
<td>735.883</td>
<td>8 652.251</td>
</tr>
<tr>
<td>Waste water management</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Capital Expenditure - Standard</td>
<td>735.883</td>
<td>8 652.251</td>
</tr>
</tbody>
</table>

Supporting Table SA 29 - Monthly capital expenditure (standard classification)
2. CASH FLOWS:

The monthly projected cash flow (reconciliation between cash receipts by source and cash payments by type) is indicated below. The SDBIP information on revenue and expenditure will be monitored and reported on monthly basis in terms of section 71 of the MFMA.

<table>
<thead>
<tr>
<th>MONTHLY CASH FLOWS</th>
<th>Budget Year 2015/16</th>
<th>Medium Term Revenue and Expenditure Framework</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>July</td>
<td>August</td>
</tr>
<tr>
<td>Cash Receipts By Source</td>
<td>69,233,562</td>
<td>74,667,661</td>
</tr>
<tr>
<td>Other Cash Flows By Source</td>
<td>63,545,600</td>
<td>2,001,000</td>
</tr>
<tr>
<td>Total Cash Receipts By Source</td>
<td>132,779,162</td>
<td>76,668,661</td>
</tr>
<tr>
<td>Cash Payments By Type</td>
<td>69,481,939</td>
<td>55,742,245</td>
</tr>
</tbody>
</table>

©Mopani District Municipality
| Other Cash Flows/Payments by Type | 71 387.760 | 17 939.554 | 18 395.620 | 52 710.750 | 135 892.075 | 41 659.507 | 32 653.298 | 54 802.970 | 6 223.424 | 0 | 294.622 | 471 766.020 | 620 235.500 | 28 011.025 |
| Total Cash Payments by Type | 130 849.699 | 73 681.799 | 75 197.617 | 124 504.02 | 237 324.264 | 120 878.549 | 96 228.819 | 106 162.937 | 140 762.095 | 96 934.636 | 65 810.000 | 33 533.484 | 130 221.376 | 155 371.381 | 101 110.831 |
| NET INCREASE/(DECREASE) IN CASH HELD | 1 929.463 | 2 986.862 | 287.383 | 443.550 | 4 171.736 | 192.451 | 2 673.981 | 1 579.555 | 88.355 | (7 039.636) | 1 218.693 | 14 341.034 | 22 873.427 | (173 47.988) | 473 647.213 |
| Cash/cash equivalents at the month/year begin: | 83 126.281 | 85 055.744 | 88 042.606 | 88 329.989 | 88 773.539 | 92 945.275 | 93 137.726 | 95 811.707 | 97 391.262 | 97 479.617 | 90 439.981 | 91658.674 | 83 126.281 | 105 999.708 | (672 482.80) |
| Cash/cash equivalents at the month/year end: | 85 055.744 | 88 042.606 | 88 329.989 | 773.539 | 92 945.275 | 93 137.726 | 95 811.707 | 97 391.262 | 97 479.617 | 90 439.981 | 91 658.674 | 105 999.708 | (672 482.80) | 406 398.33 |

Supporting Table SA 30 - monthly cash flow

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The strategic objectives of the MDM are linked to the Strategic Scorecard in the IDP 2011-2016 wherein detail is provided to relate programmes and sub-programmes to ensure the execution and the achievement of strategic objectives.

Table 3.8: Combined Strategic and Programme Scorecard

<table>
<thead>
<tr>
<th>Strategic Objective</th>
<th>Programme</th>
<th>Sub-Programme</th>
<th>Programme Objective</th>
<th>Programme Strategies</th>
</tr>
</thead>
<tbody>
<tr>
<td>Improve Community well-being</td>
<td>Poverty monitoring</td>
<td>Indigents</td>
<td>To reduce the indigent households to 25%</td>
<td>Conduct continuous research on district poverty levels. Development of strategies to reduce the number of households that are indigent.</td>
</tr>
<tr>
<td></td>
<td>Customer Relations Management</td>
<td>Community Satisfaction</td>
<td>To improve on the satisfaction level of community members</td>
<td>Establish a fully functional and resourced call centre and hotline whereby enquiries, complaints and reporting of allegations of corruption and fraud can be reported. This call centre to be equipped with a complaint management system. Development and implementation of plans and a policy regarding the management of the call centre and the management thereof. Annually produce, distribute and analyse a community satisfaction survey with a report to determine the satisfaction of the community and addressing shortcomings</td>
</tr>
<tr>
<td></td>
<td>Marketing and branding</td>
<td>Marketing and branding</td>
<td>To promote the District in South Africa and Internationally to ensure economic growth</td>
<td>Branding of the Vision and making known the contributions to achieve vision. Develop marketing strategy. Implementation of standardisation of publications. Keeping website updated. Provide local municipalities with strategy to localise for own marketing purposes.</td>
</tr>
<tr>
<td>Health</td>
<td>Coordination of Health and Social Development Services</td>
<td>Coordination of Health and Social Development Services</td>
<td>To ensure a healthy community</td>
<td>Ensure that the District Health Plan is reviewed by involving all key stakeholders. Support and monitor the implementation of the Integrated District Health and Social Development Plans and the HIV and AIDS Strategy. Council to adopt the reviewed HIV and AIDS Strategy; Ensure that strategies are aligned district – wide. Continuously attend local municipality’s meetings where necessary. Continuously monitor schools for health purposes. Encourage and support Local AIDS Councils.</td>
</tr>
<tr>
<td>Education</td>
<td>Coordination of Education</td>
<td>Coordination of Education</td>
<td>To promote better education</td>
<td>Ensure that all summit resolutions held in Feb 2011 are implemented. Allocate responsibilities to specific people to implement task. Develop an implementation plan for summit resolutions. Support and monitor education activities</td>
</tr>
<tr>
<td>Strategic Objective</td>
<td>Programme</td>
<td>Sub-Programme</td>
<td>Programme Objective</td>
<td>Programme Strategies</td>
</tr>
<tr>
<td>---------------------</td>
<td>-----------</td>
<td>---------------</td>
<td>---------------------</td>
<td>----------------------</td>
</tr>
<tr>
<td>Improve Community well-being</td>
<td>Disaster Management</td>
<td>Disaster institutional capacity and information management &amp; communication</td>
<td>To prevent loss of life, infrastructure, environmental degradation and economic disruption due to disasters.</td>
<td>Establish institutional arrangements for Disaster Risk Management, enhancing capacity (access to resources) and capability (trained personnel). Establish a comprehensive disaster management information and communication system.</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Disaster risk assessment and reduction</td>
<td></td>
<td>Conduct risk assessment to ensure guide risk reduction. Introduce disaster risk management planning and implementation to inform developmentally-orientated approaches, plans, programs and projects to reduce risks. The review of the disaster management plan.</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Disaster response and recovery, education, training and public awareness</td>
<td></td>
<td>The implementing priorities concerned disaster response, recovery and rehabilitation The coordination of integrated multi-stakeholder response ability and the preparation and implementation of appropriate aspect specific high risk preparedness and contingency plans. Address disaster risk management priorities in education, training, public awareness and research.</td>
</tr>
<tr>
<td></td>
<td>Environmental Health</td>
<td>Environmental Health Services</td>
<td>To provide a safe, healthy and sustainable environment</td>
<td>Ensure compliance to environmental Health Laws. Ensure continuous monitoring of water borne diseases, food safety, etc. Ensure the provision of environmental health services.</td>
</tr>
<tr>
<td></td>
<td>Environmental Management</td>
<td>Coordination of Environmental and Waste Management</td>
<td>To ensure all households have access to waste removal</td>
<td>Ensure compliance to environmental laws. Support and monitor environmental and waste management programmes.</td>
</tr>
<tr>
<td></td>
<td>Fire Services</td>
<td>Fire Services response and rescue</td>
<td>To prevent loss of lives and infrastructure through fire</td>
<td>Develop strategies to minimise fire incidents. Ensure appropriate resources and capacity building for the programme.</td>
</tr>
<tr>
<td></td>
<td>Safety and security</td>
<td>Coordination of Safety and security</td>
<td>To ensure safe and secure communities</td>
<td>Support and monitor safety and security and justice activities in the district. Support the implementation of CSFs by the LMs</td>
</tr>
<tr>
<td>Improve Community well-being</td>
<td>Social Development</td>
<td>Disability, youth and gender Development</td>
<td>To ensure quality of life of vulnerable groups through</td>
<td>Establish status quo on beneficiation of people with disability, youth and women from municipal programmes and projects. Ensure mainstreaming of people with disabilities, youth and women in municipal programmes and projects.</td>
</tr>
</tbody>
</table>
## Mopani District Municipality SDBIP 2015-2016

<table>
<thead>
<tr>
<th>Strategic Objective</th>
<th>Programme</th>
<th>Sub-Programme</th>
<th>Programme Objective</th>
<th>Programme Strategies</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sport, Arts and Culture</td>
<td>Coordination of Sport, Arts and Culture</td>
<td>To ensure a mental and physical healthy community</td>
<td>Support the promotion of SAC activities in the district.</td>
<td></td>
</tr>
<tr>
<td>Housing</td>
<td>Coordination of Housing</td>
<td>To ensure that all households have access to proper and safe tenure</td>
<td>Support LMs on social housing issues.</td>
<td></td>
</tr>
<tr>
<td>Grow the economy</td>
<td>Local Economic Development</td>
<td>Growth Point Development</td>
<td>To account for permanent and temporary jobs per categories</td>
<td>Implementing broad based black economic empowerment (roll-out of the strategic framework).</td>
</tr>
<tr>
<td>Partnerships</td>
<td>To establish and develop sustainable partnerships to ensure economic growth in the District</td>
<td>Conduct an analysis of partners vs Organogram. Develop strategic partnership with the Department of Agriculture. Ensure co-operation from Local Municipalities. Identify beneficiaries and ensure proper business plans are submitted to be evaluated according to the criteria to partake in the scheme. Broaden the Agricultural Department partnership to include the pilot sub-tropical scheme. Feasibility study for the soil testing laboratory. Explore potential in establishment of public private partnerships, especially regarding the establishment and management of a district abattoir</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Become financially viable</td>
<td>Budget Management</td>
<td>Expenditure management</td>
<td>To manage the financial affairs of the municipality to ensure financial viability</td>
<td>Draft budget within benchmark set by National Treasury within guidelines from MFMA. Fully in line with GAMAP legislation, National Treasury benchmark and MFMA. Ensure budget is totally aligned with IDP. Contain personnel costs within the targets. Timeous compilation and submission of financial statement. Ensure expenditure within municipal budget. Implement and maintain of control system to ensure accurate information of the municipal budget</td>
</tr>
<tr>
<td>Strategic Objective</td>
<td>Programme</td>
<td>Sub-Programme</td>
<td>Programme Objective</td>
<td>Programme Strategies</td>
</tr>
<tr>
<td>---------------------</td>
<td>-------------------------</td>
<td>------------------</td>
<td>--------------------------------------------------------------------------------------</td>
<td>------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Become financially viable</td>
<td>Budget Management</td>
<td>Revenue Management</td>
<td>To increase revenue to become financially sustainable</td>
<td>Implementation of revenue enhancement strategy, assess the impact of the strategy. Ensure revenue enhancement strategy includes measures to decrease municipal debt, review revenue enhancement strategy if necessary. Ensure cost recovery and credit control. Implement measures to reduce municipal debt</td>
</tr>
<tr>
<td></td>
<td>Supply Chain Management</td>
<td>Procurement</td>
<td>To streamline supply chain processes</td>
<td>Draft supply chain processes and ensure that it is equitable and transparent and in line with legislation. Ensure compliance with all legislation. Maintain service level with all departments. Structuring of committees in line with MFMA. Streamline and optimise procedure processes, especially regarding demand management. Deliver optimal supply chain management services to all departments in the institution in line with departmental needs. Review supply chain management policy to include aspects such as BEE rating. All tender adverts should include BEE rating as an additional requirement. Analyse statistics and ensure targets are achieved. Conduct a survey on individuals empowered through the BEE rating to determine impact. Source participation from SA Statistics. Review strategic approach in terms of the impact achieved</td>
</tr>
<tr>
<td></td>
<td>Fleet Management</td>
<td>Municipal Fleet</td>
<td>To ensure that the municipal fleet is managed cost effectively</td>
<td>Restructuring of the fleet management unit. Fully resource the fleet management unit. Review, implementation and monitoring of control measures. Annual review of cost effectiveness of municipal fleet</td>
</tr>
<tr>
<td></td>
<td>Asset Management</td>
<td>Asset register</td>
<td>To manage, maintain and upgrade municipal assets</td>
<td>Updating of asset register in terms of legislation. Conversion to be GRAP compliant. Ensure that the Asset Management unit is resourced. Keeping asset register updated. Regularly verify office equipment and furniture against the asset register</td>
</tr>
<tr>
<td>Democratic and accountable organisation</td>
<td>IGR</td>
<td>Cooperative Governance</td>
<td>To establish and develop sustainable partnerships to ensure economic growth in the District</td>
<td>Coordination of different government structures within the District</td>
</tr>
<tr>
<td>Governance and Administration</td>
<td>Anti – corruption</td>
<td></td>
<td>To ensure a corrupt free institution</td>
<td>Intensification of the implementation of anti-corruption strategy. Disseminate the strategy to all employees and Councillors. Utilisation of the hotline to address reported cases of alleged corruption. Once the hotline is in place, review the strategy</td>
</tr>
<tr>
<td>Strategic Objective</td>
<td>Programme</td>
<td>Sub-Programme</td>
<td>Programme Objective</td>
<td>Programme Strategies</td>
</tr>
<tr>
<td>---------------------</td>
<td>-----------</td>
<td>---------------</td>
<td>---------------------</td>
<td>----------------------</td>
</tr>
<tr>
<td></td>
<td>Audit</td>
<td>To ensure clean audits through good corporate governance</td>
<td>Review Enterprise Risk Assessment annually. Ensure that identified risks according to the Risk Assessment are minimised and addressed. Development of three years and annual internal audit plan. Ensure compliance and consistent adherence to policies (continuous monitoring and reporting). To strengthen and support oversight</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Governance</td>
<td>To develop, implement &amp; enforce policies and by-laws</td>
<td>Internalise organisational policies and implement management and Council resolutions timeously. Update existing policies and develop new policies.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Powers and functions</td>
<td>Implementation of powers and functions as prescribed by the Constitution</td>
<td>Explore the District powers and functions allocated by the Constitution which can be rendered economically, especially the establishment of a District library. Follow the legal procedures in the transfer of those economically viable functions. Manage the rendering of those functions in an economical, efficient and effective manner</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Monitoring and Evaluation</td>
<td>Organisational monitoring, evaluation and reporting</td>
<td>To ensure an organisation that is accountable and responsible</td>
<td>Development and implementation of a procedure manual for monitoring, evaluation and reporting. Building capacity at the level below S17 to take place to ensure continuity of knowledge that has been built. A person should be identified to be capacitated by the PMS service provider.</td>
</tr>
<tr>
<td></td>
<td>Manage through information</td>
<td>Record keeping</td>
<td>To ensure proper record keeping</td>
<td>Registry division to be capacitated and resourced to ensure optimal functionality. Enhance supervision on record data keeping and collection</td>
</tr>
<tr>
<td></td>
<td>Research and development</td>
<td>To ensure proper data management</td>
<td>Development of database of all unemployed graduates. Collaboration with institution of higher learning on research should be established. Interaction with research institutions to be monitored. Data Cleansing of service statistics and backlogs. Validate and consolidate available data through GIS. Develop systems to collect information. Continuous update of information. Establishment of Research Unit, appointment of researcher.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Plan for the future</td>
<td>Integrated Planning</td>
<td>To have integrated development planning processes done in a coordinated manner</td>
<td>Facilitate the District IDP process. Support local municipalities in the development of their IDPs. Assessment of District and local municipalities’ IDPs. Capacity building of IDP drivers and role players. Improve integration, alignment and co-ordination for both National, Provincial and local government plans within a territorial space. Define the development needs and priorities of the local municipalities. Improve service delivery programmes for sustainable and affordable services to communities. To fast-track decision-making in the planning process, such that all programmes, projects and initiatives make a positive impact on the communities as per their identified needs and priorities. Continuous IDP monitoring and annual review.</td>
</tr>
<tr>
<td>Strategic Objective</td>
<td>Programme</td>
<td>Sub-Programme</td>
<td>Programme Objective</td>
<td>Programme Strategies</td>
</tr>
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</tr>
<tr>
<td></td>
<td>Spatial Planning</td>
<td>Develop and review spatial development frameworks (SDF)</td>
<td>To prioritise District growth point in allocating financial resources</td>
<td>Intensify development in growth points. Ensure and monitor that at least one capital project is implemented within each district growth point. Liaison with local municipalities to prioritise local growth points in the allocation of capital funding.</td>
</tr>
<tr>
<td></td>
<td>Spatial Planning</td>
<td>Develop and enforce LUMS</td>
<td>Development control</td>
<td>Assessment of compliance to LUMS</td>
</tr>
<tr>
<td>Plan for the future</td>
<td>Spatial Planning</td>
<td>CRDP</td>
<td>To ensure sustainable human settlements through</td>
<td>Developing rural areas to ensure that people stay in rural areas and thereby reduce urbanization1. Identification of development potentials of various rural areas. To advise on areas with the highest potential for economic growth with needed infrastructure, social services, economic base such as manufacturing, tourism, mining, farming, retail or commercial activities, etc. To provide guidance on where exactly certain activities should or should not take place based on the spatial research</td>
</tr>
<tr>
<td></td>
<td>Free Basic Services</td>
<td>Free basic water and sanitation</td>
<td>To ensure that all indigent households have access to free basic services</td>
<td>Review District Indigent register in consultation with local municipalities. Assist local municipalities with campaigns on indigent registers so that communities are informed of the existence of the indigent registers. Enhance partnerships to speed up eradication of backlogs. Eradicate basic services backlogs equal to or earlier than national targets</td>
</tr>
<tr>
<td>Develop and maintain infrastructure</td>
<td>Infrastructure development</td>
<td>Electricity infrastructure</td>
<td>To ensure that all households have access to electricity</td>
<td>Proper project planning and evaluation. Establish status quo of provision of electricity to all households. Conduct household analysis to check if the backlog is fully addressed. Develop strategies on how electricity will be provided to all households .</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Bulk water infrastructure</td>
<td>To ensure that all households have access to basic water</td>
<td>Establish status quo of backlogs in the provision of basic water. Develop and implement strategies on how basic water backlogs will be eradicated</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Sanitation infrastructure</td>
<td>To ensure that all households have access to basic level of sanitation</td>
<td>Establish status quo of provision of water to all households. Develop and implement strategies on how basic sanitation backlogs will be eradicated</td>
</tr>
</tbody>
</table>

1 Urbanisation means mass movement of people from rural areas to urban areas. Most squatting or informal settlements in urban areas are due to urbanization process. Therefore developing rural areas will stem the urbanization tide and thereby bring stability in both rural and urban areas and this is what we call sustainable human settlements.
<table>
<thead>
<tr>
<th>Strategic Objective</th>
<th>Programme</th>
<th>Sub-Programme</th>
<th>Programme Objective</th>
<th>Programme Strategies</th>
</tr>
</thead>
<tbody>
<tr>
<td>Develop and maintain infrastructure</td>
<td>Roads infrastructure</td>
<td>To ensure that all households have access to roads and transportation</td>
<td>Establish backlog on accessibility to roads. Develop and implement Integrated Transport Plan with strategies to eradicate road backlog</td>
<td></td>
</tr>
<tr>
<td>Operation and maintenance of municipal infrastructure</td>
<td>Infrastructure Asset Management</td>
<td>To manage, maintain and upgrade municipal assets</td>
<td>Good record keeping by all satellite managers. Ensure that all spares are available in stores. Motivation of maintenance team. Filling of vacant positions for operators and artisans. Development of the maintenance plan. Develop Infrastructure Asset Management Plan. Functionality assessment for all infrastructures. Expenditure on infrastructure maintenance is in line with national norms and standards by 2011. Maintenance and upgrading of municipal assets according to Infrastructure Asset Management Plan.</td>
<td></td>
</tr>
<tr>
<td>Shared maintenance of municipal assets</td>
<td>Effective and efficient management of shared infrastructure maintenance</td>
<td>Establish a Shared Infrastructural Municipal Depot / workshop. Buy, equipment that can be used by the workers - develop a shared material and equipment depot for possible entrepreneurial overtake in the Medium Term. Re-organise and capacitate existing workers to be utilised for operational maintenance. In the long term - sustain the maintenance programme</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Project Management</td>
<td>Project Management</td>
<td>To ensure optimum utilisation of funding</td>
<td>Early appointment of service providers. Project registration to achieve commitment. Proper project monitoring and evaluation. Proper budget alignment with the allocation. Proper cash flow management. Proper project management and monitoring. Create early warning system (project planning). Appointment of more personnel. Monitoring of projects plans to ensure that MIG is spent accordingly. Fast tracking of demand management</td>
<td></td>
</tr>
<tr>
<td>Provide safe &amp; clean water</td>
<td>Water and sanitation services</td>
<td>Clean and safe water provision</td>
<td>Meeting the blue drop requirements in the provision of clean and safe water</td>
<td>Assessment of the capabilities of local municipalities as water service providers. Conduct costing analysis of water service provision to ensure economical cost recovery. Monitor the provision of clean and safe water by water service providers. Regular monitoring of service standards and the quality of the water provided.</td>
</tr>
<tr>
<td>Strategic Objective</td>
<td>Programme</td>
<td>Sub-Programme</td>
<td>Programme Objective</td>
<td>Programme Strategies</td>
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</tr>
<tr>
<td>Provide safe &amp; clean water</td>
<td>Water and sanitation services</td>
<td>Safe sanitation provision</td>
<td>Meeting the green drop requirements by increasing the green drop ratings to 100% in the provision of safe &amp; hygienic sanitation services.</td>
<td>Assessment of the capabilities of local municipalities as sanitation service providers. Conduct costing of water service provision to ensure economical cost recovery. Monitor the provision of environmentally sound practices in the provision of sanitation services by sanitation service providers. Regular testing of effluent water quality.</td>
</tr>
<tr>
<td>Coordination of public transport systems</td>
<td>Public Transport Management</td>
<td>Public transportation coordination</td>
<td>To ensure that all households have access to safe and reliable public transportation</td>
<td>Scheduling of technical cluster and transport forum meetings in line with the corporate diary will be developed and circulated to all stakeholders. Keeping all meeting records. Liaison with public transport stakeholders to improve on the reliability of public transport and access to taxi ranks and bus stops. Facilitation of conflict situations in the public transport sector.</td>
</tr>
<tr>
<td>Develop entrepreneurial and intellectual capability</td>
<td>Human Resource Development</td>
<td>Skills Development</td>
<td>To ensure a skilled and capacitated workforce</td>
<td>Conduct skills audit. Twining or employee exchange programme to be directed at employees that are struggling on certain issues. These identified employees to be referred to other institution for practical learning. Develop training programmes to address competencies in organisation. Develop and implement coaching and mentoring programme. Develop and submit workplace skills plan. Ensure people are training according to competency assessment and skills audit. Monitor and evaluate the impact of training. Sponsor comprehensive development programme based upon identified criteria. Ensure that skilled personnel are retained and awarded.</td>
</tr>
<tr>
<td>Develop entrepreneurial and intellectual capability</td>
<td>Human Resource Development</td>
<td>Employee monitoring and reporting</td>
<td>To ensure a focused and disciplined workforce</td>
<td>Promote accountability and responsibility. Implementation of disciplinary procedures. Develop Change and Diversity Management Programme. Completion and implementation of Personal Development Plans for S57 and contractual managers. Cascading of employee performance management to all levels. Ensure monitoring and coaching and creation of awareness of organisation culture. Implement motivational strategies within the organisation. Monitor whether focused and disciplined workforce has been establish.</td>
</tr>
<tr>
<td>Develop entrepreneurial and intellectual capability</td>
<td>Human Resource Development</td>
<td>Staff procurement</td>
<td>Appropriate appointment of staff</td>
<td>Attract and appoint skilled and competent staff in appropriate positions. Conduct an analysis of vacancies vis-a-vis the organogram. Development and implementation of succession planning strategy. Embark upon a coaching and mentoring programme.</td>
</tr>
</tbody>
</table>
The achievement of strategic objectives will lead to the realisation of the vision and mission of the municipality in line with national and provincial priorities. In this way a downwards cascading from national and provincial priorities that influences the strategic intent of the MDM is achieved. Strategic objectives linked to programmes and sub-programmes as described in the Strategic Scorecard are operationalised in the IDP Programme Strategies and Reporting Scorecard so as to ensure the measurement and reporting in line with the achievement of the strategic objectives of the MDM. This IDP Programme Strategies and Reporting Scorecard provides the framework for the development of the SDBIP which includes annual targets broken down into quarterly targets for improved measurement. Programmes included in the IDP Strategic and Programme Strategies and Institutional Scorecard are also linked to directorates which will be responsible for the execution of activities, programmes and processes (actions) to ensure the achievement of programmes and related sub-programmes. The Strategic and IDP Programme Strategies and Reporting Scorecard included in the IDP are thus cascaded to the different directorates where they report on the actions taken to ensure the achievement of the three-year IDP targets broken down within the SDBIP.

The IDP Strategic (Highest level) and Programme Indicators are indicated below, followed by the Reporting Scorecard that have been developed into Directorate responsibility Scorecards per Vote.

8.1. SERVICE DELIVERY KEY PERFORMANCE INDICATORS

The high level non-financial measurable performance objectives in the form of service delivery targets and other performance indicators form part of this section of the SDBIP. These indicators and targets will be cascaded to departmental score cards, which will be used for internal monitoring of the organisation and relevant individuals. The service delivery and other performance indicators follow per directorate below:
### 8.2. THE MUNICIPAL MANAGER – VOTES 005, 080, 006

<table>
<thead>
<tr>
<th>Hierarchy</th>
<th>ID</th>
<th>KPI</th>
<th>Vote No</th>
<th>UOM</th>
<th>Owner</th>
<th>Baseline 14/15</th>
<th>Instruction/ Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Financial Viability/Become financially viable/Budget and Treasury/Expenditure Management</td>
<td>M_1005</td>
<td>Percentage of variance between year to date spending of operating budget against projected spending year to date for the municipality</td>
<td>5</td>
<td>%</td>
<td>Municipal Manager</td>
<td>23.47</td>
<td>Calculate the sum of ((R-value operating budget spent YTD \ r-value operating projected to be spent YTD) - 100%) * 100 i.t.o. Cash flow projections in SDBIP and MTREF</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Qtr1 15-Sep</th>
<th>Qtr2 15-Dec</th>
<th>Qtr3 16-Mar</th>
<th>Qtr4 16-Jun</th>
<th>Annual Target 2015-2016</th>
<th>Annual Target 2016-2017</th>
<th>Annual Target 2017-2018</th>
<th>Type of Indicator</th>
</tr>
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<tr>
<td>10</td>
<td>10</td>
<td>10.00</td>
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<tr>
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<tr>
<td></td>
<td></td>
<td>Good Governance and Public Participation</td>
<td>M_1057</td>
<td>5</td>
<td>#</td>
<td>Audit</td>
<td>80</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Good Governance and Public Participation</td>
<td>M_2050</td>
<td>6</td>
<td>#</td>
<td>Audit</td>
<td>23</td>
</tr>
</tbody>
</table>
## Mopani District Municipality SDBIP 2015-2016

<table>
<thead>
<tr>
<th>Hierarchy</th>
<th>ID</th>
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<th>UOM</th>
<th>Owner</th>
<th>Baseline 14/15</th>
<th>Instruction/Description</th>
<th>Qtr1 15-Sep</th>
<th>Qtr2 15-Dec</th>
<th>Qtr3 16-Mar</th>
<th>Qtr4 16-Jun</th>
<th>Annual Target 2015-2016</th>
<th>Annual Target 2016-2017</th>
<th>Annual Target 2017-2018</th>
<th>Type of Indicator</th>
</tr>
</thead>
<tbody>
<tr>
<td>Good Governance and Public Participation\Democratic and accountable organisation\Governance\Audit</td>
<td>M_178</td>
<td>Percentage of Audit Committee recommendations for the municipality implemented YTD</td>
<td>5</td>
<td>%</td>
<td>Audit</td>
<td>100.00</td>
<td>Audit Committee recommendation for the municipality implemented</td>
<td>For reporting only</td>
<td>For reporting only</td>
<td>For reporting only</td>
<td>For reporting only</td>
<td>For reporting only</td>
<td>For reporting only</td>
<td>For reporting only</td>
<td>Output</td>
</tr>
<tr>
<td>Good Governance and Public Participation\Democratic and accountable organisation\Governance\Audit</td>
<td>M_2059</td>
<td>Development of the Audit Charter and approval by the Audit Committee YTD</td>
<td>5</td>
<td>#</td>
<td>Audit</td>
<td>1</td>
<td>Development and approval of the Audit Charter by the Audit Committee</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
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<tr>
<td>Hierarchy</td>
<td>ID</td>
<td>KPI</td>
<td>Vote No</td>
<td>UOM</td>
<td>Owner</td>
<td>Baseline 14/15</td>
<td>Instruction/Description</td>
<td>Qtr1 15-Sep</td>
<td>Qtr2 15-Dec</td>
<td>Qtr3 16-Mar</td>
<td>Qtr4 16-Jun</td>
<td>Annual Target 2015-2016</td>
<td>Annual Target 2016-2017</td>
<td>Annual Target 2017-2018</td>
<td>Type of Indicator</td>
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</tr>
<tr>
<td>Good Governance and Public Participation/Democratic and accountable</td>
<td>M_1143</td>
<td>Number of quarterly performance reports submitted to Council YTD</td>
<td>5</td>
<td>#</td>
<td>Municipal Manager</td>
<td>4</td>
<td>Submission of quarterly performance reports</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td>4</td>
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</tr>
<tr>
<td>organisation/Governance/Audit</td>
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</tr>
<tr>
<td>Good Governance and Public Participation/Democratic and accountable</td>
<td>M_876</td>
<td>Timeous submission of annual performance report to the Auditor</td>
<td>5</td>
<td>#</td>
<td>Municipal Manager</td>
<td>1</td>
<td>Annual Performance Report submitted to the Auditor General by 31 August</td>
<td>1</td>
<td>1</td>
<td>Not applicable for the quarter</td>
<td>Not applicable for the quarter</td>
<td>1</td>
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<tr>
<td>organisation/Governance/Audit</td>
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<td>Qtr1 15-Sep</td>
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<td>Annual Target 2015-2016</td>
<td>Annual Target 2016-2017</td>
<td>Annual Target 2017-2018</td>
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</tr>
<tr>
<td>Good Governance and Public Participation/Democratic and accountable organisation/Governance/Risk Management</td>
<td>M_2051</td>
<td>Number of municipal risks mitigated against the identified risks by the municipality YTD</td>
<td>5</td>
<td>#</td>
<td>Municipal Manager</td>
<td>11</td>
<td>Risks mitigated YTD</td>
<td>5</td>
<td>10</td>
<td>15</td>
<td>21</td>
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<td>Output</td>
</tr>
<tr>
<td>Good Governance and Public Participation/Democratic and accountable organisation/Governance/Risk Management</td>
<td>M_179</td>
<td>Number of times the risk register has been reviewed and approved on time for the entire municipality</td>
<td>5</td>
<td>#</td>
<td>Municipal Manager</td>
<td>1</td>
<td>Progress in the review and approval of risk register on time for the municipality</td>
<td>1</td>
<td>2</td>
<td>3</td>
<td>4</td>
<td>4</td>
<td>4</td>
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<tr>
<td>Hierarchy</td>
<td>ID</td>
<td>KPI</td>
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<td>Owner</td>
<td>Baseline 14/15</td>
<td>Instruction/Description</td>
<td>Qtr1 15-Sep</td>
<td>Qtr2 15-Dec</td>
<td>Qtr3 16-Mar</td>
<td>Qtr4 16-Jun</td>
<td>Annual Target 2015-2016</td>
<td>Annual Target 2016-2017</td>
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</tr>
<tr>
<td>Service Delivery/Develop and maintain infrastructure/Engineering Services/Disaster Management</td>
<td>M_387</td>
<td>Number of times Disaster Management Framework reviewed and approved</td>
<td>80</td>
<td># Dis</td>
<td>1</td>
<td>Disaster Management Framework reviewed and approved</td>
<td>1</td>
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<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>Output</td>
</tr>
<tr>
<td>Spatial Rationale/Plan for the future/Planning and Development/Integrated Development Planning</td>
<td>M_804</td>
<td>Number of times phases of IDP review process conducted as per framework for each phase ytd</td>
<td>40</td>
<td>#</td>
<td>ED: Planning and Development</td>
<td>IDP review process conducted as per framework for each phase</td>
<td>3</td>
<td>2</td>
<td>3</td>
<td>1</td>
<td>9</td>
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</tr>
</tbody>
</table>
### 8.3. THE OFFICE OF THE EXECUTIVE MAYOR – VOTES 0 10, 045, 112, 114

<table>
<thead>
<tr>
<th>Hierarchy</th>
<th>ID</th>
<th>KPI</th>
<th>Vote No</th>
<th>UOM</th>
<th>Owner</th>
<th>Baseline 14/15</th>
<th>Instruction/Description</th>
<th>Qtr1 15- Sep Target</th>
<th>Qtr2 Dec-15 Target</th>
<th>Qtr3 16-Ma Target</th>
<th>Qtr 4 16-June Target</th>
<th>Annual Target 2015-2016</th>
<th>Annual Target 2016-2017</th>
<th>Annual Target 2018-2019</th>
<th>Type of Indicator</th>
</tr>
</thead>
<tbody>
<tr>
<td>Good Governance and Public Participation/Democratic and accountable organisation/Corporate Services/Legal Services</td>
<td>M_1086</td>
<td>Number of Anti-corruption Forum established and functional YTD</td>
<td>110</td>
<td>#</td>
<td>ED/OEM</td>
<td>0</td>
<td>Establishment of the Anti-corruption Forum</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>Output</td>
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</table>
# Mopani District Municipality SDBIP 2015-2016

<table>
<thead>
<tr>
<th>Hierarchy</th>
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<th>Instruction/Description</th>
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<th>Qtr2 Dec-15</th>
<th>Qtr3 16-Ma</th>
<th>Qtr 4 16-June</th>
<th>Annual Target 2015-2016</th>
<th>Annual Target 2016-2017</th>
<th>Annual Target 2018-2019</th>
<th>Type of Indicator</th>
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<td>Number of times the Communication Strategy reviewed and adopted by council YTD</td>
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<td>Good Governance and Public Participation/Improve Community well-being/Office of the Executive Mayor/Community Satisfaction</td>
<td>M_118</td>
<td>Percentage of complaints letters acknowledged within 7 working days of receipt YTD</td>
<td>45</td>
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<td>Instruction/Description</td>
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<td>Qtr2 Dec-15</td>
<td>Qtr3 16-Ma</td>
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<td>Events Management/Good Governance and Public Participation/Democratic and accountable organisation</td>
<td>M_2061</td>
<td>Number of Risks mitigated against the identified risks by the directorate ytd</td>
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<td>Good Governance and Public Participation/Democratic and accountable organisation/Governance/Municipal Public accounts</td>
<td>M_1135</td>
<td>Number of MPAC reports submitted to Council YTD</td>
<td>5</td>
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<td>Municipal Manager</td>
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<td>Health/Service Delivery/Improve Community well-being/Special programme.</td>
<td>M_631</td>
<td>Number of HIV and AIDS ARV sites monitored ytd</td>
<td>70</td>
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<td>Health</td>
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<td>Monitoring of HIV and AIDS ARV sites</td>
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### Mopani District Municipality SDBIP 2015-2016

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<th>Annual Target 2018-2019</th>
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<tr>
<td>Audit/Good Governance and Public Participation/Democratic and accountable organisation</td>
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<td>% of AG findings resolved ytd</td>
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### 8.4. THE BUDGET AND TREASURY OFFICE – VOTE 020
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<tr>
<td>Financial Viability/Become financially viable/Budget and Treasury/Asset Management</td>
<td>M_1031</td>
<td>Current Ratio of assets</td>
<td>20</td>
<td>%</td>
<td>CFO</td>
<td>1.5</td>
<td>Current Ratio (R-value current assets / R-value liabilities as %)</td>
<td>2:1</td>
<td>5</td>
<td>5</td>
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<td>Financial Viability/Become financially viable/Budget and Treasury/Asset Management</td>
<td>M_1034</td>
<td>Number of asset management reports submitted to Council ytd</td>
<td>20</td>
<td>#</td>
<td>CFO</td>
<td>1</td>
<td>Submission of asset management reports</td>
<td>1</td>
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<td>Financial Viability/Become financially viable/Budget and Treasury/Asset Management</td>
<td>M_322</td>
<td>Number of times asset verification conducted YTD</td>
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<td>#</td>
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<tr>
<td>Financial Viability/Become financially viable/Budget and Treasury/Asset Management</td>
<td>M_866</td>
<td>Liquidity ratio</td>
<td>20</td>
<td>%</td>
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<td>0.9</td>
<td>Liquidity ratio (R-value Monetary Assets / R-value Current Liabilities)</td>
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<td>Number of Budget related policies reviewed and approved by Council ytd</td>
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<td>Review of Budget related policies</td>
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<td>Financial Viability/Become financially viable/Budget and Treasury/Budget Control and Reporting</td>
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<td>Number of budget and financial statement reports S71 submitted to Executive Mayor and Treasuries ytd</td>
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<td>#</td>
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<td>Submission of budget and financial statement reports S71 to Executive Mayor and Treasuries</td>
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<td>Financial Viability/Become financially viable/Budget and Treasury/Budget Control and Reporting</td>
<td>M_16</td>
<td>Final budget adopted by Council by end of May 2015</td>
<td>20</td>
<td>%</td>
<td>CFO</td>
<td>100</td>
<td>Adoption of budget by Council by end May</td>
<td>Not applicable this quarter</td>
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<td>Draft budget tabled to Council by 31 March</td>
<td>20</td>
<td>%</td>
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<td>Financial Viability/Become financially viable/Budget and Treasury/Budget Control and Reporting</td>
<td>M_338</td>
<td>Financial statements drafted and submitted to AG by end of Aug</td>
<td>20</td>
<td>%</td>
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<td>100</td>
<td>Financial statements drafted and submitted to AG</td>
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<td>Financial Viability/Become financially viable/Budget and Treasury/Expenditure Management</td>
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<td>Percentage of total capital budget spent on capital projects identified for financial year as in the IDP</td>
<td>5</td>
<td>%</td>
<td>CFO</td>
<td>23.47</td>
<td>R-value total capital budget spent on capital projects i.t.o. IDP y.t.d / R-value annual capital budget</td>
<td>25</td>
<td>50</td>
<td>75</td>
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<td>Percentage of Regional Infrastructure Grant spent ytd</td>
<td>20</td>
<td>%</td>
<td>CFO</td>
<td>22.00</td>
<td>Regional Infrastructure Grant expenditure</td>
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<td>75</td>
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## Financial Viability/Become financially viable/Budget and Treasury/Revenue Management

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<td>M_25</td>
<td></td>
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<td>20%</td>
<td>Percentage of MSIG utilised ytd</td>
<td>25</td>
<td>50</td>
<td>75</td>
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<td>M_359</td>
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<td>20%</td>
<td>Percentage of creditors paid within 30 days</td>
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<td>20%</td>
<td>Percentage of water revenue deposited into water account by local municipalities ytd</td>
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<td>Water related transaction reports with supporting documents received and analysed per municipality</td>
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<td>20</td>
<td>%</td>
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<td>Outstanding debtors more than 90 days</td>
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<td>M_868</td>
<td>20</td>
<td>%</td>
<td>CFO</td>
<td>36.6</td>
<td>Total number of indigent households</td>
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<td>Financial Viability/Become Financially Viable/Budget and Treasury/Budget Control and Reporting</td>
<td>M 871</td>
<td>Percentage of debt coverage y.t.d</td>
<td>5</td>
<td>%</td>
<td>CFO</td>
<td>1.49</td>
<td>Total R-value operating revenue received minus R-value Operating grants / by R-value debt service payments (i.e. interest + redemption) due within financial year</td>
<td>95.3</td>
<td>95.3</td>
<td>95.3</td>
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### Financial Viability/Become financially viable/Budget and Treasury/Budget Control and Reporting

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<td>M_872</td>
<td>Percentage of Cost coverage y.t.d.</td>
<td>5</td>
<td>%</td>
<td>CFO</td>
<td>94.37</td>
<td>R-value all cash at a particular time plus R-value investments / by R-value monthly fixed operating expenditure</td>
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<td>M_33</td>
<td>Percentage of tenders adjudicated within 60 days of closure of tender submissions YTD</td>
<td>20</td>
<td>%</td>
<td>CFO</td>
<td>15</td>
<td>Tenders adjudicated within 60 days of closure</td>
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<td>Percentage of total business awarded tenders located in the District area YTD</td>
<td>20</td>
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<td>CFO</td>
<td>3</td>
<td>Business awarded tenders located in the District area</td>
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<td>Budget and Reporting</td>
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<td>Democratic and accountable organisation/Governance</td>
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### 8.5. THE CORPORATE SERVICES – VOTES 090, 095, 100, 105

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<th>Annual Target 2016-2017</th>
<th>Annual Target 2017-2018</th>
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<td>Financial Viability/Become financially viable/Budget and Treasury/Revenue Management</td>
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<td>Percentage of debt recovered over 90 Days</td>
<td>105</td>
<td>%</td>
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<td>80</td>
<td>R-value debt recovered over 90 days</td>
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<td>Good Governance and Public Participation/Democratic and accountable organisation/Corporate Services/Legal Services</td>
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<td>Number of existing policies reviewed and adopted by Council YTD</td>
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<td>Good Governance and Public Participation/Democratic and accountable organisation/Corporate Services/Legal Services</td>
<td>M_799</td>
<td>Number of corruption cases investigated and resolved YTD</td>
<td>105</td>
<td>#</td>
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<td>Anti-corruption cases investigated and resolved</td>
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<td>Good Governance and Public Participation/Manage through information/Corporate Services/Management Information</td>
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<td>Number of electronic systems that are integrated ytd</td>
<td>5</td>
<td>%</td>
<td>ED: Corp Serv</td>
<td>5</td>
<td>Electronic systems that are integrated</td>
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<tr>
<td>Transformation and Organisational Development/Develop entrepreneurial and intellectual capability/Corporate Services/Employee Performance Management</td>
<td>M_148</td>
<td>Number of employee performance reviews conducted ytd</td>
<td>95</td>
<td>#</td>
<td>ED: Corp Serv</td>
<td>6</td>
<td>Employee performance reviews conducted per department</td>
<td>37</td>
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<td>M_1246</td>
<td>Number of industrial actions mitigated</td>
<td>95</td>
<td>%</td>
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<td>75</td>
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### Mopani District Municipality SDBIP 2015-2016

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<th>Annual Target 2017-2018</th>
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<tr>
<td>Transformation and Organisational Development/Develop entrepreneurial and intellectual capability/Corporate Services/Human resources</td>
<td>M_195</td>
<td>Number of executive management posts filled YTD</td>
<td>95</td>
<td>%</td>
<td>ED: Corp Serv</td>
<td>5</td>
<td>Critical posts (MM, CFO, Tech Manager, Corporate Services Man, Community services, Development Planning) meeting minimum competency requirements. Section 54A &amp; 56 post to be filled 3 months after post has been vacated in terms of the MSA.</td>
<td>9</td>
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<td>Transformation and Organisational Development/Develop entrepreneurial and intellectual capability/Corporate Services/Human resources</td>
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<td>Number of post filled as per approved funded structure by June 2016</td>
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<td>#</td>
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<td>Filling of positions including 2% disabled versus the total staff complement</td>
<td>2</td>
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<td>Transformation and Organisational Development/Develop entrepreneurial and intellectual capability/Corporate Services/Human resources</td>
<td>M_807</td>
<td>Percentage of progress with the review and approval of the organogram by Council of for next financial year</td>
<td>95</td>
<td>%</td>
<td>ED: Corp Serv</td>
<td>99</td>
<td>Review and approval of the organogram by Council</td>
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<td>Transformation and Organisational Development/Develop entrepreneurial and intellectual capability/Corporate Services/Human resources</td>
<td>M_84</td>
<td>Percentage of women employed by the municipality</td>
<td>95</td>
<td>%</td>
<td>ED: Corp Serv</td>
<td>34</td>
<td>At least 50% female employees in the first 3 levels of management At least 20% of employees are aged 35 younger.</td>
<td>35</td>
<td>40</td>
<td>45</td>
<td>50</td>
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# Transformation and Organisational Development

### Develop entrepreneurial and intellectual capability

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<th>Services</th>
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<th>Number of officials capacitated in terms of the workplace Skills Plan YTD</th>
<th>Qtr1 15-Sep</th>
<th>Qtr2 15-Dec</th>
<th>Qtr3 16-Mar</th>
<th>Qtr4 16-Jun</th>
<th>Annual Target 2015-2016</th>
<th>Annual Target 2016-2017</th>
<th>Annual Target 2017-2018</th>
<th>Type of Indicator</th>
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<tbody>
<tr>
<td>Vote No</td>
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<td>ED: Corp Serv</td>
<td>45</td>
<td>Officials capacitated against staff establishment</td>
<td>101</td>
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</table>

### Corporate Services

#### Skills Development

<p>| M_874 | R-value actually spent on implementing its workplace skills plan YTD | 95 | % | ED: Corp Serv | 2.80 | The total R-value actually spent on implementing its workplace skills plan YTD / Total R-value of a budget [salaries budget] as % | 0.3 | 0.5 | 1 | 1 | 1 | 1 | 1 | Outcome |</p>
<table>
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<th>Qtr3 16-Mar</th>
<th>Qtr4 16-Jun</th>
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<th>Annual Target 2016-2017</th>
<th>Annual Target 2017-2018</th>
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<td>#</td>
<td>ED: Corp Serv</td>
<td>4</td>
<td>Risks mitigated by the directorate</td>
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<td></td>
<td></td>
<td></td>
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<td></td>
<td></td>
<td>1</td>
<td>Qtr1 15-Sep</td>
<td>Target</td>
<td>1</td>
<td>Qtr2 15-Dec</td>
<td>Target</td>
<td>Qtr3 16-Mar</td>
<td>Target</td>
<td>Qtr4 16-Jun</td>
<td>Target</td>
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<tr>
<td>Audit/Good Governance and Public Participation/Democratic and accountable organisation</td>
<td></td>
<td>Percentage of AG findings resolved ytd</td>
<td>110</td>
<td>#</td>
<td>ED: Corp Serv</td>
<td>Resolving all Auditor general findings</td>
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<td></td>
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<td>100</td>
<td>Qtr1 15-Sep</td>
<td>Target</td>
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<td>Qtr2 15-Dec</td>
<td>Target</td>
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<td>Target</td>
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### 8.6. THE PLANNING AND DEVELOPMENT – VOTES 030, 035

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<td>Local Economic Development/Grow the economy/Planning and Development</td>
<td>M_183</td>
<td>Percentage of Gross Value Added (GVA) rating</td>
<td>35</td>
<td>%</td>
<td>ED: Planning and Development</td>
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<td>Gross Value Added (GVA) rating</td>
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<td>Local Economic Development/Grow the economy/Planning and Development</td>
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<td>Number of investors attracted for the implementation of catalyst projects as identified in the LED strategy</td>
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<td>#</td>
<td>ED: Planning and Development</td>
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<td>Spatial Rationale/Plan for the future/Planning and Development/GIS</td>
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<td></td>
<td>35</td>
<td>%</td>
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<td>57</td>
<td>Growth points in which capital projects are implemented.</td>
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<td>Good Governance and Public Participation/Democratic and accountable organisation</td>
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<td>Audit/Good Governance and Public Participation/Democratic and accountable organisation</td>
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### 8.7. THE ENGINEERING SERVICES – VOTES 050, 064, 065

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<th>Annual Target 2016-2017</th>
<th>Annual Target 2017-2018</th>
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<tr>
<td>Financial Viability/Become financially viable/Budget and Treasury/Budget Control and Reporting</td>
<td>M_1014</td>
<td>Number of Regional Infrastructure Grant reports submitted to Management YTD</td>
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<td>Submission of Regional Infrastructure Grant reports to</td>
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<td>Financial Viability/Become financially viable/Budget and Treasury/Expenditure Management</td>
<td>M_783</td>
<td>Percentage Capital budget actually spent on capital projects</td>
<td>50</td>
<td>%</td>
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<td>Capital budget actually spent on capital projects</td>
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<td>Percentage progress in the development of municipal infrastructure investment plan ytd</td>
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#### 8.8. THE WATER SERVICES – VOTE 055

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<td>%</td>
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<td>95</td>
<td>(Closing Stock - Closing stock as per reading) ÷ (Total water for the month) Closing stock = Total water - Billing Total Water = Opening balance + purchases</td>
<td>0.05</td>
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<td>Mega litres waste water treated</td>
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8.9. THE COMMUNITY SERVICES – VOTES 060, 070, 075
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<td>19</td>
<td>19</td>
<td>Outcome</td>
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## Detailed Capital Works Plan Over Three Years

A detailed three year capital works plan is required to ensure sufficient detail to measure and monitor delivery of infrastructure projects. The capital works plan over three years is indicated below:
## Mopani District Municipality SDBIP 2015-2016

<table>
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<tr>
<th>Municipal Vote/Capital project R thousand</th>
<th>Ref</th>
<th>Program/Project description</th>
<th>Project number</th>
<th>IDP Goal code 2</th>
<th>Individually Approved (Yes/No)</th>
<th>Asset Class</th>
<th>Asset Sub-Class</th>
<th>GPS co-ordinates</th>
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<th>Prior year outcomes 2015/16</th>
<th>2015/16 Medium Term Revenue &amp; Expenditure Framework</th>
<th>Project information</th>
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List all capital projects grouped by Municipal Vote.
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<th>Individually Approved (Yes/No)</th>
<th>Asset Class</th>
<th>Asset Sub-Class</th>
<th>GPS co-ordinates</th>
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<th>Prior year outcomes</th>
<th>2015/16 Medium Term Revenue &amp; Expenditure Framework</th>
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Supporting Table SA36 – Detail Capital Budget
# ANNEXURE A – CAPITAL INFRASTRUCTURE PROJECTS – MONTHLY EXPENDITURE PROJECTIONS

The breakdown of the monthly projected expenditure for capital infrastructure projects per vote follows:

<p>| Vote/Dr | Sub-function | Project Name | Municipal Area | July     | Aug      | Sept     | Oct      | Nov      | Dec      | Jan      | Feb      | Mar      | Apr      | May      | June      | Capital Cost Annual 2015-16 |
|---------|--------------|--------------|----------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|-----------------------------|
| Engineering Services | PMU | Kamptersrus Sewage Plant | MLM | 2 000 000 | 3 400 000.00 | 2 500 000.00 | 2 200 000.00 | 2 500 000.00 | 1 500 000.00 | 850 000.00 | 3 500 000.00 | 4 500 000.00 | 3 200 000.00 | 4 400 000.00 | 3 521 488.28 | 34 071 486.28 |
| Engineering Services | PMU | Kamptersrus Bulk Water Supply | MLM | 1 800 000.00 | 2 700 000.00 | 950 000.00 | 1 400 000.00 | 450 000.00 | 2 500 000.00 | 3 800 000.00 | 4 100 000.00 | 3 600 000.00 | 1 500 000.00 | 2 200 000.00 | 25 000 000.00 | 58 964 508.25 |
| Engineering Services | PMU | Water Reticulation in MLM | MLM | 3100 0000 | 1 500 000.00 | 2 500 000.00 | 1 900 000.00 | 2 400 000.00 | 1 900 000.00 | 4 200 000.00 | 6 700 000.00 | 5 500 000.00 | 6 400 000.00 | 5 800 000.00 | 17064 508.25 | 56 377 206.92 |
| Engineering Services | PMU | Upgrading of Tours Water Scheme Phase 2 | GTM | 281886035 | 2 818 860.35 | 2 818 860.35 | 2 818 860.35 | 1 409 430.17 | 1 409 430.17 | 2 818 860.35 | 2 818 860.35 | 2 818 860.35 | 2 818 860.35 | 2 818 860.35 | 28188 603.46 | 56 377 206.92 |
| Engineering Services | PMU | Tours Bulk Water Scheme | GTM | 432 398.2 | 432 398.72 | 432 398.72 | 432 398.72 | 216 199.36 | 216 199.36 | 432 398.72 | 432 398.72 | 216 199.36 | 216 199.36 | 4 323 987.21 | 7 456 017.21 |
| Engineering Services | PMU | Upgrading of Nikowaniwa Sewage Plant | GTM | 154 000.00 | 110 000.00 | 360 000.00 | 540 000.00 | 1 300 000.00 | 1 900 000.00 | 1 000 000.00 | 540 000.00 | 500 000.00 | 420 000.00 | 320 000.00 | 312 017.21 | 7 456 017.21 |
| Engineering Services | PMU | Upgrading of Phalaborwa Sewage Works (Pump Station and Outfall Sewer) | BPM | 100374942 | 958 657.30 | 1 400 821.69 | 1 773 105.67 | 3 100 109.67 | 2 269 886.39 | 2 211 438.13 | 2 639 756.53 | 2 982 248.93 | 1 851 912.35 | 1 502 130.67 | 306 383.25 | 22 000 000.00 |
| Engineering Services | PMU | Hoedspruit Bulk Water Supply | MLM | 2500 0000 | 2 200 000.00 | 3 500 000.00 | 4 500 000.00 | 1 920 000.00 | 890 000.00 | 840 000.00 | 3 500 000.00 | 4 500 000.00 | 4 100 000.00 | 6 800 000.00 | 7 894 408.62 | 46 744 086.62 |
| Engineering Services | PMU | Thabina Water Reticulation | GTM | 4619 33.95 | 4 619 233.95 | 4 619 233.95 | 4 619 233.95 | 2 309 616.97 | 2 309 616.97 | 4 619 233.95 | 4 619 233.95 | 4 619 233.95 | 2 309 616.97 | 2 309 616.97 | 46 923 339.47 |
| Engineering Services | PMU | Sekgoase Ground Water Development Scheme | GLM | 850 000.00 | 850 000.00 | 850 000.00 | 850 000.00 | 425 000.00 | 425 000.00 | 850 000.00 | 850 000.00 | 850 000.00 | 850 000.00 | 850 000.00 | 850 000.00 | 8 500 000.00 |
| Engineering Services | PMU | Upgrading of Water Reticulation in GLM | GLM | 900 000.00 | 900 000.00 | 900 000.00 | 900 000.00 | 450 000.00 | 450 000.00 | 900 000.00 | 900 000.00 | 900 000.00 | 900 000.00 | 450 000.00 | 450 000.00 | 9 000 000.00 |
| Engineering Services | PMU | Water Reticulation &amp; Upgrading in BPM | BPM | 3 500 000.00 | 900 000.00 | 2 000 000.00 | 2 400 000.00 | 3 800 000.00 | 800 000.00 | 900 000.00 | 5 600 000.00 | 5 600 000.00 | 8 500 000.00 | 7 200 000.00 | 19 019 152.99 | 60 119 152.29 |</p>
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ANNEXURE B – CAPITAL ITEMS – MONTHLY EXPENDITURE PROJECTIONS

The breakdown of the monthly projected expenditure for capital items projects per vote follows:

| Vote/Dr       | Sub- function | Project Name | Municipal Area | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | June | Capital Cost Annual 2015-16 |
|--------------|---------------|--------------|----------------|------|-----|------|-----|-----|-----|-----|-----|-----|-----|-----|-----------------------------|
| Engineering Services vote 050,064 and 065 | | | | | | | | | | | | | | | | |
| Budget and Treasury vote 020 | | | | | | | | | | | | | | | | |
| Budget and Treasury | Budget and Treasury | Furniture | MDM | 16666 | 16666 | 16666 | 16666 | 16666 | 16666 | 16666 | 16666 | 16666 | 16666 | 200 000.00 |
| Budget and Treasury | Budget and Treasury | Vehicles | MDM | 83333 | 83333 | 83333 | 83333 | 83333 | 83333 | 83333 | 83333 | 83333 | 83333 | 1 000 000.00 |
| Community Services vote 060,070,075 | | | | | | | | | | | | | | | | |
| Com Service | Fire | Upgrading of fire station | MDM | 0 | 212500 | 0 | 212500 | 0 | 212500 | 0 | 0 | 0 | 212500 | 0 | 0 | 1 000 000.00 |
| Com Service | Fire | Fire and Rescue Equipment | MDM | 0 | 0 | 0 | 700000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 700 000.00 |
| Com Service | Fire | Upgrading of security systems | MDM | 0 | 20 000 | 0 | 20 000 | 0 | 20 000 | 0 | 20 000 | 0 | 20 000 | 0 | 20 000 | 500 0000.00 |
| Com Service | Fire | Provision of containerised sleeping facilities | MDM | 0 | 0 | 650 000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 650 000.00 |
| Com Service | Fire | Furniture and fitting | MDM | 0 | 0 | 0 | 250 000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250 000.00 |
| Corporate Services 090, 095,100,105 | | | | | | | | | | | | | | | | |
| Corp Service | Administration | Electronic Filing system | MDM | 91666 | 91666 | 91666 | 91666 | 91666 | 91666 | 91666 | 91666 | 91666 | 91666 | 1 100 000.00 |
| Vote/Dr | Sub function | Project Name | Municipal area | July  | Aug  | Sept | Oct  | Nov  | Dec  | Jan  | Feb  | Mar  | Apr  | May  | June | Capital Cost 2015-16 |
|---------|--------------|--------------|----------------|-------|------|------|------|------|------|------|------|------|------|------|------------------|
| Corp Service | Information Technology | Computers | MDM | 45833 | 45833 | 45833 | 45833 | 45833 | 45833 | 45833 | 45833 | 45833 | 45833 | 45833 | 550,000.00 |
| Corp Service | Information Technology | Radio Network | MDM | 50000 | 50000 | 50000 | 50000 | 50000 | 50000 | 50000 | 50000 | 50000 | 50000 | 50000 | 600,000.00 |
| Corp Service | Information Technology | Server Room Refurbishment | MDM | 116666 | 116666 | 116666 | 116666 | 116666 | 116666 | 116666 | 116666 | 116666 | 116666 | 116666 | 1,400,000.00 |
| Corp Service | Information Technology | Servers | MDM | 41666 | 41666 | 41666 | 41666 | 41666 | 41666 | 41666 | 41666 | 41666 | 41666 | 41666 | 500,000.00 |
| Corp Service | Information Technology | Risk management Software | MDM | 25000 | 25000 | 25000 | 25000 | 25000 | 25000 | 25000 | 25000 | 25000 | 25000 | 25000 | 300,000.00 |
| Corp Service | Information Technology | Office connectivity | MDM | 25000 | 25000 | 25000 | 25000 | 25000 | 25000 | 25000 | 25000 | 25000 | 25000 | 25000 | 300,000.00 |
| Corp Service | Information Technology | IP Telephones | MDM | 25000 | 25000 | 25000 | 25000 | 25000 | 25000 | 25000 | 25000 | 25000 | 25000 | 25000 | 300,000.00 |
| Corp Service | Information Technology | Office wireless LAN | MDM | 33333 | 33333 | 33333 | 33333 | 33333 | 33333 | 33333 | 33333 | 33333 | 33333 | 33333 | 400,000.00 |
| Corp Service | Information Technology | Wide area network | MDM | 83333 | 83333 | 83333 | 83333 | 83333 | 83333 | 83333 | 83333 | 83333 | 83333 | 83333 | 1,000,000.00 |
| Corp Service | Information Technology | Upgrading of Disaster Communication | MDM | 125000 | 125000 | 125000 | 125000 | 125000 | 125000 | 125000 | 125000 | 125000 | 125000 | 1,500,000.00 |
The breakdown of quarterly projected implementation of capital infrastructure projects follows:

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<td>30/06/2016</td>
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<td>01/07/2015</td>
<td>30/06/2016</td>
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<td>Annual Target</td>
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- 4 323 987.21
- 7 456 017.21
- 22 000 000.00
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<th>16-Mar % Targeted Progress</th>
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<td>30/06/2016</td>
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<td>30/06/2016</td>
<td>Excavation, Compaction, Laying of pipes, installation on valves and chambers, erf connection, installation of stand pipes, Backfilling, testing.</td>
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<td>Excavation, Compaction, Laying of pipes, installation on valves and chambers, erf connection, installation of stand pipes, Backfilling, testing.</td>
<td>50.00</td>
<td>Excavation, Compaction, Laying of pipes, installation on valves and chambers, erf connection, installation of stand pipes, Backfilling, testing.</td>
<td>75.00</td>
<td>100.00</td>
<td>41 229 578.11</td>
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<tr>
<td>Engineering/ Service Delivery/Develop and maintain infrastructure</td>
<td>P</td>
<td>Construction of Lephepane Bulk Water Supply</td>
<td>100</td>
<td>01/07/2015</td>
<td>30/06/2016</td>
<td>Excavation, Compaction, Laying of pipes, installation on valves and chambers, Drilling and Equipping of Boreholes, construction of pump houses, Electrification of Boreholes, installation of stand pipes, Backfilling, testing.</td>
<td>25.00</td>
<td>Excavation, Compaction, Laying of pipes, installation on valves and chambers, Drilling and Equipping of Boreholes, construction of pump houses, Electrification of Boreholes, installation of stand pipes, Backfilling, testing.</td>
<td>50.00</td>
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<td>Development of Mopani Rural Sanitation</td>
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<td>01/07/2015</td>
<td>30/06/2016</td>
<td>Beneficiary identification and procurement of materials, Pit digging, Pit lining</td>
<td>25.00</td>
<td>Pit lining, Top structure and commissioning.</td>
<td>100.00</td>
<td>Not applicable for this quarter</td>
<td>0%</td>
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<td>Engineering/ Service Delivery/Develop and maintain infrastructure</td>
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<td>Upgrading of Lenyene Sewage</td>
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<td>30/06/2016</td>
<td>Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes</td>
<td>25.00</td>
<td>Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes</td>
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<td>Rehabilitation of Lulekani Sewage work</td>
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<td>30/06/2016</td>
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©Mopani District Municipality
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<th>Project Name</th>
<th>Annual Target</th>
<th>Start Date</th>
<th>Completion Date</th>
<th>15-Sep</th>
<th>15-Dec</th>
<th>16-Mar</th>
<th>16-Jun</th>
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<td>P 1</td>
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<td>01/07/2015</td>
<td>30/06/2016</td>
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<td>25.00</td>
<td>Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes</td>
<td>50.00</td>
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<td>P 2</td>
<td>Development of Mametja Sekororo water reticulation</td>
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<td>30/06/2016</td>
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<td>25.00</td>
<td>Excavation, Compaction, Laying of pipes, installation on valves and chambers, erf connection, installation of stand pipes, Backfilling testing</td>
<td>50.00</td>
<td>Excavation, Compaction, Laying of pipes, installation on valves and chambers, erf connection, installation of stand pipes, Backfilling testing</td>
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<td>P 3</td>
<td>Construction of Mopani office building</td>
<td>100</td>
<td>01/07/2015</td>
<td>30/06/2016</td>
<td>Construction, (remedial works, Masonry works, Glazing, Paint works, Water &amp; Sewer works, Paving, road works, Miscellaneous works, Finishing works)</td>
<td>25.00</td>
<td>Construction, (remedial works, Masonry works, Glazing, Paint works, Water &amp; Sewer works, Paving, road works, Miscellaneous works, Finishing works)</td>
<td>50.00</td>
<td>Construction, (remedial works, Masonry works, Glazing, Paint works, Water &amp; Sewer works, Paving, road works, Miscellaneous works, Finishing works)</td>
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<td>P 4</td>
<td>Upgrading of water quality laboratory services</td>
<td>100</td>
<td>01/07/2015</td>
<td>30/06/2016</td>
<td>Procurement of a service provider and water provision of quality test report</td>
<td>25.00</td>
<td>Provision of Independent water quality report</td>
<td>50.00</td>
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<td>Water Services</td>
<td>P 5</td>
<td>Installation of USSD electronic reporting system</td>
<td>100</td>
<td>01/07/2015</td>
<td>31/03/2016</td>
<td>Procurement of a service provider</td>
<td>25.00</td>
<td>Installation of tracking device</td>
<td>75.00</td>
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## ANNEXURE D – CAPITAL ITEMS – QUARTERLY PROJECTED IMPLEMENTATION

The breakdown of quarterly projected implementation of capital and operational projects follows:

<table>
<thead>
<tr>
<th>Hierarchy</th>
<th>ID</th>
<th>Project Name</th>
<th>Implementing Directorate</th>
<th>Annual Target</th>
<th>Start Date</th>
<th>Completion Date</th>
<th>15-Sep Activity</th>
<th>% Targeted Progress</th>
<th>15-Dec Activity</th>
<th>% Targeted Progress</th>
<th>16-Mar Activity</th>
<th>% Targeted Progress</th>
<th>16-Jun Activity</th>
<th>% Targeted Progress</th>
<th>Annual Budget</th>
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</thead>
<tbody>
<tr>
<td>Water Services Service Delivery/Dev elop and maintain infrastructure</td>
<td>P</td>
<td>Provision of testing equipment to the plants</td>
<td>100</td>
<td>01/07/2015</td>
<td>31/12/2016</td>
<td>Procurement of a service provider.</td>
<td>25.00</td>
<td></td>
<td>Supply of delivery of Equipment</td>
<td>100.00</td>
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<td>Not applicable for the quarter</td>
<td>0w</td>
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<td>Not applicable for the quarter</td>
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<td>Budget and Treasury/Financial Viability/Become financially viable/Budget and Treasury</td>
<td>P 01</td>
<td>Purchasing of municipal Furniture</td>
<td>CFO</td>
<td>100.00</td>
<td>01/07/2015</td>
<td>31/05/2016</td>
<td>Not applicable this quarter</td>
<td>0.w</td>
<td>Advertise, appoint and procure</td>
<td>25.00</td>
<td>Procure</td>
<td>75.00</td>
<td>Procure</td>
<td>100.00</td>
<td>200 000.00</td>
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<tr>
<td>Budget and Treasury/Financial Viability/Become financially viable/Budget and Treasury</td>
<td>P 02</td>
<td>Purchasing of operational Vehicles</td>
<td>CFO</td>
<td>100.00</td>
<td>01/07/2015</td>
<td>31/05/2016</td>
<td>Not applicable this quarter</td>
<td>0.w</td>
<td>Advertise, appoint and procure</td>
<td>100.00</td>
<td>Not applicable this quarter</td>
<td>0w</td>
<td>Not applicable this quarter</td>
<td>0w.00</td>
<td>1 000 000.00</td>
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<tr>
<td>Community Services/Service Delivery/Improving Community well-being/Community Services</td>
<td>P 05</td>
<td>Fire and rescue equipment</td>
<td>ED: Com Serv</td>
<td>100.00</td>
<td>01/07/2015</td>
<td>31/05/2016</td>
<td>Development of specifications</td>
<td>25.00</td>
<td>Advertisement of the tender</td>
<td>50.00</td>
<td>Procurement of Fire and rescue equipment</td>
<td>75.00</td>
<td>Procurement of Fire and rescue equipment</td>
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<td>700 000.00</td>
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<tr>
<td>Hierarchy</td>
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<td>Project Name</td>
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<td>Annual Target</td>
<td>Start Date</td>
<td>Completion Date</td>
<td>15-Sep</td>
<td>15-Dec</td>
<td>16-Mar</td>
<td>16-Jun</td>
<td>% Targeted Progress</td>
<td>Activity</td>
<td>% Targeted Progress</td>
<td>Activity</td>
<td>% Targeted Progress</td>
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<tr>
<td>Community Services/Service Delivery♡Community well-being/Community Services</td>
<td>P_11</td>
<td>Upgrading of Fire Stations</td>
<td>ED: Com Serv</td>
<td>100.00</td>
<td>01/07/2015</td>
<td>31/05/2016</td>
<td>Development of specifications</td>
<td>25.00</td>
<td>Advertisement of the tender</td>
<td>50.00</td>
<td>Appoint a service provider</td>
<td>75.00</td>
<td>Construction</td>
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<td>Community Services/Service Delivery♡Community well-being/Community Services</td>
<td>P_14</td>
<td>Upgrading of Security Systems</td>
<td>ED: Com Serv</td>
<td>100.00</td>
<td>01/07/2015</td>
<td>31/05/2016</td>
<td>Sourcing of Quotations</td>
<td>25.00</td>
<td>Procuring of Services</td>
<td>50.00</td>
<td>Installation of Systems</td>
<td>100.00</td>
<td>Not applicable this quarter</td>
<td>0w</td>
<td>500 000.00</td>
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<tr>
<td>Community Services/Service Delivery♡Community well-being/Community Services</td>
<td>P_16</td>
<td>Provision of containerised sleeping facility</td>
<td>ED: Com Serv</td>
<td>100.00</td>
<td>01/07/2015</td>
<td>31/05/2016</td>
<td>Development of Specifications</td>
<td>25.00</td>
<td>Advertisement of tender</td>
<td>50.00</td>
<td>Manufacturing of sleeping facilities</td>
<td>75.00</td>
<td>Delivery of containerised sleeping facilities</td>
<td>100.00</td>
<td>650 000.00</td>
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<td>Community Services/Service Delivery♡Community well-being/Community Services</td>
<td>P_19</td>
<td>Purchasing of Furniture and fittings</td>
<td>ED: Com Serv</td>
<td>100.00</td>
<td>01/07/2015</td>
<td>31/05/2016</td>
<td>Not applicable this quarter</td>
<td>0w</td>
<td>Advertise, appoint and procure</td>
<td>25.00</td>
<td>Procure</td>
<td>75.00</td>
<td>Procure</td>
<td>100.00</td>
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<td>Corporate Services/Good Governance and Public Participation/Manage through information/Corporate Services</td>
<td>P_15</td>
<td>Purchasing of Computers</td>
<td>ED: Corp Serv</td>
<td>100.00</td>
<td>01/07/2015</td>
<td>31/05/2016</td>
<td>Specifications drafted. Issue tender advert, receive &amp; evaluate bids.</td>
<td>20.00</td>
<td>Issue order to successful bidder and receive new computers and laptops</td>
<td>50.00</td>
<td>Issue all users with computers/laptops that have reached their end of life with new computers/laptop.</td>
<td>75.00</td>
<td>Verify that all users are working on computers that are not old or obsolete.</td>
<td>100.00</td>
<td>550 000.00</td>
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<td>ID</td>
<td>Project Name</td>
<td>Implementing Directorate</td>
<td>Annual Target</td>
<td>Start Date</td>
<td>Completion Date</td>
<td>15-Sep % Targeted Progress</td>
<td>Activity</td>
<td>15-Dec % Targeted Progress</td>
<td>Activity</td>
<td>16-Mar % Targeted Progress</td>
<td>Activity</td>
<td>16-Jun % Targeted Progress</td>
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<td>Corporate Services/Good Governance and Public Participation/M anage through information/Cor porate Services</td>
<td>P. 17</td>
<td>Installation of the Server</td>
<td>ED: Corp Serv</td>
<td>100.00</td>
<td>01/07/2015</td>
<td>31/05/2016</td>
<td>20.00</td>
<td>Specifications drafted, issue tender advert, receive &amp; evaluate bids.</td>
<td>50.00</td>
<td>Issue order to successful bidder, receive new servers. Commission and setup new servers.</td>
<td>75.00</td>
<td>Monitor server operations.</td>
<td>100.00</td>
<td>1 400 000.00</td>
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<td>Corporate Services/Good Governance and Public Participation/M anage through information/Cor porate Services</td>
<td>P. 18</td>
<td>Installation of the Risk management Software</td>
<td>ED: Corp Serv</td>
<td>100.00</td>
<td>01/07/2015</td>
<td>31/05/2016</td>
<td>20.00</td>
<td>Evaluate proposal from BarnOwl. Issue order for supply, commissioning, installation, and end users training of the application.</td>
<td>50.00</td>
<td>Application installed on MDM servers. Client computers setup to connect to server. End users trained on the use of BarnOwl</td>
<td>75.00</td>
<td>Monitor server operations.</td>
<td>100.00</td>
<td>500 000.00</td>
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<td>Corporate Services/Good Governance and Public Participation/M anage through information/Cor porate Services</td>
<td>P. 20</td>
<td>Office connectivity</td>
<td>ED: Corp Serv</td>
<td>100.00</td>
<td>01/07/2015</td>
<td>31/05/2016</td>
<td>50.00</td>
<td>Finalized and signed-off User Requirements Specifications. Architecture for the WAN documented.</td>
<td>100.00</td>
<td>Not applicable for this quarter</td>
<td>0w</td>
<td>Not applicable for this quarter</td>
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<td>Corporate Services/Good Governance and Public Participation/M anage through information/Cor porate Services</td>
<td>P. 21</td>
<td>Installation of VoIP Telephones</td>
<td>ED: Corp Serv</td>
<td>100.00</td>
<td>01/07/2015</td>
<td>31/05/2016</td>
<td>50.00</td>
<td>Develop business plan for IP Telephones</td>
<td>100.00</td>
<td>Not applicable for this quarter</td>
<td>0w</td>
<td>Not applicable for this quarter</td>
<td>0w</td>
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<td>Start Date</td>
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<td>Server Room Refurbishment</td>
<td>ED: Corp Serv</td>
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<td>01/07/2015</td>
<td>31/05/2016</td>
<td>Specifications drafted. Issue tender advert, receive &amp; evaluate bids.</td>
<td>20.00</td>
<td>Issue order to successful bidder, receive new servers. Commission and setup new servers.</td>
<td>50.00</td>
<td>Migrate the domain controller to new server. Setup central data repository on data server and migrate all users home folder. Configure backup and any applications.</td>
<td>75.00</td>
<td>Monitor server operations.</td>
<td>100.00</td>
<td>600 000.00</td>
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<td>Corporate Services/Good Governance and Public Participation/M anage through information/Corporate Services</td>
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<td>Installation of the Office wireless LAN</td>
<td>ED: Corp Serv</td>
<td>100</td>
<td>01/07/2015</td>
<td>31/05/2016</td>
<td>Develop business plan for office wireless LAN</td>
<td>50.00</td>
<td>Issue order to successful bidder, to install wireless LAN</td>
<td>100.00</td>
<td>Not applicable this quarter</td>
<td>Not applicable this quarter</td>
<td>0w</td>
<td>400 000.00</td>
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<td>Configuration of the Wide Area Network</td>
<td>ED: Corp Serv</td>
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<td>01/07/2015</td>
<td>31/05/2016</td>
<td>Develop business plan for Radio Network</td>
<td>20.00</td>
<td>Issue order to successful bidder, receive Radio Network. Commission and setup the Radio Network.</td>
<td>50.00</td>
<td>Configure backup and any applications of the Radio Network.</td>
<td>75.00</td>
<td>Monitor the radio network</td>
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<td>Upgrading of the Disaster Communication System</td>
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<td>01/07/2015</td>
<td>31/05/2016</td>
<td>Payment to service provider for service rendered and upgrading the communication systems.</td>
<td>20.00</td>
<td>Payment to service provider for service rendered and upgrading the communication systems.</td>
<td>50.00</td>
<td>Payment to service provider for service rendered and upgrading the communication systems.</td>
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<td>Payment to service provider for service rendered and upgrading the communication systems.</td>
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<td>Corporate Services/Good Governance and Public Participation/M anage through information/Corporate Services</td>
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<td>31/05/2016</td>
<td>Submission of user requirements to Supply Chain Management Unit</td>
<td>20.00</td>
<td>Advertisement of the project and adjudication of bidders</td>
<td>50.00</td>
<td>Appointment of Service Provider and commence of installation of the System</td>
<td>75.00</td>
<td>Testing the system and user training</td>
<td>100.00</td>
<td>1 000 000.00</td>
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