

## MOPANI DISTRICT MUNICIPALITY

SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2015-16



## CONTENTS

FOREWORD BY THE EXECUTIVE MAYOR	3
1. APPROVAL	4
2. INTRODUCTION	5
3. LEGISLATION	5
4. METHODOLOGY AND CONTENT	6
5. VISION, MISSION AND VALUES	7
6. STRATEGIC OBJECTIVES	8
7. MONTHLY REVENUE AND EXPENDITURE PROJECTIONS	9
8 IDP AND SDBIP STRATEGIC AND INSTITUTIONAL P ROGRAMME KEY PERFORMANCE INDICATOR	S 20
8.1. THE MUNICIPAL MANAGER – VOTEs 005, 080, 006	29
8.2. THE OFFICE OF THE EXECUTIVE MAYOR – VOTES 0 10, 045, 112, 114	35
8.3. THE BUDGET AND TREASURY OFFICE – VOTE 020	38
8.4. THE CORPORATE SERVICES – VOTES 090, 095, 100, 105	46
8.5. THE PLANNING AND DEVELOPMENT – VOTES 030, 035	55
8.6. THE ENGINEERING SERVICES – VOTES 050, 064, 06 5	57
878. THE WATER SERVICES – VOTE 055	60
8.8. THE COMMUNITY SERVICES – VOTES 060, 070, 075	65
9. DETAILED CAPITAL WORKS PLAN OVER THREE YE ARS	67
ANNEXURE A – CAPITAL INFRASTRUCTURE PROJECTS – MONTHLY EXPENDITURE PROJECTIONS	71
ANNEXURE B – CAPITAL ITEMS –EXPENDITURE PROJECTIONS	73
ANNEXURE C – CAPITAL INFRASTRUCTURE PROJECTS – QUARTERLY PROJECTED IMPLEMENTATION	N 75
ANNEXURE D – CAPITAL ITEMS – QUARTERLY PROJECTED IMPLEMENTATION	80

#### FOREWORD BY THE EXECUTIVE MAYOR



Integrated Development Plan (IDP) and Budget for 2015/16 of Mopani District Municipality were approved on the 29<sup>th</sup> of May 2015. Service Delivery and Budget Implementation Plan (SDBIP) of the municipality is aligned to the IDP and Budget through strategic scorecards. This forms the basis for the SDBIP which is a one year implementation and monitoring tool. The Executive Mayor and Council will be responsible for providing guidance and oversight over the implementation of the SDBIP.

Mopani District Municipality, as Water Services Authority, has put aside sufficient budget for 2015/16 which responds to the needs of the communities as contained in the IDP. The budget will accelerate service delivery to our communities through implementation of bulk water and reticulation projects, rehabilitation and upgrading of sewage plants, including sanitation.

Management will be held accountable through monthly and quarterly reports on the implementation of the SDBIP. It stands to reason that proper implementation of the SDBIP will bring about sound financial management. Council has entered into a social contract with the electorates and will use the SDBIP to account on the achievements of the electoral mandate.

#### 1. APPROVAL

The SDBIP gives meaning to both in-year reporting in terms of section 71 (monthly financial reporting), section 72 (midyear report) and section 46 (end-of-year annual reports) and is a vital monitoring tool for the Executive Mayor and Council to monitor in-year performance of the municipality within the financial year. This enables the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance. The SDBIP aims to ensure that Directors are problem-solvers, who routinely look out for unanticipated problems and resolve them as soon as possible. The SDBIP also enables the Council to monitor the performance of the municipality against quarterly targets on service delivery and to serve as early warning for underperformance. The SDBIP serves as a management, implementation and monitoring tool that will assist the Executive Mayor, Councillors, Municipal Manager and Directors in delivering services to the community.

APPROVED BY THE EXECUTIVE MAYOR MOPANI DISTRICT MUNICIPALITY CLLR N.RAKGOALE

DATE

#### 2. INTRODUCTION

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing, the budget based on monthly projections. Circular 13 further suggests that "the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Mayor, Councillors, Municipal Manager, Senior Managers and community."

The purpose of the SDBIP is to monitor the execution of the budget, performance of senior management and achievement of the strategic objectives with the Key Performance Indicators set by Council in the IDP. It enables the Municipal Manager to monitor the performance of Senior Managers, the Mayor to monitor the performance of the Municipal Manager, and for the community to monitor the performance of the municipality.

#### 3. LEGISLATION

According to the Municipal Finance Act (MFMA) the definition of a SDBIP is: 'a detailed plan approved by the Mayor of a municipality in terms of section 53

(1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must(2) indicate-

(a) projections for each month of-

- (i) revenue to be collected, by source; and
- (ii) operational and capital expenditure, by vote;

(b) Service delivery targets and performance indicators for e ach quarter'

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Executive Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions, in terms of MFMA Circular 13, as minimum requirements that must form part of the SDBIP are applicable to the Mopani District Municipality:

- 1. Monthly projections of revenue to be collected by source
- 2. Monthly projections of expenditure (operating and capital) and revenue for each vote<sup>1</sup>
- 3. Quarterly projections of service delivery targets and performance indicators for each vote
- 4. Detailed capital works plan over three years

#### 4. METHODOLOGY AND CONTENT

The MFMA circular 13 provides clear directives on the contents and methodology to derive at the SDBIP. The IDP objectives need to be quantified and related into key performance indicators.

The Priorities, Objectives and Strategies contained in the IDP lead the way in the development of the Municipal SDBIP. The SDBIP of the Mopani District Municipality is aligned to the Key Performance Areas (KPAs) as prescribed by the Performance Management Guide for Municipalities of 2001, with the addition of Spatial Rationale. The Frame work for Managing Programme Performance Information May 2007 was consulted.

The service delivery and performance indicators are assigned:

- 1. Hierachy that includes the key Performance area, Strategic objective, the implementing directorate and unit within the directorate
- 2. Id numbers
- 3. Vote number of the directorate
- 4. Unit of Measure, either percentage, number or ratio
- 5. Baseline that is the previous year performance
- 6. Instruction or description of the of indicator to monitor performance
- 7. Activities under projects to monitor performance
- 8. Quarterly targets
- 9. Annual targets
- 10. The type of indicator

The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery and other performance targets and time frames as indicated on this plan. More details per directorate and sub-directorate are contained in the second layer of the SDBIP in the form of Divisional SDBIPs. This second layer need not be made public and mainly serves as internal organisational and individual monitoring tools. These details will form the basis for departmental and individual performance monitoring and employee performance management alignment.

B) PDR et the main segments intervalich a hudget of a municipality is divided for the appropriation of money for the different departments or

<sup>1</sup> 

Section 1 of the MFMA defines a "vote" as:

c) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned

#### 5. VISION, MISSION AND VALUES

The Vision of Mopani District Municipality is:

#### "To be the Food Basket of Southern Africa and the Tourism destination of choice"

The strategic **Mission** is:

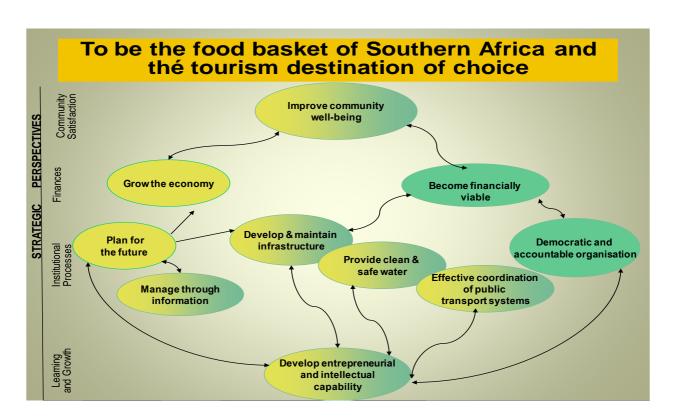
"To provide integrated, sustainable and equitable services through democratic, responsible and accountable governance; Promoting the sustainable use of resources for economic growth to benefit the community"

The Values of Mopani District Municipality are:

Values	Description
Innovation	For the District Municipality to achieve its vision it must have "out of the box" thinking to do things differently for maximum impact. The District Municipality needs to identify creative strategies to enable it to address the back log as well as pre pare for future growth in the area.
Commitment	Each and every role player needs to b e fully committed to the vision of the District Municipality, both from an institutional as well an individual point of view.
Excellence	Synonyms for 'Excellence' include 'fineness' 'brilliance', 'superiority', 'distinction', 'quality', and 'merit'. Excellence in all endeavours must be a defining virtue by which the District area pursues its vision.
Ubuntu and Care	The District Municipality needs to subscribe to the philosophy of Ubuntu – "We are because you are". Ubuntu was described by Archbishop Desmond Tutu (1999) as: "A person with <i>Ubuntu</i> is open and available to others, does not feel threatened that others are able and good, for he or she has a proper self-assurance that comes from knowing that he or she belongs in a greater whole and is diminished when others are humiliated or diminished" Furthermore, the concept of <i>caring</i> needs to be inculcated into the hearts and minds of both officials and politicians: caring for the marginalised, caring for the environment, caring about consequences, care in every action, decision and thought, and caring about each value underpinning the vision for the Mopani District Municipality.

#### 6. STRATEGIC OBJECTIVES

The Strategic Objectives of Mopani District Municipality are indicated on the strategy map below. These objectives serve as the road map on how the municipality plans to become the Food Basket of Southern Africa and the Tourism destination of choice. These objectives were positioned in terms of the Balanced Scorecard Perspectives being: Learning and Growth; Institutional Processes; Financial results and Community Satisfaction. All outputs contained in the SDBIP are aligned to the attainment of one or more of these objectives below:



# To be the food d basket of Southern Africa and the tourism destination of choice

### 7. MONTHLY REVENUE AND EXPENDITURE PROJECTIONS

One of the most important and basic priorities for any municipality is to collect all its revenue as budgeted for – the failure to collect all such revenue will undermine the ability of the municipality to deliver on services. The municipality must ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. The revenue projections relate to actual cash expected to be collected and should reconcile to the cash flow statement approved with the budget documentation.

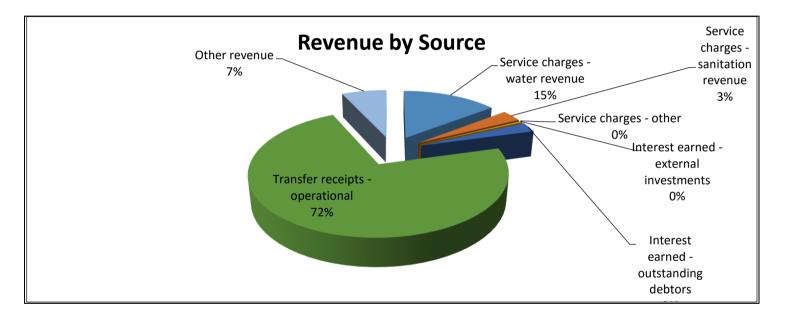
It is necessary to also should show monthly projections of expenditure. The expenditure projections relate to cash paid and should reconcile to the cash flow (reconciliation between revenue and expenditure per month) It is necessary to manage and monitor cash flow on a monthly basis to ensure that expenditure do not exceed income, which if not properly managed might lead to the municipality running into financial difficulties. The reason for specifying cash flows is to ensure that expenditure does not exceed actual income.

This part of the plan will deal with the following:

- 1. Monthly revenue projections:
  - a. Revenue by source;
  - b. Revenue by vote;
  - c. Revenue in terms of standard classifications.
- 2. Monthly expenditure projections:
  - a. Expenditure by type;
  - b. Operational expenditure:
    - i. By vote
    - ii. In terms of standard classifications
  - c. Capital expenditure:
    - i. By vote
    - ii. In terms of standard classifications
- 3. Cash flow projections
  - a. Cash receipts by source
  - b. Cash payments by type

#### REVENUE

From the graph below, it can be observed that the majority (72%) of the revenue for 2015-2016 is expected to come from operational transfers, followed by service charges for water (15%):



a. The revenue by source, broken down in actual and projected revenue by month , is included below: Supporting Table SA 25 Budget - revenue by source

Description						Budget Year 20	15/16						Medium Ter	rm Revenue and I Framework	Expenditure
R thousand	July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Cash Receipts By Source	1		<u> </u>	1	, <u> </u>		,,	,,	·'		,,	1	1	'	
Service charges - water revenue	20 442.662	16 000.000	13 000.000	17 683.744	15 587.500	12 000.000	8 000.000	9 000.000	3 000.000	4 000.000	3 500.000	5 537.630	127 751.536	104 323.781	110 148.153
Service charges - sanitation revenue	1 568.000	1 781.661	1 850.000	2 923.208	2 500.000	1 800.000	2 400.000	2 980.452	2 500.000	1 900.000	2 800.000	2 580.520	27 583.841	25 313.903	26 723.351
Service charges - other	8.900	11.000	15.000	12.000	25.000	35.000	7.800	14.000	24.000	20.000	15.000	12.300	200.000	212.000	224.720
Interest earned - external investments	237.500	400.000	120.000	175.000	145.000	236.000	195.000	350.000	125.000	475.000	178.000	213.500	2 850.000	1 600.000	1 650.000
Interest earned - outstanding debtors	0	8 700.000	0	0	0	4 500.000	0	0	7 800.450	0	0	2 556.361	23 556.811	21 370.741	22 598.726
Transfer receipts - operational	45 776.500	44 775.000	52 000.000	100 000.000	126 708.100	100 000.000	·'	397.500	1 325.000	72 000.000	56 235.693	36 230.207	635 448.000	692 320.000	753 762.000
Other revenue	1 200.000	3 000.000	8 500.000	4 500.000	7 500.000	2 500.000	2 800.000	6 000.000	11 500.000	8 000.000	4 300.000	744.000	60 544.000	64 179.400	68 031.564
Cash Receipts by Source	69 233.562	74 667.661	75 485.000	125 293.952	152 465.600	121 071.000	13 402.800	18 741.952	26 274.450	86 395.000	67 028.693	47 874.518	877 934.188	909 319.825	983 138.514

b. The actual and projected monthly revenue by vote follows:

Description						Budget Year 2	2015/16						Medium Terr	m Revenue and Framework	Expenditure
R thousand	July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue by Vote															
Vote 3 - Finance &															
Admin/Finance	54 35041	68 900000	67 422356	100 500000	78 000000	89 700000	98 000000	69 700000	269 355000	127 249010	56 00000	140067904	1 219 29311	1 231506400	1 86960788
Vote 12 - Water/Water															
Distribution	20 442662	16 000000	13 000000	17 683744	15 58.500	12 000000	8 000000	9 000000	3 000000	4 000000	3 500000	(14646465)	107 567441	104 323781	110148153
Vote 15 - waste water															
management/ sewerage	1 568000	1 781661	1 850000	2 923208	2 50.000	1 800000	2 400000	2 980452	2 500000	1 900000	2 800000	(802196)	24 201125	25 313903	267233513
Total Revenue by Vote	76 645703	86 681661	82 272356	121 106952	96 087500	103 500000	108 400000	81 680452	274 855000	133 149010	62 700000	124 19243	1 351697877	1 361144084	1 464 42454

Supporting Table SA 26 Budget - revenue by vote

с.	The actual and projected	monthly revenue in terms	of standard classification follows:
----	--------------------------	--------------------------	-------------------------------------

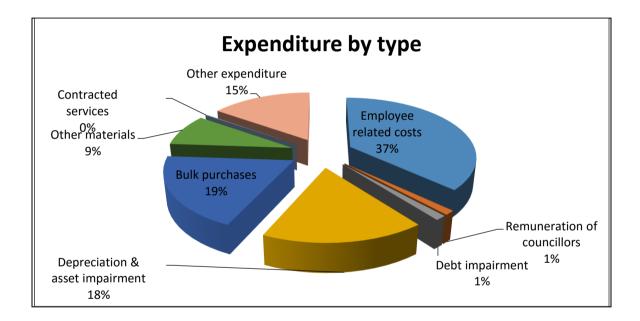
Description						Budge	t Year 2015/16						Medium Te	rm Revenue and Framework	I Expenditure
R thousand	July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue - Standard															
Governance and administration	54 635.04	68 900.00	67 422.36	100 500.00	78 000.00	89 700.00	98 000.00	69 700.00	269 355.00	127 249.01	56 400.00	140 067.90	1 219 929.31	1 231 506.40	1 086 96079
Budget and treasury office	54 635.04	68 900.00	67 422.36	100 500.00	78 000.00	89 700.00	98 000.00	69 700.00	269 355.00	127 249.01	56 400.00	140 067.90	1 219 929.31	1 231506.40	1 086 96079
Trading services	22 010.66	17 781.66	14 850.00	20 606.95	18 087.50	13 800.00	10 400.00	11 980.45	5 500.00	5 900.00	6 300.00	(15 448.66)	131 768.57	129 637.68	377 38167
Water	20 442.66	16 000.00	13 000.00	17 683.74	15 587.50	12 000.00	8 000.00	9 000.00	3 000.00	4 000.00	3 500.00	(14 646.47)	107 567.44	104 323.78	110 14815
Waste water management	1 568.00	1 781.66	1 850.00	2 923.21	2 500.00	1 800.00	2 400.00	2 980.45	2 500.00	1 900.00	2 800.00	(802.20)	24 201.13	25 313.90	267 23351
Total Revenue - Standard	76 645.70	86 681.66	82 272.36	121 106.95	96 087.50	103 50000	108 40000	81 680.45	274 855.00	133 149.01	62 700.00	124 619.24	1 351 697.88	1 361 144.08	1 464 34245

Supporting Table SA 27 Budget – standard classification

#### EXPENDITURE:

#### d. Operational expenditure:

Of the Operating Expenditure projected for 2015-2016, employee related costs (37%), fall just outside the national norms, as can be seen on the graph below:



R thousand	July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Expenditure By Type															
Employee related costs	30 486.765	28 126563	27 605563	27 899205	49 848.290	31 240.991	30 510.564	28 545.701	27 568.920	46 582.000	27 100000	14 084410	369598 972	391669929	412253168
Remuneration of councillors	845.174	948.285	951008	781689	755.470	2 778.239	912.811	720.000	735.000	925.000	880000	805593	12 038.269	12 778623	13 526.172
Debt impairment	0	0	0	0	0	0	0	2 544.586	1 458.565	1 878.542	1 450000	5 068142	12399.835	13 118.229	25 572.551
Depreciation & asset impairment	10 000.000	8 500.000	9 500000	13 500000	25 000.000	30 000.000	18 000.000	7 683.744	17 000.000	12 000.000	13 000.000	9 069309	173253.053	181957.987	191 076644
Bulk purchases	18 532.000	15 000000	14 000000	20 000000	17 000.000	18 000.000	11 026.979	18 000.000	17 000.000	18 000.000	24 000000	2 631822	193190.801	209751150	220238708
Other materials	4 700.000	3 977397	4 230321	4 594971	5 148.430	11 210.734	5 133.167	8 900.256	16 901.555	14 520.000	4 000000	2 794034	86 110.864	135999.099	144 933378
Contracted services	398.000	890000	1 110779	1 363787	780.000	2 589.078	992.000	790.000	895.650	850.000	630000	88.366	12 176.660	13 179.428	13 917428
Other expenditure	4 500.000	6 800000	8 904325	17 500000	27 900.000	13 400.000	15 000.000	9 400.000	22 858.000	9 834.212	9 200000	6 213439	151509.976	170894334	179 06.150
Total Expenditure	69 461.939	64 242245	66 301997	85 639652	126 432189	109 219042	81 575521	76 584287	104 417690	104 589754	80 26.000	41 554114	1010278430	1129348779	1200585199

i. The monthly projections for operational expenditure by type follows:

Supporting Table SA 25 - Operational expenditure

ii. The actual and monthly projections for operational expenditure by vote is included below:

Description						Budget Y	'ear 2015/16						Medium Term	Revenue and Framework	Expenditure
R thousand	July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Expenditure by Vote to be appropriated					 										
Vote 1- executive council/mayor	1 316.846	1 192524	1 325118	2 500.788	1 478.578	1 450.368	1 022.141	4 500.000	1 389.000	3 075.055	6 078.025	5 809.579	31 138.022	32 702.125	34 574.215
Vote 2 - Executive & Council/Municipal Manager	659.076	691.919	1 031293	624.149	809.032	931.589	250.237	2 419.000	1 420.000	1 000.000	256.000	4 291.385	14 383.680	16 840.710	16 147.282
Vote 3 - Finance & Admin/Finance	2 574.872	3 500000	3 753573	1 580.000	3 600.000	3 690.000	1 350.000	2 540.000	4 800.000	2 500.325	4 500.000	1 106.102	35 494.872	35 730.900	36 544.851
Vote 4 - Corporate Services/HR	307.169	290292	2 500000	314.575	366.879	1 800.000	478.264	369.874	2 365.000	258.600	980.000	1 391.438	11 422.090	12 132.687	12 828.400
Vote 5 - Finance & Admin/Other Admin	1 280.907	3 850000	2 415660	2 605.532	1 930.671	2 758.336	2 389.383	3 500.000	8 790.000	9 800.000	5 065.000	2 625.385	47 010.874	49 101.524	51 875.796
Vote 6 - Planning & Development/Economic	579.614	616389	630978	538.367	663.865	639.988	512.357	665.450	325.000	223.000	1 580.000	5 720.780	12 695.786	14 250.127	13 363.064
Vote 7 - Health/Other	193.768	190119	235.276	2 800.000	6 500.000	5 600.000	354.234	273.084	8 700.000	120.000	850.000	1 682.915	27 499.396	32 582.921	34 402.925
Vote 8 - Community Services/Other Community	370.710	379.011	393.577	378.151	430.788	384.868	413.512	176.034	158.000	173.000	654.000	4 170.554	8 082.204	8 883.998	9 389.933
Vote 9 - Public Services/Fire	1 827.376	1 716.971	13600000	1 963.286	9 500.000	1 808.760	16 800000	502.468	560.000	5 800.000	890.000	1 205.736	56 174.596	58 755.694	61 937.079
Vote 10 - Public Safety/Other	865.339	4 600000	987.291	884.585	1 055.504	3 600.000	859.963	3 840.000	1 006.563	4 530.000	1 438.000	2 082.839	25 750.085	30 276.181	31 961.607
Vote 11 - Roads Transport/Roads	259.096	166.967	166.967	367.594	166.109	328.450	404.523	369.020	264.000	500.000	620.000	5 523.114	9 135.840	9 626.207	10 133.295
Vote 12 - Water/Water Distribution	35 000000	28000000	18050.019	29 000000	78 000.000	56 000.000	24 467662	46 988.000	142 555880	123380700	80 969545	6 230.574	668 642.380	546 940234	579 955450
Vote 13 - Electricity/ElectricityDistribution	58.950	59.648	97.791	60.792	107.082	59.572	56.466	61.616	63.000	56.000	54.000	669.007	1 403.925	1 489.755	1 576.508
Vote 14 - Corporate Services/Information Technology	2 333.445	529.654	1 001.924	1 659.420	2 800.000	284.258	337.062	2 700.000	605.000	590.000	480.000	2 061.869	15 382.632	14 128.415	14 593.939
Vote 15 - waste water management/ sewerage	3 500.000	1 782.556	973.153	1 875.231	3 589.917	2 469.651	2 900.000	6 500.000	3 365.658	2 436.554	2 388.870	14 280.458	46 062.048	265 907301	291 300855
Total Expenditure by Vote	51 127.167	47566.050	47162.620	47 152.469	110 998.425	81 805.840	52 595.804	75 404.546	176 367.101	154443.234	106803.440	58 851.735	1 010278.430	1 29348779	1200585199
ļļ	<u>ر ا</u>	·'	<u> </u>	<u> </u>	, <u> </u>	<u> </u>	[]								

Supporting Table SA 26 - monthly expenditure (municipal vote)

iii. The details of the monthly actual and projections for capital expenditure by vote follow:

Description						Budget `	Year 2015/16						Medium Ter	m Revenue and Framework	Expenditure
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	Мау	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Multi-year expenditure to be appropriated															
Vote 3 - Finance & Admin/Finance	0	0	0	0	0	0	0	0	0	0	0	250.000	250.000	50.000	0
Vote 8 - Community Services/Other Community	0	0	0	0	0	0	0	0	0	0	0	10.000	10.000	10.500	11.025
Vote 9 - Public Services/Fire	0	0	0	0	0	0	0	0	0	0	0	2 800.000	2 800.000	10 450000	10 350000
Vote 10 - Public Safety/Other	0	0	0	0	0	0	0	0	0	0	0	1 600.000	1 600.000	1 250.000	1 450.000
Vote 12 - Water/Water Distribution	735.883	852251	1738863	0	1 17288	0	5620569	2500000	55 0000	12025620	0	2 963.091	90 653565	476200000	8 350.000
Vote 14 - Corporate Services/Information Technology	0	0	0	0	0	0	0	0	0	0	0	3 550.000	3 550.000	1 875.000	1 400.000
Vote 15 - waste water management/ sewerage	0	0	0	0	0	0	0	0	0	0	0	8 777.334	8 777.334	51 000000	0
Capital multi-year expenditure sub-															
total	735.883	8 652.251	1 738.863	0	1 417.288	0	5 620.569	2 500.000	55000.000	12 025.620	0	19 950.425	107 640.899	540 835.500	21 561.025
Single-year expenditure to be appropriated															
Vote 3 - Finance & Admin/Finance	0	0	779.378	0	0	0	0	0	0	0	0	170.622	950.000	0	0
Vote 5 - Finance & Admin/Other Admin	0	0	0	0	0	0	0	0	0	0	0	53 267.500	53 267.500	6 500.000	6 500.000
Vote 9 - Public Services/Fire	0	0	0	0	0	0	0	0	0	0	0	650.000	650.000		0
Vote 12 - Water/Water Distribution	0	0	2 728.344	7 693509	4 744.917	0				8 000.000	16 000.000	260 053.045	299 219.815	65 000.000	0
Vote 14 - Corporate Services/Information Technology	0	0	0	0	0	0	0	0	0	0	0	3 000.000	3 000.000	0	0
Vote 15 - waste water management/ sewerage	0	0	0	0	0	0	0			0	0	63 527.505	63 527.505	0	0
Capital single-year expenditure sub- total	0	0	3 507.722	7 693.509	4 744.917	0	0	0	0	8 000.000	16 000.000	380 668.672	420 614.820	71 500.000	6 500.000
Total Capital Expenditure	735.883	8 652.251	5 246.585	7 693.509	6 162.205	0	5 620.569	2 500.000	55000.000	20 025.620	16 000.000	400 619.097	528 255.719	612 335.500	28 061.025

Supporting Table SA 28 - monthly capital expenditure (municipal vote)

Description						Budg	et Year 2015/16	j					Medium Terr	m Revenue and Framework	Expenditure
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	Мау	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<u>Capital Expenditure -</u> Standard															
Governance and administration	0	0	779.378	0	0	0	0	0	2 000.000	12 445.000	40 025.600	5 777.522	61 027.500	8 435.500	7 911.025
Budget and treasury office	0	0	779.378	0	0	0	0	0				420.622	1 200.000	50.000	0
Corporate services	0	0	0	0	0	0	0	0	2 000.000	12 445.000	40 025.600	5 356.900	59 827.500	8 385.500	7 911.025
Community and public safety	0	0	0	0	0	0	29.640	0	0	0	0	5 020.360	5 050.000	11 700.000	11 800.000
Public safety	0	0	0	0	0	0	29.640	0	0	0	0	5 020.360	5 050.000	11 700.000	11 800.000
Trading services	735.883	8 652.251	4 467.207	7 693.509	6 162.205	0	6 754.196	16 988.000	52 812.546	28 807.000	4 969.545	324 135.877	462 178.219	592 200.000	8 350.000
Water	735.883	8 652.251	4 467.207	7 693.509	5 896.159	0	6 754.196	16 988000	34 812.546	3 807.000	4 969.545	295 097.084	389 873.380	541 200.000	8 350.000
Waste water management					266.046	0			18 000.000	25 000.000		29 038.793	72 304.839	51 000.000	0
Total Capital Expenditure - Standard	735.883	8 652.251	5 246.585	7 693.509	6 162.205	0	6 783.836	16 988.000	54 812.546	41 252.000	44 995.145	334 933.759	528 255.719	612 335.500	28 061.025

iv. The monthly projections in terms of standard classification for capital expenditure follow:

Supporting Table SA 29 - Monthly capital expenditure (standard classification)

#### 2. CASH FLOWS:

The monthly projected cash flow (reconciliation between cash receipts by source and cash payments by type) is indicated below. The SDBIP information on revenue and expenditure will be monitored and reported on monthly basis in terms of section 71 of the MFMA.

MONTHLY CASH FLOWS						Budget Year 20	)15/16						Medium Terr	m Revenue and Framework	Expenditure
R thousand	July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Cash Receipts By Source	ا <u>ــــــــــــــــــــــــــــــــــــ</u>	↓'		' <u> </u>	ا <u>ــــــــــــــــــــــــــــــــــــ</u>		ا <u>ــــــــــ</u> ا	''	<u> </u>	'	' <u>ــــــــــ</u> '		1	<u> </u>	
Service charges - water revenue	20 442.662	16 000000	13 00.000	17683744	15 587.500	12 000.000	8 000.000	9 000.000	3 000.000	4 000.000	3 500.000	5 537630	127751.536	104323.781	110148153
Service charges - sanitation revenue	1 568.000	1 781.661	1 850.000	2 923.208	2 500.000	1 800.000	2 400.000	2 980.452	2 500.000	1 900.000	2 800.000	2 580520	27 583.841	25 313.903	26 723351
Service charges - other	8.900	11.000	15.000	12.000	25.000	35.000	7.800	14.000	24.000	20.000	15.000	12.300	200.000	212.000	224.720
Interest earned - external investments	237.500	400.000	120.000	175.000	145.000	236.000	195.000	350.000	125.000	475.000	178.000	213.500	2 850.000	1 600.000	1 650.000
Interest earned - outstanding debtors	0	8 700.000	0	0	0	4 500.000	0	0	7 800.450	0	0	2 556361	23 556.811	21 370.741	22 598726
Transfer receipts - operational	45 776.500	44 775000	52 000000	10000000	126 708100	100 000000		397.500	1 325.000	72 000.000	56 235693	36 30207	635 448000	692 320000	753762000
Other revenue	1 200.000	3 000.000	8 500.000	4 500.000	7 500.000	2 500.000	2 800.000	6 000.000	11500000	8 000000	4 300.000	744.000	60 544.000	64 179.400	68 031564
Cash Receipts by Source	69 233.562	74667.661	75485.000	12593952	152 465.600	121 071.000	13 402.800	18 741952	26 274450	86 395.000	67 028693	47874518	877 934188	909 319825	983138514
Other Cash Flows by Source				ļ			<del> </del>	 		ļ				<u> </u>	
Transfer receipts - capital	63 545.600	2 001.000	0	0	89 030.400	0	85 500.000	89 00000	114 76000	3 500.000	0	0	447 153000	471146000	501617000
Total Cash Receipts by Source	132 779.162	76 668.661	75 485.000	125293952	241 496.000	121 071.000	98 902.800	107741952	140 50450	89 895.000	67 028693	47874.518	1325087188	1380465825	1484755514
Cash Payments by Type	<u> </u>	ł	Ił	ł	<u> </u>	ł	ł	ł	<u> </u>	<u> </u>	I			<u> </u>	
Employee related costs	30 486.765	28 126.563	27 605.563	27 899205	49 848.290	31 240.991	30 510.564	28 45701	27568920	46 582.000	27100000	14 84410	369 598972	391 669929	412253168
Remuneration of councillors	845.174	948.285	951.008	781.689	755.470	2 778.239	912.811	720.000	735.000	925.000	880.000	805.593	12 038.269	12 778.623	13 526172
Bulk purchases - Water & Sewer	18 532.000	15 000.000	14 000.000	20 000000	17 000.000	18 000.000	11 026.979	18 000000	17 00000	18 000.000	24 000000	9 204021	199 763000	209 751150	220 38708
Other materials	4 700.000	3 977.397	4 230.321	4 594.971	5 148.430	11 210.734	5 133.167	8 900.256	16 901.555	14 520.000	4 000.000	2 794034	86 110.864	135 999099	144933378
Contracted services	398.000	890.000	1 110.779	1 363.787	780.000	2 589.078	992.000	790.000	895.650	850.000	630.000	887.366	12 176.660	13 179.428	13 917428
Other expenditure	4 500.000	6 800.000	8 904.325	17 500.000	27 900.000	13 400.000	15 000.000	9 400.000	22 858.000	9 834.212	9 200.000	5 463439	150 759976	170 100084	178 28422
Cash Payments by Type	59 461.939	55 742.245	56 801.997	72 139.652	101 432.189	79 219.042	63 575.521	66 355.957	85 959125	90 711.212	65 810000	33 238862	830 447,741	933 478.313	983 097.276

Other Cash Flows/Payments by Type	T		'				, 				· · · · · · · · · · · · · · · · · · ·				
Capital assets	71 387.760	17 939.554	18 395.620	52 710750	135 892.075	41 659.507	32 653.298	39 806440	54 802970	6 223.424	0	294.622	471 766020	620 235500	28 011.025
Total Cash Payments by Type	130 849.699	73 681.799	75 197.617	124850402	237 324.264	120 878.549	96 228.819	106162397	140762095	96 934.636	65 810000	33 533484	1302213761	1553713813	1011108301
	<u> </u>	<u>                                     </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u>                                     </u>	<u> </u>	<u> </u>	1'		
NET INCREASE/(DECREASE) IN CASH HELD	1 929.463	2 986.862	287.383	443.550	4 171.736	192.451	2 673.981	1 579.555	88.355	(7 039.636)	1 218.693	14 341034	22 873.427	(17347.988)	473 647.213
Cash/cash equivalents at the month/year begin:	83 126.281	85 055.744	88 042.606	88 329989	88 773539	92 945.275	93 137.726	95 811707	97 391262	97 479.617	90 439981	91658.674	83 126.281	105 999708	(67248280)
Cash/cash equivalents at the month/year end:	85 055.744	88 042.606	88 329.989	88 773.539		93 137.726	95 811.707	97 391262	97 479617	90 439.981	91 658674	105999708	105 999708	(67248280)	406 398933
References					,	,	1	'		, ,			<u> </u>		

Supporting Table SA 30 - monthly cash flow

#### SERVICE DELIVERY AND PERFORMANCE INDICATORS METHODOLOGY

The strategic objectives of the MDM are linked to the Strategic Scorecard in the IDP 2011-2016 wherein detail is provided to relate d programmes and subprogrammes to ensure the execution and the achievement of strategic objectives.

#### Table 3.8: Combined Strategic and Programme Scorecard

Strategic Objective	Programme	Sub-Programme	Programme Objective	Programme Strategies
	Poverty monitoring	Indigents	To reduce the indigent households to 25%	Conduct continuous research on district poverty levels. Development of strategies to reduce the number of households that are indigent.
	Customer Relations Management	Community Satisfaction	To improve on the satisfaction level of community members	Establish a fully functional and resourced call centre and hotline whereby enquiries, complaints and reporting of allegations of corruption and fraud can be reported. This call centre to be equipped with a complaint management system. Development and implementation of plans and a policy regarding the management of the call centre and the management thereof. Annually produce, distribute and analyse a community satisfaction survey with a report to determine the satisfaction of the community and addressing shortcomings
Improve Community well- being		Marketing and branding	To promote the District in South Africa and Internationally to ensure economic growth	Branding of the Vision and making known the contributions to achieve vision. Develop marketing strategy. Implementation of standardisation of publications. Keeping website updated. Provide local municipalities with strategy to localise for own marketing purposes.
	Health	Coordination of Health and Social Development Services	To ensure a healthy community	Ensure that the District Health Plan is reviewed by involving all key stakeholders. Support and monitor the implementation of the Integrated District Health and Social Development Plans and the HIV and AIDS Strategy. Council to adopt the reviewed HIV and AIDS Strategy; Ensure that strategies are aligned district – wide. Continuously attend local municipality's meetings where necessary. Continuously monitor schools for health purposes. Encourage and support Local AIDS Councils.
	Education	Coordination of Education	To promote better education	Ensure that all summit resolutions held in Feb 2011 are implemented. Allocate responsibilities to specific people to implement task. Develop an implementation plan for summit resolutions. Support and monitor education activities

Strategic Objective	Programme	Sub-Programme	Programme Objective	Programme Strategies
	Disaster Management	Disaster institutional capacity and information management & communication Disaster risk assessment and reduction	To prevent loss of life, infrastructure, environmental degradation and economic disruption due to disasters.	Establish institutional arrangements for Disaster Risk Management, enhancing capacity (access to resources) and capability (trained personnel). Establish a comprehensive disaster management information and communication system. Conduct risk assessment to ensure guide risk reduction. Introduce disaster risk management planning and implementation to inform developmentally-orientated approaches, plans, programs and projects to reduce risks. The review of the disaster management plan.
Improve Community well-		Disaster response and recovery, education, training and public awareness		The implementing priorities concerned disaster response, recovery and rehabilitation The coordination of integrated multi- stakeholder response ability and the preparation and implementation of appropriate aspect specific high risk preparedness and contingency plans. Address disaster risk management priorities in education, training, public awareness and research.
being	Environmental Health	Environmental Health Services	To provide a safe, healthy and sustainable environment	Ensure compliance to environmental Health Laws. Ensure continuous monitoring of water borne diseases, food safety, etc. Ensure the provision of environmental health services.
	Environmental Mangement	Coordination of Environmental and Waste Management	To ensure all households have access to waste removal	Ensure compliance to environmental laws. Support and monitor environmental and waste management programmes.
	Fire Services	Fire Services response and rescue	To prevent loss of lives and infrastructure through fire	Develop strategies to minimise fire incidents. Ensure appropriate resources and capacity building for the programme.
	Safety and security	Coordination of Safety and security	To ensure safe and secure communities	Support and monitor safety and security and justice activities in the district. Support the implementation of CSFs by the LMs
Improve Community well- being	Social Development	Disability, youth ad gender Development	To ensure quality of life of vulnerable groups through	Establish status quo on beneficiation of people with disability, youth and women from municipal programmes and projects. Ensure mainstreaming of people with disabilities, youth and women in municipal programmes and projects

Strategic Objective	Programme	Sub-Programme	Programme Objective	Programme Strategies
			national, provincial and municipal initiatives	
	Sport, Arts and Culture	Coordination of Sport, Arts and Culture	To ensure a mental and physical healthy community	Support the promotion of SAC activities in the district.
	Housing	Coordination of Housing	To ensure that all households have access to proper and safe tenure	Support LMs on social housing issues.
		Growth Point Development	To account for permanent and temporary jobs per categories	Implementing broad based black economic empowerment (roll-out of the strategic framework).
Grow the economy	Local Economic Development	Partnerships	To establish and develop sustainable partnerships to ensure economic growth in the District	Conduct an analysis of partners vs Organogram. Develop strategic partnership with the Department of Agriculture. Ensure co-operation from Local Municipalities. Identify beneficiaries and ensure proper business plans are submitted to be evaluated according to the criteria to partake in the scheme. Broaden the Agricultural Department partnership to include the pilot sub-tropical scheme. Feasibility study for the soil testing laboratory. Explore potential in establishment of public private partnerships, especially regarding the establishment and management of a district abattoir
Become financially viable	Budget Management	Expenditure management	To manage the financial affairs of the municipality to ensure financial viability	Draft budget within benchmark set by National Treasury within guidelines from MFMA. Fully in line with GAMAP legislation, National Treasury benchmark and MFMA. Ensure budget is totally aligned with IDP. Contain personnel costs within the targets. Timeous compilation and submission of financial statement. Ensure expenditure within municipal budget. Implement and maintain of control system to ensure accurate information of the municipal budget

Strategic Objective	Programme	Sub-Programme	Programme Objective	Programme Strategies
	Budget Management	Revenue Management	To increase revenue to become financially sustainable	Implementation of revenue enhancement strategy, assess the impact of the strategy. Ensure revenue enhancement strategy includes measures to decrease municipal debt, review revenue enhancement strategy if necessary. Ensure cost recovery and credit control. Implement measures to reduce municipal debt
Become financially viable	Supply Chain Management	Procurement	To streamline supply chain processes	Draft supply chain processes and ensure that it is equitable and transparent and in line with legislation. Ensure compliance with all legislation. Maintain service level with all departments. Structuring of committees in line with MFMA. Streamline and optimise procedure processes, especially regarding demand management. Deliver optimal supply chain management services to all departments in the institution in line with departmental needs. Review supply chain management policy to include aspects such as BEE rating. All tender adverts should include BEE rating as an additional requirement. Analyse statistics and ensure targets are achieved. Conduct a survey on individuals empowered through the BEE rating to determine impact. Source participation from SA Statistics. Review strategic approach in terms of the impact achieved
	Fleet Management	Municipal Fleet	To ensure that the municipal fleet is managed cost effectively	Restructuring of the fleet management unit. Fully resource the fleet management unit. Review, implementation and monitoring of control measures. Annual review of cost effectiveness of municipal fleet
	Asset Management	Asset register	To manage, maintain and upgrade municipal assets	Updating of asset register in terms of legislation. Conversion to be GRAP compliant. Ensure that the Asset Management unit is resourced. Keeping asset register updated. Regularly verify office equipment and furniture against the asset register
Democratic and accountable organisation	IGR	Cooperative Governance	To establish and develop sustainable partnerships to ensure economic growth in the District	Coordination of different government structures within the District
- gunioutori	Governance and Administration	Anti – corruption	To ensure a corrupt free institution	Intensification of the implementation of anti-corruption strategy. Disseminate the strategy to all employees and Councillors. Utilisation of the hotline to address reported cases of alleged corruption. Once the hotline is in place, review the strategy

Strategic Objective	Programme	Sub-Programme	Programme Objective	Programme Strategies
		Audit	To ensure clean audits through good corporate governance	Review Enterprise Risk Assessment annually. Ensure that identified risks according to the Risk Assessment are minimised and addressed. Development of three years and annual internal audit plan. Ensure compliance and consistent adherence to policies (continuous monitoring and reporting). To strengthen and support oversight
		Governance	To develop, implement & enforce policies and by-laws	Internalise organisational policies and implement management and Council resolutions timeously. Update existing policies and develop new policies.
		Powers and functions	Implementation of powers and functions as prescribed by the Constitution	Explore the District powers and functions allocated by the Constitution which can be rendered economically, especially the establishment of a District library. Follow the legal procedures in the transfer of those economically viable functions. Manage the rendering of those functions in an economical, efficient and effective manner
	Monitoring and Evaluation	Organisational monitoring, evaluation and reporting	To ensure an organisation that is accountable and responsible	Development and implementation of a procedure manual for monitoring, evaluation and reporting. Building capacity at the level below S57 to take place to ensure continuity of knowledge that has been built. A person should be identified to be capacitated by the PMS service provider.
		Record keeping	To ensure proper record keeping	Registry division to be capacitated and resourced to ensure optimal functionality. Enhance supervision on record data keeping and collection
Manage through information	Information management	Research and development	To ensure proper data management	Development of database of all unemployed graduates. Collaboration with institution of higher learning on research should be established. Interaction with research institutions to be monitored. Data Cleansing of service statistics and backlogs. Validate and consolidate available data through GIS. Develop systems to collect information. Continuous update of information. Establishment of Research Unit, appointment of researcher.
Plan for the future	Integrated Planning	IDP Review	To have integrated development planning processes done in a coordinated manner	Facilitate the District IDP process. Support local municipalities in the development of their IDPs. Assessment of District and local municipalities' IDPs. Capacity building of IDP drivers and role players. Improve integration, alignment and co- ordination for both National, Provincial and local government plans within a territorial space. Define the development needs and priorities of the local municipalities. Improve service delivery programmes for sustainable and affordable services to communities. To fast-track decision-making in the planning process, such that all programmes, projects and initiatives make a positive impact on the communities as per their identified needs and priorities. Continuous IDP monitoring and annual review.

Strategic Objective	Programme	Sub-Programme	Programme Objective	Programme Strategies
	Spatial Planning	Develop and review spatial development frameworks (SDF)	To prioritise District growth point in allocating financial resources	Intensify development in growth points. Ensure and monitor that at least one capital project is implemented within each district growth point. Liaison with local municipalities to prioritise local growth points in the allocation of capital funding.
		Develop and enforce LUMS	Development control	Assessment of compliance to LUMS
Plan for the future	Spatial Planning	CRDP	To ensure sustainable human settlements through	Developing rural areas to ensure that people stay in rural areas and thereby reduce urbanization1. Identification of development potentials of various rural areas. To advise on areas with the highest potential for economic growth with needed infrastructure, social services, economic base such as manufacturing, tourism, mining, farming, retail or commercial activities, etc. To provide guidance on where exactly certain activities should or should not take place based on the spatial research
	Free Basic Services	Free basic water and sanitation	To ensure that all indigent households have access to free basic services	Review District Indigent register in consultation with local municipalities. Assist local municipalities with campaigns on indigent registers so that communities are informed of the existence of the indigent registers. Enhance partnerships to speed up eradication of backlogs. Eradicate basic services backlogs equal to or earlier than national targets
Develop and maintain infrastructure		Electricity infrastructure	To ensure that all households have access to electricity	Proper project planning and evaluation. Establish status quo of provision of electricity to all households. Conduct household analysis to check if the backlog is fully addressed. Develop strategies on how electricity will be provided to all households.
	Infrastructure development	Bulk water infrastructure	To ensure that all households have access to basic water	Establish status quo of backlogs in the provision of basic water. Develop and implement strategies on how basic water backlogs will be eradicated
		Sanitation infrastructure	To ensure that all households have access to basic level of sanitation	Establish status quo of provision of water to all households. Develop and implement strategies on how basic sanitation backlogs will be eradicated

<sup>&</sup>lt;sup>1</sup> Urbanisation means mass movement of people from rural areas to urban areas. Most squatting or informal settlements in urban areas are due to urbanization process. Therefore developing rural areas will stem the urbanization tide and thereby bring stability in both rural and urban areas and this is what we call sustainable human settlements.

Strategic Objective	Programme	Sub-Programme	Programme Objective	Programme Strategies
		Roads infrastructure	To ensure that all households have access to roads and transportation	Establish backlog on accessibility to roads. Develop and implement Integrated Transport Plan with strategies to eradicate road backlog. Implement strategies to eradicate road backlog
	Operation and maintenance of municipal	Infrastructure Asset Management	To manage, maintain and upgrade municipal assets	Good record keeping by all satellite managers. Ensure that all spares are available in stores. Motivation of maintenance team. Filling of vacant positions for operators and artisans. Development of the maintenance plan. Develop Infrastructure Asset Management Plan. Functionality assessment for all infrastructures. Expenditure on infrastructure maintenance is in line with national norms and standards by 2011. Maintenance and upgrading of municipal assets according to Infrastructure Asset Management Plan.
Develop and maintain infrastructure	infrastructure	Shared maintenance of municipal assets	Effective and efficient management of shared infrastructure maintenance	Establish a Shared Infrastructural Municipal Depot / workshop. Buy, equipment that can be used by the workers - develop a shared material and equipment depot for possible entrepreneurial overtake in the Medium Term. Re-organise and capacitate existing workers to be utilised for operational maintenance. In the long term - sustain the maintenance programme
	Project Management	Project Management	To ensure optimum utilisation of funding	Early appointment of service providers. Project registration to achieve commitment. Proper project monitoring and evaluation. Proper budget alignment with the allocation. Proper cash flow management. Proper project management and monitoring. Create early warning system (project planning). Appointment of more personnel. Monitoring of projects plans to ensure that MIG is spent accordingly. Fast tracking of demand management
Provide safe & clean water	Water and sanitation services	Clean and safe water provision	Meeting the blue drop requirements in the provision of clean and safe water	Assessment of the capabilities of local municipalities as water service providers. Conduct costing analysis of water service provision to ensure economical cost recovery. Monitor the provision of clean and safe water by water service providers. Regular monitoring of service standards and the quality of the water provided.

Strategic Objective	Programme	Sub-Programme	Programme Objective	Programme Strategies
Provide safe & clean water	Water and sanitation services	Safe sanitation provision	Meeting the green drop requirements by increasing the green drop ratings to 100% in the provision of safe & hygienic sanitation services.	Assessment of the capabilities of local municipalities as sanitation service providers. Conduct costing of water service provision to ensure economical cost recovery. Monitor the provision of environmentally sound practices in the provision of sanitation services by sanitation service providers. Regular testing of effluent water quality
Coordination of public transport systems	Public Transport Management	Public transportation coordination	To ensure that all households have access to safe and reliable public transportation	Scheduling of technical cluster and transport forum meetings in line with the corporate diary will be developed and circulated to all stakeholders. Keeping all meeting records. Liaison with public transport stakeholders to improve on the reliability of public transport and access to taxi ranks and busstops. Facilitation of conflict situations in the public transport sector
Develop entrepreneurial and intellectual	Human Resource Development	Skills Development	To ensure a skilled and capacitated workforce	Conduct skills audit. Twining or employee exchange programme to be directed at employees that are struggling on certain issues. These identified employees to be referred to other institution for practical learning. Develop training programmes to address competencies in organisation. Develop and implement coaching and mentoring programme. Develop and submit workplace skills plan. Ensure people are training according to competency assessment and skills audit. Monitor and evaluate the impact of training. Sponsor comprehensive development programme based upon identified criteria. Ensure that skilled personnel are retained and awarded.
capability		Employee monitoring and reporting	To ensure a focused and disciplined workforce	Promote accountability and responsibility. Implementation of disciplinary procedures. Develop Change and Diversity Management Programme. Completion and implementation of Personal Development Plans for S57 and contractual managers. Cascading of employee performance management to all levels. Ensure monitoring and coaching and creation of awareness of organisation culture. Implement motivational strategies within the organisation. Monitor whether focused and disciplined workforce has been establish
Develop entrepreneurial and intellectual capability	Human Resource Development	Staff procurement	Appropriate appointment of staff	Attract and appoint skilled and competent staff in appropriate positions. Conduct an analysis of vacancies vis-a-vis the organogram. Development and implementation of succession planning strategy. Embark upon a coaching and mentoring programme

The achievement of strategic objectives will lead to the realisation of the vision and mission of the municipality in line with national and provincial priorities. In this way a downwards cascading from national and provincial priorities that influences the strategic intent of the MDM is achieved. Strategic objectives linked to programmes and sub-programmes as described in the Strategic Scorecard are operationalised in the IDP Programme Strategies and Reporting Scorecard so as to ensure the measurement and reporting in line with the achievement of the strategic objectives of the MDM. This IDP Programme Strategies and Reporting Scorecard provides the framework for the development of the SDBIP which includes annual targets broken down into quarterly targets for improved measurement. Programmes included in the IDP Strategic and Programme Strategies and Institutional Scorecard are also linked to directorates which will be responsible for the execution of activities, programmes and processes (actions) to ensure the achievement of programmes and related sub-programmes. The Strategic and IDP Programme Strategies and Reporting Scorecard included in the IDP are thus cascaded to the different directorates where they report on the actions taken to ensure the achievement of the three-year IDP targets broken down within the SDBIP.

The IDP Strategic (Highest level) and Programme Indicators are indicated below, followed by the Reporting Scorecard that have been developed into Directorate responsibility Scorecards per Vote.

#### 8.1. SERVICE DELIVERY KEY PERFORMANCE INDICATORS

The high level non-financial measurable performance objectives in the form of service delivery targets and other performance indicators form part of this section of the SDBIP. These indicators and targets will be cascaded to departmental score cards, which will be used for internal monitoring of the organisation and relevant individuals. The service delivery and other performance indicators follow per directorate below:

## 8.2. THE MUNICIPAL MANAGER – VOTES 005, 080, 006

Hierarchy	ID	KPI	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	Qtr1 15-Sep Target	Qtr2 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
							Calculate the								
		Percentage of variance between year to date					sum of ((R-value operating budget spent YTD \ r- value operating projected to be								
Financial Viability\Become financially viable\Budget and		spending of operating budget against projected spending year to date for the			Municipal		spent YTD) - 100%)*100 i.t.o. Cash flow projections in SDBIP and								
Treasury/Expenditure Management	M_1005	municipality	5	%	Manager	23.47	MTREF	10	10	10.00	10.00	10	10	10	Input

Hierarchy	ID	KPI	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	Qtr1 15-Sep Target	Qtr2 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
							Audit findings								
Good Governance and Public Participation\Democratic and		Number of AG					resolved against the								
accountable organisation\Governance\Audit	M_1057	Audit findings resolved YTD	5	#	Audit	80	identified findings	0	0	0	0	0	0	0	Outcome
Good Governance and Public															
Participation\Democratic and accountable		Number of Audits conducted as per					Audits executed								
organisation\Governance\Audit	M_2050	Audit Plan YTD	6	#	Audit	23	as per Audit plan	7	7	7	7	28	28	28	Outcome

Hierarchy	ID	KPI	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	Qtr1 15-Sep Target	Qtr2 15-Dec Target	<b>Qtr3</b> 16-Mar Target	Qtr4 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Good Governance and Public Participation\Democratic and accountable organisation\Governance\Audit Good Governance and Public Participation\Democratic and accountable organisation\Governance\Audit	M_178 M_2059	Percentage of Audit Committee recommendations for the municipality implemented YTD Development of the Audit Charter and approval by the Audit Committee YTD	5	%	Audit	100.00	Audit Committee recommendation for the municipality implemented Development and approval of the Audit Charter by the Audit Committee	For reporting only	For reporting only	For reporting only	For reporting only	For reporting only	For reporting only	For reporting only	Output

Hierarchy	ID	КРІ	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	Qtr1 15-Sep Target	Qtr2 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Good Governance and Public Participation\Democratic and accountable organisation\Governance\Audit	M_1143	Number of quarterly performance reports submitted to Council YTD	5	#	Municipal Manager	4	Submissionof quarterly performance	1	2	3	4	4	4	4	Output
organisation(Governancevaudit	M_1143		5	#	Manager	4	reports	1	2	5	4	4	4	4	Output
Good Governance and Public		Timeous submission of annual performance					Annual Performance Report submitted			Not	Not				
Participation\Democratic and accountable organisation\Governance\Audit	M_876	report to the Auditor General by end August	5	#	Municipal Manager	1	to the Auditor General by 31 August	1	1	applicable for the quarter	applicable for the quarter	1	1	1	Output

Hierarchy	ID	KPI	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	Qtr1 15-Sep	Qtr2 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Hierarchy	U	<u>NPI</u>	NO	UOW	Owner	14/15	Description	Target	Target	Target	Target				
Good Governance and Public Participation\Democratic and accountable organisation\Governance\Risk		Number of municipal risks mitigated against the identified risks by the		#	Municipal		Risks mitigated							1	
Good Governance and Public Participation\Democratic and accountable organisation\Governance\Risk Management	M_2051	Number of times the risk register has been reviewed and approved on time for the entire municipality	5	#	Manager Municipal Manager	11	YTD Progress in the review and approval of risk register on time for the municipality	5	2	15	21	21	21	4	Output

Hierarchy	ID	KPI	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	Qtr1 15-Sep Target	Qtr2 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Service Delivery\Develop and maintain infrastructure\Engineering Services\Disaster Management	M_387	Number of times Disaster Management Framework reviewed and approved	80	#	Dis	1	Disaster Management Framework reviewed and approved	1	1	1	1	1	1	1	Output
	M_007		00	π		1		1	1	1	1	1	1		Output
Spatial Dationals/Dian for the		Number of times phases of IDP review process					IDP review process conducted as								
Spatial Rationale\Plan for the future\Planning and Development\Integrated Development Planning	M_804	conducted as per framework for each phase ytd	40	#	ED: Planning and Development	9	conducted as per framework for each phase	3	2	3	1	9	9	9	Output

#### 8.3. THE OFFICE OF THE EXECUTIVE MAYOR – VOTES 0 10, 045, 112, 114

Hierarchy	ID	KPI	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	Qtr1 15- Sep Target	Qtr2 Dec-15 Target	Qtr3 16-Ma Target	Qtr 4 16-June Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2018- 2019	Type of Indicator
Good Governance and Public Participation\Democratic and accountable organisation\Corporate Services\Legal Services	M_1086	Number of Anti- corruption Forum established and functional YTD	110	#	ED:OEM	0	Establishment of the Anti- corruption Forum	1	1	1	1	1	1	1	Output

			Vote			Baseline	Instruction/	Qtr1 15- Sep	Qtr2 Dec-15	Qtr3 16-Ma	Qtr 4 16-June	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2018- 2019	Type of Indicator
Hierarchy	ID	KPI	No	UOM	Owner	14/15	Description	Target	Target	Target	Target				
Good Governance and Public Participation\Democratic and accountable organisation\Governance\Communi		Number of times the Communication Strategy reviewed and adopted by					Review of the Communication	Not applica ble this	Not applicabl e this	Not applicabl e this					
cation	M_256	council YTD	45	#	ED:OEM	0	Strategy	quarter	quarter	quarter	1	1	1	1	Output
Good Governance and Public Participation\Improve Community well-being\Office of the Executive Mayor\Community Satisfaction	M_118	Percentage of complaints letters acknowledged within 7 working days of receipt YTD	45	%	ED:OEM	100	Complaints letters acknowledged within 7 working days of receipt	100	100	100	100	100	100	100	Output

			Vote			Baseline	Instruction/	Qtr1 15- Sep	Qtr2 Dec-15	Qtr3 16-Ma	Qtr 4 16-June	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2018- 2019	Type of Indicator
Hierarchy	ID	KPI	No	UOM	Owner	14/15	Description	Target	Target	Target	Target				
Events Management\Good Governance and Public Participation\Democratic and		Number of Risks mitigated against the identified risks by the directorate					Risks mitigated against the								
accountable organisation	M_2061	ytd	110	#	ED:OEM	4	identified risks	1	1	1	1	1	1	1	Output
Good Governance and Public Participation\Democratic and accountable organisation\Governance\Municipal Public accounts	M_1135	Number of MPAC reports submitted to Council YTD	5	#	Municip al Manager	4	MPAC reports submitted to Council	1	2	3	4	4	4	4	Output
Health\Service Delivery\Improve Community well-being/Special programme.	M_631	Number of HIV and AIDS ARV sites monitored ytd	70	#	Health	9	Monitoring of HIV and AIDS ARV sites	3	6	9	10	10	10	10	Outcom e

			Vote			Baseline	Instruction/	Qtr1 15- Sep	Qtr2 Dec-15	Qtr3 16-Ma	Qtr 4 16-June	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2018- 2019	Type of Indicator
Hierarchy	ID	KPI	No	UOM	Owner	14/15	Description	Target	Target	Target	Target				
Audit\Good Governance and Public Participation\Democratic and accountable organisation		Percentage of AG findings resolved ytd	110	#	OEM		Resolving all Auditotor general findings	100	100	100	100	100	100	100	Outcom e

8.4. THE BUDGET AND TREASURY OFFICE – VOTE 020

Hierarchy	ID	KPI	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	<b>Qtr 1</b> 15-Sep Target	<b>Qtr 2</b> 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr 4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Financial Viability\Become financially viable\Budget and Treasury\Asset Management	M_1031	Current Ratio of assests	20	%	CFO	1.5	Current Ratio (R-value current assets / R-value liabilities as %)	2.:1	5	5	5	5	5	5	Outcome
g									-	-					
Financial Viability\Become financially viable\Budget and Treasury\Asset Management	M_1034	Number of asset management reports submitted to Council ytd	20	#	CFO	1	Submission of asset management reports	1	2	3	4	4	4	4	Output
		,								-					
Financial Viability\Become financially viable\Budget and Treasury\Asset Management	M_322	Number of times asset verification conducted YTD	20	#	CFO	2	Conducting of asses verification	1	1	2	2	2	2	2	Output

Hierarchy	ID	KPI	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	<b>Qtr 1</b> 15-Sep Target	<b>Qtr 2</b> 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr 4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Financial Viability\Become financially viable\Budget and							Liquidity ratio (R-value Monetary Assets / R-value Current		Turgot	Tangot	raiget	2010	2011		malador
Treasury\Asset Management	M_866	Liquidity ratio	20	%	CFO	0.9	Liabilities)	0.4	0.4	0.4	0.4	0.4	0.4	0.4	Outcome
Financial Viability\Become financially viable\Budget and Treasury\Budget Control and Reporting	M_02	Number of Budget related policies reviewed and approved by Council ytd	20	#	CFO	6	Review of Budget related policies	3	6	6	12	12	12	12	Output
Financial Viability\Become financially viable\Budget and Treasury\Budget Control and Reporting	M_1009	Number of budget and financial statement reports S71 submitted to Executive Mayor and Treasuries ytd	20	#	CFO	9	Submission of budget and financial statement reports S71 to Executive Mayor and Treasuries	3	6	9	12	12	12	12	Output
Financial Viability\Become financially viable\Budget and Treasury\Budget Control and Reporting	M_16	Final budget adopted by Council by end of May 2015	20	%	CFO	100	Adoption of budget by Council by end May	Not applica ble this quarter	Not applicab le this quarter	50	100	100	100	100	Output

			Vote		_	Baseline 14/15	Instruction/	Qtr 1 15-Sep	Qtr 2 15-Dec	Qtr3 16-Mar	Qtr 4 16-Jun	Annual Target 2015-	Annual Target 2016-	Annual Target 2017-	Type of
Hierarchy	ID	KPI	No	UOM	Owner		Description	Target	Target	Target	Target	2016	2017	2018	Indicator
Financial Viability\Become financially viable\Budget and Treasury\Budget Control and Reporting	M_30	Draft budget tabled to Council by 31 March	20	%	CFO	100	Draft budget tabled to Council	Not applica ble this quarter	Not applicab le this quarter	75	100	100	100	100	Output
Financial Viability\Become financially viable\Budget and Treasury\Budget Control and Reporting	 M_338	Financial statements drafted and submitted to AG by end of Aug	20	%	CFO	100	Financial statements drafted and submitted to AG	100	100	100	100	100	100	100	Output
Financial Viability\Become financially viable\Budget and Treasury\Expenditure Management	M_09	Percentage of total capital budget spent on capital projects identified for financial year as in the IDP	5	%	CFO	23.47	R-value total capital budget spent on capital projects identified for financial year i.t.o. IDP y.t.d / R-value annual capital budget	25	50	75	100	100	100	100	Input
Financial Viability\Become financially viable\Budget and Treasury\Budget Control and Reporting	M_1001	Percentage of Regional Infrastructure Grant spent ytd	20	%	CFO	22.00	Regional Infrastructure Grant expenditure	25	50	75	100	100	100	100	Input

Hierarchy	ID	КРІ	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	<b>Qtr 1</b> 15-Sep Target	<b>Qtr 2</b> 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr 4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Financial Viability\Become financially viable\Budget and Treasury\Revenue Management	M 25	Percentage of MSIG utilised ytd	20	<u> </u>	CFO	100	Percentage of MSIG expenditure	25	50	75	100	100	100	100	Input
Financial Viability\Become financially viable\Budget and Treasury\Revenue Management	M_359	Percentage of creditors paid within 30 days	20	%	CFO	95	Creditors paid within 30 days of receipt of invoices and all necessary supporting documentation.	100	100	100	100	100	100	100	Output
Financial Viability\Become financially viable\Budget and Treasury\Revenue Management	M_1026	Percentage of water revenue deposited into water account by local municipalities ytd	20	%	CFO	0	Water revenue deposited into water account by local municipalities	100	100	100	100	100	100	100	Input

Hierarchy	ID	КРІ	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	<b>Qtr 1</b> 15-Sep Target	<b>Qtr 2</b> 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr 4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Financial Viability\Become financially viable\Budget and Treasury\Budget Control and Reporting	M_1029	Number of water related transaction reports with supporting documents received and analysed per municipality ytd	20	#	CFO	8	Water related transaction reports with supporting documents received and analysed per municipality	3	6	9	12	12	12	12	Output
Financial Viability\Become financially viable\Budget and Treasury\Budget Control and Reporting	M_19	Percentage of outstanding debtors more than 90 days ytd	20	%	CFO	100	Outstanding debtors more than 90 days	18	18	18	18	18	18	18	Outcome
Financial Viability\Become financially viable\Budget and Treasury\Budget Control and Reporting	M_868	Number of households that are indigent YTD	20	%	CFO	36.6	Total number of indigent households	For reportin g only	For reportin g only	For reporting only	For reporting only	For reporting only	For reporting only	For reporting only	Outcome

Hierarchy	ID	КРІ	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	<b>Qtr 1</b> 15-Sep Target	<b>Qtr 2</b> 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr 4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
							Total R-value								
							operating								
							received minus R-value								
							Operating grants / by R-value debt service								
Financial Viability\Become							payments (i.e. interest +								
financially viable\Budget and Treasury\Budget Control and		Percentage of debt coverage					redemption) due within financial								
Reporting	M_871	y.t.d	5	%	CFO	1.49	year	95.3	95.3	95.3	95.3	95.3	95.3	95.3	Outcome

Hierarchy	ID	КРІ	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	<b>Qtr 1</b> 15-Sep Target	<b>Qtr 2</b> 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr 4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Financial Viability\Become financially viable\Budget and Treasury\Budget Control and Reporting	M_872	Percentage of Cost coverage y.t.d.	5	%	CFO	94.37	R-value all cash at a particular time plus R- value investments / by R-value monthly fixed operating expenditure	200	200	200	200	200	200	200	Outcome
Financial Viability\Become		Percentage of tenders adjudicated within 60 days of					Tenders								
financially viable\Budget and Treasury\Budget Control and Reporting	M_33	closure of tender submissions YTD	20	%	CFO	15	adjudicated within 60days of closure	100	100	100	100	100	100	100	Output
Financial Viability\Become financially viable\Budget and Treasury\Budget Control and Reporting	M_331	Percentage of total business awarded tenders located in the District area YTD	20	%	CFO	3	Business awarded tenders located in the District area YTD	85	85	85	85	60	60	60	Outcome

Hierarchy	ID	КРІ	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	<b>Qtr 1</b> 15-Sep Target	<b>Qtr 2</b> 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr 4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Budget and Reporting\Good Governance and Public Participation\Democratic and accountable		Number of risks mitigated against the identified risks by the					Number of risks mitigated against the identified risks by the								
organisation\Governance	M_289	directorate ytd	20	#	CFO	0	directorate	3	6	9	12	12	12	12	Output
Audit\Good Governance and Public Participation\Democratic and accountable organisation		Percentage of AG findings resolved ytd	110	#	CFO		Resolving all Auditotor general findings	100	100	100	100	100	100	100	Outcome

## 8.5. THE CORPORATE SERVICES – VOTES 090, 095, 100, 105

Hierarchy	ID	KPI	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	<b>Qtr1</b> 15-Sep Target	<b>Qtr2</b> 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Financial Viability\Become financially viable\Budget and Treasury\Revenue		Percentage of debt recovered over 90			ED: Corp		R-value debt recovered over								
Management	M_1024	Days	105	%	Serv	80	90 days	25	50	75	100	100	100	100	Outcome
Good Governance and Public Participation\Democratic and accountable organisation\Corporate Services\Legal Services	M_1101	Number of existing policies reviewed and adopted by Council YTD	105	#	ED: Corp Serv	9	Policies reviewed and adopted by Council YTD	3	6	9	2	11	11	11	Output

Hierarchy	ID	KPI	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	<b>Qtr1</b> 15-Sep Target	<b>Qtr2</b> 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Good Governance and Public Participation\Democratic and accountable organisation\Corporate Services\Legal Services	M_799	Number of corruption cases investigated and resolved YTD	105	#	ED: Corp Serv	1	Anti-corruption cases investigated and resolved	For reporti ng only	For reporting only	For reporting only	For reporting only	For reporting only	For reporting only	For reporting only	Outcome
Good Governance and Public Participation\Manage through information\Corporate Services\Management Information	M_182	Number of electronic systems that are integrated ytd	5	%	ED: Corp Serv	5	Elecctronic systems that are integrated	5	5	5	5	5	5	5	Outcome

Hierarchy	ID	KPI	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	<b>Qtr1</b> 15-Sep Target	<b>Qtr2</b> 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Transformation and Organisational Development\Develop entrepreneurial and intellectual capability\Corporate Services\Employee Performance Management	M_148	Number of employee performance reviews conducted ytd	95	#	ED: Corp Serv	6	Employee performance reviews conducted per department	37	37	37	37	37	37	37	Output
Transformation and Organisational Development\Develop entrepreneurial and intellectual capability\Corporate Services\Human resources	M_1246	Number of industrial actions mitigated	95	<del>т</del> %	ED: Corp Serv	75	Industrial Actions mitigated	1	2	3	4	4	4	4	Outcome

Hierarchy	ID	КРІ	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	<b>Qtr1</b> 15-Sep	Qtr2 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Transformation and Organisational Development\Develop entrepreneurial and intellectual capability\Corporate Services\Human resources	M_195	Number of executive management posts filled YTD	95	%	ED: Corp Serv	5	Critical posts (MM, CFO, Tech Manager, Corporate Services Man, Community services, Development Planning) meeting minimum competency requirements. Section 54A & 56 post to be filled 3 months after post has been vacated in terms of the MSA .	9	9	9	9	9	9	9	Input
Transformation and Organisational Development\Develop entrepreneurial and intellectual capability\Corporate Services\Human resources		Number of post filled as per approved funded sructure byJune 2016	95	#	ED: Corp Serv	752	Filling of positions including 2% disabled versus the total staff complement	2	2	2	2	2	2	2	Input

Hierarchy	ID	КРІ	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	Qtr1 15-Sep Target	<b>Qtr2</b> 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Transformation and Organisational Development\Develop entrepreneurial and intellectual capability\Corporate		Percentage of progress with the review and approval of the organogram by Council of for next			ED: Corp		Review and approval of the organogram by	Not applica	Not applicabl	Not applicabl					
Services\Human resources	M_807	financial year	95	%	Serv	99	Council	ble	е	е	100	100	100	100	Output
Transformation and Organisational							At least 50% female employees in the first 3 levels								
Development\Develop entrepreneurial and intellectual capability\Corporate Services\Human resources	M_84	Percentage of women employed by the municipality	95	%	ED: Corp Serv	34	of management At least 20% of employees are aged 35 younger.	35	40	45	50	50	50	50	Outcome

Hierarchy	ID	KPI	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	Qtr1 15-Sep Target	<b>Qtr2</b> 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Transformation and Organisational Development\Develop entrepreneurial and intellectual capability\Corporate Services\Human resources	M_806	Number of officials capacitated in terms of the workplace Skills Plan YTD	95	#	ED: Corp Serv	45	Officials capacitated against staff establishment	101	101	101	101	101	101	101	Input
Transformation and Organisational Development\Develop entrepreneurial and intellectual capability\Corporate Services\Skills Development	M_874	R-value actually spent on implementing its workplace skills plan YTD	95	%	ED: Corp Serv	2.80	The total R-value actually spent on implementing its workplace skills plan YTD / Total R-value of a budget [salaries budget] as %	0.3	0.5	1	1	1	1	1	Outcome

Hierarchy	ID	КРІ	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	<b>Qtr1</b> 15-Sep Target	<b>Qtr2</b> 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Good Governance and Public Participation\Democratic and		Number of risks mitigated against the identified risks by the			ED: Corp		Rrisks mitigated by the								
accountable organisation	M_2060	directorate ytd	95	#	Serv	4	directorate	1	1	2	3	3	3	3	Output
Audit\Good Governance and Public		Deveeters of AC			ED:Com		Resolving all								
Participation\Democratic and accountable organisation		Percentage of AG findings resolved ytd	110	#	ED;Corp Serv		Auditotor general findings	100	100	100	100	100	100	100	Outcome

# 8.6. THE PLANNING AND DEVELOPMENT – VOTES 030, 035

Hierarchy	ID	KPI	Vote No	UOM	Owner	Baseline	Instruction/ Description	Qtr1 15-Sep Target	<b>Qtr2</b> 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Local Economic Development\Grow the economy\Planning and Development\Local Economic Development	M_183	Percentage of Gross Value Added( GVA )rating	35	%	ED: Planning and Development	4.3	Gross Value Added( GVA) rating	4.3	4.4	4.4	4.5	4.5	4.5	4.5	Outcome
Local Economic Development\Grow the economy\Planning and Development\Local Economic Development	M_801	Number of investors attracted for the implementation of catalyst projects as identified in the LED strategy ytd	35	#	ED: Planning and Development	4	Investors attracted for the implementation of catalyst projects as identified in the LED strategy	2:00	4	6	8.00	10	10	10	Outcome

Hierarchy	ID	КРІ	Vote No	UOM	Owner	Baseline	Instruction/ Description	<b>Qtr1</b> 15-Sep Target	Qtr2 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Spatial Rationale\Plan for the future\Planning and Development\GIS	2067	Number of times GIS framework reviewed and approved by council ytdl		#	ED: Planning and Development	1	Review and approval of the GIS framework by council	1	1	1	1	1	1	1	Output
Spatial Rationale\Plan for the future\Planning and Development\Spatial Planning	M_805	Number of growth points in which capital projects are implemented YTD	35	%	ED: Planning and Development	57	Growth points in which capital projects are implemented .	33	33	33	33	33	33	33	Output
Good Governance and Public Participation\Democratic and accountable organisation	M_2065	Number of risks mitigated against the identified risks by the directorate ytd	35	#	ED: Planning and Development	2	Risks mitigated against the identified risks	1	2	3	4	4	4	4	Output

Hierarchy	ID	KPI	Vote No	UOM	Owner	Baseline	Instruction/ Description	<b>Qtr1</b> 15-Sep Target	Qtr2 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Audit\Good Governance and Public Participation\Democratic and accountable		Percentage of AG findings	110		ED:Planning and		Resolving all Auditotor general		100	100	100	100	100	100	

## 8.7. THE ENGINEERING SERVICES – VOTES 050, 064, 065

Hierarchy	ID	КРІ	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	<b>Qtr1</b> 15-Sep Target	<b>Qtr2</b> 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Financial Viability\Become financially viable\Budget and Treasury\Budget Control and Reporting	M 1014	Number of Regional Infrastructure Grant reports submitted to Management YTD	20	#	ED: ENG	0	Submission of Regional Infrastructure Grant reports to	3	6	9	12	12	12	12	Output
Financial Viability\Become financially viable\Budget and Treasury\Expenditure Management	M_783	Percentage Capital budget actually spent on capital projects	50	%	ED: ENG	0	Capital budget actually spent on capital projects	25	50	75	100	100	100	100	Input
Financial Viability\Become financially viable\Budget and Treasury\Expenditure Management	M_791	Percentage rand value spent on MIG YTD	50	%	ED: ENG	28.29	R-value spent on MIG	Not applicable this quarter	Not applicable this quarter	50	100	100	100	100	Input

Hierarchy	ID	KPI	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	<b>Qtr1</b> 15-Sep Target	<b>Qtr2</b> 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Local Economic Development\Grow the economy\Planning and Development\Local		Number of jobs created through implementation of municipal IDP and budget			ED:		Jobs created through implementation of municipal IDP and budget								
Economic Development	M_168	ytd	50	#	ENG	15			150	2 305	3 081	3 081	3 081	3 081	Output
Service Delivery\Develop and maintain infrastructure\Engineering Services\Electricity Infrastructure	M_08	Number of household with access to basic electricity ytd	64	#	ED: ENG	253122	Household with access to basic electricity	296320	27122	28000	296320	296320	296320	296320	Outcome
Service Delivery\Develop and maintain infrastructure\Engineering Services\Infrastructure Development	M_1217	Percentage progress in the development of municipal infrastructure investment plan ytd	50	#	ED: ENG	0	Development municipal infrastructure investment plan ytd	25	50	75	100	100	100	100	Output

Hierarchy	ID	КРІ	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	<b>Qtr1</b> 15-Sep Target	<b>Qtr2</b> 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
		Number of risks													
Engineering\Good Governance and Public		mitigated against the identified by					Risk mitigated against the								
Participation\Democratic and accountable organisation	M_2062	the directorate vtd	50	#	ED: ENG	0	identified by the directorate	1	1	2	2	2	2	2	Output

#### 8.8. THE WATER SERVICES – VOTE 055

Vote Baseline Instruction/	15-Dec16-MarTargetTarget	2015- 20	arget Target 016- 2017- 017 2018	Type of Indicator
Financial Viability\Become allocation spent   financially viable\Budget on water   and Treasury\Expenditure services			100 100	

Hierarchy	ID	КРІ	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	Qtr1 15-Sep Target	Qtr2 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Service Delivery\Develop and maintain infrastructure\Engineering Services\Bulk water infrastructure	M_1118	Number of villages provided with quality water	55	#	ED: WS	195	Villages provided with current bulk water supply	Not applicable this quarter	231	293	354	354	354	354	Output
Service Delivery\Develop and maintain infrastructure\Water Services\Operations	M_1218	Number of water reservoirs metered	55	#	ED: WS	10	Total number of metered reservoirs	Not applicable this quarter	384	384	384	384	384	384	Outcome

Hierarchy	ID	KPI	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	<b>Qtr1</b> 15-Sep Target	Qtr2 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
	M_1219	Percentage of Water loss ytd	55	%	ED: WS	95	(Closing Stock- Closing stock as per reading) ÷ (Total water for the month) Closing stock = Total water - Billing Total Water = Opening balance + purchases	0.05	0.05	0.05	0.05	0.05	0.05	0.05	Output
	M_852	Number of times the Customer Services Charter for water reviewed and approved by management ytd	55	#	ED: WS	0	Development and approval of Customer Services Charter for water by management	Not applicable this quarter	Not applicable this quarter	Not applicable this quarter	1	1	1	1	Output

			Vote			Baseline	Instruction/	Qtr1 15-Sep	Qtr2 15-Dec	Qtr3 16-Mar	Qtr4 16-Jun	Annual Target 2015-	Annual Target 2016-	Annual Target 2017-	Type of
Hierarchy	ID	KPI	No	UOM	Owner	14/15	Description	Target	Target	Target	Target	2016	2017	2018	Indicator
Service Delivery\Provide clean and safe water\Water Services\Water Quality	M 1223	Number of mega litres of water produced ytd	55	#	ED: WS	209274	Mega litres water produced	12 402.00	24 804.00	37 206.00	49 608.00	49 608.00	49 608.00	49 608.00	Output
Service Delivery\Provide clean and safe water\Water Services\Water Quality	 M_1224	Number of mega litres of waste water treated ytd	55	#	ED: WS	1176	Mega litres waste water treated	1 971.00	3 942.00	5 913.00	7 884.00	7 884.00	7 884.00	7 884.00	Output
Service Delivery\Provide clean and safe water\Water Services\Water Quality	M_189	Percentage of Blue drop rating outcome ytd	55	%	ED: WS	93	Blue drop rating outcome	85	90	93	95	95	95	95	Outcome
Service Delivery\Provide clean and safe water\Water Services\Water Quality	M_190	Percentage of Green drop rating outcome ytd	55	%	ED: WS	36	Green drop rating outcome	60	70	80	95	95	95	95	Outcome

			Vote			Baseline	Instruction/	Qtr1 15-Sep	Qtr2 15-Dec	Qtr3 16-Mar	Qtr4 16-Jun	Annual Target 2015-	Annual Target 2016-	Annual Target 2017-	Type of
Hierarchy	ID	KPI	No	UOM	Owner	14/15	Description	Target	Target	Target	Target	2016	2017	2018	Indicator
Service Delivery\Develop and maintain infrastructure\Engineering Services\Sanitation Infrastructure	M_10	Number of household with access to basic sanitation ytd	50	#	ED: ENG	251975	Household with access to basic sanitation	272614	275577	281504	296320	296320	296320	296320	Outcome
Service Delivery\Develop and maintain infrastructure\Engineering Services\Water Services	M_11	Number of household with access to basic water ytd	50	#	ED: ENG	249384	Household with access to basic water ytd	275600	285600	296320	296320	296320	296320	296320	Outcome
Service Delivery\Develop and maintain infrastructure\Engineering Services\Water Services		Percentage of developed and reviewed water master plan	50	100	ED: WS	0	Development and review of water master plan	25	50	75	100	100	100	100	Input

Hierarchy	ID	КРІ	Vote No	UOM	Owner	Baseline 14/15	Instruction/ Description	Qtr1 15-Sep Target	Qtr2 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Service Delivery\Develop and maintain infrastructure\Engineering Services\Water Services		Percentage of developed and and reviewed sanitation master plan	50	%	ED: WS	0	Development and review of sanitation master plan	25	50	75	100	100	100	100	In put
Good Governance and Public Participation\Democratic and accountable organisation		Number of risks mitigated against the identified risks by the directorate ytd	50	#	ED: WS	0	Mitigation of strategic risks	25	50	75	100	100	100	100	Output

8.9. THE COMMUNITY SERVICES – VOTES 060, 070, 075

Hierarchy	ID	KPI	Vote No	UOM	Öwner	Baseline	Instruction	<b>Qtr1</b> 15-Sep Target	<b>Qtr2</b> 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Service Delivery\Develop and maintain infrastructure\Community Services\Fire Services	M_1215	Number of fire awareness sessions conducted for schools ytd	75	#	ED: Com Serv	15	Awareness sessions conducted for schools / awareness sessions planned	5	10	15	20	20	20	20	Output
Service Delivery\Effective coordination of public transport systems\Community Services\Public Transportation	M_51	Percentage of incidences of conflict resolution facilitated. ytd	5	%	ED: Com Serv	100	Public transport conflicts resolved	100	100	100	100	100	100	100	Outcome

Hierarchy	ID	КРІ	Vote No	UOM	Owner	Baseline	Instruction	<b>Qtr1</b> 15-Sep Target	<b>Qtr2</b> 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
Service Delivery\Improve Community well- being\Community		Number of times the air quality management plan has been developed and approved by					Development and approval of Air quality management								
Services\Environmental and Waste Management	M_1213	Management ytd	70	#	Env	0	plan by Management	1	1	1	1	1	1	1	Output
Health\Service Delivery\Improve Community well-being	M_2064	Number of sewer plants inspected ytd	70	#	Health	11	Count the number of sewer plants inspected ytd	4	8	13	17	17	17		Outcome
Health\Service Delivery\Improve Community well-being	M_2068	Number of water plants inspected ytd	70	#	Health	10	Inspection of water plants	4	8	14	19	19	19	19	Outcome

Hierarchy	ID	KPI	Vote No	UOM	Owner	Baseline	Instruction	<b>Qtr1</b> 15-Sep Target	<b>Qtr2</b> 15-Dec Target	<b>Qtr3</b> 16-Mar Target	<b>Qtr4</b> 16-Jun Target	Annual Target 2015- 2016	Annual Target 2016- 2017	Annual Target 2017- 2018	Type of Indicator
merarcity	U			001	Owner	Dasenne	matruction	Target	raiget	Target	Target	2010	2011	2010	Indicator
		Number of risks mitigated													
Com Serv\Good Governance and Public		against the identified risks					Risks mitigated								
Participation\Democratic and accountable organisation	M_2063	by the directorate ytd	70	#	ED:COM	1	against risks identified	1	1	2	3	3	3	3	Output
							5								
Audit\Good Governance and Public		Number of AG					Resolving all Auditotor								
Participation\Democratic and accountable organisation		findings resolved ytd	110	#	OEM		general findings	0	0	0	0	0	0	0	Outcome

#### DETAILED CAPITAL WORKS PLAN OVER THREE YEARS

A detailed three year capital works plan is required to ensure sufficient detail to measure and monitor delivery of infrastructure projects. The capital works plan over three years is indicated below:

Municipal Vote/Capital project	Ref			IDP	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Tatal	Prior year	outcomes		edium Term Rev nditure Framewo		Project inform	nation
R thousand	4	Program/Project description	Project number	Goal code 2	6	3	3	5	Total Project Estimate	Audited Outcom e 2013/14	Current Year 2014/15 Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	Ward location	New or renewal
List all o	capital p	rojects grouped by Munic	cipal Vote													
Budget and Treasury	1	Furniture			Yes	Other Assets	Computers - hardware/equipment	Computers - hardware/equipmen t	0	0	1 300	200.000	0	0	MDM	New
Budget and Treasury	2	Vehicles			Yes	Other Assets	General vehicles	Computers - hardware/equipmen t	0	0	750	1 000.000	50.000	0	MDM	New
Fire	4	Upgrading of fire stations			Yes	Other Assets	Furniture and other office equipment	General vehicles	0	0	850	850.000	1 000.000	0	MDM	New
Fire	5	Fire and rescur equipment			Yes	Other Assets	Plant & equipment	Other	0	0	700	700.000	1 500.000	2 000.000	MDM	New
Fire	6	Upgrading of security systems			Yes	Other Assets	Plant & equipment	Specialised vehicles - Fire	0	0	100	500.000	100.000	50.000	MDM	Renewal
Fire	7	Provision of containerized sleeping facilities			Yes	Other Assets	Other	Other	0	0	650	650.000	0	0	MDM	New
Fire	8	Funiture and fittings			Yes	Other Assets			0	0	350	250.000	250.000	250.000	MDM	New
Engineering Services	9	Mopani Municipal Offices			Yes	Infrastructure - Other	Buildings	Other	0	0	40 000	2 000.000	0	0	MDM	New
Water Services	10	Sekgosese Ground Water Development Scheme	MDM 2011- 007		Yes	Infrastructure - Water	Reticulation	Reticulation	39 536	0	3 368	8 500.000	25 00.000	0	GLM	New
Water Services	11	Upgrade of Water Reticulation- GLM	MDM /8/2/3/131		Yes	Infrastructure - Water	Reticulation	Reticulation	32 639	0	2 226	9 000.000	44 00.000	0	GLM	Renewal
Water Services	12	Tours Bulk Water Scheme	MDM /8/2/3/86		Yes	Infrastructure - Water	Water purification	Sewerage purification	14 852	0	5 591	4 323.987	21000.000	0	Tours	New
Water Services	13	Tours Bulk Water Scheme upgrading	MDM /8/2/3/86		Yes	Infrastructure - Water			60 579	0	34 075	56 377.207	0	0	Tours	Renewal
Water Services	14	Upgrading of Phalaborwa Sewage plant	MDM /8/2/3/145		Yes	Infrastructure - Sanitation	Sewerage purification	Sewerage purification	14 042	0	8 455	22 000.000	0	0	Phalaborwa	Renewal
Water Services	15	Upgrading of Nkowankowa sewage plant	MDM 2010- 011		Yes	Infrastructure - Sanitation	Sewerage purification	Water purification	12 685	0	9 052	7 456.017	0	0	Nkowankowa	Renewal
Water Services	16	Hoedspruit Bulk water Supply	MDM 2012- 040		Yes		Reticulation		59 020	0	40 000	46 744.409	0	0	Hoedspruit	New

Municipal Vote/Capital project	Ref			IDP	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates		Prior year	outcomes		edium Term Re nditure Framew		Project inform	nation
R thousand	4	Program/Project description	Project number	Goal code 2	6	3	3	5	Total Project Estimate	Audited Outcom e 2013/14	Current Year 2014/15 Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	Ward location	New or renewal
Water Services	17	Kampersrus Bulk Water supply	MDM /8/2/3/127B		Yes		Water purification		27 659	0	9 875	25 000.000	0	0	Kampersrus	New
Water Services	18	Kampersrus Sewage plant	MDM /8/2/3/143		Yes		Sewerage purification		69 318	0	48 210	34 071.488	0	0	Kampersrus	New
Water Services	19	Upgrading of Water Reticulation BPM	MDM /8/2/3/145		Yes		Reticulation		67 454	0	65 860	60 119.152	0	0	Villages in BPM	Renewal
Water Services	20	Upgrading of water Reticulation MLM	MDM /8/2/3/130		Yes		Reticulation		122 734	0	20 000	58 964.508	0	0	Villages in MLM	Renewal
Water Services	21	Upgrading of Thabina WTP	MDM /8/2/3/31		Yes		Water purification		55 913	0	42 171	46 192.340	0	0	Thabina	Renewal
Water Services	22	Joppie Mawa Bulk Water Supply	MDM /8/2/3/87		Yes		Reticulation		43 230	0	38 519	41 229.598	60 00000	0	Mawa	New
Administrati on	23	Electronic Filling System			Yes		Furniture and other office equipment		0	0	220	1 100.000	0	0	MDM	New
Water Services	24	Lephepane Bulk Water Supply	MDM /8/2/3/87		Yes		Water purification		10 661	0	10 661	10 000.000	22000000	0	Lephepane	New
Water Services	25	Lenyenye Sewage	MDM 2010- 002		Yes		Sewerage purification		10 000	0	0	5 822.99	0	0	Lenyenye	
Water Services	26	Mopani Rural Household sanitation	MDM		Yes		Sewerage purification		653 231	0	38 939	8 777.334	51000.000	0	Villages in MDM	New
Water Services	27	Rehabilitation of Lulekani sewage work							0	0	0	2 000.000	1 500000	0	Lulekani	Renewal
Water Services	28	Rehabilitation of Namakgale sewage work							0	0	0	4 500.000	1 500.000	0	Namakgale	Renewal
Water Services	29	Installation of meters			Yes		Reticulation		8 000	0	8 000	8 000.000	9 000.000	4 000.000	MDM	New
Water Services	30	Assessment of sewage plant catchment areas			Yes		Reticulation		1 000	0	1 000	750.000	0	1 200.000	MDM	New
Water Services	31	water quality laboratory services Installation of USSD			Yes		Reticulation		800	0	800	450.000	500.000	550.000	MDM	New
Water Services	32	electroninc reporting system			Yes		Reticulation		2 000	0	2 000	1 200.000	2 000.000	2 000.000	MDM	New
Water Services	33	provision of testing equipment to the plants			Yes		Reticulation		2 000	0	2 000	700.000	700.000	600.000	MDM	New

Municipal Vote/Capital project	Ref			IDP	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Tatal	Prior year	outcomes		edium Term Rev nditure Framewo		Project infor	mation
R thousand	4	Program/Project description	Project number	Goal code 2	6	3	3	5	Total Project Estimate	Audited Outcom e 2013/14	Current Year 2014/15 Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	Ward location	New or renewal
Water		Mametja Sekororo			Ň				44.045		44.045	50 407 500	0			
Services Information	34	Rws			Yes		Reticulation Computers -		44 915	0	44 915	50 167.500	0	0	MLM	Renewal
Technology	35	Computers			Yes		hardware/equipment		500	0	500	550.000	275.000	0	MDM	New
reconnology	00	Computero			100		Computers -		000	v	000	000.000	210.000	Ŭ	WDW	11011
Information		Server Room					software &									
Technology	36	Refurbishment			Yes		programming		600	0	600	600.000	0	0	MDM	Renewal
Information Technology	37	Servers			Yes		Computers - software & programming		1 300	0	1 300	1 400.000	0	0	MDM	Renewal
Information Technology	38	Risk management Software			Yes		Computers - software & programming		440	0	440	500.000	0	0	MDM	Renewal
Information Technology	39	Office conectivity			Yes		Computers - software & programming		300	0	300	300.000	0	0	MDM	Renewal
Information Technology	40	IP Telephones			Yes		Other		300	0	300	300.000	0	0	MDM	Renewal
Information Technology	41	Office wireless LAN							0	0	0	400.000	0	0	MDM	New
Information Technology	42	Wide Area network							0	0	0	1 000.000	300.000	0	MDM	New
Information Technology	43	Upgrading of Disaster Communication							0	0	0	1 500.000	1 200.000	1 400.000	MDM	New
Administratio		Electronic Filling														Renewa
n	44	System							0	0	0	1 000.000	0	0	MDM	T
Parent Capital expenditure										0	632 135	527 146	620 875	26 550		
Total Capital expenditure										0	632 135	527 146	620 875	26 550		

Supporting Table SA36 – Detail Capital Budget

#### ANNEXURE A – CAPITAL INFRUSTRUCTURE PROJECTS – MONTHLY EXNDITURE PROJECTIONS

The breakdown of the monthly projected expenditure for capital infrastructure projects per vote follows:

																O a witted
Vote/Dr	Sub- funct ion	Project Name	Munic ipal Area	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Capital Cost Annual 2015-16
Engineering Services vote 050,064 and 065					•							•				
Engineering Services	PMU	Kampersrus Sewage Plant	MLM	2 000 000	3 400 000.00	2 500 000.00	2 200 000.00	2 500 000.00	1 500 000.00	850 000.00	3 500 000.00	4 500 000.00	3 200 000.00	4 400 000.00	3 521 488.28	34 071 488.28
Engineering Services	PMU	Kampersrus Bulk Water Supply	MLM		1 800 000.00	2 700 000.00	950 000.00	1 400 000.00	450 000.00	2 500 000.00	3 800 000.00	4 100 000.00	3 600 000.00	1 500 000.00	2 200 000.00	25 000 000.00
Engineering Services	PMU	Water Reticulation in MLM	MLM	3100 0000	1 500 000.00	2 500 000.00	1 900 000.00	2 400 000.00	1 900 000.00	4 200 000.00	6 700 000.00	5 500 000.00	6 400 000.00	5 800 000.00	17064 508.25	58 964 508.25
Engineering Services	PMU	Upgrading of Tours Water Scheme Phase 2	GTM	281886035	2 818 860.35	2 818 860.35	2 818 860.35	1 409 430.17	1 409 430.17	2 818 860.35	2 818 860.35	2 818 860.35	2 818 860.35	2 818 860.35	28188 603.46	56 377 206.92
Engineering Services	PMU	Tours Bulk Water Scheme	GTM	432 398.2	432 398.72	432 398.72	432 398.72	432 398.72	216 199.36	216 199.36	432 398.72	432 398.72	432 398.72	216 199.36	216 199.36	4 323 987.21
Engineering Services	PMU	Upgrading of Nkowankowa Sewage Plant	GTM	154 000.00	110 000.00	360 000.00	540 000.00	1 300 000.00	1 900 000.00	1 000 000.00	540 000.00	500 000.00	420 000.00	320 000.00	312 017.21	7 456 017.21
Engineering Services	PMU	Upgrading of Phalaborwa Sewage Works (Pump Station and Outfall Sewer)	BPM	100374942	958 657.30	1 400 821.69	1 773 105.67	3 100 109.67	2 269 686.39	2 211 438.13	2 639 756.53	2 982 248.93	1 851 912.35	1 502 130.67	306 383.25	22 000 00.00
Engineering Services	PMU	Hoedspruit Bulk Water Supply	MLM	2500 0000	2 200 000.00	3 500 000.00	4 500 000.00	1 920 000.00	890 000.00	840 000.00	3 500 000.00	4 500 000.00	5 800 000.00	6 600 000.00	9 994 408.62	46 744408.62
Engineering Services	PMU	Thabina Water Reticulation	GTM	4619 33.95	4 619 233.95	4 619 233.95	4 619 233.95	4 619 233.95	2 309 616.97	2 309 616.97	4 619 233.95	4 619 233.95	4 619 233.95	2 309 616.97	2 309 616.97	46 92 339.47
Engineering Services	PMU	Sekgosese Ground water Development Scheme	GLM	850 000.00	850 000.00	850 000.00	850 000.00	850 000.00	425 000.00	425 000.00	850 000.00	850 000.00	850 000.00	425 000.00	425 000.00	8 500 000.00
Engineering Services	PMU	Upgrading of Water Reticulation in GLM	GLM	900 000.00	900 000.00	900 000.00	900 000.00	900 000.00	450 000.00	450 000.00	900 000.00	900 000.00	900 000.00	450 000.00	450 000.00	9 000 000.00
Engineering Services	PMU	Water Reticulation & Upgrading in BPM	BPM	3 500 000.00	900 000.00	2 000 000.00	2 400 000.00	3 800 000.00	800 000.00	900 000.00	5 500 000.00	5 600 000.00	8 500 000.00	7 200 000.00	19 019 152.9	60119 152.29

Vote/Dr	Sub- funct ion	Project Name	Munic ipal Area	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	June	Capital Cost Annual 2015-16
Engineeri 065	ng Serv	ices vote 050,06	4 and													
Engineering Services	PMU	Jopie-Mawa Block 12 - Ramotshinyadi Bulk Line and Reticulation	GTM	4 122 5781	4 122 957.81	4 122 957.81	4 122 957.81	4 122 957.81	2 061 478.91	2 061 478.91	4 122 957.81	4 122 957.81	4 122 957.81	2 061 478.91	2 061 478.91	41 229 57811
Engineering Services	PMU	Lephepane Bulk Water Supply	GTM	1 000 000.00	1 000 000.00	1 000 000.00	1 000 000.00	1 000 000.00	500 000.00	500 000.00	1 000 000.00	1 000 000.00	1 000 000.00	500 000.00	500 000.00	10 000 000.0
Engineering Services	PMU	Sekgosese To Ditshosine/Ramal atlsi Bulk Line And Reticulation	GLM	0	1 529 250.42	1 668 136.06	1 583 144.26	1 430 319.26	400 000.00	1 389 150.00	0.00	.0.00	0.00	0.00	0.00	8 500 000.00
Engineering Services	PMU	Upgrading of Lenyenye Sewega	GTM	485249	485249	485249	485249	485249	485249	485249	485249	485249	485249	485249	485249	5 822.990.00
Engineering Services	PMU	Mopani Rural Household Sanitation	MDM	73111	73111	73111	73111	73111	73111	73111	73111	73111	73111	73111	73111	8 777 334.00
Engineering Services	PMU	Rehabilitation of Lulekani Sewage work	BPM	166666	166666	166666	166666	166666	166666	166666	166666	166666	166666	166666	166666	2000000.00
Engineering Services	PMU	Rehabilitation of Namakgale sewage work	BPM	375000	375000	375000	375000	375000	375000	375000	375000	375000	375000	375000	375000	4 500 000.00
Engineering Services	PMU	Mametja- Sekororo Water reticulation	MLM	13958	13958	13958	13958	13958	13958	13958	13958	13958	13958	13958	13958	50 16750000
Engineering Services	PMU	Mopani Municipal Offices	MDM	166666	166666	166666	166666	166666	166666	166666	166666	166666	166666	166666	166666	2 000 000.00
Engineering Services	PMU	Installation of meters	MDM	6666666	6666666	6666666	6666666	6666666	6666666	6666666	6666666	6666666	6666666	6666666	6666666	8 000 000.00
Water Service	PMU	Assessment of sewage plant catchment areas	MDM	62500	62500	62500	62500	62500	62500	62500	62500	62500	62500	62500	62500	750 000.00
Water Service	PMU	Upgrading of water quality laboratory services	MDM	37500	37500	37500	37500	37500	37500	37500	37500	37500	37500	37500	37500	450 000.00
Water Service	PMU	Installation of USSD electronic reporting system	MDM	100000	100000	100000	100000	100000	100000	100000	100000	100000	100000	100000	100000	1200 000.00
Water Service	PMU	Provision of testing	MDM	583333	583333	583333	583333	583333	583333	583333	583333	583333	583333	583333	583333	700 000.00

Vote/Dr	Sub- funct ion	Project Name	Munic ipal Area	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	June	Capital Cost Annual 2015-16
Engineeri 065	Engineering Services vote 050,064 and															
		equipments to the plants														

#### ANNEXURE B – CAPITAL ITEMS – MONTHLY EXNDITURE PROJECTIONS

The breakdown of the monthly projected expenditure for capital items projects per vote follows:

Vote/Dr	Sub function	Project Name	Municipal area	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	June	Capital Cost 2015-16
Budget and Treasury	vote 020															
Budget and Treasury	Budget and Treasury	Furniture	MDM	16666	16666	16666	16666	16666	16666	16666	16666	16666	16666	16666	16666	200 000.00
Budget and Treasury	Budget and Treasury	Vehicles	MDM	83333	83333	83333	83333	83333	83333	83333	83333	83333	83333	83333	83333	1 000 000.00
Community Services ve	ote 060,070,075															
Com Service	Fire	Upgrading of fire station	MDM	0	212500	0	212500	0	212500	0	0	0	212500	0	0	1000 000.00
Com Service	Fire	Fire and Rescue Equipment	MDM	0	0	0	700000	0	0	0	0	0	0	0	0	700 000.00
Com Service	Fire	Upgrading of security systems	MDM	0	20 000	0	20 000	0	20 000	0	20 000	0	20 000	0	20 000	500 0000.00
Com Service	Fire	Provision of containerised sleeping facilities	MDM	0	0	650 000	0	0	0	0	0	0	0	0	0	650 000.00
Com Service	Fire	Furniture and fitting	MDM	0	0	0	0	0	250 000	0	0	0	0	0	0	250 000.00
Corporate Services 090	), 095,100.105															
Corp Service	Administration	Electronic Filing system	MDM	91666	91666	91666	91666	91666	91666	91666	91666	91666	91666	91666	91666	1 100.000.00

Vote/Dr	Sub function	Project Name	Municipal area	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	June	Capital Cost 2015-16
Corp Service	Information Technology	Computers	MDM	45833	45833	45833	45833	45833	45833	45833	45833	45833	45833	45833	45833	550.000 .00
Corp Service	Information Technology	Radio Network	MDM	50000	50000	50000	50000	50000	50000	50000	50000	50000	50000	50000	50000	600.000 .00
Corp Service	Information Technology	Server Room Refurbishment	MDM	116666	116666	116666	116666	116666	116666	116666	116666	116666	116666	116666	116666	1 400.000.00
Corp Service	Information Technology	Servers	MDM	41666	41666	41666	41666	41666	41666	41666	41666	41666	41666	41666	41666	500.000.00
Corp Service	Information Technology	Risk management Software	MDM	25000	25000	25000	25000	25000	25000	25000	25000	25000	25000	25000	25000	300.000.00
Corp Service	Information Technology	Office connectivity	MDM	25000	25000	25000	25000	25000	25000		25000	25000	25000	25000	25000	300.000 .00
Corp Service	Information Technology	IP Telephones	MDM	25000	25000	25000	25000	25000	25000		25000		25000		25000	300.000 .00
Corp Service	Information Technology	Office wireless LAN	MDM	33333		33333	33333	33333			33333		33333	33333	33333	400 000.00
Corp Service	Information Technology	Wide area network	MDM	83333		83333	83333	83333			83333		83333	83333	83333	1 000 000.00
Corp Service	Information Technology	Upgrading of Disaster Communication	MDM	125000	125000	125000	125000	125000	125000	125000	125000	125000	125000	125000	125000	1 500.000.00

#### ANNEXURE C – CAPITAL INFRASTRUCTURE PROJECTS – QUARTELY PROJECTED IMPLEMENTATION

The breakdown of quarterly projected implementation of capital infrastructure projects follows:

					<b>0</b> 1 1	15-Sep		15-Dec		16-Mar		16-Jun		
Hierachy	D	Project Name	Annual Target	Start Date	Completion Date	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget
Engineering\ Service Delivery\Dev elop and maintain infrastructure \Engineering Services	P 0 1	Development of Kampersrus Sewage Plant	100	01/07/2015	30/06/2016	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Bedding - Pipes, Sewers Pipes	25.00	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Bedding - Pipes, Sewers Pipes	50.00	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Bedding - Pipes, Sewers Pipes	75.00	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Bedding - Pipes, Sewers Pipes	100.00	34 071 488.28
Engineering\ Service Delivery\Dev elop and maintain infrastructure \Engineering Services	P 0 2	Construction of Kampersrus Bulk Water Supply	100	01/07/2015	30/06/2016	Site Establishment, Excavation for Kampersrusrus line, Ordering of reservior material and Structure work WTW.	25.00	Complete internal Kampersrus line, Excavation of Scortia Line, Structural work for scortia reservior, structural work at kampersrus reservior.	50.00	Complete Scortia 7 km line, all valve chambers, erect water plant and pumps, erect scortia reservior, erect clear tank at kampersrus, all stream crossing	100.00	Not applicable for this quarter	0w	25 000 000.00
Engineering\ Service Delivery\Dev elop and maintain infrastructure \Engineering Services	P 	Construction of Water Reticulation in MLM	100	01/07/2015	30/06/2016	Site Establishment, Excavation and Bedding	25.00	Trench Excavation, Bedding, Pipe Laying and Backfilling	50.00	Trench Excavation, Bedding, Pipe Laying and Backfilling	75.00	Trench Excavation, Bedding, Pipe Laying, Backfilling and Testing	100.00	58 964 508.25
Engineering\ Service Delivery\Dev elop and maintain infrastructure \Engineering Services	P 0 4	Upgrading of Tours Water Scheme Phase 2	100	01/07/2015	30/06/2016	Construction of Raw water supply and inlet,Flocculation channels,clarifiers,Filters and Chemical Building,Clearwater Tanks,Pump Station,Sludge Dam,Access Road,General Building	25.00	Construction of Raw water supply and inlet,Flocculation channels,clarifiers,Filters and Chemical Building,Clearwater Tanks,Pump Station,Sludge Dam,Access Road,General Building	50.00	Construction of Raw water supply and inlet,Flocculation channels,clarifiers,Filters and Chemical Building,Clearwater Tanks,Pump Station,Sludge Dam,Access Road,General Building	75.00	Flocculation channels,clarifiers,Filters and Chemical Building,Clearwater Tanks,Pump Station,Sludge Dam,Access Road,General Building,	100.00	56 377 206.92

			A		0 - mulation	15-Sep		15-Dec		16-Mar		16-Jun		
Hierachy	D	Project Name	Annual Target	Start Date	Completion Date	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget
Engineering\ Service Delivery\Dev elop and maintain infrastructure \Engineering Services	P 	Construction of Tours Bulk Water Scheme	100	01/07/2015	30/06/2016	Construction of Raw water supply and inlet,Flocculation channels,clarifiers,Filters and Chemical Building,Clearwater Tanks,Pump Station,Sludge Dam,Access Road,General Building	25.00	Construction of Raw water supply and inlet,Flocculation channels,clarifiers,Filters and Chemical Building,Clearwater Tanks,Pump Station,Sludge Dam,Access Road,General Building	50.00	Construction of Raw water supply and inlet,Flocculation channels,clarifiers,Filters and Chemical Building,Clearwater Tanks,Pump Station,Sludge Dam,Access Road,General Building	75.00	Flocculation channels,clarifiers,Filters and Chemical Building,Clearwater Tanks,Pump Station,Sludge Dam,Access Road,General Building,	100.00	4 323 987.21
Engineering\ Service Delivery\Dev elop and maintain infrastructure \Engineering Services	P - 0 6	Upgrading of Nkowankow a Sewage Plant	100	01/07/2015	30/06/2016	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes	25.00	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes	50.00	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes	75.00	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes	100.00	7 456 017.21
Engineering\ Service Delivery\Dev elop and maintain infrastructure \Engineering Services	P 	Upgrading of Phalaborwa Sewage Works (Pump Station and Outfall Sewer)	100	01/07/2015	30/06/2016	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes	25.00	Preliminary And General , Site Clearance, Earthworks - Pipe Trenches, Earthworks – Ponds, Form Work, Grouting / Casting In Of Pipe And Specials, Reinforcement , Concrete, DPC 250 Micron Membrane Sheeting, Demolish Existing Concrete Wall And Dispose, Bedding – Pipes, Sewers Pipes, Fittings, Road Crossing For Sewer Main	50.00	Site Clearance, Earthworks - Pipe Trenches, Form Work, Grouting / Casting In Of Pipe And Specials, Reinforcement, Concrete, Manhole Cover And Frame, Water Tight Testing Of Structures, DPC 250 Micron Membrane Sheeting , Access Manhole Step Irons, Demolish Existing Concrete Wall And Dispose, Access Ladder, 50mm Air Vent ,Bedding - Pipes, Sewers Pipes, Fittings, Road Crossing For Sewer Main	75.00	Preliminary and General , Earthworks - Pipe Trenches, Form Work, Grouting / Casting In Of Pipe And Specials, Reinforcement, Concrete, Manhole Cover and Frame, Water Tight Testing Of Structures, DPC 250 Micron Membrane Sheeting, Access Manhole Step Irons, Demolish Existing Concrete Wall And Dispose, Access Ladder, 50mm Air Vent, Bedding – Pipes, Sewers Pipes , Fittings, Road Crossing For Sewer Main	100.00	22 000 000.00

			A		0 - mailetien	15-Sep		15-Dec		16-Mar		16-Jun		
Hierachy	D	Project Name	Annual Target	Start Date	Completion Date	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget
Engineering\ Service Delivery\Dev elop and maintain infrastructure \Engineering Services	P - 0 8	Construction of Hoedspruit Bulk Water Supply	100	01/07/2015	30/06/2016	Site Establishment, Excavation and Bedding	25.00	Excavation,Compaction,Lay ing of pipes,instalation on valves and chambers,erf connection, installation of stand pipes,Backfilling,testing.	50.00	Excavation,Compaction,Lay ing of pipes,instalation on valves and chambers,erf connection ,installation of stand pipes,Backfilling,testing.	75.00	Excavation,Compaction,Lay ing of pipes,instalation on valves and chambers,erf connection ,installation of stand pipes,Backfilling,testing, Handover	100.00	46 744 408.62
Engineering\ Service Delivery\Dev elop and maintain infrastructure \Engineering Services	P - 0 9	Upgrading of Thabina Water Reticulation	100	01/07/2015	30/06/2016	Excavation,Compaction, Laying of pipes,installation on valves and chambers,erf connection ,installation of stand pipes,Backfilling,testing.	25.00	Excavation,Compaction,Lay ing of pipes,instalation on valves and chambers,erf connection ,installation of stand pipes,Backfilling,testing.	50.00	Excavation,Compaction,Lay ing of pipes,instalation on valves and chambers,erf connection ,installation of stand pipes,Backfilling,testing.	75.00	Excavation,Compaction,Lay ing of pipes,instalation on valves and chambers,erf connection ,installation of stand pipes,Backfilling,testing, Handover	100.00	46 192 339.47
Engineering\ Service Delivery\Dev elop and maintain infrastructure \Engineering Services	P - 1 0	Construction ofSekgosese Ground water Development Scheme	100	01/07/2015	30/06/2016	Excavation, Compaction, Laying of pipes, installation on valves and chambers, Drilling and Equipping of Boreholes, construction of pump houses, Electrification of Boreholes, installation of stand pipes, Backfilling, testing.	25.00	Excavation,Compaction,Lay ing of pipes,installation on valves and chambers,Drilling and Equipping of Boreholes,construction of pump houses,Electrification of Boreholes,installation of stand pipes,Backfilling,testing.	50.00	Excavation,Compaction,Lay ing of pipes,installation on valves and chambers,Drilling and Equipping of Boreholes,construction of pump houses,Electrification of Boreholes,installation of stand pipes,Backfilling,testing.	75.00	Excavation,Compaction,Lay ing of pipes,installation on valves and chambers,Drilling and Equipping of Boreholes,construction of pump houses,Electrification of Boreholes,installation of stand pipes,Backfilling,testing, Handover	100.00	8 500 000.00
Engineering\ Service Delivery\Dev elop and maintain infrastructure \Engineering Services	P - 1 1	Upgrading of Water Reticulation in GLM	100	01/07/2015	30/06/2016	Excavation,Compaction, Laying of pipes,instalation on valves and chambers,,erf connection ,installation of stand pipes,Backfilling,testing.	25.00	Excavation,Compaction,Lay ing of pipes,instalation on valves and chambers,,erf connection ,installation of stand pipes,Backfilling,testing.	50.00	Excavation,Compaction,Lay ing of pipes,instalation on valves and chambers,,erf connection ,installation of stand pipes,Backfilling,testing.	75.00	Excavation,Compaction,Lay ing of pipes,instalation on valves and chambers,,erf connection ,installation of stand pipes,Backfilling,testing, Handover	100.00	9 000 000.00
Engineering\ Service Delivery\Dev elop and maintain infrastructure \Engineering Services	P 	Water Reticulation & Upgrading in BPM	100	01/07/2015	30/06/2016	Site Establishment, Excavation and Bedding	25.00	Trench Excavation, Bedding, Pipe Laying and Backfilling	50.00	Trench Excavation, Bedding, Pipe Laying and Backfilling	75.00	Bulk line to the reservior and reservior construction	100.00	60 119 152.29

			A		Ormulation	15-Sep		15-Dec		16-Mar		16-Jun		
Hierachy	D	Project Name	Annual Target	Start Date	Completion Date	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget
Engineering\ Service Delivery\Dev elop and maintain infrastructure \Engineering Services	P - 1 3	Jopie-Mawa Block 12 - Ramotshinya di Bulk Line and Reticulation	100	01/07/2015	30/06/2016	Excavation,Compaction, Laying of pipes,installation on valves and chambers,,erf connection ,installation of stand pipes,Backfilling,testing.	25.00	Excavation,Compaction,Lay ing of pipes,installation on valves and chambers,,erf connection ,installation of stand pipes,Backfilling,testing.	50.00	Excavation,Compaction,Lay ing of pipes,installation on valves and chambers,,erf connection ,installation of stand pipes,Backfilling,testing.	75.00	Excavation,Compaction,Lay ing of pipes,installation on valves and chambers,,erf connection ,installation of stand pipes,Backfilling,testing ,Handover	100.00	41 229 578.11
Engineering\ Service Delivery\Dev elop and maintain infrastructure \Engineering Services	P 	Construction of Lephepane Bulk Water Supply	100	01/07/2015	30/06/2016	Excavation, Compaction, Laying of pipes, instalation on valves and chambers, Drilling and Equipping of Boreholes, construction of pump houses, Electrification of Boreholes, installation of stand pipes, Backfilling, testing.	25.00	Excavation,Compaction,Lay ing of pipes,instalation on valves and chambers,Drilling and Equipping of Boreholes,construction of pump houses,Electrification of Boreholes,installation of stand pipes,Backfilling,testing.	50.00	Excavation,Compaction,Lay ing of pipes,instalation on valves and chambers,Drilling and Equipping of Boreholes,construction of pump houses,Electrification of Boreholes,installation of stand pipes,Backfilling,testing.	75.00	Excavation,Compaction,Lay ing of pipes,instalation on valves and chambers,Drilling and Equipping of Boreholes,construction of pump houses,Electrification of Boreholes,installation of stand pipes,Backfilling,testing.	100.00	10 000 000.00
Engineering\ Service Delivery\Dev elop and maintain infrastructure \Engineering Services	P - 1 5	Development of Mopani Rural Sanitation	100	01/07/2015	30/06/2016	Beneficiary identification and procurement of materials. Pit digging, Pit linning	25.00	Pit linning, Top structure and commissioning.	100.00	Not applicable for this guarter	0w	Not applicable for this guarter	0w	8 777 334.00
Engineering\ Service Delivery\Dev elop and maintain infrastructure \Engineering Services	P - 1 6	Upgrading of Lenyenye Sewege	100	01/07/2015	30/06/2016	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes	25.00	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes	50.00	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes	75.00	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes	100.00	5822 990.00
Engineering\ Service Delivery\Dev elop and maintain infrastructure \Engineering Services	P - 1 7	Rehabilitatio n of Lulekani Sewage work	100	01/07/2015	30/06/2016	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes	25.00	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes	50.00	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes	75.00	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes	100.00	2 000 000.00

						15-Sep		15-Dec		16-Mar		16-Jun		
Hierachy	D	Project Name	Annual Target	Start Date	Completion Date	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget
Engineering\ Service Delivery\Dev elop and maintain infrastructure \Engineering Services	P - 1 8	Rehabilitatio n of Namakgale sewage work	100	01/07/2015	30/06/2016	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes	25.00	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes	50.00	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes	75.00	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes	100.00	4 500 000.00
Engineering\ Service Delivery\Dev elop and maintain infrastructure \Engineering Services	P 	Development of Mametja Sekororo water reticulation	100	01/07/2015	30/06/2016	Excavation, Compaction, Laying of pipes,instalation on valves and chambers,,erf connection ,installation of stand pipes,Backfilling,testing.	25.00	Excavation,Compaction,Lay ing of pipes,instalation on valves and chambers,,erf connection ,installation of stand pipes,Backfilling,testing.	50.00	Excavation,Compaction,Lay ing of pipes,instalation on valves and chambers,,erf connection ,installation of stand pipes,Backfilling,testing.	75.00	Excavation,Compaction,Lay ing of pipes,instalation on valves and chambers,,erf connection ,installation of stand pipes,Backfilling,testing, Handover	100.00	50 167 500.00
Engineering\ Service Delivery\Dev elop and maintain infrastructure \Engineering Services	P - 2 0		100	01/07/2015	30/06/2016	Construction_(remedial works, Masonry works, Glazing, Paint works, Water & Sewer works, Paving, road works, Miscellaneous works, Finishing works)	25.00	Construction_(remedial works, Masonry works, Glazing, Paint works, Water & Sewer works, Paving, road works, Miscellaneous works, Finishing works)	50.00	Construction_(remedial works, Masonry works, Glazing, Paint works, Water & Sewer works, Paving, road works, Miscellaneous works, Finishing works)	75.00	Completion_(remedial works, Masonry works, Glazing, Paint works, Water & Sewer works, Paving, road works, Miscellaneous works, Finishing works and handover)	100.00	2 000 000.00
Water Services\ Service Delivery\Dev elop and maintain infrastructure Water Services	P 	Upgrading of water quality laboratory services	100	01/07/2015	30/06/2016	Procurement of a service provider and water provision of quality test report	25.00	Provision of Independent water quality report	50.00	Provision of Independent water quality report	70.00	Provision of Independent water quality report	100.00	450 000.00
Water Services\ Service Delivery\Dev elop and maintain infrastructure \Water Services	P 	Installation of USSD electronic reporting system	100	01/07/2015	31/03/2016	Procurement of a service provider.	25.00	Installation of tracking device	75.00	Installation of tracking device	100.00	Not applicable for the quarter	0w	1 200 000.00

			Ammed		0lation	15-Sep		15-Dec		16-Mar		16-Jun		
Hierachy	D	Project Name	Annual Target	Start Date	Completion Date	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget
Water Services Service Delivery\Dev elop and maintain infrastructure \Water Services	P - 2 3	Provision of testing equipment to the plants	100	01/07/2015	31/12/2016	Procurement of a service provider.	25.00	Supply of delivery of Equipment	100.00	Not applicable for the quarter	0w	Not applicable for the quarter	Ow	700 000.00

#### ANNEXURE D – CAPITAL ITEMS – QUARTERLY PROJECTED IMPLEMENTATION

The breakdown of quarterly projected implementation of capital and operational projects follows:

							15 <b>-S</b> e	эр	15-Dec	;	16-Mar		16-Jun		
Hierarchy	ID	Project Name	Implementing Directorate	Annual Target	Start Date	Completion Date	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget
Budget and Treasury\Finan cial Viability\Becom e financially viable\Budget and Treasury	P_ 01	Purchasing of municipal Furniture	CFO	100.00	01/07/2015	31/05/2016	Not applicable this quarter	0.w	Advertise, appoint and procure	25.00	Procure	75.00	Procure	100.00	200.00000
Budget and Treasury\Finan cial Viability\Becom e financially viable\Budget and Treasury	P_ 02	Purchasing of operational Vehicles	CFO	100.00	01/07/2015	31/05/2016	Not applicable this quarter	0.w	Advertise, appoint and procure	100.00	Not applicable this quarter	Ow	Not applicable this quarter	0w.00	1 000 000.00
Community Services\Servic e Delivery\Improv e Community well- being\Communi ty Services	P_ 05	Fire and rescue equipment	ED: Com Serv	100.00	01/07/2015	31/05/2016	Development of specifications	25.00	Advertisement of the tender	50.00	Procurement of Fire and rescue equipment	75.00	Procurement of Fire and rescue equipment	100.00	700 000.00

							15 -Se	ep	15-Dec	;	16-Mar		16-Jun		
Hierarchy	ID	Project Name	Implementing Directorate	Annual Target	Start Date	Completion Date	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget
Community Services\Servic e Delivery\Improv e Community well- being\Communi ty Services	P_ 11	Upgrading of Fire Stations	ED: Com Serv	100.00	01/07/2015	31/05/2016	Development of specifications	25.00	Advertisement of the tender	50.00	Appoint a service provider	75.00	Construction	100.00	850 000.00
Community Services\Servic e Delivery\Improv e Community well- being\Communi ty Services	P_ 14	Upgrading of Security Systems	ED: Com Serv	100.00	01/07/2015	31/05/2016	Sourcing of Quotations	25.00	Procuring of Services	50.00	Installation of Systems	100.00	Not applicable this quarter	Ow	500 000.00
Community Services\Servic e Delivery\Improv e Community well- being\Communi ty Services	P_ 16	Provision of containerised sleeping facility	ED: Com Serv	100.00	01/07/2015	31/05/2016	Development of Specifications	25.00	Advertisment of tender	50.00	Manufacturing of sleeping facilities	75.00	Delivery of containerised sleeping facilities	100.00	650 000.00
Community Services\Servic e Delivery\Improv e Community well- being\Communi ty Services	P_ 19	Purchasing of Furniture and fittings	ED: Com Serv	100.00	01/07/2015	31/05/2016	Not applicable this quarter	Ow	Advertise, appoint and procure	25.00	Procure	75.00	Procure	100.00	250 000.00
Corporate Services\Good Governance and Public Participation\M anage through information\Cor porate Services	P_ 15	Purchasing of Computers	ED: Corp Serv	100.00	01/07/2015	31/05/2016	Specifications drafted. Issue tender advert, receive & evaluate bids.	20.00	Issue order to successful bidder and receive new computers and laptops	50.00	Issue all users with computers/laptops that have reached their end of life with new computers/laptop.	75.00	Verify that all users are working on computers that are not old or obsolete.	100.00	550 000.00

Hierarchy	ID	Project Name	Implementing Directorate	Annual Target	Start Date	Completion Date	15 -Sep		15-Dec		16-Mar		16-Jun		
							Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget
Corporate Services\Good Governance and Public Participation\M anage through information\Cor porate Services	P_ 17	Installation of the Server	ED: Corp Serv	100.00	01/07/2015	31/05/2016	Specifications drafted. Issue tender advert, receive & evaluate bids.	20.00	Issue order to successful bidder, receive new servers. Commission and setup new servers.	50.00	Migrate the domain controller to new server. Setup central data repository on data server and migrate all users home folder. Configure backup and any applications.	75.00	Monitor server operations.	100.00	1 400 000.00
Corporate Services\Good Governance and Public Participation\M anage through information\Cor porate Services	P_ 18	Installation of the Risk management Software	ED: Corp Serv	100.00	01/07/2015	31/05/2016	Evaluate proposal from BarnOwl. Issue order for supply, commissioning, installation, and end users training of the application.	20.00	Application installed on MDM servers.Client computers setup to connect to server.End users trained on the use of BarnOwl	50.00	All users reporting risks management on BarnOwl. CRO producing required reports off BarnOwl.	75.00	Monitor server operations.	100.00	500 000.00
Corporate Services\Good Governance and Public Participation\M anage through information\Cor porate Services	P_ 20	Office connectivity	ED: Corp Serv	100.00	01/07/2015	31/05/2016	Finalized and signed-off User Requirements Specifications. Architecture for the WAN documented.	50.00	WAN (VPN) delivered and project signed off	100.00	Not applicable for this quarter	0w	Not applicable for this quarter	Ow	300 000.00
Corporate Services\Good Governance and Public Participation\M anage through information\Cor porate Services	P_ 21	Installation of VoIP Telephones	ED: Corp Serv	100.00	01/07/2015	31/05/2016	Develop business plan for IP Telephones	50.00	Tender Procedures Purchasing of the system and payment of service provider.	100.00	Not applicable for this quarter	Ow	Not applicable for this quarter	Ow	300 000.00

Hierarchy	ID	Project Name	Implementing Directorate	Annual Target	Start Date	Completion Date	15 -Sep		15-Dec		16-Mar		16-Jun		
							Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Annual Budget
Corporate Services\Good Governance and Public Participation\M anage through information\Cor porate Services	P_ 22	Server Room Refurbishment	ED: Corp Serv	100	01/07/2015	31/05/2016	Specifications drafted. Issue tender advert, receive & evaluate bids.	20.00	lssue order to successful bidder, receive new servers. Commission and setup new servers.	50.00	Migrate the domain controller to new server. Setup central data repository on data server and migrate all users home folder. Configure backup and any applications.	75.00	Monitor server operations.	100.00	600 000.00
Corporate Services\Good Governance and Public Participation\M anage through information\Cor porate Services		Installation of the Office wireless LAN	ED: Corp Serv	100	01/07/2015	31/05/2016	Develop business plan for office wireless LAN	50.00	Issue order to successful bidder, to install wireless LAN	100.00	Not applicable this quarter		Not applicable this quarter	Ow	400 000.00
Corporate Services\Good Governance and Public Participation\M anage through information\Cor porate Services		Configuration of the Wide Area Network	ED: Corp Serv	100	01/07/2015	31/05/2016	Develop business plan for Radio Network	20.00	Issue order to successful bidder, receive Radio Netork. Commission and setup the Rario Network.	50.00	Configure backup and any applications of the Radio Network.	75.00	Monitor the radio network	100.00	1 000 000.00
Corporate Services\Good Governance and Public Participation\M anage through information\Cor porate Services		Upgrading of the Disaster Communication System	ED: Corp Serv	100	01/07/2015	31/05/2016	Payment to service provider for service rendered and upgrading the communicatio n systems.	20.00	Payment to service provider for service rendered and upgrading the communication systems.	50.00	Payment to service provider for service rendered and upgrading the communication systems.	75.00	Payment to service provider for service rendered and upgrading the communication systems.	100.00	1500 000.00
Corporate Services\Good Governance and Public Participation\M anage through information\Cor porate Services		Installation of the Electronic Filling system	ED: Corp Serv	100	01/07/2015	31/05/2016	Submission of user requirements to Supply Chain Management Unit	20.00	Advertisement of the project and adjudication of bidders	50.00	Appointment of Service Provider and commence of installation iof the System	75.00	Testing the system and user training	100.00	1 000 000.00