

MOPANI DISTRICT MUNICIPALITY



2020-2021 MID YEAR PERFORMANCE BUDGET ASSESSMENT REPORT

2020/21

MID -YEAR PERFORMANCE AND BUDGET PERFORMANCE REPORT

(FINANCIAL & NON FINANCIAL INFORMATION)

1. PURPOSE

The purpose of this report is to comply with Section 52 (d) and Section 72 of the Municipal Finance Management Act 56 of 2003, and Section 33 of the Municipal Budget and Reporting Regulations as promulgated in the Government Gazette No 32, 141 of April 2009, which requires that municipality conduct an assessment of its performance which include financial and non-financial affairs and report to the key stakeholders

2. PREAMBLE

In terms of Section 72 (1)(a) of the Municipal Finance Management Act 56 of 2003, the accounting officer is required by the 25th January of each year to assess the performance of the municipality during the first half of the year taking into account –

- (i) The monthly statements referred to in section 71 for the first half of the financial year;
 - (ii) The municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the SDBIP;
 - (iii) The past year's annual report and progress on resolving problems identified in the annual report; and
- (iv) The performance of every municipal entity under the sole or shared control of the municipality if applicable;
- (v) Submit a report on such assessment to:
- i. The Mayor of the Municipality;
 - ii. The National Treasury; and

3. LEGISLATION

Section 72 of the Local Government Municipal Finance Management Act, Act No. 56 of 200(MFMA) provides that the Accounting Officer must by 25 January of each year assess the budget and performance of the municipality during the first half of the financial year. An assessment report in accordance with Section 72(1) (b) of the MFMA be submitted to the Mayor, Provincial Treasury and National Treasury. The Assessment report must detail how the municipality has performed in terms of its revenue collection and budget implementation. Furthermore, the assessment needs to detail how the municipality has performed in terms of its service delivery targets as documented in the approved Service Delivery and Budget Implementation Plan. The Mayor needs to consider the report and submit the report to Council by 31 January each year in terms of Section 54 of the MFMA.

The mayor's report to council must have recommendations on whether the budget adjustments will have to be tabled in council. This mid-year budget and performance assessment report was prepared in line with the provisions of performance MFMA Circular 13 and the Municipal Budget and Reporting

4. VISION, MISSION AND VALUES

The Vision of Mopani District Municipality is:

“To be the Food Basket of Southern Africa and the Tourism destination of choice”

The strategic Mission is:

“To provide integrated, sustainable and equitable services through democratic, responsible and accountable governance; Promoting the sustainable use of resources for economic growth to benefit the community”

The Values of Mopani District Municipality are:

| Values | Description |
|-----------------|---|
| Innovation | For the District Municipality to achieve its vision it must have “out of the box” thinking to do things differently for maximum impact. The District Municipality needs to identify creative strategies to enable it to address the back log as well as pre pare for future growth in the area. |
| Commitment | Each and every role player needs to be fully committed to the vision of the District Municipality, both from an institutional as well an individual point of view. |
| Excellence | Synonyms for ‘Excellence’ include ‘fineness’ ‘brilliance’, ‘superiority’, ‘distinction’, ‘quality’, and ‘merit’. Excellence in all endeavours must be a defining virtue by which the District area pursues its vision. |
| Ubuntu and Care | The District Municipality needs to subscribe to the philosophy of Ubuntu – “We are because you are”. Ubuntu was described by Archbishop Desmond Tutu (1999) as: “A person with <i>Ubuntu</i> is open and available to others, does not feel threatened that others are able and good, for he or she has a proper self-assurance that comes from knowing that he or she belongs in a greater whole and is diminished when others are humiliated or diminished ...” Furthermore, the concept of <i>caring</i> needs to be inculcated into the hearts and minds of both officials and politicians: caring for the marginalised, caring for the environment, caring about consequences, care in every action, decision and thought, and caring about each value underpinning the vision for the Mopani District Municipality. |

4. REPORTING

The implementation of the Budget and IDP as translated to the SDBIP is monitored through reports as per section 46 of the Municipal Systems Act No 32 of 2000.

| LEGISLATIVE PERFORMANCE REPORTING FRAMEWORK | | |
|---|--|----------------------------------|
| FREQUENCY AND NATURE OF REPORT | MANDATE | RECIPIENTS |
| Monthly reporting on actual revenue targets and spending against budget no later than 10 working days after the end of each month | Section 71 of the MFMA | Provincial and National Treasury |
| Quarterly progress report | Section 41 (1) (e) of the Systems Act, | 1. Municipal Manager 2. Mayor |

| | | |
|--|---|--|
| | Section 166 (2) (a) (v) and (vii) of the Municipal Management Finance Act (MFMA) and Regulation 7 of Municipal Planning and Performance Management Regulations. | 3. Mayoral committee 4. Council 5. Audit Committee 6. Provincial Treasury 7. CoGHSTA |
| Mid-year performance assessment | Section 72 of the MFMA. Section 13 (2) (a) of Municipal Planning and Performance Management Regulations 2001. | 1. Municipal Manager 2. Mayor 3. Mayoral Committee 4. Council 5. Audit Committee 6. Provincial and National Treasury 7. CoGHSTA |
| Annual report (to be tabled before Council by 31 January (draft and approved / published by 31 March each year) <i>The National issued a Circular ; MFMA Circular No 104, which states that the Municipalities will submit their Annual report on the 31st of March 2021.</i> | Sections 121 and 127 of the MFMA, as read with Section 46 of the Systems Act and Section 6 of the Systems Amendment Act. | 1. Mayor 2. Mayoral Committee 3. MPAC 4. Council 5. Audit Committee 6. Auditor-General 7. Provincial and National Treasury 8. CoGHSTA 9. Local Community |

5. STRATEGIC OBJECTIVES

The Strategic Objectives of Mopani District Municipality are indicated below. These objectives serve as the road map on how the municipality plans to become the Food Basket of Southern Africa and the Tourism destination of choice. These objectives were positioned in terms of the Balanced Scorecard Perspectives being: Learning and Growth; Institutional Processes; Financial results and Community Satisfaction. All outputs contained in the SDBIP are aligned to the attainment of one or more of these objectives below:

To be the food basket of Southern Africa and the tourism destination of choice

| KPA | STRATEGIC OBJECTIVE |
|---|---|
| Municipal Transformation and Organizational Development | To inculcate entrepreneurial and intellectual capabilities. |
| | To strengthen record keeping & knowledge management |
| Basic Service Delivery | To accelerate sustainable infrastructure and maintenance in all sectors of development. |
| | To have integrated infrastructure development. |
| | To improve community safety, health and social well-being |
| Local Economic Development | To promote economic sectors of the District |
| Spatial Rationale | To have efficient, effective, economic and integrated use of land space. |
| Financial Viability | To increase revenue generation and implement financial control systems |
| Good Governance and Public Participation | To promote democracy and sound governance |

6. SERVICE DELIVERY AND PERFORMANCE INDICATORS METHODOLOGY

The strategic objectives of the MDM are linked to the Strategic Scorecard in the IDP 2020/21. The achievement of strategic objectives will lead to the realisation of the vision and mission of the municipality in line with national and provincial priorities. In this way a downwards cascading from national and provincial priorities that influences the strategic intent of the MDM is achieved. The Strategic and IDP Programme Strategies and Reporting Scorecard included in the IDP are thus cascaded to the different directorates where they report on the actions taken to ensure the achievement of the three-year IDP targets broken down within the SDBIP.

The IDP Strategic (Highest level) and Programme Indicators are indicated below, followed by the Reporting Scorecard that have been developed into Directorate Responsibility Scorecards per Vote.

6.1. SERVICE DELIVERY KEY PERFORMANCE INDICATORS

The high level non-financial measurable performance objectives in the form of service delivery targets and other performance indicators form part of this section of the SDBIP. These indicators and targets will be cascaded to departmental score cards, which will be used for internal monitoring of the organisation and relevant individuals.

SERVICE DELIVERY PERFORMANCE SUMMARY FOR 2020/2021 MID -YEAR PERFORMANCE REPORT

The table below illustrates service delivery performance of Mopani District Municipality against the National Key Performance Areas (NKPAs)

| KPA's Performance Indicators | No. of Applicable Indicators | No. of targets achieved | No. of targets not achieved | % Target achieved |
|---|---|-------------------------|-----------------------------|-------------------|
| Municipal Transformation & Organizational Development | 29 | 9 | 20 | 31% |
| Basic Service Delivery | 2 | 2 | 0 | 100% |
| Local Economic Development | 7 | 5 | 2 | 71% |
| Municipal Financial Viability | 19 | 13 | 6 | 68% |
| Spatial Planning | 3 | 0 | 3 | 0% |
| Good Governance & Public Participation | 32 | 15 | 17 | 71% |
| | 92 | 44 | 48 | 49% |
| | | Overall % | | 49% |
| KPA's Projects | No. of Applicable Indicators | No. of targets achieved | No. of targets not achieved | % Target achieved |
| Municipal Transformation & Organizational Development | 1 | 1 | 0 | 100% |
| Basic Service Delivery | 37 | 16 | 21 | 43% |
| Municipal Financial Viability | 1 | 0 | 1 | 0% |
| | 39 | 17 | 22 | 44% |
| | | Overall % | | 44% |
| KPA's Performance Indicators and Projects | No. of Applicable Indicators including projects | No. of targets achieved | No. of targets not achieved | % Target achieved |

| | | | | |
|---|-----|-----------------|----|------------|
| Municipal Transformation & Organizational Development | 29 | 10 | 20 | 34% |
| Basic Service Delivery | 39 | 18 | 21 | 46% |
| Local Economic Development | 7 | 5 | 2 | 71% |
| Municipal Financial Viability | 20 | 13 | 7 | 65% |
| Spatial Planning | 3 | 0 | 3 | 0% |
| Good Governance & Public Participation | 32 | 15 | 17 | 71% |
| | 130 | 61 | 70 | 46% |
| | | Overall% | | 47% |

The **57%** under performance was due to poor revenue collection (municipalities not transferring as per the WSP agreement), Audit committee, Council, MAYCO, MPAC & Internal audit resolutions not being resolved. Delay in appointing service provider which resulted in low capital and operating budget spent, which may lead to the conditional grant being taken back by National Treasury. Long outstanding disciplinary cases which was carried over in from 2019/20 not yet finalised. The municipality also anticipated to review policies in the first quarter and the process is not yet finalised. The late appointment of municipal tribunal also contributed in the achievements of

Spatial Rational targets. Delay in appointment of service providers for projects also impacted negatively in the mid-year performance

Based on the above assessment, it is therefore recommended that the municipality should adjust the budget and revised the projections for revenue and service delivery budget implementation plan accordingly. The corrective measures must be tracked on a quarterly basis during the 3rd quarter reporting. The revised projections and SDBIP should be approved by council and be publicised.

FastTrack the outstanding targets

PART 1

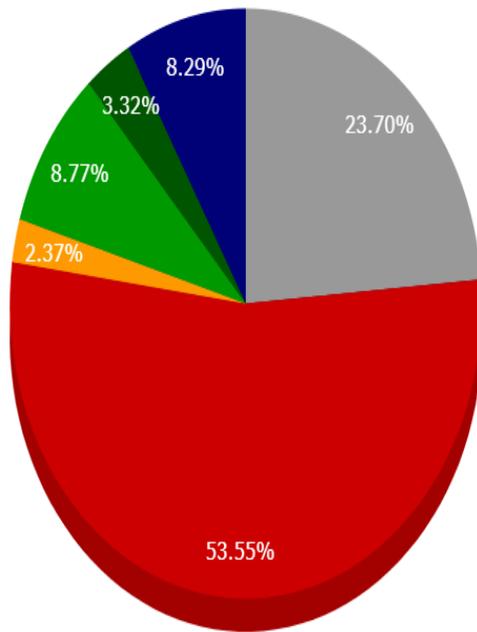
Municipal Mid-Year Assessment Scorecard

The municipal's 2020/2021 Mid-Year scorecard is presented below with detailed performance indicators, performance set targets, actual performance achievements and non-achievement and remarks as provided by all the municipal Directorates.

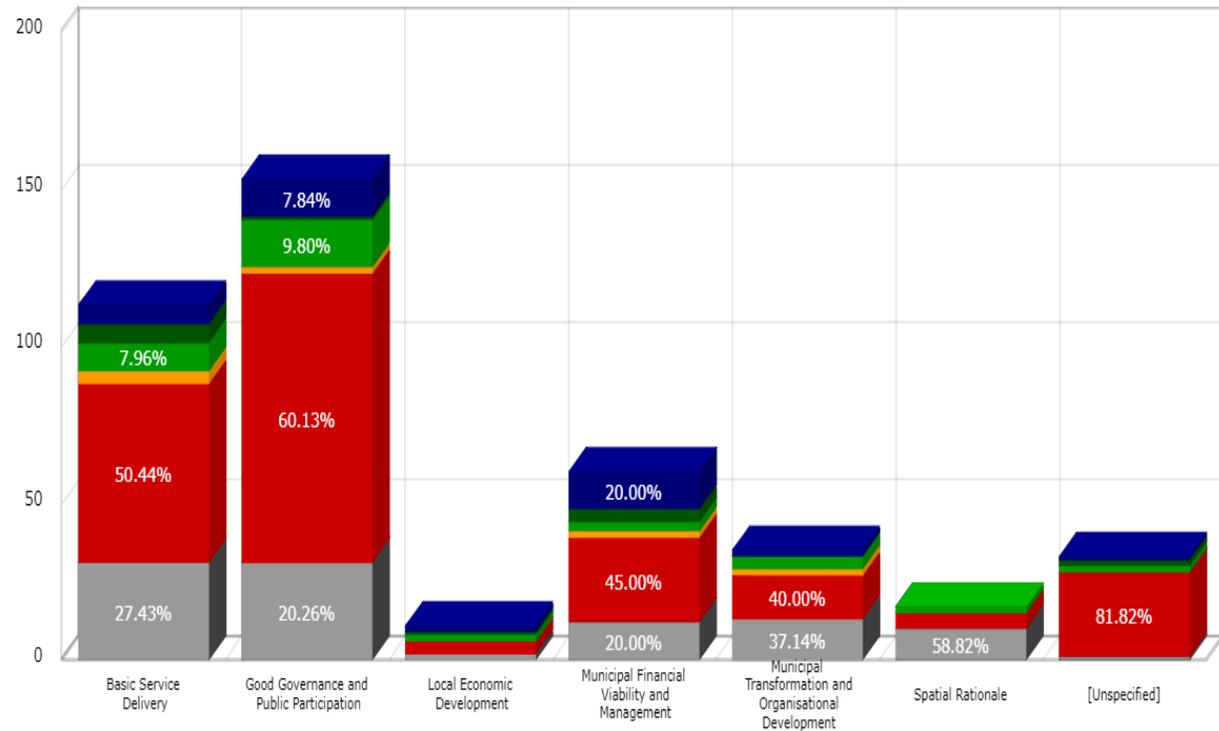
2020 21 MID YEAR

Report drawn on 23 January 2021 at 17:16
for the months of July 2020 to December 2020.

Mopani District Municipality



Municipal KPA



| | Mopani District Municipality | Municipal KPA | | | | | | |
|--------------------|------------------------------|------------------------|--|----------------------------|--|---|-------------------|---------------|
| | | Basic Service Delivery | Good Governance and Public Participation | Local Economic Development | Municipal Financial Viability and Management | Municipal Transformation and Organisational Development | Spatial Rationale | [Unspecified] |
| Not Yet Applicable | 100 (23.70%) | 31 (27.43%) | 31 (20.26%) | 2 (18.18%) | 12 (20.00%) | 13 (37.14%) | 10 (58.82%) | 1 (3.03%) |
| Not Met | 226 (53.55%) | 57 (50.44%) | 92 (60.13%) | 4 (36.36%) | 27 (45.00%) | 14 (40.00%) | 5 (29.41%) | 27 (81.82%) |
| Almost Met | 10 (2.37%) | 4 (3.54%) | 2 (1.31%) | - | 2 (3.33%) | 2 (5.71%) | - | - |
| Met | 37 (8.77%) | 9 (7.96%) | 15 (9.80%) | 2 (18.18%) | 3 (5.00%) | 4 (11.43%) | 2 (11.76%) | 2 (6.06%) |
| Well Met | 14 (3.32%) | 6 (5.31%) | 1 (0.65%) | 1 (9.09%) | 4 (6.67%) | - | - | 2 (6.06%) |
| Extremely Well Met | 35 (8.29%) | 6 (5.31%) | 12 (7.84%) | 2 (18.18%) | 12 (20.00%) | 2 (5.71%) | - | 1 (3.03%) |
| Total: | 422 | 113 | 153 | 11 | 60 | 35 | 17 | 33 |
| | 100% | 26.78% | 36.26% | 2.61% | 14.22% | 8.29% | 4.03% | 7.82% |

1. KPA 1: MUNICIPAL TRANSFORMATION AND ORGANIZATIONAL DEVELOPMENT

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|-------------------|--|---|--|---------------------|--|----------|---------------|-----------------|------------------|---|--|---|--------|
| D524 | Municipal Manager | % of AG issues resolved as planned | To promote democracy and sound governance | Good Governance and Public Participation | Internal Audit | Resolved AG issues and POE's submitted | 28 | 100 | 25 | N/A | AG action plan not developed due to AG still auditing the municipality. | N/A | N/A | N/A |
| D525 | Municipal Manager | % of internal audit findings implemented | To promote democracy and sound governance | Good Governance and Public Participation | Internal Audit | Resolved IA register/plan, POE submitted | 44 | 100 | 50 | 30 | Target not Achieved | Slow Implementation of Internal audit findings by directorates | Discuss the IA Action plan at the Departmental meetings for | R |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|-------------------|---|---|--|---------------------|---------------------------------|----------|---------------|-----------------|------------------|---------|------------|---------------------|--------|
| | | | | | | | | | | | | | implementation | |
| D526 | Municipal Manager | Audit Committee approve Internal Audit Plan by 30 June each year | To promote democracy and sound governance | Good Governance and Public Participation | Internal Audit | AC approved Internal Audit Plan | 1 | 1 | N/A | 0 | N/A | N/A | N/A | N/A |
| D527 | Municipal Manager | Audit Committee approve revised Internal Audit Charter by 30 June each year | To promote democracy and sound governance | Good Governance and Public Participation | Internal Audit | Approved Internal Audit charter | 1 | 1 | N/A | 0 | N/A | N/A | N/A | N/A |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|-------------------|---|--|---|-----------------------------------|--------------------|----------|---------------|-----------------|------------------|---------------------|----------------|---------------------|--------|
| D528 | Municipal Manager | # of Quarterly B2B performance reports compiled & approved by council | To inculcate entrepreneurial and intellectual capabilities | Municipal Transformation and Organisational Development | Integrated Performance Management | Council resolution | 4 | 4 | 2 | 2 | Target Achieved | None | None | G |
| D529 | Municipal Manager | Council approve Draft IDP within financial year | To promote democracy and sound governance | Good Governance and Public Participation | Institutional IDP | Council resolution | 1 | 1 | N/A | 0 | N/A | N/A | N/A | N/A |
| D530 | Municipal Manager | Council approve Final IDP within financial year | To promote democracy and sound governance | Good Governance and Public Participation | Institutional IDP | Council resolution | 1 | 1 | N/A | 0 | N/A | N/A | N/A | N/A |
| D55 | Municipal Manager | % Signed Service | To inculcate | Municipal Transfor | Legal Services | Dated signed | 100 | 100 | 100 | 25 | Target not Achieved | SLA s prepared | All SLA s drafted | R |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|-------------------|---|--|---|-----------------------------------|---|----------|---------------|-----------------|------------------|---------|--|---|--------|
| 32 | | Level Agreements within 30 days after the appointment of Service Providers | entrepreneurial and intellectual capabilities | Information and Organisational Development | | Service Level Agreements | | | | | | were not covering all the appointments made for the quarter under review | will be signed in the 3 rd quarter | |
| D533 | Municipal Manager | Submit Mid-Year report to CoGHSTA, Provincial and National Treasury by 25 January each year | To inculcate entrepreneurial and intellectual capabilities | Municipal Transformation and Organisational Development | Integrated Performance Management | Dated proof of submission to CoGHSTA & Treasury | 1 | 1 | N/A | 0 | N/A | N/A | N/A | N/A |
| D5 | Municipal Manager | Table Annual Report in Council | To inculcate entrepreneurial and | Municipal Transformation and | Integrated Performance | Council approved Annual report, | 1 | 0 | N/A | 0 | N/A | N/A | N/A | N/A |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|-------------------|--|--|---|-----------------------------------|--|----------|---------------|-----------------|------------------|-----------------|------------|---------------------|--------|
| 34 | | by 31 January each year | intellectual capabilities | Organisational Development | Management | Council resolution | | | | | | | | |
| D535 | Municipal Manager | # of Quarterly performance reports compiled & approved by council | To inculcate entrepreneurial and intellectual capabilities | Municipal Transformation and Organisational Development | Integrated Performance Management | Council resolution | 4 | 4 | 2 | 2 | Target Achieved | None | None | G |
| D536 | Municipal Manager | Submit Annual Institutional Performance report to CoGHSTA, AG, Provincial Treasury and | To inculcate entrepreneurial and intellectual capabilities | Municipal Transformation and Organisational Development | Integrated Performance Management | Dated proof of submission to CoGHSTA, AG, Provincial and National Treasury | 1 | 1 | 1 | 1 | Target Achieved | None | None | G |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|-------------------|---|--|---|-----------------------------------|-------------------------------------|----------|---------------|-----------------|------------------|---------------------|---|---|--------|
| | | National Treasury by 30 August each year | | | | | | | | | | | | |
| D537 | Municipal Manager | Mayor approve SDBIP within 28 days after adoption of the Budget and IDP | To inculcate entrepreneurial and intellectual capabilities | Municipal Transformation and Organisational Development | Integrated Performance Management | Signed SDBIP by the Executive Mayor | 1 | 1 | N/A | 0 | N/A | N/A | N/A | N/A |
| D538 | Municipal Manager | # of performance assessments conducted for Sec 54A & 56 Managers | To inculcate entrepreneurial and intellectual capabilities | Municipal Transformation and Organisational Development | Integrated Performance Management | Performance Assessments report | 1 | 2 | 1 | 0 | Target not Achieved | Assessments were rescheduled due to unavailability of members | Assessments scheduled for February 2021 | R |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|-------------------|--|--|---|-----------------------------------|--|----------|---------------|-----------------|------------------|-----------------|------------|---------------------|--------|
| D539 | Municipal Manager | Signed Performance Agreements by all S54A & 56 Managers by 31 July each year | To inculcate entrepreneurial and intellectual capabilities | Municipal Transformation and Organisational Development | Integrated Performance Management | Signed Performance Agreements for Sec 54 & 56 Managers | 0 | 100 | 100 | 100 | Target Achieved | None | None | G |
| D540 | Municipal Manager | % of Fraud and Corruption cases investigated | To promote democracy and sound governance | Good Governance and Public Participation | Legal Services | Updated Fraud and Corruption case register | 100 | 100 | 100 | 0 | N/A | N/A | N/A | N/A |
| D541 | Municipal Manager | # of Risk reports submitted to Audit Committee | To promote democracy and sound governance | Good Governance and Public Participation | Risk Management | Quarterly risk reports | 4 | 4 | 2 | 2 | Target Achieved | None | None | G |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|-------------------------------------|---|--|---|-----------------------------------|--|----------|---------------|-----------------|------------------|---------------------|--|---|--------|
| D542 | Municipal Manager | % of Risk issues resolved | To promote democracy and sound governance | Good Governance and Public Participation | Risk Management | Resolved Risk issues and POE submitted | 40 | 100 | 50 | 60 | Target Achieved | None | None | G |
| D546 | Municipal Manager | The Mayor approve adjusted SDBIP within 30 days after budget adjustment each year | To inculcate entrepreneurial and intellectual capabilities | Municipal Transformation and Organisational Development | Integrated Performance Management | Reviewed 2019/20 SDBIP, Council resolution | 1 | 1 | N/A | 0 | N/A | N/A | N/A | N/A |
| D556 | Director: Corporate Shared Services | % of disciplinary cases resolved by end of each year | To inculcate entrepreneurial and intellectual capabilities | Municipal Transformation and Organisational | Governance | Disciplinary cases reports | 0 | 100 | 100 | 30.21 | Target not Achieved | Delay in resolving the cases since we depend on other external stakehold | Improve follow up with bargaining to speed up | R |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|-------------------------------------|--|--|---|----------------------------|---|----------|---------------|-----------------|------------------|---------------------|--------------------------------------|---------------------------------|--------|
| | | | | Development | | | | | | | | ers (CCMA, Attorneys, Courts) | the process | |
| D557 | Director: Corporate Shared Services | Council approve the Organisational structure | To inculcate entrepreneurial and intellectual capabilities | Municipal Transformation and Organisational Development | Organisational Development | Council Approved Organisational structure, Council Resolution | 1 | 1 | N/A | 0 | N/A | N/A | N/A | N/A |
| D558 | Director: Corporate Shared Services | # of vacant positions filled | To inculcate entrepreneurial and intellectual capabilities | Municipal Transformation and Organisational Development | Organisational Development | Appointment letters | 29 | 60 | 30 | 69 | Target Achieved | None | None | B |
| D559 | Director: Corporate Shared Services | # Policies reviewed within the | To inculcate entrepreneurial and | Municipal Transformation and | Human Capital Management | Council approved policies/ council | 4 | 32 | 16 | 0 | Target not Achieved | Draft reviewed policies are still in | Accelerate the referral process | R |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|-------------------------------------|--|--|---|-----------------------------------|--|----------|---------------|-----------------|------------------|---------|--|--------------------------------|--------|
| | | financial year | intellectual capabilities | Organisational Development | | Resolution | | | | | | process of going through other Structures of Council | to other Structures of Council | |
| D560 | Director: Corporate Shared Services | # of Work Skills Plan submitted to SETA by June each year | To inculcate entrepreneurial and intellectual capabilities | Municipal Transformation and Organisational Development | Skills Development | Proof of submission | 1 | 1 | 0 | 0 | N/A | N/A | N/A | N/A |
| D584 | Office of the Speaker | Publish Oversight report in the website after 7 days of adoption | To inculcate entrepreneurial and intellectual capabilities | Good Governance and Public Participation | Integrated Performance Management | Website screenshots of the report/ Newspaper adverts | 1 | 1 | | 0 | N/A | N/A | N/A | N/A |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|-------------------------------------|--|--|---|-----------------------------------|--|----------|---------------|-----------------|------------------|-----------------|------------|---------------------|--------|
| D585 | Office of the Speaker | Table Oversight report on the Annual Report in Council by 31 March each year | To inculcate entrepreneurial and intellectual capabilities | Good Governance and Public Participation | Integrated Performance Management | Council approved Oversight report on the Annual report, Council resolution | 1 | 1 | | 0 | N/A | N/A | N/A | N/A |
| D597 | Director: Corporate Shared Services | # of Signed Performance Plan by all level 3 & 4 within the financial year | To inculcate entrepreneurial and intellectual capabilities | Municipal Transformation and Organisational Development | Employee Performance Management | Signed Performance Plan for all level 3 & 4 Managers | 12 | 16 | 16 | 16 | Target Achieved | None | None | G |

2. KPA 2: BASIC SERVICE DELIVERY

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|-------------------------------------|--|---|------------------------|--------------------------|---|----------|---------------|-----------------|------------------|-----------------|------------|---------------------|--------|
| D554 | Director: Community Services | Development of District fire Plan by end of June | To improve community safety, health and social well-being | Basic Service Delivery | Fire and Rescue Services | Approved Fire Plan / Council resolution | 1 | 1 | N/A | 0 | N/A | N/A | N/A | N/A |
| D555 | Director: Community Services | Development of Disaster Management Plan by end of June | To improve community safety, health and social well-being | Basic Service Delivery | Disaster Management | Approved Disaster Management Plan | 1 | 1 | N/A | 0 | N/A | N/A | N/A | N/A |
| D571 | Director: Infrastructure Management | # of monthly MIG reports submitted to CoGHSTA | Sustainable Infrastructure development and maintenance | Basic Service Delivery | MIG | MIG report & proof of submission | 12 | 12 | 6 | 6 | Target Achieved | None | None | G |
| D572 | Director: Infrastructure Management | Development of water services Infrastructure | To have integrated infrastructure | Basic Service Delivery | Water | Approved Infrastructure Plan | 0 | 1 | N/A | 0 | N/A | N/A | N/A | N/A |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|-------------------------------------|--|---|------------------------|---------------------------|----------------------------------|----------|---------------|-----------------|------------------|-----------------|------------|---------------------|--------|
| | | Infrastructure development plan by end of June | development | | | | | | | | | | | |
| D573 | Director: Infrastructure Management | Development of MIG implementation Plan by July each year | To have integrated infrastructure development | Basic Service Delivery | MIG | Approved MIG Implementation Plan | 1 | 1 | 1 | 1 | Target Achieved | None | None | G |
| D574 | Director: Infrastructure Management | # of HH with access to water | Sustainable clean, safe and hygienic environment, water and sanitation services | Basic Service Delivery | Water Supply | Water report | 63 715 | 30 000 | N/A | 0 | N/A | N/A | N/A | N/A |
| D575 | Director: Infrastructure Management | # of HH with access to sanitation | Sustainable clean, safe and hygienic environment, water | Basic Service Delivery | Sanitation Infrastructure | Sanitation reports | 5 172 | 8 430 | N/A | 0 | N/A | N/A | N/A | N/A |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|-------------------|----------------------------------|--|---|---------------------|--------------------|----------|---------------|-----------------|------------------|---------|------------|---------------------|--------|
| | | | and sanitation services | | | | | | | | | | | |
| D657 | Municipal Manager | # of by-laws gazetted by 30 June | To inculcate entrepreneurial and intellectual capabilities | Municipal Transformation and Organisational Development | Legal Services | Council resolution | 0 | 7 | N/A | 0 | N/A | N/A | Municipal Manager | N/A |

3. KPA 3: LOCAL ECONOMIC DEVELOPMENT

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|-------------------------------------|--|---|----------------------------|---------------------|-----------------------|----------|---------------|-----------------|------------------|-----------------|------------|---------------------|--------|
| D553 | Director: Community Services | # of jobs created through EPWP | To promote economic sectors of the District | Local Economic Development | EPWP | Proof of jobs created | 60 | 200 | 200 | 235 | Target Achieved | None | None | B |
| D564 | Director: Infrastructure Management | # of jobs created through municipal Capital Projects | To promote economic sectors of the District | Local Economic Development | LED | Proof of jobs created | 4235 | 1000 | 500 | 6531 | Target Achieved | None | None | B |
| D565 | Director: Development Planning | # of SEDA trainings conducted | To promote economic sectors of the District | Local Economic Development | LED | Training reports | 4 | 4 | 2 | 4 | Target Achieved | None | None | B |
| D566 | Director: Development Planning | # of EPWP reports compiled and submitted to Council | To promote economic sectors of the District | Local Economic Development | EPWP | EPWP reports | 4 | 4 | 2 | 2 | Target Achieved | None | None | G |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--------------------------------|---|---|----------------------------|---------------------|---|----------|---------------|-----------------|------------------|---------------------|--|---|--------|
| D567 | Director: Development Planning | # of Marketing initiatives coordinated | To promote economic sectors of the District | Local Economic Development | LED | Proof for marketing initiatives conducted | 2 | 2 | 1 | 0 | Target not Achieved | Marketing initiatives could not be conducted to COVID restrictions | The Marketing initiatives rescheduled for the 3 rd quarter | R |
| D568 | Director: Development Planning | # of SMME supported through LED | To promote economic sectors of the District | Local Economic Development | LED | Proof for SMMEs supported | 212 | 100 | 40 | 53 | Target Achieved | None | None | G |
| D569 | Director: Development Planning | Review of LED strategy & approved by council by end of June | To promote economic sectors of the District | Local Economic Development | LED | Council Resolution | 0 | 1 | N/A | 0 | N/A | N/A | N/A | N/A |
| D570 | Director: Development Planning | # of LED District Forums coordinated | To promote economic sectors of the District | Local Economic Development | LED | Agenda, Minutes & Attendance register | 3 | 3 | 1 | 1 | Target Achieved | None | None | G |

4. KPA 4: MUNICIPAL FINANCIAL VIABILITY

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|--|--|--|---------------------|--------------------|----------|---------------|-----------------|------------------|---------------------|---|---|--------|
| D508 | Budget and Treasury - Revenue Management | % of revenue collected within the financial year | To increase revenue generation and implement financial control systems | Municipal Financial Viability and Management | Revenue Management | Financial reports | 82 | 95 | 95 | 37 | Target not Achieved | Consumers not paying for municipal services | To implement the Revenue Enhancement Strategy | R |
| D509 | Budget and Treasury - Revenue Management | % in debts collected within the financial year | To increase revenue generation and implement financial control systems | Municipal Financial Viability and Management | Revenue Management | Financial reports | 60 | 80 | 60 | 46.85 | Target not Achieved | Consumers not paying for municipal services | To implement the Revenue Enhancement Strategy | R |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|--|--|--|----------------------|--|----------|---------------|-----------------|------------------|---------------------|---|--|--------|
| D510 | Budget and Treasury - Revenue Management | # of data cleansing performed (Meter services) within the financial year | To increase revenue generation and implement financial control systems | Municipal Financial Viability and Management | Revenue Management | Financial reports | 1 | 1 | 0 | 0 | Target not Achieved | Local municipalities did not conduct data cleansing | Enforcement of the SLA for municipality to adhere to conduct data cleansing | R |
| D511 | Budget and Treasury - Budget and Reporting | # of quarterly financial statements submitted to Council | To increase revenue generation and implement financial control systems | Municipal Financial Viability and Management | Budget and Reporting | Dated proof of submission Financial Statements | 4 | 4 | 2 | 0 | Target not Achieved | The municipality only managed to compile quarterly financial reports due to internal capacity | with external service provider the municipality will start compiling the quarterly AFS | R |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|---|--|--|----------------------|---|----------|---------------|-----------------|------------------|---------|------------|---------------------|--------|
| D512 | Budget and Treasury - Budget and Reporting | Council approved draft Budget within the financial year | To increase revenue generation and implement financial control systems | [Unspecified] | Budget and Reporting | Council approved Draft Budget, Council Resolution | 1 | 1 | 0 | 0 | N/A | N/A | N/A | N/A |
| D513 | Budget and Treasury - Budget and Reporting | Council approved Final Budget within the financial year | To increase revenue generation and implement financial control systems | Municipal Financial Viability and Management | Budget and Reporting | Council approved Final Budget, Council Resolution | 1 | 1 | 0 | 0 | N/A | N/A | N/A | N/A |
| D514 | Budget and Treasury - Budget and Reporting | Council approved 11 final Budget policies | To increase revenue generation and implement financial control systems | Municipal Financial Viability and Management | Budget and Reporting | Council Approved Final Budget related policies, Council | 21 | 11 | 0 | 0 | N/A | N/A | N/A | N/A |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|-------|--|---|--|--|----------------------|--|----------|---------------|-----------------|------------------|-----------------|------------|---------------------|--------|
| | | | | | | Resolution | | | | | | | | |
| D5155 | Budget and Treasury - Budget and Reporting | Council approved Adjusted budget by 28 February each year | To increase revenue generation and implement financial control systems | Municipal Financial Viability and Management | Budget and Reporting | Council approved adjusted budget, Council Resolution | 1 | 1 | 0 | 0 | N/A | N/A | N/A | N/A |
| D5166 | Budget and Treasury - Budget and Reporting | Submit unaudited annual financial statements by 31 August each year | To increase revenue generation and implement financial control systems | Municipal Financial Viability and Management | Budget and Reporting | Dated proof of submission of Unaudited AFS | 1 | 1 | 1 | 1 | Target Achieved | None | None | G |
| D5177 | Budget and Treasury - Supply Chain | # of Deviation Registers developed and updated | To increase revenue generation and implement financial | Municipal Financial Viability and | Budget and Reporting | Dated proof of Deviation register | 12 | 12 | 6 | 6 | Target Achieved | None | None | G |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|---|--|--|-------------------------|---------------------------|----------|---------------|-----------------|------------------|-----------------|------------|---------------------|--------|
| | Management | | control systems | Management | | | | | | | | | | |
| D518 | Budget and Treasury - Budget and Reporting | # of Finance compliance report submitted to Treasuries & CoGHSTA | To increase revenue generation and implement financial control systems | Municipal Financial Viability and Management | Budget and Reporting | Financial reports | 12 | 12 | 6 | 6 | Target Achieved | None | None | G |
| D519 | Budget and Treasury - Budget and Reporting | Submit monthly Sec 71 reports to Provincial treasury within 10 working days | To increase revenue generation and implement financial control systems | Municipal Financial Viability and Management | Budget and Reporting | Dated proof of submission | 12 | 12 | 6 | 6 | Target Achieved | None | None | G |
| D520 | Budget and Treasury - Supply | Appointment of Supply Chain | To increase revenue generation and | Municipal Financial | Supply Chain Management | Appointment Letters | 1 | 3 | 3 | 3 | Target Achieved | None | None | G |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|---|--|--|--|-------------------------|------------------------|----------|---------------|-----------------|------------------|---------------------|---|---|--------|
| | Chain Management | Committees (Specification, Evaluation and Adjudication) by 30 June each year | implement financial control systems | Viability and Management | | | | | | | | | | |
| D521 | Budget and Treasury - Supply Chain Management | % of Construction Tenders placed on the CIDB website | To increase revenue generation and implement financial control systems | Municipal Financial Viability and Management | Supply Chain Management | Website screenshots | 100 | 100 | 100 | 75 | Target not Achieved | Bids are advertised on the National Treasury I-Tender | Ensure that all bids advertised on the I-Tender are also placed on the CIDB website | R |
| D522 | Budget and Treasury - Expenditure | Percentage of creditors paid | To increase revenue generation and implement | Municipal Financial Viability | Supply Chain Management | Dated proof of payment | 100 | 100 | 100 | 100 | Target Achieved | None | None | G |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|--|--|--|------------------------|--------------------|----------|---------------|-----------------|------------------|-----------------|------------|---------------------|--------|
| | Management | within 30 days | financial control systems | City and Management | | | | | | | | | | |
| D588 | Budget and Treasury - Budget and Reporting | % capital budget spent as approved by Council within the financial year | To increase revenue generation and implement financial control systems | Municipal Financial Viability and Management | Expenditure Management | Expenditure report | 52 | 100 | 40 | 51 | Target Achieved | None | None | G2 |
| D589 | Budget and Treasury - Budget and Reporting | % Operational and maintenance budget spent as approved by Council within the | To increase revenue generation and implement financial control systems | Municipal Financial Viability and Management | Expenditure Management | Expenditure report | 42 | 100 | 40 | 50 | Target Achieved | None | None | G |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|---|--|--|------------------------|--------------------|----------|---------------|-----------------|------------------|---------------------|---|--|--------|
| | | financial year | | | | | | | | | | | | |
| D590 | Budget and Treasury - Budget and Reporting | % WSIG budget spent as approved by Council within the financial year | To increase revenue generation and implement financial control systems | Municipal Financial Viability and Management | Expenditure Management | Financial reports | 100 | 100 | 40 | 17 | Target not Achieved | Delay in appointment of service provider due to Lockdown restrictions | Monitoring of the demand management plan in the new financial year | R |
| D591 | Budget and Treasury - Budget and Reporting | % RRAMS budget spent as approved by Council within the financial year | To increase revenue generation and implement financial control systems | Municipal Financial Viability and Management | Expenditure Management | Financial reports | 100 | 100 | 40 | 62 | Target Achieved | None | None | G |
| D592 | Budget and Treasury - Budget | % FMG budget spent as approved | To increase revenue generation and | Municipal Financial | Expenditure Management | Financial reports | 100 | 100 | 40 | 53 | Target Achieved | None | None | G2 |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|--|--|--|------------------------|--|----------|---------------|-----------------|------------------|-----------------|------------|---------------------|--------|
| | and Reporting | by Council within the financial year | implement financial control systems | Viability and Management | | | | | | | | | | |
| D593 | Budget and Treasury - Budget and Reporting | % EPWP budget spent as approved by Council within the financial year | To increase revenue generation and implement financial control systems | Municipal Financial Viability and Management | Expenditure Management | Financial reports | 100 | 100 | 40 | 64 | Target Achieved | None | None | G2 |
| D594 | Budget and Treasury - Asset Management | # of GRAP Compliance Assets register Compiled | To increase revenue generation and implement financial control systems | Municipal Financial Viability and Management | Asset Management | GRAP compliance Assets register compiled | 1 | 1 | 0 | 0 | N/A | N/A | N/A | N/A |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|--|--|--|---------------------|---|----------|---------------|-----------------|------------------|---------------------|--|---|--------|
| D595 | Budget and Treasury - Revenue Management | # Assets verifications conducted in line with GRAP standards | To increase revenue generation and implement financial control systems | Municipal Financial Viability and Management | Asset Management | Quarterly Assets verification reports | 2 | 2 | 1 | 0 | Target not Achieved | Delay in compiling the AFS contributed in the verifying the assets | The verification will be conducted in the 3 rd quarter | R |
| D596 | Budget and Treasury - Revenue Management | # of Revenue Enhancement Strategy revised & approved by council by 30 June each year | To increase revenue generation and implement financial control systems | Municipal Financial Viability and Management | Revenue Management | Approved revenue enhancement strategy, Council Resolution | 1 | 1 | 0 | N/A | N/A | N/A | N/A | N/A |

5. KPA 5: SPATIAL RATIONAL

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--------------------------------|--|---|-------------------|---------------------|--|----------|---------------|-----------------|------------------|---------------------|--|---|--------|
| D561 | Director: Development Planning | % of land use applications processed | To have efficient, effective, economic and integrated use of land space | Spatial Rationale | Spatial Planning | Dated register recording land use applications & Land use applications | 100 | 100 | 100 | 0 | Target not Achieved | Municipal Planning tribunal was only appointed in the last month of the second quarter | Convene MPT meetings in the 3 rd quarter | R |
| D562 | Director: Development Planning | To develop and approve GIS strategy by end of June | To have efficient, effective, economic and integrated use of land space | Spatial Rationale | GIS | Council Resolution | 1 | 1 | 0 | 0 | N/A | N/A | N/A | N/A |
| D563 | Director: Development Planning | % in capturing Projects in the GIS system | To have efficient, effective, economic and | Spatial Rationale | GIS | List of project coordinat | 100 | 175 | 100 | 33.33 | Target not Achieved | Not all projects were not captured due to | To develop a project list from Technical | R |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--------------------------------|--|---|-------------------|---------------------|----------------------------|----------|---------------|-----------------|------------------|---------|--------------------|---------------------------------|--------|
| | | within the financial year | integrated use of land space | | | es in the GIS | | | | | | COVID restrictions | services for projects completed | |
| D651 | Director: Development Planning | # To establish Township at Xivulani Village by 30 June | To have efficient, effective, economic and integrated use of land space | Spatial Rationale | Spatial Planning | Layout plan & General Plan | 0 | 1 | 0 | 0 | N/A | N/A | N/A | N/A |
| D652 | Director: Development Planning | # To establish township at Selwane Village by 30 June | To have efficient, effective, economic and integrated use of land space | Spatial Rationale | Spatial Planning | Layout plan & General Plan | 0 | 1 | 0 | 0 | N/A | N/A | N/A | N/A |
| D66 | Director: Development | # To establish township | To have efficient, effective, | Spatial Rationale | Spatial Planning | Layout plan & | 0 | 1 | 0 | 0 | N/A | N/A | N/A | N/A |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--------------------------------|---|---|-------------------|---------------------|----------------------------|----------|---------------|-----------------|------------------|---------|------------|---------------------|--------|
| 53 | ent Planning | at Xihoko Village by 30 June | economic and integrated use of land space | | | General Plan | | | | | | | | |
| D654 | Director: Development Planning | # To establish township at N'wamitwa Village by 30 June | To have efficient, effective, economic and integrated use of land space | Spatial Rationale | Spatial Planning | Layout plan & General Plan | 0 | 1 | 0 | 0 | N/A | N/A | N/A | N/A |
| D655 | Director: Development Planning | # To establish township at Humulani / Matikoxikaya Village by 30 June | To have efficient, effective, economic and integrated use of land space | Spatial Rationale | Spatial Planning | Layout plan & General Plan | 0 | 1 | 0 | 0 | N/A | N/A | N/A | N/A |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--------------------------------|---|---|-------------------|---------------------|------------------------------|----------|---------------|-----------------|------------------|---------------------|--|---|--------|
| D656 | Director: Development Planning | # of Municipal Planning Tribunal meetings coordinated | To have efficient, effective, economic and integrated use of land space | Spatial Rationale | Spatial Planning | Attendance Register, Minutes | 0 | 4 | 2 | 0 | Target not Achieved | Municipal Planning tribunal was only appointed in the last month of the second quarter | Convene MPT meetings in the 3 rd quarter | R |

6. KPA 6: GOOD GOVERNANCE & PUBLIC PARTICIPATION

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|---|---|---|--|---------------------|---|----------|---------------|-----------------|------------------|-----------------|------------|---------------------|--------|
| D543 | Office of the Municipal Manager - Risk Management | # of Council approved Risk strategy | To promote democracy and sound governance | Good Governance and Public Participation | Risk Management | Council Approved Risk Strategy | 1 | 1 | 1 | 1 | Target Achieved | None | None | G |
| D544 | Office of the Municipal Manager - Risk Management | Council approved Fraud and Anti-Corruption strategy | To promote democracy and sound governance | Good Governance and Public Participation | Risk Management | Approved Fraud and Anti-Corruption strategy | 1 | 1 | 1 | 1 | Target Achieved | None | None | G |
| D545 | Office of the Municipal Manager | # of Audit Committee meetings held | To promote democracy and sound governance | Good Governance and Public | Internal Audit | Agenda, Minutes & Attendan | 4 | 4 | 2 | 3 | Target Achieved | None | None | G2 |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|---|--|---|--|-----------------------|---------------------------------------|----------|---------------|-----------------|------------------|---------------------|---|---|--------|
| | - Internal Audit | within the financial year | | Participation | | ce register | | | | | | | | |
| D547 | Office of the Executive Mayor - Section 80 Committees | # of Management meetings held within the financial year | To promote democracy and sound governance | Good Governance and Public Participation | Management Committees | Agenda, Minutes & attendance register | 4 | 4 | 2 | 3 | Target Achieved | None | None | G |
| D548 | Office of the Municipal Manager - Institutional IDP | # of IDP/Budget/ PMS REP Forum meetings held within the financial year | To promote democracy and sound governance | Good Governance and Public Participation | IDP Rep Forum | Agenda & Attendance register | 5 | 5 | 2 | 1 | Target not Achieved | Meeting could not be held due to COVID restrictions | The Municipality should introduce convening the REP Forum through virtual | R |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|---|--|---|--|----------------------|---------------------------------------|----------|---------------|-----------------|------------------|---------------------|--|---------------------------|--------|
| D549 | Office of the Municipal Manager - Institutional IDP | # of IDP/Budget/ PMS Steering Committee meetings within the financial year | To promote democracy and sound governance | Good Governance and Public Participation | Public Participation | Agenda & Attendance register | 5 | 5 | 2 | 5 | Target Achieved | None | None | B |
| D550 | Office of the Municipal Manager - Internal Audit | # of Performance Audit Committee meetings held within the financial year | To promote democracy and sound governance | Good Governance and Public Participation | Committees | Agenda, Minutes & Attendance register | 4 | 4 | 2 | 2 | Target Achieved | None | None | G |
| D551 | Office of the Municipal Manager - | % of Audit and Performance Audit Committee | To promote democracy and sound governance | Good Governance and Public | Committees | Audit Committee | 100 | 100 | 100 | 33 | Target not Achieved | Slow implementation of AC resolutions by | Implement resolution on a | R |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|---|--|---|--|-----------------------------|------------------------------|----------|---------------|-----------------|------------------|-----------------|------------|---------------------|--------|
| | Executive Manager: Office of the Municipal Manager | Resolution implemented within the financial year | | Participation | | resolutions register | | | | | | department | monthly basis | |
| D552 | Office of the Municipal Manager - Risk Management | # of Council approved Risk Policy | To promote democracy and sound governance | Good Governance and Public Participation | Risk Management | Council Approved Risk policy | 1 | 1 | 0 | 1 | Target Achieved | None | None | B |
| D576 | Office of the Executive Mayor - Stakeholder and Communication | # of quarterly Newsletters developed | To promote democracy and sound governance | Good Governance and Public Participation | Stakeholder & Communication | Printed News letters | 4 | 4 | 2 | 2 | Target Achieved | None | None | G |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|---|--|---|--|----------------------|--|----------|---------------|-----------------|------------------|-----------------|------------|---------------------|--------|
| D577 | Office of the Executive Mayor - Stakeholder and Communication | % of complaints resolved | To promote democracy and sound governance | Good Governance and Public Participation | Public Participation | Updated Complaints Management Register | 100 | 100 | 100 | 100 | Target Achieved | None | None | G |
| D578 | Office of the Executive Mayor - Section 80 Committees | # of Council Meetings held within the financial year | To promote democracy and sound governance | Good Governance and Public Participation | Council | Agenda, Minutes & attendance register | 9 | 4 | 2 | 8 | Target Achieved | None | None | B |
| D579 | Office of the Executive Mayor - Section 80 Committees | # of MAYCO meetings held within the financial year | To promote democracy and sound governance | Good Governance and Public Participation | Mayoral Committee | Agenda, Minutes & attendance register | 11 | 4 | 2 | 7 | Target Achieved | None | None | B |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|---|--|---|--|----------------------|---------------------------------------|----------|---------------|-----------------|------------------|---------------------|---|--|--------|
| D580 | Office of the Executive Mayor - Section 80 Committees | # of Portfolio committee meetings held within the financial year | To promote democracy and sound governance | Good Governance and Public Participation | Mayoral Committee | Agenda, Minutes & attendance register | 36 | 36 | 18 | 30 | Target Achieved | None | None | G |
| D581 | Office of the Executive Mayor - Stakeholder and Communication | # of quarterly Community feedback meetings held within a financial | To promote democracy and sound governance | Good Governance and Public Participation | Public Participation | Agenda & Attendance register | 4 | 4 | 2 | 2 | Target Achieved | None | None | G |
| D582 | Office of the Speaker - Coordinator: Office | # of Ward District Committee Meetings held within the | To promote democracy and sound governance | Good Governance and Public | Ward Committees | Agenda, Minutes & attendance register | 4 | 4 | 2 | 0 | Target not Achieved | Meeting was postponed due to COVID restrictions | Meeting will be held in the 3rd Quarter 2021 | R |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|--|---|--|---------------------|---|----------|---------------|-----------------|------------------|---------------------|---|-------------------------------|--------|
| | of the Speaker | financial year | | Participation | | | | | | | | | | |
| D583 | Office of the Speaker - MPAC Researcher | # of MPAC reports submitted to council held within the financial year | To promote democracy and sound governance | Good Governance and Public Participation | MPAC | Council resolution | 4 | 4 | 2 | 2 | Target Achieved | None | None | G |
| D586 | Office of the Speaker - Coordinator: Office of the Speaker | # of District Ward Committee Conference held within the financial year | To promote democracy and sound governance | Good Governance and Public Participation | Ward Committees | Agenda, Attendance register & Conference report | 1 | 1 | 1 | 0 | Target not Achieved | Ward Committee conference could not held due to COVID | The Conference cannot be held | R |
| D5 | Office of the Speaker - | # of MPAC meetings | To promote democracy | Good Governance | MPAC | Agenda, Minutes & | 4 | 4 | 2 | 7 | Target Achieved | None | None | B |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|---|--|---|--|-----------------------|------------------------------|----------|---------------|-----------------|------------------|---------------------|--|--|--------|
| 87 | MPAC Researcher | held within the financial year | and sound governance | and Public Participation | | attendance register | | | | | | | | |
| D599 | Corporate Shared Services - Human Capital Management | % in implementation of LLF resolutions within the financial year | To promote democracy and sound governance | Good Governance and Public Participation | Labour Relations | Updated Resolutions register | 100 | 100 | 100 | 90 | Target not Achieved | Some of the resolutions depend on responses from other stakeholders. | Will proceed improving follow ups to these stakeholders= | R |
| D603 | Office of the Executive Mayor - Section 80 Committees | % in implementation of MANCO Resolutions within the financial year | To promote democracy and sound governance | Good Governance and Public Participation | Management Committees | Updated Resolutions register | 0 | 100 | 100 | 18.25 | Target not Achieved | Slow response by departments | FastTrack the MANCO resolution on a monthly basis | R |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|--|---|--|---------------------|------------------------------|----------|---------------|-----------------|------------------|---------------------|--|--|--------|
| D609 | Office of the Municipal Manager - Internal Audit | # of Unqualified Audit Opinion obtained by 31 December each year | To promote democracy and sound governance | Good Governance and Public Participation | Governance | Auditor General Audit | 0 | 1 | 1 | N/A | N/A | None | None | N/A |
| D611 | Office of the Municipal Manager - Executive Manager: Office of the Municipal Manager | % in Implementation of Council Resolutions | To promote democracy and sound governance | Good Governance and Public Participation | Council | Updated Resolutions Register | 0 | 100 | 100 | 82% | Target not Achieved | Slow implementation of resolutions by directorates | FastTrack the Resolution register through management meetings on a monthly basis | R |
| D617 | Office of the Municipal Manager - | % in Implementation of MAYCO | To promote democracy and sound governance | Good Governance and Public | Mayoral Committee | Updated Resolutions Register | 0 | 100 | 100 | 82% | Target not Achieved | Slow implementation of resolutions by | FastTrack the Resolution register through | R |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|--|---|--|---------------------|------------------------------|----------|---------------|-----------------|------------------|---------------------|---|--|--------|
| | Executive Manager: Office of the Municipal Manager | Resolutions | | Participation | | | | | | | | directorates | management meetings on a monthly basis | |
| D623 | Office of the Executive Mayor - Section 80 Committees | % in Implementation of Portfolio Resolutions | To promote democracy and sound governance | Good Governance and Public Participation | Mayoral Committee | Updated Resolutions Register | 0 | 100 | 100 | 0 | Target not Achieved | The resolutions from the portfolio are all recommendations to MAYCO & Council | Proper way to track the portfolio resolution will be introduced from the 3 rd quarter | R |
| D624 | Office of the Executive Mayor - Executive Manager: Office of the | # of IGR meetings held within the financial year | To promote democracy and sound governance | Good Governance and Public Participation | Mayoral Committee | Attendance Register | 0 | 4 | 2 | 2 | Target Achieved | None | None | G |

| R e f | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|-------------|--|--|---|--|-----------------------------|------------------------------|----------|---------------|-----------------|------------------|---------------------|--|--|--------|
| | Executive Mayor | | | | | | | | | | | | | |
| D625 | Office of the Executive Mayor - Executive Manager: Office of the Executive Mayor | % in Implementation of IGR Resolutions | To promote democracy and sound governance | Good Governance and Public Participation | Intergovernmental Relations | Updated Resolutions Register | 0 | 100 | 100 | 68 | Target not Achieved | Awaiting Locals to implement the resolutions for 2 nd quarter | FastTrack the resolution during the IGR meetings | R |
| D631 | Office of the Executive Mayor - Executive Manager: Office of the Executive Mayor | # of Ethics Committee Meeting held within the financial year | To promote democracy and sound governance | Good Governance and Public Participation | Ethics Committee | Attendance Register | 0 | 4 | 2 | 2 | Target Achieved | None | None | G |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|---|---|--|----------------------|------------------------------|----------|---------------|-----------------|------------------|---------------------|--|---|--------|
| D632 | Office of the Municipal Manager - Executive Manager: Office of the Municipal Manager | % in Implementation of Ethics Committee Resolutions | To promote democracy and sound governance | Good Governance and Public Participation | Ethics Committee | Updated Resolutions Register | 0 | 100 | 100 | 0 | Target not Achieved | Ethics resolutions are confidential and not accessible by directorates | To review the target in the 3 rd quarter | R |
| D638 | Office of the Executive Mayor - Stakeholder and Communication | # of Public Participation Meetings held within the financial year | To promote democracy and sound governance | Good Governance and Public Participation | Public Participation | Attendance Register, Minutes | 0 | 4 | 2 | 2 | Target Achieved | None | None | G |
| D639 | Office of the Municipal Manager - | % in Implementation of Public Participati | To promote democracy and sound governance | Good Governance and Public | Public Participatio | Updated Resolutions Register | 0 | 100 | 100 | 100 | Target Achieved | None | None | G |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Baseline | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|---|---|--|---------------------|------------------------------|----------|---------------|-----------------|------------------|---------------------|--|--|--------|
| | Executive Manager: Office of the Municipal Manager | on Resolutions | | Participation | | | | | | | | | | |
| D645 | Office of the Municipal Manager - Executive Manager: Office of the Municipal Manager | % in implementation of MPAC Resolutions within the financial year | To promote democracy and sound governance | Good Governance and Public Participation | MPAC | Updated Resolutions register | 0 | 100 | 100 | 0 | Target not Achieved | Slow implementation of resolutions by directorates | FastTrack the Resolution register through management meetings on a monthly basis | R |

7. MUNICIPAL TRANSFORMATION & DEVELOPMENT PROJECTS

| Ref | KPI Owner | Strategic Objective | KPI Name | Municipal KPA | Municipal Programme | Source of Evidence | Annual Target | Mid-year Target | M Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|--|--|---|---------------------|--------------------|---------------|-----------------|--------------------|-----------------|------------|---------------------|--------|
| D658 | Corporate Shared Services - Shared Admin Support | To inculcate entrepreneurial and intellectual capabilities | To purchase Air Condition system by 30 June 2021 | Municipal Transformation & Organizational development | Administration | Delivery note | 100 | 70 | 70 | Target Achieved | None | None | G |

8. BASIC SERVICE DELIVERY PROJECTS

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|--|--|------------------------|---------------------|------------------------|---------------|-----------------|------------------|-----------------|------------|---------------------|--------|
| D660 | Infrastructure Management - Infrastructure, Planning, Design and Development | Hoedspruit Bulk Water Supply | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | | 92 | Target Achieved | None | None | G |
| D661 | Infrastructure Management - Infrastructure, Planning, Design and Development | Jopie Mawa-Ramotshinyadi | To accelerate sustainable infrastructure and maintenance in all sectors of development | Basic Service Delivery | Water | Completion certificate | 100 | 80 | 100 | Target Achieved | None | None | G |
| D662 | Infrastructure Management - Infrastructure, Planning, Design and Development | Tours Bulk Water Scheme upgrading of Tours water Treatment Plant | To accelerate sustainable infrastructure and maintenance in all sectors of development | Basic Service Delivery | Water | Completion certificate | 100 | 80 | 100 | Target Achieved | None | None | G |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|---|--|------------------------|---------------------|------------------------|---------------|-----------------|------------------|---------------------|--|--|--------|
| D663 | Infrastructure Management - Infrastructure, Planning, Design and Development | Thapane Water supply scheme - Upgrading and extension | To accelerate sustainable infrastructure and maintenance in all sectors of development | Basic Service Delivery | Water | Completion certificate | 100 | 80 | 61 | Target not Achieved | Phase 2A: 36% Phase 2B: 86% Stoppage of works and vacation of site by contractors Overall progress: 61% | Phase 2A: Currently contractor has re-established the site. Report has been developed for the approval by MM to amend the contracts price adjustment (CPA), the revised rates and amount to include the missing work items. Phase 2B: The contractor is currently | R |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|-----|-----------|----------|---------------------|---------------|---------------------|--------------------|---------------|-----------------|------------------|---------|------------|--|--------|
| | | | | | | | | | | | | on site and busy with pipe laying and 11 262m has been laid out of 14200m which the rest has become a saving to MDM the contractor is done with pipe laying which now the remaining works is dependent on additional funding. Equipping of 5 booster | |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|-------------------------------|---|------------------------|---------------------|------------------------|---------------|-----------------|------------------|---------------------|--|--|--------|
| | | | | | | | | | | | | pumps with electrical works and testing has been done. | |
| D664 | Infrastructure Management - Infrastructure, Planning, Design and Development | Tours Bulk Water Reticulation | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 80 | 100 | Target Achieved | None | None | G |
| D665 | Infrastructure Management - Infrastructure, Planning, Design and Development | Thabinto Lenyenye | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 70 | 84 | Target Achieved | None | None | G |
| D666 | Infrastructure Management - Infrastructure | Sekgoses e Water Scheme | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 70 | 53 | Target not Achieved | Phase 1A:65% Phase 1B: 49% Phase 1C: | MDM is having ongoing meetings with | R |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|-----|-------------------------------------|----------|---------------------|---------------|---------------------|--------------------|---------------|-----------------|------------------|---------|--|--|--------|
| | e, Planning, Design and Development | | | | | | | | | | <p>45% Overall progress: 43%</p> <p>Challenges</p> <p>Phase 1A: Slow delivery of steel pipes due to shortage of steel. ESKOM connection to boreholes .</p> <p>Phase 1B: Slow delivery of steel pipes due to shortage</p> | <p>ESKOM to expedite electrification of boreholes and some water infrastructure projects to ensure functionality upon completion .</p> | |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|-------------------------|---|------------------------|---------------------|------------------------|---------------|-----------------|------------------|-----------------|---|---------------------|--------|
| | | | | | | | | | | | of steel. LED issues on subcontracting and payments (Law enforcement applied). Phase 1C: Hard rock excavations, Eskom connection to boreholes. | | |
| D667 | Infrastructure Management - Infrastructure, Planning, Design and | Makhushane Water Scheme | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 70 | 74 | Target Achieved | None | None | R |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|----------------------------------|---|------------------------|---------------------|------------------------|---------------|-----------------|------------------|---------------------|---|---|--------|
| | Development | | | | | | | | | | | | |
| D668 | Infrastructure Management - Infrastructure, Planning, Design and Development | Lephephane Bulk Water | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 70 | 0 | Target not achieved | Construction has not yet started pending appointment of service providers | SCM to expedite appointment of contractors. PMU to compress implementation plan of the project to ensure completion by end of June 2021. | R |
| D669 | Infrastructure Management - Infrastructure, Planning, Design and | Rural Household Sanitation (GGM) | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 20 | 20 | Target Achieved | None | None | G |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|----------------------------------|---|------------------------|---------------------|------------------------|---------------|-----------------|------------------|-----------------|------------|---------------------|--------|
| | Development | | | | | | | | | | | | |
| D670 | Infrastructure Management - Infrastructure, Planning, Design and Development | Rural Household Sanitation (GTM) | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 20 | 20 | Target Achieved | None | None | G |
| D671 | Infrastructure Management - Infrastructure, Planning, Design and Development | Rural Household Sanitation (GLM) | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 20 | 20 | Target Achieved | None | None | G |
| D672 | Infrastructure Management - Infrastructure, Planning, Design and | Rural Household Sanitation (BPM) | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 20 | 20 | Target Achieved | None | None | G |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|---|---|------------------------|---------------------|------------------------|---------------|-----------------|------------------|-----------------|------------|---------------------|--------|
| | Development | | | | | | | | | | | | |
| D673 | Infrastructure Management - Infrastructure, Planning, Design and Development | Rural Household Sanitation (MLM) | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 20 | 20 | Target Achieved | None | None | R |
| D674 | Infrastructure Management - Infrastructure, Planning, Design and Development | Kampersrus Bulk Water Reticulation and Scortia Water reticulation | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 20 | 59.50 | Target Achieved | None | None | R |
| D675 | Infrastructure Management - Infrastructure, Planning, Design and | Water Reticulation Infrastructure for Middle Letaba | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 20 | 100 | Target Achieved | None | None | R |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|---|---|------------------------|---------------------|------------------------|---------------|-----------------|------------------|---------------------|--|---|--------|
| | Development | Water Scheme Cluster 6 | | | | | | | | | | | |
| D676 | Infrastructure Management - Infrastructure, Planning, Design and Development | Lulekani Water Scheme Benfarm | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 70 | 0 | Target not achieved | Construction has not yet started pending appointment of contractor | SCM to expedite appointment of contractors. PMU to compress implementation plan of the project to ensure completion by end of June 2021. | R |
| D677 | Infrastructure Management - Infrastructure, Planning, Design and Maintenance | Borehole Development (Rehabilitation, Refurbishment, Maintenance) | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 70 | 100 | Target Achieved | None | None | G |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|--|---|------------------------|---------------------|------------------------|---------------|-----------------|------------------|---------------------|--|---|--------|
| | Development | Development of existing and drilling of New Boreholes) | | | | | | | | | | | |
| D678 | Infrastructure Management - Infrastructure, Planning, Design and Development | Dzingidzini Refurbishment | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 70 | 0 | Target not achieved | Construction has not yet started pending appointment of contractor | SCM to expedite appointment of contractor | R |
| D69 | Infrastructure Management - Infrastructure, Planning, Design and Development | Mapuve Refurbishment | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 70 | 0 | Target not achieved | Construction has not yet started pending appointment of contractor | SCM to expedite appointment of contractor | R |
| D6 | Infrastructure Management | Modjadji Water | To have integrated infrastructure | Basic Service Delivery | Water | Completion | 100 | 0 | 0 | N/A | N/A | N/A | R |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|--------------------------------|---|------------------------|---------------------|------------------------|---------------|-----------------|------------------|---------------------|--|---|--------|
| 80 | - Infrastructure, Planning, Design and Development | Scheme Kubyana | development | | | certificate | | | | | | | |
| D681 | Infrastructure Management - Infrastructure, Planning, Design and Development | Dzumeri water reticulation | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 70 | 0 | Target not achieved | Construction has not yet started pending appointment of contractor | SCM to expedite appointment of contractor | R |
| D682 | Infrastructure Management - Infrastructure, Planning, Design and Development | Modjadji Water Scheme Iketleng | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 70 | 0 | Target not achieved | Construction has not yet started pending appointment of contractor | SCM to expedite appointment of contractor | R |
| D683 | Infrastructure Management - Infrastructure, Planning, Design and Development | Mametja-Skororo Scheme Metz | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 70 | 0 | Target not achieved | Construction has not yet started | SCM to expedite appointment of contractor | R |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|----------------------------------|---|------------------------|---------------------|------------------------|---------------|-----------------|------------------|---------------------|--|---|--------|
| | Infrastructure, Planning, Design and Development | | Infrastructure development | | | | | | | | pending appointment of contractor | Appointment of contractor | |
| D684 | Infrastructure Management - Infrastructure, Planning, Design and Development | Ritava 1 Scheme Mabhjilong | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 70 | 0 | Target not achieved | Construction has not yet started pending appointment of contractor | SCM to expedite appointment | R |
| D685 | Infrastructure Management - Infrastructure, Planning, Design and Development | Namakgale Water Scheme | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 70 | 0 | Target not achieved | Construction has not yet started pending appointment of contractor | SCM to expedite appointment of contractor | R |
| D686 | Infrastructure Management - Infrastructure | Lulekani Water Scheme (Lulekani) | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 70 | 0 | Target not achieved | Construction has not yet started pending | SCM to expedite appointment of contractor | R |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|-------------------------------|---|------------------------|---------------------|------------------------|---------------|-----------------|------------------|---------------------|--|---|--------|
| | e, Planning, Design and Development | | | | | | | | | | appointment of contractor | | |
| D687 | Infrastructure Management - Infrastructure, Planning, Design and Development | Mageva Water Scheme pipeline | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 70 | 0 | Target not achieved | Construction has not yet started pending appointment of contractor | SCM to expedite appointment of contractor | R |
| D688 | Infrastructure Management - Infrastructure, Planning, Design and Development | Makhuva Water Scheme pipeline | To have integrated infrastructure development | Basic Service Delivery | Water | Water | 100 | 70 | 0 | Target not achieved | Construction has not yet started pending appointment of contractor | SCM to expedite appointment | R |
| D689 | Infrastructure Management - Infrastructure, Planning, | Zava water reticulation | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 70 | 0 | Target not achieved | Construction has not yet started pending appointment | SCM to expedite appointment of contractor | R |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|---|---|------------------------|---------------------|------------------------|---------------|-----------------|------------------|---------------------|--|---|--------|
| | Design and Development | | | | | | | | | | ent of contractor | | |
| D690 | Infrastructure Management - Infrastructure, Planning, Design and Development | Mokwasel e Water Scheme | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 70 | 0 | Target not Achieved | Construction has not yet started pending appointment of contractor | SCM to expedite appointment of contractor | R |
| D691 | Infrastructure Management - Infrastructure, Planning, Design and Development | Mapikirin Replacements & Pipes | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 70 | 0 | Target not achieved | Construction has not yet started pending appointment of contractor | SCM to expedite appointment of contractor | R |
| D692 | Infrastructure Management - Infrastructure, Planning, Design and | Tshelang - Gape Sewer Emergency Dam & Sewer | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 70 | 0 | Target not achieved | Construction has not yet started pending appointment of | SCM to expedite appointment of contractor | R |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|--|----------------------------------|---|------------------------|---------------------|------------------------|---------------|-----------------|------------------|---------------------|--|--|--------|
| | Development | Booster Station | | | | | | | | | contractor | | |
| D693 | Infrastructure Management - Infrastructure, Planning, Design and Development | Makgakgapatse Water Reticulation | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 70 | 0 | Target not achieved | Construction has not yet started pending appointment of contractor | SCM to expedite appointment of service providers | R |
| D694 | Infrastructure Management - Infrastructure, Planning, Design and Development | Giyani RWS Scheme Giyani | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 70 | 0 | Target not achieved | Construction has not yet started pending appointment of contractor | SCM to expedite appointment of contractor | R |
| D695 | Infrastructure Management - Infrastructure, Planning, Design and | Ritavi RWS Mariveni | To have integrated infrastructure development | Basic Service Delivery | Water | Completion certificate | 100 | 70 | 0 | Target not achieved | Construction has not yet started pending appointment of | SCM to expedite appointment of contractor | R |

| Ref | KPI Owner | KPI Name | Strategic Objective | Municipal KPA | Municipal Programme | Source of Evidence | Annual Target | Mid-year Target | Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|---|-------------------------|---|------------------------|--------------------------|------------------------|---------------|-----------------|------------------|-----------------|------------|---------------------|--------|
| | Development | | | | | | | | | | contractor | | |
| D696 | Community Services - Fire and Rescue Services | Fire Station Upgrade | To improve community safety, health and social well-being | Basic Service Delivery | Fire and Rescue Services | Completion certificate | 100 | 30 | 30 | Target Achieved | None | None | G |
| D697 | Community Services - Fire and Rescue Services | Fire & rescue Equipment | To improve community safety, health and social well-being | Basic Service Delivery | Fire and Rescue Services | Delivery note | 100 | 30 | 30 | Target Achieved | None | none | G |

9. MUNICIPAL FINANCIAL VIABILITY PROJECTS

| Ref | KPI Owner | Strategic Objective | KPI Name | Municipal KPA | Municipal Programme | Source of Evidence | Annual Target | Mid-year Target | M Mid-year Actuals | Remarks | Challenges | Corrective Measures | Result |
|------|---|--|--|---|---------------------|--------------------|---------------|-----------------|--------------------|---------------------|------------------------|--|--------|
| D659 | Budget and Treasury - Chief Financial Officer | To inculcate entrepreneurial and intellectual capabilities | To purchase & deliver Office furniture by 30 June 2021 | Municipal Transformation & Organizational Development | Administration | Delivery note | 100 | 35 | 33.96 | Target not Achieved | Delay in SCM processes | FastTrack the appointment in the 3 rd quarter | |

PART 2

MID-YEAR BUDGET PERFORMANCE REPORT

MID-YEAR BUDGET PERFORMANCE REPORT IN COMPLIANCE WITH SECTION 72 OF THE MUNICIPAL FINANCE MANAGEMENT ACT 56 OF 2003 (MFMA) AS WELL AS SECTION 23 OF LOCAL GOVERNMENT: MUNICIPAL BUDGET AND REPORTING REGULATIONS (MBRR)

5. PREAMBLE

In terms of Section 72 (1)(a) of the Municipal Finance Management Act 56 of 2003, the accounting officer is required by the 25th January of each year to assess the performance of the municipality during the first half of the year taking into account –

- (iv) The monthly statements referred to in section 71 for the first half of the financial year;
 - (v) The municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the SDBIP;
 - (vi) The past year's annual report and progress on resolving problems identified in the annual report; and
- (iv) The performance of every municipal entity under the sole or shared control of the municipality if applicable;
- (v) Submit a report on such assessment to:

- i. The Mayor of the Municipality;
- ii. The National Treasury; and
- iii. The relevant Provincial Treasury

Section 34 deals with the publication of mid-year budget and performance assessments, stipulating that “within five working days of 25 January each year the municipal manager must make the mid-year budget and performance assessment public by placing it on the municipal website.

Section 35 deals with the submission, “The municipal manager must submit to the National Treasury and the relevant Provincial treasury in both printed and electronic format”.

6. BACKGROUND

Section 71 of the MFMA requires that the accounting officer of the municipality must by no later than 10 working days after the end of each month submit to the Mayor, national treasury and the relevant provincial treasury in the prescribed format on the state of the municipality’s budget reflecting particulars for that month and for the financial year up to the end of that month.

Section 72 of the MFMA requires that the accounting officer must by the 25th January of each year assess the performance of the Municipality during the first half of the financial year, taking into account the Section 71 reports and the SDBIP. As part of this review, recommendations are to be made as to whether an adjustments budget and revised revenue and expenditure projections are necessary.

The assessment aims at enhancing managements' decisions and monitoring activities. In addition, the assessment can be utilized as a tool to assist in the management of cash flows and performance management.

1. FINANCIAL OVERVIEW

1.1.1 Budget Management (*MFMA chapter 4 & 71,72*)

✚ Budget process and progress as at 31 December 2020.

Operating Revenue

Table 1 - Operating Revenue

| Description | Original Budget | Special Adjusted Budget 30 September 2020 | YTD 31 December 2020 | % receipt |
|--|-----------------|--|-------------------------|--------------|
| Revenue By Source | | | | |
| Service charges - water revenue | 165 893 916 | 165 893 916 | 0 | 0 |
| Service charges - sanitation revenue | 32 605 200 | 32 605 200 | 0 | 0 |
| Interest earned - external investments | | | 1 382 267 | |

| | | | | |
|--|----------------------|----------------------|--------------------|------------|
| | 13 701 996 | 13 701 996 | | 10% |
| Interest earned - outstanding debtors | 41 215 428 | 41 215 428 | 0 | 0 |
| Transfers and subsidies | 1 135 221 004 | 1 135 221 004 | 870 848 083 | 77% |
| Other revenue | 4 212 480 | 4 212 480 | 65 886 | 2% |
| Total Revenue (excluding capital transfers and contributions) | 1 392 850 024 | 1 392 850 024 | 872 296 236 | 63% |

Service charges – The municipality is still not receiving the water and sanitation revenue from the Local Municipalities. The project for separation of water and sanitation transactions in the Local Municipalities has been adopted by Council in July 2020. Engagements were held with the Local Municipalities for implementation and support.

Transfers and Subsidies – As per table above, the municipality is still dependent on grants, the municipalities has received **77%** on operating grants and subsidies as at the end of the 2nd quarter ended the 31 December 2020.

Interest earned - external investments – The municipality has an investments which **was made in the December 2020**. Interest amounting to **R1.3 million** has been earned on this investment as at the 31 December 2020.

Other income – this item includes sale of tender documents and fire services charges. The municipality has only received **2%** of total revenue as at 31 December 2020

Operating Expenditure

Table 2 – Operating Expenditure

| Description | Original Budget | Special Adjusted Budget 30 September 2020 | YTD Expenditure 31 December 2020 | % Spent |
|---------------------------------|-----------------|--|-------------------------------------|------------|
| Employee related costs | 397 854 058 | 397 854 058 | 252 056 581 | 63% |
| Remuneration of councillors | 14 233 356 | 14 233 356 | 7 645 404 | 52% |
| Debt impairment | 5 173 668 | 65 173 668 | 0 | 0 |
| Depreciation & asset impairment | 186 056 124 | 186 056 124 | 0 | 0 |
| Finance charges | 490 500 | 490 500 | 74 964 | 15% |
| Bulk purchases | 239 641 836 | 239 641 836 | 151 955 314 | 63% |
| Other materials | 119 082 554 | 161 082 552 | 154 642 039 | 96% |
| | | 102 709 788 | | |

| | | | | |
|--------------------------|----------------------|----------------------|--------------------|------------|
| Contracted services | 76 525 788 | | 64 382 295 | 63% |
| General expenditure | 181 910 444 | 205 565 432 | 51 193 898 | 25% |
| Total Expenditure | 1 280 968 328 | 1 372 807 280 | 681 950 495 | 50% |

Employee Related Costs (Salaries and Wages & Social contribution) – this item remains the largest cost. Employee related costs were at **63%** as at the period ended 31 December 2020. The municipality continues to spend excessive overtime at the Fire services and Water Service directorates due to vacant positions.

Councillor Remuneration – The councillors’ remuneration is at **52%** at the end of December 2020.

Depreciation – There have been no journal entries to account for depreciation, however the budgeted amount is currently deemed sufficient. The journal entries will be effected during the finalisation of the fixed asset register and the AFS.

Bulk Purchases – this line item pertains to bulk water purchases from Lepelle Northern Water and Department of Water and Sanitation. The municipality continue to service both the accounts for water purchases and abstraction. Bulk purchases was at **63%** as at the period ended 31 December 2020.

Contracted services – includes the payments for leased vehicles, security services, Legal Services, consultants assisting in preparation of AFS and mSCOA. This expenditure is linked to contractual commitments. Contracted services was at **63%** during the period ended 31 December 2020. This was in the main due to expenditure relating to consultants assisting in the preparation of AFS in the first quarter leading to the preparation Annual Financial Statements for the year ended 30 June 2020. The municipality continued to service other contractual obligation for the period on time.

Other Materials (Repairs and Maintenance) - This figure includes repairs and maintenance of infrastructure and movable assets on an ad hoc basis. Expenditure for repairs and maintenance was at **96%** as at the end of the 2nd quarter. This is due procurement of bulk spares, bulk chemicals and maintenance of infrastructure.

General expenditure – includes items such as fleet costs (fuel & oil, tyres, admin costs, licences), telephone system rental, licences, and advertising and essential user re-imbursive costs and own funded programmes. General expenditure was at **25%** as at the period ended 31 December 2020. Only few programmes were targeted to happen in the first quarter. The municipality continues to implement the cost containment policy to reduce spending on the non-essential items.

Cash and Cash Equivalents

The bank balance including short-term investments as at **31 December 2020** is **R 363 924 345.62**.

Rollovers

That the municipality had underspent on the Municipal Infrastructure Grant, Water Service Infrastructure Grant and Rural Road Asset Management Grant amounting to **R136 143 625.03**, **R18 032 906.35** and **R967 580.96** respectively.

The Accounting Officer had applied for rollover amounting to **R155 144 625.03** for the above grants and R **150 990 456.35** was approved. The approved was Municipal Infrastructure Grant amounting to R **132 957 550.00** and water Services Infrastructure Grant amounting to **R18 032 906.35** Rural Road Asset Management Grant amounting to **R 967 580 .96** was not approved.

Summary of operating expenditure and capital expenditure

The following table summarises the overall position on the capital and operating budget:-

Table 3

| Description | Original Budget | Special Adjusted Budget 30 September 2020 | YTD Expenditure December 2020 | %YTD Expenditure December 2020 | % YTD Target |
|--------------------------|----------------------|--|----------------------------------|-----------------------------------|--------------|
| Operating Expenditure | 1 280 968 328 | 1 372 807 280 | 681 950 495 | 50% | 50% |
| Capital Expenditure | 567 412 350 | 608 610 350 | 315 594 550 | 51% | 50% |
| TOTAL EXPENDITURE | 1 847 758 889 | 1 981 522 537 | 997 545 045 | 50% | 50% |

- The above table shows that the municipality's overall expenditure at the end of December is at **50%**.

- The overall capital expenditure as at December 2020 is at **50%**.

1.1.2 Expenditure management *(MFMA, section 62)*

This report should include **actual and projected** expenditure including any **over/under** expenditure with **explanations** thereto for both **Equitable Share and Conditional Grants**

1.1.2.1 SUMMARY OF OPERATING EXPENDITURE AND CAPITAL EXPENDITURE

| Description | Original Budget 28 June 2020 | Special Adjustment Budget 30 September 2020 | YTD Expenditure December 2020 | %YTD Expenditure December 2020 | % YTD Target |
|--------------------------|------------------------------|--|----------------------------------|-----------------------------------|-----------------|
| Operating Expenditure | 1 280 968 328 | 1 372 807 280 | 681 950 495 | 50% | 50% |
| Capital Expenditure | 567 412 350 | 608 610 350 | 315 594 550 | 51% | 50% |
| TOTAL EXPENDITURE | 1 847 758 889 | 1 981 522 537 | 997 545 045 | 50% | 50% |

- The above table shows that the municipality's overall expenditure at the end of December is at **50%**.
- The overall capital expenditure as at December 2020 is at **50%**.

1.2.1.2 ANALYSIS OF GRANTS

GRANTS AND SUBSIDIES RECEIVED

| Description | Allocation | Special Adjustment Budget 30 September 2020 | December Receipt | YTD receipt | %YTD Receipt |
|------------------------------------|---------------|--|------------------|-------------|--------------|
| Equitable Shares | 1 122 659 000 | 1 122 659 000 | 419 009 000 | 868 341 000 | 77% |
| EPWP | 9 800 000 | 9 800 000 | 4 245 000 | 6 604 000 | 67% |
| Financial Management Grant | 2 762 000 | 2 762 000 | 0 | 2 700 000 | 98% |
| Municipal Infrastructure Grant | 481 413 000 | 481 413 000 | 218 000 000 | 383 000 000 | 80% |
| Rural Roads Asset Management Grant | 2 225 000 | 2 225 000 | 0 | 1 558 000 | 71% |

| | | | | | |
|-------------------------------------|----------------------|----------------------|-------------|----------------------|------------|
| Water Services Infrastructure Grant | 45 000 000 | 45 000 000 | 0 | 10 000 000 | 22% |
| Total | 1 663 859 000 | 1 663 859 000 | 641 254 000 | 1 272 173 000 | 76% |

An amount of **R1 272 173 000** which represents **76%** of all grants budgeted for has been received as at the **31 December 2020**.

PERFORMANCE ON CONDITIONAL GRANTS

| Description | Original Budget | Special Adjustment Budget 30 September 2020 | December 2020 Spending | YTD receipt | YTD spent | Total unspent/ overspent | % Spent from receipt |
|------------------|-----------------|--|---------------------------|----------------|-------------|-----------------------------|-------------------------------|
| Equitable Shares | 1 122 659 000 | 1 122 659 000 | 242 780 638 | 868 314 000 | 795 283 863 | 73 030 137 | 92% |
| EPWP | 9 800 000 | 9 800 000 | 3 144 702 | 6 604 000 | 6 326 291 | 277 709 | 96% |

| | | | | | | | |
|-------------------------------------|----------------------|----------------------|--------------------|----------------------|--------------------|---------------------|------------|
| Financial Management Grant | 2 762 000 | 2 762 000 | 145 276 | 2 700 000 | 1 430 909 | 1 269 091 | 53% |
| Municipal Infrastructure Grant | 481 413 000 | 481 413 000 | 50 138 919 | 383 000 000 | 191 863 227 | 191 136 773 | 50% |
| Rural Roads Asset Management Grant | 2 225 000 | 2 225 000 | 472 891 | 1 558 000 | 967 419 | 590 581 | 62% |
| Water Services Infrastructure Grant | 45 000 000 | 45 000 000 | 0 | 10 000 000 | 1 673 336 | 8 326 664 | 17% |
| Total | 1 663 859 000 | 1 663 859 000 | 296 682 426 | 1 272 173 000 | 997 545 045 | R274 630 955 | 68% |

RB

| Description | Budget | Special Adjustment Budget 30 September 2020 | YTD receipt | YTD spent | Total unspent/ overspent | % Spent from receipt |
|-------------|-------------|--|-------------|------------|-----------------------------|----------------------------|
| RBIG | R70 000 000 | R 70 000 000 | R1 230 563 | R1 230 563 | R0 | 100% |

✚ List of all outstanding creditors.

| Creditor | Details of credit | Balance as at 31 December 2020 |
|------------------------------------|-----------------------------------|---------------------------------------|
| Department of Water and Sanitation | Extraction of raw water | 389 614 784 |
| Lepelle Northern Water | Bulk Purchases of Water | 520 013 617 |
| Greater Tzaneen Municipality | Water and sanitation provisioning | 268 371 795 |
| Maruleng Local Municipality | Water and sanitation provisioning | 27 004 286 |
| Greater Letaba Municipality | Water and sanitation provisioning | 108 729 186 |
| Greater Giyani Municipality | Water and sanitation provisioning | 20 350 769 |
| TOTAL | | 1 334 084 437 |

Litigations and Claims

| Creditor | Details of credit | Balance as at 31 December 2020 |
|-----------------------|--------------------------|---------------------------------------|
| Continent liabilities | Various claims | 384 760 695.00 |
| TOTAL | | 384 760 69500 |

Settlement of liabilities

Lepelle Northern Water

The Board of Lepelle Northern Water (LNW) has considered the request by MDM and undertook a decision to write off debt owed by Mopani District Municipality (MDM) amounting to **R160 942 117,74** This amount is made of 15% of outstanding debt amounting to **R 61 516 348,31** and interest amount to R 99 425 769,23 dating back from 2002 financial year.

Department of Water Affairs

The municipality is currently having engagements with DWS and currently reconsolidating a proposal to service the historic debt also taking into account financing the current account.

Local Municipalities

The municipality has made proposals to the Local Municipalities on servicing debts arising from water provisioning as per the signed WSP/WSA agreements. The repayments have been budgeted for in the 2020-2021 financial year and will also be serviced over MTREF period.

Contingent liabilities and Assets

The contingent liabilities amount has increased from R348 641 238,63 in the 2018/19 to R384 760 694 in the 2019/20 due to new claims against the municipality. However the municipality has also instituted new claims against service providers amounting to R91 619 050,27 which is an increase from R18 035 495,84 in 2018/19 financial year to R109 654 546,11 in the 2019/20.

✚ Expenditure on staff benefits management. *(MFMA, section 66)*

| Description | Original Budget | Special Adjustment Budget 30 September 2020 | YTD Expenditure | %YTD Expenditure | % YTD Target |
|-----------------------|--------------------|--|--------------------|------------------|--------------|
| Employee Related Cost | 397 854 024 | 397 854 024 | 252 056 581 | 63% | 50% |
| TOTAL | 397 854 024 | 397 854 024 | 252 056 581 | 56% | 50% |

Employee cost expenditure as at December 2020 is at **56%**. The municipality is still incurring excessive overtime at Fire Services and Water Services directorate due to vacant positions.

✚ Remuneration of Councillors. *(MFMA, section 66)*

| Description | Original Budget | Special Adjustment Budget 30 September 2020 | YTD Expenditure | %YTD Expenditure | % YTD Target |
|------------------------------|-------------------|--|------------------|------------------|--------------|
| Remunerations of Councillors | 14 233 356 | 14 233 356 | 7 645 404 | 52% | 50% |
| TOTAL | 14 233 356 | 14 233 356 | 7 645 404 | 52% | 50% |

✚ Remuneration of councillors as at December 2020 is at **52%**.

1.1.3 Cash flow management



Limpopo: Mopani(DC33) - Table SC30 Actual Monthly Cash Flows (All) for 2nd Quarter ended 31 December 2020

| Description | 2019/20 | Budget year 2020/21 | | | | | | | |
|-------------------------|-----------------|---------------------|-----------------|-----------------|----------------|-----------------|----------------|----------------|----------------|
| | Audited Outcome | Original Budget | Adjusted Budget | M01 July Actual | M02 Aug Actual | M03 Sept Actual | M04 Oct Actual | M05 Nov Actual | M06 Dec Actual |
| R thousands | | | | | | | | | |
| Cash Receipts By Source | | | | | | | | | |
| Property rates | - | - | - | - | - | - | - | - | - |

| | | | | | | | | | |
|--|----------------|----------------------|----------------------|--------------------|------------------|-------------------|---------------|------------------|--------------------|
| Service charges - electricity revenue | - | - | - | - | - | - | - | - | - |
| Service charges - water revenue | - | 167 185 608 | 167 185 608 | - | - | - | - | - | - |
| Service charges - sanitation revenue | - | 32 660 448 | 32 660 448 | - | - | - | - | - | - |
| Service charges - refuse revenue | - | - | - | - | - | - | - | - | - |
| Rental of facilities and equipment | - | - | - | - | - | - | - | - | - |
| Interest earned - external investments | 13 698 | 13 701 996 | 13 701 996 | - | - | 1 376 247 | 11 802 | - | - |
| Interest earned - outstanding debtors | - | - | - | - | - | - | - | - | - |
| Dividends received | - | - | - | - | - | - | - | - | - |
| Fines, penalties and forfeits | - | - | - | - | - | - | - | - | - |
| Licences and permits | - | - | - | - | - | - | - | - | - |
| Agency services | - | - | - | - | - | - | - | - | - |
| Transfers and Subsidies - Operational | 475 206 | 1 139 551 907 | 1 139 551 907 | 449 332 000 | 5 059 000 | - | - | - | 423 254 000 |
| Other revenue | 651 | 2 104 476 | 2 104 476 | 9 625 | - | - | 82 562 | - | - |
| Cash Receipts by Source | 489 555 | 1 355 204 435 | 1 355 204 435 | 449 341 625 | 5 059 000 | 1 376 247 | 94 364 | - | 423 254 000 |
| Other Cash Flows by Source | | | | | | | | | |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) | 314 081 | 526 413 000 | 526 413 000 | 166 558 000 | - | 10 000 000 | - | 1 230 563 | 218 000 000 |
| Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions) | - | - | - | - | - | - | - | - | - |
| Proceeds on Disposal of Fixed and Intangible Assets | - | - | - | - | - | - | - | - | - |
| Short term loans | - | - | - | - | - | - | - | - | - |
| Borrowing long term/refinancing | - | - | - | - | - | - | - | - | - |
| Increase (decrease) in consumer deposits | 4 567 | 1 267 910 | -2 | 3 942 512 | -3 942 512 | - | - | - | - |

| | | | | | | | | | |
|---|--------------------|-----------------------|-----------------------|---------------------|---------------------|---------------------|---------------------|--------------------|---------------------|
| Decrease (Increase) in non-current debtors (not used) | - | - | - | - | - | - | - | - | - |
| Decrease (increase) in non-current receivables | - | - | - | - | - | - | - | - | - |
| Decrease (increase) in non-current investments | - | - | - | - | - | - | - | - | - |
| Total Cash Receipts by Source | 808 204 | 1 882 885 345 | 1 881 617 433 | 619 842 137 | 1 116 488 | 11 376 247 | 94 364 | 1 230 563 | 641 254 000 |
| Cash Payments by Type | | | | | | | | | |
| Employee related costs | (426 811) | -397 817 052 | -397 817 052 | -37 424 306 | -36 610 211 | -35 727 351 | -38 624 910 | -40 275 677 | -46 807 177 |
| Remuneration of councillors | (33 624) | -14 233 356 | -14 233 356 | -856 734 | -1 417 429 | -1 029 433 | -1 429 071 | -1 435 199 | -1 477 537 |
| Finance charges | (66 798) | -490 500 | -490 500 | - | -417 | -103 981 | - | -145 | -74 402 |
| Bulk purchases - Electricity | (124) | - | - | - | - | - | - | - | - |
| Bulk purchases - Water & Sewer | (102 553) | -239 641 836 | -239 641 836 | -17 391 304 | -16 000 000 | -19 208 696 | -17 397 304 | - | -50 000 000 |
| Other materials | (53 628) | -110 082 552 | -161 082 552 | -40 090 538 | -34 031 806 | -28 385 296 | -27 378 412 | -8 806 304 | -54 905 874 |
| Contracted services | (178 980) | -62 460 756 | -102 709 788 | -20 500 124 | -10 544 860 | -17 807 076 | -9 981 845 | -4 956 882 | -20 271 497 |
| Transfers and grants - other municipalities | - | - | - | - | - | - | - | - | - |
| Transfers and grants - other | - | - | - | - | - | - | - | - | - |
| Other expenditure | (177 894) | -181 829 076 | -205 484 072 | -30 380 777 | -18 358 331 | -37 091 892 | -8 944 622 | -4 744 686 | -18 615 656 |
| Cash Payments by Type | (1 040 411) | -1 006 555 128 | -1 121 459 156 | -146 643 783 | -116 963 054 | -139 353 725 | -103 756 164 | -60 218 893 | -192 152 143 |
| Other Cash Flows/Payments by Type | | | | | | | | | |
| Capital assets | (301 489) | -567 412 296 | -608 610 296 | -94 631 910 | -52 853 139 | -67 860 980 | -22 355 361 | -24 495 822 | -106 578 585 |
| Repayment of borrowing | - | - | - | - | - | - | - | - | - |
| Other Cash Flows/Payments | - | - | - | - | - | - | - | - | - |
| Total Cash Payments by Type | (1 341 900) | -1 573 967 424 | -1 730 069 452 | -241 275 693 | -169 816 193 | -207 214 705 | -126 111 525 | -84 714 715 | -298 730 728 |
| | | | | | | | | | |
| NET INCREASE/(DECREASE) IN CASH HELD | (533 696) | 308 917 921 | 151 547 981 | 378 566 444 | -168 699 705 | -195 838 458 | -126 017 161 | -83 484 152 | 342 523 272 |

| | | | | | | | | | |
|--|---------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Cash/cash equivalents at the month/year begin: | 672 859 | 239 221 590 | 65 326 125 | 216 874 106 | 595 440 550 | 426 740 845 | 230 902 387 | 104 885 226 | 21 401 074 |
| Cash/cash equivalents at the month/year end: | 216 874 | 548 139 511 | 216 874 106 | 595 440 550 | 426 740 845 | 230 902 387 | 104 885 226 | 21 401 074 | 363 924 346 |



Summary bank reconciliation.

Mopani District Municipality

Bank Reconciliation Account No: 62854372093 : December 2020

| | |
|---|--------------|
| Balance Brought Forward 01/12/2020 | 8 454 363.69 |
|---|--------------|

IN FLOW

| | |
|--|----------------|
| Refund of Overpayments | 114 370.49 |
| Interest Received | 387 965.71 |
| Income Received from Service Charges EHS | 4 390.00 |
| Income Received from Payments Rejection | 1 283 400.00 |
| Income Received from Salary & Stop order Rejection/ Unpaid | 55 093.96 |
| Refund from Medical aid | 3 272.40 |
| Income Received from Tender Documents | 47 890.00 |
| Income Received from Fire Services Charges | 2 070.00 |
| Government & Other Grants | 641 254 000.00 |

| | |
|--|-----------------------|
| Income - Transfer from Call Acc Investment | 95 575 730.44 |
| Refund_Double payment (Overpayment) | 170 000.00 |
| Refund - Employees | 114 370.49 |
| Sub Total | 739 012 553.49 |

OUT FLOW

| | |
|------------------------------|------------------------|
| Cheques/Electronic Transfers | -465 530 930.31 |
| ACB Payments (EFT)Salaries | -38 439 661.16 |
| Debit Orders | -2 258 047.29 |
| Bank Charges | -205.68 |
| Sub Total | -506 228 844.44 |

| | |
|--|-----------------------|
| Closing Total of Reconciliation for Cashbook - 31/12/2020 | 241 238 072.74 |
|--|-----------------------|

| | |
|--|----------------------|
| Bank Balance as at the 31/12/2020 | 23 123 702.25 |
|--|----------------------|

| | |
|--|----------------------|
| Closing Total of Reconciliation for Bank (31/12/2020) | 23 123 702.25 |
|--|----------------------|

Investments and call accounts

| Institution Name | Investment Type | Rates | Amount |
|------------------|-----------------|-------|-----------------|
| FNB_62885452205 | Call account | | R121 720 |
| FNB_62858453568 | Call Account | | R 219 070 |
| Total | | | R340 800 |

1.1.4 Debt management

Debt age analysis.

| RATES AND SERVICE CHARGES OUTSTANDING - AGE ANALYSIS | | | |
|--|--------------|---------------|---------------|
| Age Analysis | Sewerage | Water | Total |
| Current | 3 169 957.28 | 4 520 679.32 | 7 690 636.58 |
| 30 days | 8 158 641.00 | 40 379 640.00 | 48 538 281.00 |
| 60 days | 6 748 155.00 | 7 561 633.00 | 14 309 788.00 |
| 90 days | 6 246 060.00 | 24 135 164.00 | 30 381 224.00 |

| | | | |
|---------------|----------------|----------------|----------------|
| 120 days | 6 393 120.00 | 22 693 033.00 | 29 086 153.00 |
| 120 days plus | 294 374 729.00 | 456 373 323.00 | 750 748 052.00 |
| Balance | 555 663 472.32 | 325 090 662.28 | 880 754 134.60 |

✚ Debt recovery progress report.

The Local Municipalities have appointed debt collectors to assist in the recovery of debt on the water and sanitation transactions. Covid - 19 pandemic has also negatively impacted on the payment of services by consumers.

✚ Debt write offs.

None

| PAYMENT RATES PER MUNICIPALITY - SERVICE CHARGE DEBTORS | | |
|--|------------------------|-------------------------|
| | | |
| | | |
| Towns | Current Account | Payment Received |
| Greater Giyani Municipality | 0 | 5 087 992.00 |
| Greater Letaba Municipality | 0 | 2 270 992.00 |
| Greater Tzaneen Municipality | 3 712 798.60 | |
| Maruleng Municipality | 0 | 654 222.00 |

1.1.5 Supply Chain Management (*MFMA, section 110*)

- + Supply chain management committees. (*MSCMR, regulation 26*)

Bid Committee are in place.

Appointment of committee members is on an ad-hoc.

- + Large bids awarded in the quarter.

None

- + All bids awarded during the quarter.

- **4 bids (listed below)**

- + Procurement of goods and services under contracts secured by other organs of state. (*Municipal Supply Chain Management Regulations, regulation 32*)

No bids were awarded through regulation 32

- + All bids awarded during the quarter were prescribed processes were deviated from, also indicating the nature of the deviation as well as the reason therefore. (*Municipal Supply Chain Management Regulations, regulation 36*)

No bids were awarded through regulation 36

1. Deviations from supply chain management process as at the 31 December 2020

| Trans Date | Name of Company | Classification | Description | DEPARTMENT | SCM PROCESS | Amount |
|------------|--------------------------------|-----------------------|--------------|---------------------|-------------------------|------------|
| 01/07/2020 | 'MANEYA CONSTRUCTION HIRING W | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 137 600.00 |
| 10/07/2020 | 'FISHOF 1086 cc HIRING WATER T | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 143 100.00 |
| 10/07/2020 | 'LEBONENG NORTH INVESTMENT HOL | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 279 000.00 |
| 17/07/2020 | 'SHAOLE TRADING SUPPLY OF PPE' | COVID -19 Procurement | SANITISERS | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 183 000.00 |
| 24/07/2020 | 'KONE INVESTMENT& JOY SUPPLY O | COVID -19 Procurement | SANITISERS | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 212 500.00 |
| 24/07/2020 | 'MAKGABENG TRADING & PROJECTS | COVID -19 Procurement | SANITISERS | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 272 500.00 |
| 31/07/2020 | 'BUKUTA CONSTRUCTION HIRING WA | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 249 300.00 |
| 31/07/2020 | 'SETSWATSWA MULTI TRADING SUPP | COVID -19 Procurement | SANITISERS | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 180 000.00 |
| 31/07/2020 | 'LEBONENG NORTH INVESTMENT HOL | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 260 400.00 |

| | | | | | | |
|------------|--------------------------------|-----------------------|----------------------|---------------------|-------------------------|------------|
| 07/08/2020 | 'SELBY CONSTRUCTION SUPPLY OF | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 117 391.20 |
| 07/08/2020 | 'SELBY CONSTRUCTION SUPPLY OF | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 117 391.20 |
| 07/08/2020 | 'FASTKLEEN DESINFECTING SER DI | COVID -19 Procurement | DESINFECTING OFFICES | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 487 085.90 |
| 07/08/2020 | 'FASTKLEEN DESINFECTING SER DI | COVID -19 Procurement | DESINFECTING OFFICES | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 182 707.98 |
| 07/08/2020 | 'MANEYA CONSTRUCTION SUPPLY W | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 133 300.00 |
| 07/08/2020 | 'FISHOF 1086 cc SUPPLY OF WATE | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 147 870.00 |
| 07/08/2020 | 'MMAMODE TRADING ENTERPRISE WA | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 151 900.00 |
| 07/08/2020 | 'MMAMODE TRADING ENTERPRISE SU | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 151 900.00 |
| 20/08/2020 | 'FASTKLEEN DESINFECTING SER DI | COVID -19 Procurement | DESINFECTING OFFICES | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 427 253.07 |
| 31/08/2020 | 'BUKUTA CONSTRUCTION SUPPLY WA | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 249 300.00 |
| 31/08/2020 | 'LEBONENG NORTH INVESTMENT HOL | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 316 200.00 |
| 03/09/2020 | 'SELBY CONSTRUCTION SUPPLY OF | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 121 304.24 |

| | | | | | | |
|------------|--------------------------------|-----------------------|----------------------|---------------------|-------------------------|------------|
| 03/09/2020 | 'SELBY CONSTRUCTION SUPPLY OF | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 121 304.24 |
| 03/09/2020 | 'MANEYA CONSTRUCTION SUPPLY O | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 266 600.00 |
| 03/09/2020 | 'FISHOF 1086 cc WATER SUPPLY G | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 147 870.00 |
| 03/09/2020 | 'MMAMODE TRADING ENTERPRISE SU | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 151 900.00 |
| 03/09/2020 | 'MMAMODE TRADING ENTERPRISE SU | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 151 900.00 |
| 23/09/2020 | 'MATOME HOLDINGS &PROJECTS PUR | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 135 000.00 |
| 01/10/2020 | 'FASTKLEEN DESINFECTING SER DI | COVID -19 Procurement | DESINFECTING OFFICES | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 182 522.97 |
| 01/10/2020 | 'FASTKLEEN DESINFECTING SER DI | COVID -19 Procurement | DESINFECTING OFFICES | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 425 513.07 |
| 01/10/2020 | 'MANEYA CONSTRUCTION HIRING W | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 258 000.00 |
| 01/10/2020 | 'LEBONENG NORTH INVESTMENT HOL | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 279 000.00 |
| 15/10/2020 | 'SELBY CONSTRUCTION SUPPLY OF | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 117 391.20 |
| 15/10/2020 | 'SEVEN 90 HOLDINGS DISINFECTIO | COVID -19 Procurement | DESINFECTING OFFICES | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 270 000.00 |

| | | | | | | |
|------------|--------------------------------|-----------------------|--------------|---------------------|-------------------------|------------|
| 16/10/2020 | 'SELBY CONSTRUCTION SUPPLY OF | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 117 391.20 |
| 16/10/2020 | 'FISHOF 1086 cc SUPPLY OF WATE | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 148 500.00 |
| 16/10/2020 | 'MMAMODE TRADING ENTERPRISE SU | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 127 400.00 |
| 16/10/2020 | 'MMAMODE TRADING ENTERPRISE SU | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 147 000.00 |
| 05/11/2020 | 'SELBY CONSTRUCTION HIRING WAT | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 121 304.24 |
| 05/11/2020 | 'SELBY CONSTRUCTION HIRING WAT | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 121 304.24 |
| 05/11/2020 | 'BUKUTA CONSTRUCTION HIRING WA | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 249 300.00 |
| 05/11/2020 | 'MANEYA CONSTRUCTION HIRING W | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 266 600.00 |
| 05/11/2020 | 'FISHOF 1086 cc HIRING WATER T | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 153 450.00 |
| 05/11/2020 | 'MMAMODE TRADING ENTERPRISE HI | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 151 000.00 |
| 05/11/2020 | 'MMAMODE TRADING ENTERPRISE HI | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 151 000.00 |
| 12/11/2020 | 'LEBONENG NORTH INVESTMENT HOL | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 269 700.00 |

| | | | | | | |
|------------|--------------------------------|-----------------------|----------------------|---------------------|-------------------------|------------|
| 19/11/2020 | 'BUKUTA CONSTRUCTION HIRING WA | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 249 300.00 |
| 10/12/2020 | 'SELBY CONSTRUCTION HIRING WAT | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 117 391.20 |
| 10/12/2020 | 'SELBY CONSTRUCTION HIRING WAT | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 117 391.20 |
| 10/12/2020 | 'BUKUTA CONSTRUCTION HIRING WA | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 249 300.00 |
| 10/12/2020 | 'FISHOF 1086 cc HIRING WATER T | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 148 500.00 |
| 10/12/2020 | 'MMAMODE TRADING ENTERPRISE HI | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 147 000.00 |
| 10/12/2020 | 'MMAMODE TRADING ENTERPRISE HI | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 147 000.00 |
| 10/12/2020 | 'TEBAHA INCORPORATED PROJECTS | COVID -19 Procurement | DESINFECTING OFFICES | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 306 000.00 |
| 10/12/2020 | 'LEBONENG NORTH INVESTMENT HOL | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 269 700.00 |
| 11/12/2020 | 'FASTKLEEN DESINFECTING SER DI | COVID -19 Procurement | DESINFECTING OFFICES | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 488 140.90 |
| 11/12/2020 | 'MANEYA CONSTRUCTION HIRING W | COVID -19 Procurement | WATER TANKER | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 258 000.00 |
| 11/12/2020 | 'KHUMBI PROJECTS FUMIGATION OF | COVID -19 Procurement | DESINFECTING OFFICES | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 48 750.00 |

| | | | | | | |
|------------|--------------------------------|-----------------------|----------------------|---------------------|-------------------------|---------------|
| 11/12/2020 | 'WATCH TOWER SECURITY SERVICES | COVID -19 Procurement | DESINFECTING OFFICES | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 301 450.00 |
| 11/12/2020 | 'WATCH TOWER SECURITY SERVICES | COVID -19 Procurement | DESINFECTING OFFICES | DISASTER MANAGEMENT | DEVIATION REGULATION 36 | 301 450.00 |
| | | | | | | 12 201 328.05 |

| 2. Publication of bids as at the 31 December 2020 | | | |
|---|---|-------------------|-----------------|
| Bid No. | Description | Publication date | Closing Date |
| MDM 2020/21-013 | Supply and delivery of five Graders | 15 September 2020 | 14 October 2020 |
| MDM 2020/21-014 | Supply and delivery of Incident Command Vehicle | 15 September 2020 | 14 October 2020 |

| | | | |
|-----------------|---|-------------------|------------------|
| MDM 2020/21-015 | Supply and delivery of five (5) 6000Litre 4x2 Fire Fighting Vehicles | 15 September 2020 | 14 October 2020 |
| MDM 2020/21-022 | Request for proposal for the Township Establishment for five sites within MDM | 27 October 2020 | 26 November 2020 |
| MDM 2020/21-023 | Panel of contractors for the Civil, Mechanical, Electrical Works/services in MDM for 36 months CIDB 1-3 | 27 October 2020 | 27 November 2020 |
| MDM 2020/21-016 | Provision of fuel for MDM for a period of 36 months | 11 October 2020 | 02 November 2020 |
| MDM 2020/21-017 | Supply and delivery of fire rescue equipment for MDM | 12 October 2020 | 21 November 2020 |
| MDM 2020/21-018 | Strategic fire Management plan for MDM | 11 October 2020 | 02 November 2020 |
| MDM 2020/21-019 | Development of the Rural Road Asset Management System for MDM | 11 October 2020 | 02 November 2020 |
| MDM 2020/21-020 | Refurbishing and reconditioning of Two (2) specialized fire services vehicles for MDM | 11 October 2020 | 02 November 2020 |
| MDM 2020/21-021 | Proposal for the upgrading of Giyani Fire Station | 11 October 2020 | 02 November 2020 |

| | | | | | | | | |
|----|------------------------|------------------|----------------|--------------|-------------------|----------------|--------------------|----------------------------|
| 1. | MDM 2020/21 -012 | Supply of cables | Water Services | 29 July 2020 | 13 August 2020 | 19 august 2020 | 07 October 2020 | Awaiting Approval of MM |
|----|------------------------|------------------|----------------|--------------|-------------------|----------------|--------------------|----------------------------|

**3.Bids
under SCM
Process as
at the end
31
December
2020**

| NO | Bid No. | Description | User Dept. Division | Approval of specification s | Advert date | Closing Date | Evaluation date | Adjudication Committee | Status |
|-----------|----------------|--------------------|--------------------------------|--|--------------------|---------------------|------------------------|-----------------------------------|---------------|
|-----------|----------------|--------------------|--------------------------------|--|--------------------|---------------------|------------------------|-----------------------------------|---------------|

| | | | | | | | | |
|----|------------------------|--|-----------------------------|--------------------|---------------------|----------------|----------------------|---|
| 1. | MDM 2020/21 -012 | Supply of cables | Water Services | 29 July 2020 | 13 August 2020 | 19 August 2020 | 07 October 2020 | Awaiting Approval of MM |
| 2. | MDM 2020/21 -011 | Supply of Generators | Water Services | 29 July 2020 | 13 August 2020 | 18 August 2020 | 07 September 2020 | Appointed |
| 3. | MDM 2020/21 -004 | Supply and installation of Containerised offices | PMU | 28 July 2020 | 11 August 2020 | 21 August 2020 | 09 October 2020 | Appointed |
| 4. | MDM 2020/21 -009 | Supply and delivery of Air Conditioners | Corporate Services | 29 July 2020 | 13 August 2020 | 20 August 2020 | 08 October 2020 | Appointed |
| 5. | MDM 2020/21 -005 | Supply and installation of digital floor meters | Water Services | 28 July 2020 | 11 August 2020 | 21 August 2020 | 07 October 2020 | Appointed |
| 6. | MDM 2020/21 -010 | Grass Cutting Services | Corporate Services | 29 July 2020 | 13 August 2020 | 24 August 2020 | 09 October 2020 | Appointed |
| 7. | MDM 2020/21 -001 | Pool of Consultants for water and sanitation Infrastructure Development | Engineering Services | 15 June 2020 | 13 July 2020 | 22 July 2020 | 07 September 2020 | Appointed |
| 8. | MDM 2020/2 1-022 | Request for proposal for the Township Establishment for five sites within MDM | Planning and development | 27 October 2020 | 26 November 2020 | | | Awaiting BID Evaluation Committee |

| | | | | | | | | |
|-----|------------------------|---|-----------------------|--------------------|---------------------|----------------|----------------------|---|
| 9. | MDM 2020/2 1-023 | Panel of contractors for the Civil, Mechanical, Electrical Works/services in MDM for 36 months CIDB 1-3 | Engineering Services | 27 October 2020 | 27 November 2020 | | | Awaiting BID Evaluation Committee |
| 10. | MDM 2020/2 1-016 | Provision of fuel for MDM for a period of 36 months | BTO | 11 October 2020 | 02 November 2020 | | | Awaiting BID Evaluation Committee |
| 11. | MDM 2020/2 1-017 | Supply and delivery of fire rescue equipment for MDM | Community Services | 12 October 2020 | 21 November 2020 | | | Awaiting BID Evaluation Committee |
| 12. | MDM 2020/2 1-018 | Strategic fire Management plan for MDM | Community Services | 11 October 2020 | 02 November 2020 | | | Awaiting BID Evaluation Committee |
| 13. | MDM 2020/2 1-019 | Development of the Rural Road Asset Management System for MDM | Engineering Services | 11 October 2020 | 02 November 2020 | | | Awaiting BID Evaluation Committee |
| 14. | MDM 2020/2 1-020 | Refurbishing and reconditioning of Two (2) specialized fire services vehicles for MDM | Community Services | 11 October 2020 | 02 November 2020 | | | Awaiting BID Evaluation Committee |
| 15. | MDM 2020/2 1-021 | Proposal for the upgrading of Giyani Fire Station | Community Services | 11 October 2020 | 02 November 2020 | | | Awaiting BID Evaluation Committee |
| 16. | MDM 2020/21 -011 | Supply of Generators | Water Services | 29 July 2020 | 13 August 2020 | 18 August 2020 | 07 September 2020 | Appointed |

| | | | | | | | | |
|-----|------------------------|---|-----------------------------|--------------------|---------------------|----------------|----------------------|---|
| 17. | MDM 2020/21 -004 | Supply and installation of Containerised offices | PMU | 28 July 2020 | 11 August 2020 | 21 August 2020 | 09 October 2020 | Appointed |
| 18. | MDM 2020/21 -009 | Supply and delivery of Air Conditioners | Corporate Services | 29 July 2020 | 13 August 2020 | 20 August 2020 | 08 October 2020 | Appointed |
| 19. | MDM 2020/21 -005 | Supply and installation of digital floor meters | Water Services | 28 July 2020 | 11 August 2020 | 21 August 2020 | 07 October 2020 | Appointed |
| 20. | MDM 2020/21 -010 | Grass Cutting Services | Corporate Services | 29 July 2020 | 13 August 2020 | 24 August 2020 | 09 October 2020 | Appointed |
| 21. | MDM 2020/21 -001 | Pool of Consultants for water and sanitation Infrastructure Development | Engineering Services | 15 June 2020 | 13 July 2020 | 22 July 2020 | 07 September 2020 | Appointed |
| 22. | MDM 2020/2 1-022 | Request for proposal for the Township Establishment for five sites within MDM | Planning and development | 27 October 2020 | 26 November 2020 | | | Awaiting BID Evaluation Committee |
| 23. | MDM 2020/2 1-023 | Panel of contractors for the Civil, Mechanical, Electrical Works/services in MDM for 36 months CIDB 1-3 | Engineering Services | 27 October 2020 | 27 November 2020 | | | Awaiting BID Evaluation Committee |
| 24. | MDM 2020/2 1-016 | Provision of fuel for MDM for a period of 36 months | BTO | 11 October 2020 | 02 November 2020 | | | Awaiting BID Evaluation Committee |

| | | | | | | | | |
|-----|------------------------|---|----------------------|-----------------|------------------|--|--|-----------------------------------|
| 25. | MDM 2020/2 1-017 | Supply and delivery of fire rescue equipment for MDM | Community Services | 12 October 2020 | 21 November 2020 | | | Awaiting BID Evaluation Committee |
| 26. | MDM 2020/2 1-018 | Strategic fire Management plan for MDM | Community Services | 11 October 2020 | 02 November 2020 | | | Awaiting BID Evaluation Committee |
| 27. | MDM 2020/2 1-019 | Development of the Rural Road Asset Management System for MDM | Engineering Services | 11 October 2020 | 02 November 2020 | | | Awaiting BID Evaluation Committee |
| 28. | MDM 2020/2 1-020 | Refurbishing and reconditioning of Two (2) specialized fire services vehicles for MDM | Community Services | 11 October 2020 | 02 November 2020 | | | Awaiting BID Evaluation Committee |
| 29. | MDM 2020/2 1-021 | Proposal for the upgrading of Giyani Fire Station | Community Services | 11 October 2020 | 02 November 2020 | | | Awaiting BID Evaluation Committee |

Awarded bids as at the 31 December 2020

| No | Description | User Dept. | Company Name | Contract amount | Appointment Date |
|-----|--|----------------------|--|----------------------|------------------|
| 1. | Supply of Generators | Water Services | Diamonds and Golden Chariots | R629 825.00 | 09 Sep 2020 |
| 2. | Supply and installation of Containerised offices | PMU | Ghonya Trading | R1 255 600,00 | 12-Oct-20 |
| 3. | Supply and delivery of Air Conditioners | Corporate Services | Moremasefoko Trading JV Marungane Projects | R 146 625 fixed rate | 22-Oct-20 |
| 4. | Supply and installation of digital floor meters | Water Services | Kgosimac Projects | R 1 810 800,00 | 22 Oct 2020 |
| 5.. | Sefotse to Ditshosine Bulk water supply (Ramoroka) (Covid – 19) | Engineering Services | Mbanga Trading Enterprise | R6 500 000,00 | 17-Jul-20 |

| | | | | | |
|----|---|----------------------|---|----------------|-----------|
| 6. | Modjadji Water Scheme (Groundwater Augmentation- Connecting to existing service reservoirs (Covid – 19) | Engineering Services | Lokolang Trading Enterprise | R6 000 000,00 | 17-Jul-20 |
| 7. | Thabina Regional Water Scheme (Covid – 19) | Engineering Services | Melrose Civil and Building Construction | R 2 500 000,00 | 17-Jul-20 |
| 8. | Lephephane Bulk Water (Covid -19) | Engineering Services | Matome Wa Monareng | R939 000,00 | 17-Jul-20 |
| 9. | Tours Water Reticulation (Covid – 19) | Engineering Services | HLTC PTY LTD | R4 700 000,00 | 20-Jul-20 |

| 1. 7days Advertised quotation Approved in the 2020/21 | | | | | | | | |
|---|---|--------------------|-------------------|-------------|--------------|---------------|-----------------------|-----------------|
| Quotation No | Description | User Dept/Division | Publication Media | Advert Date | Closing date | Date of Award | Company Name | Contract Amount |
| MDM2020/21-005 | Supply & Delivery of office furniture for Nkowankowa water services | Water Services | website | 18/09/2020 | 25/09/2020 | 01/10/2020 | Madshupjatlta Pty ltd | R 148 500.00 |
| MDM2020/21-006 | Supply & Delivery of office furniture for water services | Water Services | website | 18/09/2020 | 25/09/2020 | 01/10/2020 | Leeto la Rebu | R 149 500.00 |

| | | | | | | | | | |
|-----------------|---|---------------------|---------|------------|------------|------------|---------------------------------|---|------------|
| MDM2020/21-020 | Supply & Delivery of 400 Indegeneous Trees | Community Services | website | 25/09/2020 | 01/10/2020 | | Unlock Youth Tradind Enterprise | R | 190 000.00 |
| MDM2020/21-013 | Supply & Delivery of office furniture for phalaborwa fire station | Community Services | website | 22/10/2020 | 28/10/2020 | 30/10/2020 | Rosie Makgo Projects | R | 190 000.00 |
| MDM2020/21-012A | Supply & Delivery of office furniture for Tzaneen fire station | Community Services | website | 22/10/2020 | 28/10/2020 | 30/10/2020 | Unlock Youth Tradind Enterprise | R | 185 400.00 |
| MDM2020/21-012B | Supply & Delivery of office furniture for Giyani fire station | Community Services | website | 22/10/2020 | 28/10/2020 | 30/10/2020 | Saina Enterprise | R | 198 000.00 |
| MDM2020/21-011 | Supply & Delivery of office furniture for Tzaneen fire station | Community Services | website | 22/10/2020 | 28/10/2020 | 30/10/2020 | Leeto la Rebu | R | 61 450.00 |
| MDM2020/21-014 | Supply & Delivery of office furniture for Hoedspruit fire station | Community Services | website | 26/10/2020 | 02/11/2020 | 30/10/2020 | Paulmaria Projects | R | 189 800.00 |
| MDM2020/21-007 | Supply & Delivery of Personal Protective Clothing | Community Services | website | 22/10/2020 | 28/10/2020 | 30/10/2020 | Madikana Supply & Projects | R | 199 200.00 |
| MDM2020/21-008 | Supply & Delivery of office furniture for Maruleng fire station | Community Services | website | 22/10/2020 | 28/10/2020 | 30/10/2020 | Rosie Makgo Projects | R | 197 000.00 |
| MDM2020/21-010 | Supply & Delivery of office furniture for Modjadjiskloof fire station | Community Services | website | 26/10/2020 | 02/11/2020 | 30/10/2020 | Ndzalo Security & Projects | R | 110 000.00 |
| MDM2020/21-016 | Supply & Delivery of office furniture for phalaborwa fire station | Community Services | website | 26/10/2020 | 02/11/2020 | 03/11/2020 | Giberts Industries | R | 155 000.00 |
| MDM2020/21-019 | Supply & Delivery of 300 boxes of A4 Pringting papers at MDM | Budget and Services | website | 26/10/2020 | 02/11/2020 | 03/11/2020 | RM Mashaba Projects | R | 172 500.00 |
| MDM2020/21-017 | Supply & Delivery of office furniture for Modjadjiskloof fire station | Community Services | website | 26/10/2020 | 02/11/2020 | 03/11/2020 | Phillistus Holding | R | 181 390.00 |
| MDM2020/21-020 | Removal of Carpet, Supply and Installation of new tiles of 6 offices at Maruleng fire station | Community Services | website | 26/10/2020 | 02/11/2020 | 03/11/2020 | MBT Triangle Holding | R | 141 000.00 |
| MDM 2020/21-018 | Supply & Delivery of office furniture for Giyani fire station | Community Services | website | 26/10/2020 | 02/11/2020 | 03/11/2020 | KV Phasha Partners | R | 131 300.00 |
| MDM2020/21-015 | Supply & Delivery of office furniture for Hoedspruit fire station | Community Services | website | 26/10/2020 | 02/11/2020 | 03/11/2020 | Marion G Holdings | R | 150 000.00 |
| MDM2020/21-004 | Supply & Delivery of office furniture for Modjadjiskloof fire station | Community Services | website | 18/09/2020 | 25/09/2020 | | Marion G Holdings | R | 140 868.00 |

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| | | | | | | | | |
| | | | | | | | | R 2 890 908.00 |
| | | | | | | | | |

2.1.1 Asset Management (MFMA, section 63)

- ✚ Significant movable / immovable assets under the control of the municipality.
- ✚ Continuous updates of the asset register. (Assets Acquisitions for the quarter)

This section of the report relates to the asset spend analysis (quantum and rand value) during the past quarter for all asset transactions.

| THRESHOLD– OTHER ASSET PURCHASES | QUANTITY | VALUE |
|----------------------------------|----------|--------------|
| Transactions Exceeding R 1 000 | 20 | 3 642 724.47 |

| Date | Cheque Number | Service Provider | Description of Works | Amount |
|----------|---------------|----------------------------|-----------------------------|------------|
| 20200820 | 176318 | LEETO LA REBU | Furniture & Fitting | 27 600,00 |
| 20200911 | 176502 | MAHANJI TRADING ENTERPRISE | Furniture & Fitting | 20 000,00 |
| 20200911 | 176509 | MAB TECHNOLOGIES | Telephone management system | 660 291,20 |

| | | | | |
|----------|--------|-----------------------------|--|------------|
| 20200911 | 176514 | MAB TECHNOLOGIES | Office Generator | 86 649,84 |
| Oct-20 | 176836 | Leeto la rebu | Supply of furniture | 149 500 |
| Oct-20 | 176820 | Planet 77 | Supply 4 plate stove and electric kettle | 21 780 |
| Oct-20 | 176821 | Makgabeng trading & project | Supply of micro oven & fridge | 29 400 |
| Oct-20 | 176782 | Mashupjatla (pty)ltd | Supply of furnislers | 148 500 |
| Nov-20 | 176717 | Marion g holdings | Supply of furniture | 140 868 |
| Dec-20 | 177258 | Philistia holdings | Supply of furniture Letaba fire | 181 390 |
| Dec-20 | 177259 | Saina enterprise | Supply of furniture | 198 000 |
| Dec-20 | 177251 | Kv phasha & partners | Supply of furniture ggm fire | 131 300 |
| Dec-20 | 177148 | Maringavuxa (pty)ltd | Supply of furniture Mkhari md | 17 446.02 |
| Dec-20 | 177122 | Moremasefoko trading | Supply & installation of air con | 985 500 |
| Dec-20 | 177169 | Ndzalo security | Supply of furniture | 110 000 |
| Dec-20 | 177149 | Gilbert industries pty ltd | Supply of furniture Phalaborwa fire | 155 000 |
| Dec-20 | 177302 | Marion g holdings | Supply of furniture Maruleng fire | 150 000 |
| Dec-20 | 177332 | Unlock youth trading ent | Supply of office furniture | 185 400 |
| Dec-20 | 177218 | Mab technologies | Installation of telephone system | 244 099.41 |

TOTAL

R 3 642 724.47

| THRESHOLD- OTHER ASSET PURCHASES | QUANTITY | VALUE |
|----------------------------------|----------|-------|
|----------------------------------|----------|-------|

| | | |
|------------------------------------|-----|---|
| Transactions not Exceeding R 1 000 | N/A | 0 |
|------------------------------------|-----|---|

The various threshold values in the table above, determines the nature of the asset as well as the appropriate accounting treatment as follows:

| THRESHOLD– INFRASTRUCTURE ASSET PURCHASES | QUANTITY | VALUE |
|--|-----------------|------------------------|
| Transactions Exceeding R 1 000 | 473 | R293 164 354.11 |

| No | Date | Cheque Number | Service Provider | Description of service | Amount |
|-----------|-------------|----------------------|---------------------------------|--|---------------|
| 1 | 20200710 | 175001 | HERMY CONSTRUCTION AND PROJECTS | Equipping of boreholes kampersrus | 394 198,26 |
| 2 | 20200710 | 174999 | XITSHAVANI INDUSTRIAL SUPPLY | Equipping of boreholes selwane village | 439 036,14 |
| 3 | 20200710 | 175002 | OLD KHUNGUMERI TRADING | Equipping of borehole vuhehli village | 540 000,00 |
| 4 | 20200710 | 174991 | MUDOTI AND MOHALE PTY LTD | Equipping of boreholes shikoane village | 539 196,00 |
| 5 | 20200710 | 175007 | ROORIV CONSTRUCTION | Rural Household Sanitation (Greater Maruleng LM) | 184 656,90 |
| 6 | 20200710 | 175041 | SEKUNJALO PIPING SYSTEM | Thabina To Lenyenye Bulk water supply | 3 264 125,05 |

| | | | | | |
|----|----------|--------|-----------------------------|---|--------------|
| 7 | 20200710 | 175042 | SELBY CONSTRUCTION | Thabina To Lenyenye Bulk water supply | 4 433 130,81 |
| 8 | 20200710 | 174976 | MATOME WA MONARENG | Lulekani/namakgale water scheme | 1 035 332,34 |
| 9 | 20200710 | 175025 | XJB TRADING AND PROJECTS | Maruleng LM Ground Water Augmentation | 1 956 521,74 |
| 10 | 20200710 | 175027 | MASINTSHA CONSTRUCTION | Construction of pipeline and standpipes at Mabele Village | 300 830,00 |
| 11 | 20200710 | 175029 | MMATAPA BUSINESS ENTERPRISE | Construction of pipeline at Turkey Village | 539 955,00 |
| 12 | 20200710 | 175050 | XAKAMBETSE GROUP | Equipping of borehole at Khakhala Village | 538 457,30 |
| 13 | 20200710 | 175028 | MIYELANI PHAKULA TRADING | Equipping of borehole at Mghonghoma | 539 895,09 |
| 14 | 20200710 | 175004 | QUEEN LA SUZY | Equipping of borehole at Mhlava Village | 539 820,22 |
| 15 | 20200710 | 175010 | MMATAPA BUSINESS ENTERPRISE | Equipping of borehole at Turkey Village | 539 940,00 |
| 16 | 20200715 | 175093 | DIGES | Rural Household Sanitation (Ba- Phalaborwa LM) | 343 547,22 |
| 17 | 20200715 | 175088 | DIGES | Rural Household Sanitation (Greater Giyani LM) | 388 601,13 |
| 18 | 20200715 | 175094 | DIGES | Rural Household Sanitation (Greater Letaba LM) | 211 406,45 |
| 19 | 20200715 | 175089 | DIGES | Rural Household Sanitation (Greater Maruleng LM) | 460 758,01 |
| 20 | 20200715 | 175090 | DIGES | Rural Household Sanitation (Greater Tzaneen LM) | 390 486,35 |
| 21 | 20200715 | 176001 | TANGOS CONSULTANTS CC | Thabina To Lenyenye Bulk water supply | 1 779 900,34 |
| 22 | 20200715 | 175097 | MOSWATSE MAPULA CON | Makhushane Water Scheme | 2 192 090,43 |
| 23 | 20200715 | 175099 | SIZABANTU PIPING SYSTEMS | Makhushane Water Scheme | 128 110,56 |
| 24 | 20200715 | 176000 | SML PROJECTS PTY LTD | Makhushane Water Scheme | 175 385,00 |
| 25 | 20200715 | 175091 | DIGES | Ritavi 2 Water Scheme | 2 292 556,40 |
| 26 | 20200715 | 175092 | DIGES | Ritavi 2 Water Scheme | 135 036,34 |

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|----|----------|--------|--|---|--------------|
| 27 | 20200717 | 175078 | EMILLION CONSTRUCTION | Drilling and Equipping, provision of storage for borehole at benfarm village | 1 386 938,00 |
| 28 | 20200717 | 175077 | PME PROJECTS | Equipping of borehole at Mogapeng songwane Village | 469 565,22 |
| 29 | 20200724 | 176042 | THUSANANI CONSTRUCTION | Equipping of borehole at Nkowankowa treatment works | 467 279,20 |
| 30 | 20200724 | 176018 | MABULE RAIL & INFRASTRUCTURE | Equipping of borehole at Ga - Kgapane | 1 240 421,16 |
| 31 | 20200724 | 176043 | TORIDEX PTY LTD | Equipping of borehole at Mohlaba Cross | 515 085,00 |
| 32 | 20200724 | 176028 | MERETHING LAOUR HIRE & PROJECT | Equipping of borehole, power supply and construction of pipeline at Santeng Village | 1 638 728,14 |
| 33 | 20200728 | 176051 | NKUMANI MULTI PROJECTS | Upgrading of Nkambako WTW | 1 250 583,17 |
| 34 | 20200728 | 176053 | NDUMIKAMANDLA TRADING ENTERPRISE | Ritavi 2 Water Scheme | 1 606 403,32 |
| 35 | 20200728 | 176054 | CHESTERBURY TRADING & PROJECTS | Ritavi 2 Water Scheme | 274 792,48 |
| 36 | 20200731 | 176081 | MVHETHE CIVILS | Rural Household Sanitation (Ba- Phalaborwa LM) | 5 513 114,97 |
| 37 | 20200731 | 176079 | MUHLABA TRADING AND PROJECTS | Rural Household Sanitation (Greater Giyani LM) | 221 238,90 |
| 38 | 20200731 | 176080 | ELDOCRETE PTY LTD | Rural Household Sanitation (Greater Giyani LM) | 148 500,00 |
| 39 | 20200731 | 176129 | MOSWOBI BUILDING CON | Rural Household Sanitation (Greater Letaba LM) | 886 036,82 |
| 40 | 20200731 | 176130 | MACHACHANGWENI CONSTRUCTION | Rural Household Sanitation (Greater Letaba LM) | 180 000,00 |
| 41 | 20200731 | 176131 | LEKANTI CONSTRUCTION & GENERAL | Rural Household Sanitation (Greater Letaba LM) | 87 194,00 |
| 42 | 20200731 | 176132 | ELDOCRETE PTY LTD | Rural Household Sanitation (Greater Letaba LM) | 148 500,00 |
| 43 | 20200731 | 176133 | RAPITSI BRICKS CC | Rural Household Sanitation (Greater Letaba LM) | 7 450,00 |
| 44 | 20200731 | 176139 | THATO LE THABO CONSTRUCTION AND PROJECTS | Rural Household Sanitation (Greater Maruleng LM) | 43 848,00 |
| 45 | 20200731 | 176052 | SWISASEKILE TRADING ENTERPRISE | Upgrading of Nkambako WTW | 449 767,25 |

| | | | | | |
|----|----------|--------|-----------------------------------|--|--------------|
| 46 | 20200731 | 176140 | LA MOSEKEDILE TRADING ENTERPRISE | Upgrading of Selwane Water Phase 2 | 121 140,00 |
| 47 | 20200731 | 176136 | MAMOMAMA TRADING (PTY) LTD | Thabina To Lenyenye Bulk water supply | 2 856 246,50 |
| 48 | 20200731 | 176128 | MOEPENG TRADNING CC | Makhushane Water Scheme | 1 014 643,59 |
| 49 | 20200731 | 176135 | SML PROJECTS PTY LTD | Makhushane Water Scheme | 248 536,32 |
| 50 | 20200731 | 176082 | RED DOT TRADING ENTERPRISE | Modjadji Water Scheme_Mponeng(COVID) | 345 181,06 |
| 51 | 20200731 | 176083 | MOGUPANE PTY LTD | Modjadji Water Scheme_Mponeng(COVID) | 244 179,00 |
| 52 | 20200807 | 176158 | JUSTMAT TRADING | Drilling, Equipping and provision of storage tanks for boreholes at matswi village | 1 518 310,45 |
| 53 | 20200807 | 176161 | MODJ PROJECTS (PTY)LTD | Refurbishment of kgapane waste water treatment | 469 258,57 |
| 54 | 20200807 | 176150 | NCEDA CONNECT | Construction of pipeline at Bonn Village | 486 641,20 |
| 55 | 20200807 | 176159 | VERSATEX TRADING 469 (PTY) LTD | Construction of pipeline at marumofase | 219 100,00 |
| 56 | 20200807 | 176155 | TORIDEX PTY LTD | Construction of pipeline at Wisani Village | 208 613,00 |
| 57 | 20200807 | 176151 | TWIN PLACE TRADING &PROJECTS | Drilling and Equipping of borehole at Giyani Main Office | 333 058,48 |
| 58 | 20200807 | 176149 | NCEDA CONNECT | Equipping of borehole at bonn village | 339 038,40 |
| 59 | 20200807 | 176160 | MASINTSHA CONSTRUCTION | Equipping of borehole at bonn village | 535 054,09 |
| 60 | 20200807 | 176154 | HERMY CONSTRUCTION AND PROJECTS | Equipping of borehole at Madeira Village | 468 737,58 |
| 61 | 20200807 | 176146 | SHINGWENYANI TRADING & PROJECT | Equipping of borehole at Medipark | 468 729,38 |
| 62 | 20200807 | 176156 | QUEEN LA SUZY | Equipping of borehole at Mhlava Village | 539 820,22 |
| 63 | 20200807 | 176153 | KGOSIBOKANG BUSSINESS DEVELOPMENT | Equipping of borehole at Nakampe Village | 536 415,88 |
| 64 | 20200807 | 176152 | MOLEKANE WA BATHO TRADING | Equipping of borehole at shawela C | 539 151,17 |
| 65 | 20200807 | 176144 | MUDOTI AND MOHALE PTY LTD | Equipping of borehole at shikoane village | 539 739,00 |

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|----|----------|--------|---------------------------------|---|--------------|
| 66 | 20200807 | 176147 | MOESEDİ TRADING PROJECTS | Equipping of borehole at tzaneen aqua park | 539 718,88 |
| 67 | 20200807 | 176148 | MOESEDİ TRADING PROJECTS | Equipping of borehole at tzaneen industrial park | 527 655,68 |
| 68 | 20200807 | 176180 | TZANEEN AFRI INVESTMENT PTY LTD | Supply and delivery of electrical motors and starters | 426 000,00 |
| 69 | 20200813 | 176240 | MANDLWANDLA & FAMILY | Rural Household Sanitation (Ba- Phalaborwa LM) | 42 057,00 |
| 70 | 20200813 | 176241 | ELDOCRETE PTY LTD | Rural Household Sanitation (Ba- Phalaborwa LM) | 148 500,00 |
| 71 | 20200813 | 176238 | THUMBA CONSULTING | Rural Household Sanitation (Greater Giyani LM) | 221 247,90 |
| 72 | 20200813 | 176239 | ELDOCRETE PTY LTD | Rural Household Sanitation (Greater Giyani LM) | 148 500,00 |
| 73 | 20200813 | 176254 | HLEKHABO TRADING ENTERPRISE | Rural Household Sanitation (Greater Maruleng LM) | 992 640,73 |
| 74 | 20200813 | 176228 | PG INDUSTRIES | Rural Household Sanitation (Greater Tzaneen LM) | 42 426,90 |
| 75 | 20200813 | 176233 | ETERNITY STAR INVESTMENTS | Upgrading of Selwane Water Phase 2 | 1 605 387,20 |
| 76 | 20200813 | 176234 | WATERWORKS ENGINEERING | Upgrading of Selwane Water Phase 2 | 400 000,00 |
| 77 | 20200813 | 176244 | SEEDI DEVELOPMENT PROJECTS | Upgrading of Selwane Water Phase 2 | 1 042 416,00 |
| 78 | 20200813 | 176231 | SELBY CONSTRUCTION | Thabina/Lenyenye_upgrading of Bulk Line | 3 130 671,49 |
| 79 | 20200813 | 176232 | SEKUNJALO PIPING SYSTEM | Thabina/Lenyenye_upgrading of Bulk Line | 3 950 821,02 |
| 80 | 20200813 | 176235 | LEBP CONSTRUCTION & PROJECTS CC | Kampersrus bulk Water Reticulation and Scortia Water Reticulation | 1 189 373,09 |
| 81 | 20200813 | 176257 | MERETHING LAOUR HIRE & PROJECT | Maruleng LM Ground Water Augmentation | 332 829,92 |
| 82 | 20200813 | 176242 | GUMELA PROJECTS | Ritavi 2 Water Scheme | 1 059 632,45 |
| 83 | 20200813 | 176243 | SEKUNJALO PIPING SYSTEM | Ritavi 2 Water Scheme | 28 180,26 |
| 84 | 20200813 | 176224 | MOESEDİ TRADING PROJECTS | Equipping of borehole at tzaneen industrial park | 527 655,68 |
| 85 | 20200813 | 176225 | MOESEDİ TRADING PROJECTS | Equipping of borehole at tzaneen aqua park | 539 718,88 |
| 86 | 20200817 | 176272 | XAKAMBETSE GROUP | Equipping of borehole at Sedawa Village | 539 770,20 |

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| 87 | 20200820 | 176328 | ELDOCRETE PTY LTD | Rural Household Sanitation (Greater Letaba LM) | 148 500,00 |
| 88 | 20200820 | 176329 | SEKWENZA TRADING ENTERPRISE | Rural Household Sanitation (Greater Letaba LM) | 157 905,00 |
| 89 | 20200820 | 176330 | ELDOCRETE PTY LTD | Rural Household Sanitation (Greater Letaba LM) | 148 500,00 |
| 90 | 20200820 | 176331 | EROLMATOME PROJECTS. | Rural Household Sanitation (Greater Tzaneen LM) | 23 103,00 |
| 91 | 20200820 | 176332 | ELDOCRETE PTY LTD | Rural Household Sanitation (Greater Tzaneen LM) | 148 500,00 |
| 92 | 20200820 | 176298 | RIGOGO PROJECTS (PTY)LTD | Upgrading of Selwane Water Phase 2 | 1 319 224,63 |
| 93 | 20200820 | 176299 | HOPE LAND CLEAN | Lulekani water scheme | 474 495,30 |
| 94 | 20200820 | 176300 | HOPE LAND CLEAN | Lulekani water scheme | 459 921,60 |
| 95 | 20200820 | 176273 | MOEPENG TRADNING CC | Makhushane Water Scheme | 1 612 500,45 |
| 96 | 20200820 | 176295 | MOSWATSE MAPULA CON | Makhushane Water Scheme | 527 594,04 |
| 97 | 20200820 | 176296 | SIZABANTU PIPING SYSTEMS | Makhushane Water Scheme | 304 883,20 |
| 98 | 20200820 | 176322 | iCONSULT ENGINEERS | Sekgosese Water Scheme | 231 864,33 |
| 99 | 20200820 | 176286 | OUR HOPE TRADING | Equipping of borehole and water storage at Makosha Village | 763 656,00 |
| 100 | 20200820 | 176279 | JUSTMAT TRADING | Equipping of borehole at babanana Village | 468 886,96 |
| 101 | 20200820 | 176292 | FALOES TRADING ENTERPRISE | Equipping of borehole at Khakhala Village | 468 820,48 |
| 102 | 20200820 | 176293 | KAMELA YA TSHWALE | Equipping of borehole at rasodi village | 468 729,38 |
| 103 | 20200820 | 176282 | NORMA TRADING ENTERPRISE | Equipping of borehole at the Oaks Village | 540 779,50 |
| 104 | 20200820 | 176290 | JUBECCA TRADING | Equipping of boreholes at Ga- Kgapane | 456 660,00 |
| 105 | 20200820 | 176291 | JUBECCA TRADING | Installation of electrical cable at Ga-Kgapane | 234 840,00 |
| 106 | 20200820 | 176281 | NORMA TRADING ENTERPRISE | Equipping of borehole at the Oaks Village | 301 517,00 |
| 107 | 20200820 | 176289 | PHAREPHARE CONSTRUCTION CC | Equipping of borehole at Senakwe Village | 539 196,30 |

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| 108 | 20200820 | 176294 | KAMELA YA TSHWALE | Equipping of borehole at Rakwadu Village | 468 729,38 |
| 109 | 20200820 | 176333 | LETTY AND SONS TRADING | Equipping of borehole at Sedan Village | 265 544,22 |
| 110 | 20200821 | 176325 | FRONTNOVATORS PTY LTD | Refurbishment of kgapane waste water treatment | 238 928,41 |
| 111 | 20200821 | 176332 | UNCLE HAPPY AND OUMA | Rural Household Sanitation (Ba- Phalaborwa LM) | 46 197,23 |
| 112 | 20200821 | 176329 | THEUWEDI TRADING ENTERPRISE | Rural Household Sanitation (Greater Giyani LM) | 1 136 527,31 |
| 113 | 20200821 | 176310 | PHATHO GLOBAL SERVICES | Thabina/Lenyenye_upgrading of Bulk Line | 372 685,95 |
| 114 | 20200821 | 176311 | PHATHO GLOBAL SERVICES | Thabina/Lenyenye_upgrading of Bulk Line | 262 779,76 |
| 115 | 20200821 | 176323 | MAEKUS PTY LTD | Lulekani/namakgale water scheme | 678 226,82 |
| 116 | 20200821 | 176324 | MATOME WA MONARENG | Lulekani/namakgale water scheme | 594 841,57 |
| 117 | 20200821 | 176319 | NANDZU TRADE & GENERAL PROJECTS | Sekgosese Water Scheme | 280 623,16 |
| 118 | 20200821 | 176319 | NANDZU TRADE & GENERAL PROJECTS | Sekgosese Water Scheme | 1 870 821,11 |
| 119 | 20200821 | 176320 | AFRICA PIPING SYSTEM | Sekgosese Water Scheme | 1 383 110,00 |
| 120 | 20200821 | 176321 | SEKUNJALO PIPING SYSTEM | Sekgosese Water Scheme | 652 877,99 |
| 121 | 20200821 | 176327 | CAPOTEX TRD ENTERPRISE | Sekgosese Water Scheme | 1 085 992,74 |
| 122 | 20200821 | 176328 | STEWARTS & LLOYDS | Sekgosese Water Scheme | 1 294 320,06 |
| 123 | 20200821 | 176318 | PLEASURE CLEARING AGENT | Drilling, Equipping and electrification of borehole at benfarm village | 1 097 251,00 |
| 124 | 20200821 | 176326 | MASINTSHA CONSTRUCTION | Equipping of borehole at Mulati Village | 535 054,09 |
| 125 | 20200825 | 176354 | BUKUTA CONSTRUCTION | Makhushane Water Scheme | 1 545 313,96 |
| 126 | 20200828 | 174955 | SARATHI TRADING ENTERPRESE | Rural Household Sanitation (Greater Letaba LM) | 44 758,30 |
| 127 | 20200831 | 176391 | ELDOCRETE PTY LTD | Rural Household Sanitation (Ba- Phalaborwa LM) | 148 500,00 |
| 128 | 20200831 | 176390 | HWA ENGINEERS AND PROJECT | Mametja Sekororo RWS | 1 680 116,43 |

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| 129 | 20200831 | 176393 | MEGA WORKS TRADING ENTERPRISE | Construction of pipeline for borehole at Mulati Village | 451 385,22 |
| 130 | 20200831 | 176395 | LOKOLANG TRADING | Electrification & Construction of pipeline at Kgapane | 465 738,00 |
| 131 | 20200831 | 176397 | LOKOLANG TRADING | Electrification of borehole at Ga - Sekgopo Village | 340 280,72 |
| 132 | 20200831 | 176394 | MEGA WORKS TRADING ENTERPRISE | Electrification of borehole at Mulati Village | 279 000,00 |
| 133 | 20200831 | 176396 | LOKOLANG TRADING | Equipping of borehole at Sekgopo village | 468 143,10 |
| 134 | 20200831 | 176385 | LETTY AND SONS TRADING | Equipping of borehole Sedan Village | 265 544,22 |
| 135 | 20200903 | 176415 | BUKUTA CONSTRUCTION | Tours Bulk Water Scheme (Upgrading of Tours Water Treatment Plan) | 237 442,50 |
| 136 | 20200903 | 176447 | STONEFOUND ENGINEERING SOLUTIONS | Construction of sewer emergency Dam at Tshelang sewer Booster station | 234 521,76 |
| 137 | 20200903 | 176424 | HLEKHABO TRADING ENTERPRISE | Rural Household Sanitation (Greater Maruleng LM) | 1 212 060,24 |
| 138 | 20200903 | 176413 | BUKUTA CONSTRUCTION | Rural Household Sanitation (Greater Tzaneen LM) | 240 028,50 |
| 139 | 20200903 | 176438 | NKEMANKEMA TRADING ENTERPRISE | Rural Household Sanitation (Greater Tzaneen LM) | 58 039,20 |
| 140 | 20200903 | 176429 | MAMOMAMA TRADING (PTY) LTD | Thabina/Lenyenye_upgrading of Bulk Line | 446 165,38 |
| 141 | 20200903 | 176430 | SEKUNJALO PIPING SYSTEM | Thabina/Lenyenye_upgrading of Bulk Line | 615 156,62 |
| 142 | 20200903 | 176427 | LEBP CONSTRUCTION & PROJECTS CC | Kampersrus bulk Water Reticulation and Scortia Water Reticulation | 2 017 537,08 |
| 143 | 20200903 | 176428 | MAVIZO WATER | Kampersrus bulk Water Reticulation and Scortia Water Reticulation | 122 110,00 |
| 144 | 20200903 | 176437 | MTEMA MASHAO CONSULTING ENGINEERS | Mapikiri_Replacement and resizing of water storage tank and Pipes | 85 550,87 |
| 145 | 20200903 | 176441 | QUEEN LA SUZY | Construction of pipeline at Nwakhuani Village | 301 580,00 |
| 146 | 20200903 | 176406 | KING BEE TECHNOLOGY | Equipping of borehole at Mahowa Village | 530 129,88 |
| 147 | 20200903 | 176407 | KING BEE TECHNOLOGY | Equipping of borehole at Rakwadu Village | 530 129,88 |

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| 148 | 20200903 | 176459 | PHOKOYAKA TRD & PROJECTS | Equipping of borehole at rotterdam village | 536 615,17 |
| 149 | 20200903 | 176454 | MUDOTI AND MOHALE PTY LTD | Equipping of borehole Mahale Village | 498 680,00 |
| 150 | 20200904 | 176475 | HIGH PERFORMANCE TRADING | Upgrading of Nkambako WTW | 355 177,45 |
| 151 | 20200904 | 176472 | HWA ENGINEERS AND PROJECT | Mametja Sekororo RWS | 856 169,92 |
| 152 | 20200904 | 176462 | MELROSE CIVIL & BUILDING CONSTRUCT | Upgrading of Selwane Water Phase 2 | 784 782,61 |
| 153 | 20200904 | 176460 | RHULANI & XOLISWA TRADING CC | Thabina/Lenyenye_upgrading of Bulk Line | 390 920,42 |
| 154 | 20200904 | 176461 | RHULANI & XOLISWA TRADING CC | Thabina/Lenyenye_upgrading of Bulk Line | 195 544,80 |
| 155 | 20200904 | 176466 | CHESTERBURY TRADING & PROJECTS | Ritavi 2 Water Scheme | 893 096,21 |
| 156 | 20200908 | 176477 | ELDOCRETE PTY LTD | Rural Household Sanitation (Greater Tzaneen LM) | 148 500,00 |
| 157 | 20200908 | 176484 | SWISASEKILE TRADING ENTERPRISE | Upgrading of Nkambako WTW | 264 442,46 |
| 158 | 20200908 | 176485 | SWISASEKILE TRADING ENTERPRISE | Upgrading of Nkambako WTW | 338 348,78 |
| 159 | 20200908 | 176480 | SIZABANTU PIPING SYSTEMS | Upgrading of Selwane Water Phase 2 | 184 188,00 |
| 160 | 20200908 | 176481 | CHRYSELDA BUILDING CON | Upgrading of Selwane Water Phase 2 | 485 444,09 |
| 161 | 20200908 | 176478 | MAKOBATJA BUILDING CC | Lulekani/namakgale water scheme | 354 233,68 |
| 162 | 20200908 | 176483 | RATANANE CONSTRUCTION CC | Lulekani/namakgale water scheme | 2 336 238,00 |
| 163 | 20200908 | 176482 | MERETHING LAOUR HIRE & PROJECT | Maruleng LM Ground Water Augmentation | 63 298,32 |
| 164 | 20200908 | 176486 | MAFAMBABASILE TRADING ENT | Modjadji Water Scheme_Mponeng(COVID) | 483 678,45 |
| 165 | 20200911 | 176512 | MODJ PROJECTS (PTY)LTD | Refurbishment of kgapane waste water treatment | 330 051,63 |
| 166 | 20200911 | 176487 | MALAMBULE TRADING ENTERPRISE | Rural Household Sanitation (Ba- Phalaborwa LM) | 30 015,00 |
| 167 | 20200911 | 176525 | MVHETHE CIVILS | Rural Household Sanitation (Ba- Phalaborwa LM) | 308 035,04 |
| 168 | 20200911 | 176525 | MVHETHE CIVILS | Rural Household Sanitation (Ba- Phalaborwa LM) | 2 053 566,93 |

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| 169 | 20200911 | 176488 | LA MOSEKEDILE TRADING ENTERPRISE | Upgrading of Selwane Water Phase 2 | 874 818,00 |
| 170 | 20200911 | 176522 | SEEDI DEVELOPMENT PROJECTS | Upgrading of Selwane Water Phase 2 | 767 808,18 |
| 171 | 20200911 | 176492 | SELBY CONSTRUCTION | Thabina/Lenyenye_upgrading of Bulk Line | 1 640 009,47 |
| 172 | 20200911 | 176511 | NGWAKO A MALOA FARMING & PROJECTS | Lulekani/namakgale water scheme | 294 658,10 |
| 173 | 20200911 | 176521 | MOEPENG TRADNING CC | Makhushane Water Scheme | 964 039,47 |
| 174 | 20200911 | 176513 | MOGUPANE PTY LTD | Modjadji Water Scheme_Mponeng(COVID) | 413 342,60 |
| 175 | 20200911 | 176517 | NANDZU TRADE & GENERAL PROJECTS | Sekgosese Water Scheme | 1 768 654,56 |
| 176 | 20200911 | 176518 | SEKUNJALO PIPING SYSTEM | Sekgosese Water Scheme | 406 323,94 |
| 177 | 20200911 | 176519 | AFRICA PIPING SYSTEM | Sekgosese Water Scheme | 2 129 789,00 |
| 178 | 20200911 | 176526 | LOKOLANG TRADING | Construction of additional pipeline at Ga-Sekgopo | 465 738,00 |
| 179 | 20200911 | 176515 | NDZHAKA INVESTMENT | Equipping of borehole at Hoedspruit fire station | 538 025,60 |
| 180 | 20200911 | 176505 | MEGA WORKS TRADING ENTERPRISE | Equipping of borehole at Mulati Village | 387 861,74 |
| 181 | 20200911 | 176520 | XAKAMBETSE GROUP | Extension of pipeline at Khakhala Village | 576 097,00 |
| 182 | 20200917 | 176562 | ENDECON UBUNTU LIMPOPO(PTY)LTD | Upgrading of Phalaborwa Sewage Works | 31 134,05 |
| 183 | 20200917 | 176559 | CAPOTEX TRD ENTERPRISE | Makhushane Water Scheme | 1 584 652,40 |
| 184 | 20200917 | 176560 | STEWARTS & LLOYDS | Makhushane Water Scheme | 868 600,00 |
| 185 | 20200917 | 176565 | MOON & EARTH TRADING | Equipping of borehole at Morogolo Plant | 455 494,40 |
| 186 | 20200917 | 176540 | MINATLOU TRADING 66 | Equipping of borehole at Motjeteng Village | 540 000,00 |
| 187 | 20200917 | 176561 | mascon trading | Upgrading of Phalaborwa Sewage Station | 725 192,99 |
| 188 | 20200918 | 176570 | MASINTSHA CONSTRUCTION | Construction of pipeline at mafarana | 306 320,00 |

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| 189 | 20200918 | 176571 | FORSHAKEN CONSTRUCTION & PROJECTS | Equipping of borehole at Giyani Fire Station | 446 309,00 |
| 190 | 20200918 | 176569 | MASINTSHA CONSTRUCTION | Construction of pipeline at Thabina village | 248 508,00 |
| 191 | 20200922 | 176579 | VICKZOL TRADING SERVICES | Equipping of borehole at Rikhotso' village | 378 666,88 |
| 192 | 20200923 | 176605 | MABATIHAVI TRADING 43 | Refurbishment of Kampersrus Booster Pump Station(COVID) | 3 573 972,11 |
| 193 | 20200923 | 176583 | TORIDEX PTY LTD | Drilling and Equipping of borehole at Mohlaba Cross Village | 90 728,00 |
| 194 | 20200923 | 176620 | MATHARI 333USINESS ENTERPRISE | Drilling, equipping, provision of storage facilities and electrification of borehole at Giyani Satellite office | 1 732 526,96 |
| 195 | 20200923 | 176604 | MOON & EARTH TRADING | Equipping of borehole, provision of storage facilities & Construction of pipeline at Rhulani Village | 1 686 554,40 |
| 196 | 20200923 | 176597 | AMADWALA TRADING 373 CC | Equipping of borehole at Mulati Village | 393 547,83 |
| 197 | 20200923 | 176617 | NCEDA CONNECT | Construction of pipeline at xigoloza Village | 512 889,00 |
| 198 | 20200923 | 176619 | NCEDA CONNECT | Equipping of borehole at Xigoloza Village | 518 412,20 |
| 199 | 20200930 | 176645 | ELDOCRETE PTY LTD | Rural Household Sanitation (Greater Tzaneen LM) | 1 191 300,00 |
| 200 | 20200930 | 176681 | MERETHING LAOUR HIRE & PROJECT | Maruleng LM Ground Water Augmentation | 191 528,28 |
| 201 | 20200930 | 176643 | LETTY AND SONS TRADING | Equipping of borehole at Boshakge Village | 522 871,50 |
| 202 | 20200930 | 176644 | MHAVASI HOLDINGS | Equipping of borehole at Ga-Khanane Village | 522 871,50 |
| 203 | 20200930 | 176641 | LETHABO LA HLOLOM HOLDINGS | Equipping of borehole at Majakana Village | 511 470,40 |
| 204 | 20200930 | 176642 | MHAVASI HOLDINGS | Equipping of borehole at Rapitsi Village | 522 871,50 |
| 205 | Oct-20 | 176746 | Kgogongwe bricks maruleng | Claim 1 maruleng sanitation | 40 700,00 |
| 206 | Oct-20 | 176744 | Fishof 1331 cc maruleng s | Claim 1 maruleng sanitation | 178 963.90 |
| 207 | Oct-20 | 176729 | Eldocrete pty ltd marulen | Claim 1 maruleng sanitation | 1 400 750,00 |

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| 208 | Oct-20 | 176728 | Hlekhabo trading enterpri | Claim 1 maruleng sanitation | 992 640.73 |
| 209 | Oct-20 | 176745 | Eldocrete pty ltd marulen | Claim 1 maruleng sanitation | 148 500.00 |
| 210 | Nov-20 | 176819 | Hlekhabo trading enterpri | Claim 7 maruleng sanitation programme | 567 982.93 |
| 211 | Oct-20 | 176693 | Toridex pty ltd equipping | Equipping borehole maphala village | 483 747.00 |
| 212 | Oct-20 | 176694 | Toridex pty ltd equipping | Equipping borehole moime village | 528 984.00 |
| 213 | Oct-20 | 176764 | Masintsha construction eq | Equipping borehole mphakane village | 539 950.86 |
| 214 | Oct-20 | 176766 | Xxxm trading enterprise e | Equipping borehole mashishimale village | 539 653.00 |
| 215 | Oct-20 | 176767 | Hakula trading enterpris | Equipping borehole madeira village sekororo | 539 599.00 |
| 216 | Oct-20 | 176768 | Twin place trading &proje | Connecting pipelines in main office | 187 776.33 |
| 217 | Oct-20 | 176771 | Thusanani construction co | Construction pipeline siyandhani | 1 191 350.43 |
| 218 | Oct-20 | 176772 | Thusanani construction eq | Equipping borehole siyandhani | 429 353.04 |
| 219 | Oct-20 | 176765 | King bee technology equip | Equipping borehole botshakge village | 536 503.70 |
| 220 | Oct-20 | 176847 | Ngwana len trading & proj | Equipping borehole mninginisi | 539 816.00 |
| 211 | Oct-20 | 176776 | Mosekgo civil constructio | Electrification of boreholes siyandhani | 748 500.00 |
| 212 | Oct-20 | 176864 | Motsoalo civils electrifi | Electrification borehole xikukwani | 319 281.70 |
| 213 | Oct-20 | 176865 | Motsoalo civils electrifi | Electrification of borehole xikukwani | 375 043.40 |
| 214 | Oct-20 | 176867 | Mashales son construction | Equipping borehole makaba village | 538 902.50 |
| 215 | Oct-20 | 176860 | Fc humana trading equippi | Equipping borehole shamfana village | 528 948.20 |
| 216 | Oct-20 | 176868 | Justmat trading equipping | Equipping borehole molelane village 2 | 161 754.78 |
| 217 | Oct-20 | 176869 | Justmat trading equipping | Equipping borehole molelane village 1 | 466 086.09 |
| 218 | Oct-20 | 176870 | Justmat trading equipping | Equipping borehole molelane 2 | 467 413.04 |

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| 219 | Oct-20 | 176871 | Seboke business enterpris | Equipping borehole lulekani village | 2 130 113.91 |
| 220 | Oct-20 | 176872 | Xitshavani industrial sup | Equipping borehole thakgalane | 464 136.47 |
| 221 | Oct-20 | 176873 | Xitshavani industrial sup | Equipping borehole senwamokgope | 447 961.29 |
| 222 | Oct-20 | 176874 | Toridex pty ltd equipping | Equipping borehole topanama | 530 601.30 |
| 223 | Oct-20 | 176890 | Lord vavaja trading equip | Equipping borehole ndindani | 539 627.58 |
| 224 | Oct-20 | 176905 | Kabelo & kagiso trading & | Rehab of borehole mafarani | 382 151.01 |
| 225 | Oct-20 | 176906 | Kabelo & kagiso trading & | Electrification borehole mafarani | 208 440.00 |
| 226 | Nov-20 | 176759 | Mmatapa business enterpri | Equipping borehole mashishimale village | 538 031.00 |
| 227 | Nov-20 | 176760 | Mahlabakwena construction | Equipping borehole the oaks | 539 679.50 |
| 228 | Nov-20 | 176757 | Mmatapa business enterpri | Equipping borehole mashishimale village | 534 462.48 |
| 229 | Nov-20 | 176755 | Rhulani & xoliswa trading | Drilling borehole bonwani village | 93 428.00 |
| 230 | Nov-20 | 176756 | Bsk construction pty ltd | Equipping borehole blink water | 464 713.91 |
| 231 | Nov-20 | 176758 | Bsk construction pty ltd | Refurb borehole blink water | 434 034.50 |
| 232 | Nov-20 | 176769 | Swisasekile trading enter | Equipping borehole nkambako | 538 176.00 |
| 233 | Nov-20 | 176790 | Sekgeu trading equipping | Equipping borehole h08-3241 | 522 871.50 |
| 234 | Nov-20 | 176791 | Letty and sons trading eq | Equipping borehole tours dam | 642 471.50 |
| 235 | Nov-20 | 176801 | Mhavasi holdings connecti | Connection of pipeline gahlanane village | 349 700.00 |
| 236 | Nov-20 | 176851 | Nkumani multi projects eq | Equippingborehole maphalle viilage | 467 902.00 |
| 237 | Nov-20 | 176869 | Seboke business enterpris | Equipping borehole kgapane village | 405 392.17 |
| 238 | Oct-20 | 176776 | Eskom nkambako wtw | Nkambako wtw | 42 582.61 |
| 239 | Oct-20 | 176810 | La mosekedile trading sel | Claim 4 selwane water phase 2 | 418 621.50 |

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| 240 | Oct-20 | 176741 | Phatho global services th | Claim 1 thabina water scheme covid 19 | 104 509.89 |
| 241 | Oct-20 | 176907 | Selby construction thabin | Claim 6 thabina regional water scheme | 3 747 693.80 |
| 242 | Oct-20 | 176734 | Eternity star investment | Claim 12 sefotse ditshosini bulk water | 819 789.30 |
| 243 | Oct-20 | 176736 | Lebp construction & proje | Claim 5 kampersrus bulk water | 1 065 709.30 |
| 244 | Oct-20 | 176737 | Mavizo water kampersrus b | Claim 5 kampersrus bulk water | 62 025.84 |
| 245 | Nov-20 | 176722 | Mavizo water kampersrus b | Claim 6 kampersrus bulk water scheme | 239 644.22 |
| 246 | Nov-20 | 176978 | Hwa engineers and project | Claim 2 kampersrus bulk water | 362 832.34 |
| 247 | Oct-20 | 176731 | Bukuta construction makhu | Claim 5 makhushane water scheme | 278 026.40 |
| 248 | Nov-20 | 176773 | Sml projects pty ltd makh | Claim 6 makhushane water scheme | 631 128.49 |
| 249 | Oct-20 | 176812 | Nandzu trade & general pr | Claim 6 sekgosese regional bulk water | 3 299 501.63 |
| 250 | Oct-20 | 176813 | Sekunjalo piping system s | Claim 6 sekgosese regional water | 333 838.87 |
| 251 | Nov-20 | 176777 | Iconsult engineers sekgos | Claim 6 sekgosese regional bulk | 584 587.82 |
| 252 | Nov-20 | 176776 | Iconsult engineers sekgos | Claim 6 sekgosese regional bulk water | 530 376.21 |
| 253 | Nov-20 | 176780 | Sekunjalo piping system s | Claim 7 sekgosese regional bulk water | 368 089.70 |
| 254 | Nov-20 | 176771 | Iconsult engineers sekgos | Claim 5 sekgosese regional bulk water | 482 116.70 |
| 255 | Oct-20 | 176742 | Ndumikamandla trading rit | Claim 2 ritavi 2 water scheme | 327 183.60 |
| 256 | Oct-20 | 176809 | Gumela projects ritavi 2 | Claim 6 ritavi 2 water scheme | 1 138 964.87 |
| 257 | Nov-20 | 176977 | Diges ritavi 2 regional w | Claim 4 ritavi 2 regional water scheme | 173 674.23 |
| 258 | Nov-20 | 176718 | Hope land clean lulekani | Claim 3 lulekani water covid 19 | 315 080.51 |
| 259 | Oct-20 | 176778 | Soza mhlongo electrical l | Claim 1 lulekani water scheme | 2 269 561.95 |
| 260 | Oct-20 | 176740 | Red dot trading enterpris | Claim 2 sekgopo water supply covid 19 | 333 853.67 |

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| 261 | Oct-20 | 176743 | Xilaveko trading sekgopo | Claim 1 sekgopo water supply covid 19 | 453 780.00 |
| 262 | Oct-20 | 176777 | Red dot trading enterpris | Claim 3 sekgopo water supply covid 19 | 243 493.20 |
| 263 | Oct-20 | 176862 | Xilaveko trading sekgopo | Claim 2 sekgopo water supply covid 19 | 395 511.33 |
| 264 | Oct-20 | 176863 | Eskom sekgopo water suppl | Claim 4 sekgopo water supply | 80 753.26 |
| 265 | Nov-20 | 176821 | Xilaveko trading sekgopo | Claim 3 sekgopo covid 19 water supply | 221 103.60 |
| 266 | Nov-20 | 176982 | Modj projects(pty)ltd ref | Claim 3 refurb of kgapane water treatment works | 303 188.79 |
| 267 | Dec-20 | 177017 | Diges giyani sanitation p | Claim 5 giyani sanitation programme | 752 932.80 |
| 268 | Dec-20 | 177016 | Diges giyani sanitation p | Claim 1 giyani sanitation prgoramme | 689 411.31 |
| 269 | Dec-20 | 177511 | Diges giyani sanitation p | Claim 2 giyani sanitation programme | 545 369.35 |
| 270 | Dec-20 | 177556 | Eldocrete pty ltd giyani | Claim 1 giyani sanitation programme | 1 165 500.00 |
| 271 | Dec-20 | 177557 | Soza mhlongo electrical g | Claim 1 giyani sanitation | 251 347.50 |
| 272 | Dec-20 | 177558 | Eldocrete pty ltd giyani | Claim 1 giyani sanitattion programme | 1 165 500.00 |
| 273 | Dec-20 | 177563 | Tshidiso first class giya | Claim 1 giyani sanitation programme | 71 487.00 |
| 274 | Dec-20 | 177555 | Phem consulting giyani sa | Claim 1 giyani sanitation programme | 2 070.00 |
| 275 | Dec-20 | 177026 | Diges letaba sanitation p | Claim 1 letaba sanitation programme | 689 411.31 |
| 276 | Dec-20 | 177469 | Modika phillipina (moswob | Letaba sanitation mswobi | 13 730.00 |
| 277 | Dec-20 | 177514 | Eldocrete pty ltd letaba | Claim 1 letaba sanitation programme | 157 500.00 |
| 278 | Dec-20 | 177518 | Perrizin homes letaba san | Claim 1 letaba sanitation | 262 485.00 |
| 279 | Dec-20 | 177519 | Eldocrete pty ltd letaba | Claim 1 letaba sanitation | 1 165 500.00 |
| 280 | Dec-20 | 177522 | Xilepfu trading and proje | Claim 1letaba sanitation programme | 262 485.00 |
| 281 | Dec-20 | 177523 | Eldocrete pty ltd letaba | Claim 1 letaba sanitation programme | 1 165 500.00 |

| | | | | | |
|-----|--------|--------|---------------------------|-------------------------------------|--------------|
| 282 | Dec-20 | 177529 | Sigivo trading letaba san | Claim 1 letaba sanitation | 262 485.00 |
| 283 | Dec-20 | 177513 | Sehlabane multi projects | Claim 1 letaba sanitation pogramme | 233 410.72 |
| 284 | Dec-20 | 177533 | Makgalemele eric letaba s | Letaba sanitation mswobi | 10 740.00 |
| 285 | Dec-20 | 177539 | Moswatse mapula construct | Claim 1 letaba sanitation | 262 485.00 |
| 286 | Dec-20 | 177540 | Eldocrete pty ltd letaba | Claim 1 letaba sanitation programme | 1 165 500.00 |
| 287 | Dec-20 | 177549 | Rubies and pearls (pty)lt | Claim 1 letabab sanitation | 233 410.72 |
| 288 | Dec-20 | 177468 | Mabulana sphiwe(moswobi) | Letaba sanitation mswobi | 27 820 |
| 289 | Dec-20 | 177467 | Moseamedi pertunia(moswob | Letaba sanitation mswobi | 6 080 |
| 290 | Dec-20 | 177466 | Rahlaga lerato letaba san | Letaba sanitation | 4 300 |
| 291 | Dec-20 | 177465 | Selamolela mary letaba sa | Letaba sanitation mswobi | 22 850 |
| 292 | Dec-20 | 177464 | Malatji anna letaba sanit | Letaba sanitation mswobi | 196 800 |
| 293 | Dec-20 | 177463 | Ratlabala anikie letaba s | Letaba sanitation mswobi | 7 880 |
| 294 | Dec-20 | 177462 | Sepataka mokgadi (moswobi | Letaba sanitation mswobi | 4 000 |
| 295 | Dec-20 | 177461 | Maofira phetole (moswobi | Letaba sanitation mswobi | 4 000 |
| 296 | Dec-20 | 177460 | Makelaote katlego letaba | Letaba sanitation mswobi | 12 900 |
| 297 | Dec-20 | 177459 | Mohlago kheepe(moswobi) l | Letaba sanitation labourer (mswobi) | 7 840 |
| 298 | Dec-20 | 177458 | Mapula rathele(moswobi) l | Letaba sanitation labourer (mswobi) | 8 700 |
| 299 | Dec-20 | 177457 | Aloe bricks &pave letaba | Claim 7 letaba sanitation (moswobi) | 129 130.44 |
| 300 | Dec-20 | 177530 | Eldocrete pty ltd letaba | Claim 1 letaba sanitation programme | 1 165 500 |
| 301 | Dec-20 | 177502 | Eldocrete pty ltd letaba | Claim 1 letaba sanitation | 157 500 |
| 302 | Dec-20 | 177501 | Elohim holdings letaba sa | Claim 1 letaba sanitation | 233 410.72 |

| | | | | | |
|-----|--------|--------|---------------------------|--|------------|
| 303 | Dec-20 | 177497 | Mothobekhi virginia(moswo | Letaba sanitation mswobi | 21 860 |
| 304 | Dec-20 | 177487 | Eldocrete pty ltd letaba | Claim 1 letaba sanitation programme | 157 500 |
| 305 | Dec-20 | 177486 | Rapha holdings(pty)ltd le | Claim 1 letaba sanitation programme | 233 410.72 |
| 306 | Dec-20 | 177500 | Diges letaba sanitation | Claim 2 letaba sanitation programme | 811 923.35 |
| 307 | Dec-20 | 177472 | Moropene harry (moswobi) | Letaba sanitation mswobi | 8 890 |
| 308 | Dec-20 | 177471 | Raseala patrick (moswobi) | Letaba sanitation mswobi | 6 930 |
| 309 | Dec-20 | 177470 | Leshabane aron(moswobi) l | Letaba sanitation mswobi | 16 040 |
| 310 | Dec-20 | 177550 | Eldocrete pty ltd letaba | Claim 1 letaba sanitation programme | 157 500 |
| 311 | Dec-20 | 177013 | Diges tzaneen sanitation | Claim 1 tzaneen sanitation programme | 689 411.31 |
| 312 | Dec-20 | 177007 | Diges tzaneen sanitation | Claim 5 tzaneen sanitation programme | 887 419.88 |
| 313 | Dec-20 | 177524 | Baybol general trading tz | Claim 1 tzaneen sanitation programme | 251 347.5 |
| 314 | Dec-20 | 177554 | Eldocrete pty ltd tzaneen | Claim 2 tzaneen sanitation programme | 148 500 |
| 315 | Dec-20 | 177553 | Lhm holdings tzaneen sani | Claim 2 tzaneen sanitation programme | 16 013.8 |
| 316 | Dec-20 | 177525 | Eldocrete pty ltd tzaneen | Claim 1 tzaneen sanitation programme | 1 165 500 |
| 317 | Dec-20 | 177512 | Diges tzaneen sanitation | Claim 2 tzaneen sanitation programme | 467 517.50 |
| 318 | Dec-20 | 177028 | Perfect zone construction | Claim 1 maruleng sanitation programme. | 178 756.80 |
| 319 | Dec-20 | 177029 | Eldocrete pty ltd marulen | Claim 1 maruleng sanitation | 148 500 |
| 320 | Dec-20 | 177012 | Diges maruleng sanitation | Claim 1 maruleng sanitation | 689 411.31 |
| 321 | Dec-20 | 177018 | Diges maruleng sanitation | Claim 5 maruleng sanitation programme | 712 537.80 |
| 322 | Dec-20 | 177551 | Evely building enterprise | Claim 1 maruleng sanitation | 97 841.74 |
| 323 | Dec-20 | 177552 | Eldocrete pty ltd marulen | Claim 1 maruleng sanitation | 157 500 |

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|-----|--------|--------|----------------------------|--|--------------|
| 324 | Dec-20 | 177521 | Diges maruleng sanitation | Claim 2 maruleng sanitation programme | 488 954.35 |
| 325 | Nov-20 | 177000 | Bukuta construction namak | Namakgale sewr booster pump station water pipeline | 2 760 897.49 |
| 326 | Dec-20 | 177479 | Sml projects pty ltd senw | Claim 1 senwamokgope village /township sewer bulk line | 17 740.02 |
| 327 | Dec-20 | 177087 | Masintsha construction eq | Equipping borehle dzumeri village | 539 950.86 |
| 328 | Dec-20 | 177074 | Seboke business enterpris | Equipping borehole lulekani area | 2 130 113.91 |
| 328 | Dec-20 | 177089 | Merething laour hire & pr | Equipping borehole worcester | 147 161 |
| 330 | Dec-20 | 177090 | Merething laour hire & pr | Drilling borehole worcester | 101 248 |
| 331 | Dec-20 | 177091 | Merething laour hire & pr | Construction of pipeline worcester | 334 190 |
| 332 | Dec-20 | 177092 | Nkumani multi projects eq | Equipping borehole sehlacone | 469 102 |
| 333 | Dec-20 | 177093 | Mercy p trading services | Equipping borehole khutswane village | 456 053.04 |
| 334 | Dec-20 | 177094 | Maekus pty ltd equipping | Equipping borehole ga-phooko (setaseng) | 511 205 |
| 335 | Dec-20 | 177095 | Makoronya general trading | Equipping borehole gawula village | 468 652 |
| 336 | Dec-20 | 177096 | Mashales son construction | Equipping borehole makgaling | 513 905.2 |
| 337 | Dec-20 | 177097 | Versatex trading 469 (pty) | Equipping borehole nwamankena village | 467 572 |
| 338 | Dec-20 | 177099 | Elucidate trading enterpr | Refurb of borehole shawela a | 380 000 |
| 339 | Dec-20 | 177100 | Mhavasi holdings | Equipping borehole gandlanani village | 326 496 |
| 340 | Dec-20 | 177102 | Sunnay trading 240 cc | Equipping borehole sodoma village | 531 879 |
| 341 | Dec-20 | 177103 | Mmadintsi construction | Equipping borehole mushiyani village | 466 830 |
| 342 | Dec-20 | 177104 | Sunnay trading 240 cc | Equipping borehole babangu village | 54 2600 |
| 343 | Dec-20 | 177112 | Emillion construction | Equipping borehole mariveni b1 | 468 668.20 |
| 344 | Dec-20 | 177105 | Moribo wa africa trading | Equipping borehole | 469 160.07 |

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|-----|--------|----------|---------------------------|---|--------------|
| 345 | Dec-20 | 177106 | Moribo wa africa trading | Equipping borehole | 462 345.07 |
| 346 | Dec-20 | 177108 | Lemima construction drill | Equipping borehole sethagoni village | 122 744 |
| 347 | Dec-20 | 177141 | Mahlabakwena construction | Equipping borehole the oaks | 495000 |
| 348 | Dec-20 | 177228/1 | Ratanane construction cc | Drilling & equipping of 2 new boreholes at zava village - ggm | 235 828.97 |
| 349 | Dec-20 | 177309 | Justmat trading&project b | Drilling of borehole at nelson mandela | 467 197.39 |
| 350 | Dec-20 | 177325 | Mudoti and mohale pty ltd | Refurbishment of borehole at siyandani | 535 911 |
| 351 | Dec-20 | 177307 | Niquita projects (pty) lt | Development of a new borehole at malungane village | 539 737.9 |
| 352 | Dec-20 | 177336 | Dumi trading enterprise | Equipping borehole homu14b | 538 398.16 |
| 353 | Dec-20 | 177335 | Maekus pty ltd | Re-drilling of a new borehole h10-0611b ga-phooko | 511 205 |
| 354 | Dec-20 | 177333 | Makgetsi construction ent | Borehole at ndzengu ndzengu | 72 790 |
| 355 | Dec-20 | 177331 | Ntirimbyana trading | Development of borehole malungana village b | 529 692.90 |
| 356 | Dec-20 | 177328 | Makgetsi construction ent | Borehole at ndzengu ndzengu | 72 790 |
| 357 | Dec-20 | 177327 | Makgetsi construction ent | Drilling & equipping of borehole at ndzengu ndzegu | 458 169.50 |
| 358 | Dec-20 | 177326 | Mudoti and mohale pty ltd | Refurbishment of borehole h14-0871 at siyandani | 540 000 |
| 359 | Dec-20 | 177324 | Today's destiny trading b | Equipping of borehole h07-1947 at hlohlokwe village | 330 261.74 |
| 360 | Dec-20 | 177323 | Molekane wa batho trading | Drilling & equipping of borehole at homu 14b | 539 151.17 |
| 361 | Dec-20 | 177322 | Xakambetse group borehole | Electrification of borehole at vuhehli village | 950 365 |
| 362 | Dec-20 | 177310 | Merething laour hire & pr | Drilling of borehole at woster village | 40 600 |
| 363 | Dec-20 | 177311 | Mathari 333 business ente | Establishment of 4 new boreholes at nkowankowa village | 1 659 535.56 |
| 364 | Dec-20 | 177312 | Mashales son construction | Development of borehole at bonn village | 538 902.5 |
| 365 | Dec-20 | 177313 | Fc humana trading borehol | Development of a new borehole at shamfana | 528 984.20 |

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|-----|--------|--------|---------------------------|--|--------------|
| 366 | Dec-20 | 177314 | Niquita projects (pty) lt | Borehole at malungana village | 345 200 |
| 367 | Dec-20 | 177316 | Shai projects general tra | Equipping borehole matsotsosela village | 538 295.11 |
| 368 | Dec-20 | 177317 | Fc humana trading borehol | Development of new borehole at shamfana village | 557 830 |
| 369 | Dec-20 | 177320 | Moribo wa africa trading | Drilling & equipping of borehole at topanama | 458 840.80 |
| 370 | Dec-20 | 177321 | Moribo wa africa trading | Drilling & equipping of borehole at burgersdorp | 469 448.20 |
| 371 | Dec-20 | 177308 | Mathari 333 business ente | Establishment of a new borehole at tours village | 3 085 197.56 |
| 372 | Dec-20 | 177441 | Masintsha construction co | Construction pipeline mphagani village | 336 300 |
| 373 | Dec-20 | 177439 | Moilalehlaka investment b | Electrification of borehole at kurhula village | 467 702.05 |
| 374 | Dec-20 | 177438 | Kasman trading and projec | Equipping borehole mninginisi village | 539 807.03 |
| 375 | Dec-20 | 177452 | Mhavasi holdings borehole | Electrification of borehole at gahlanane | 349 700 |
| 376 | Dec-20 | 177454 | Shingwenyani trading & pr | Equipping of borehole at tzaneen industrial | 300 000 |
| 377 | Dec-20 | 177453 | Cnp trading enterprise (p | Equipping borehole mothobeki village | 545 023.91 |
| 378 | Dec-20 | 177445 | Phem consulting equipping | Equipping boreholes to feed tours water treatment plant | 1 271 513.5 |
| 379 | Dec-20 | 177446 | Letty and sons trading bo | Electrification of borehole h07-1475 at rapitsi village | 349 700 |
| 380 | Dec-20 | 177447 | Motshakedi construction b | Drilling & equipping of borehole at nondweni | 4686 68.20 |
| 381 | Dec-20 | 177451 | Toridex pty ltd borehole | Drilling & equipping of borehole at nyaghelani | 528 984.20 |
| 382 | Dec-20 | 177448 | Swisasekile trading enter | Drilling; testing & equipping of borehole gawula village | 538 176 |
| 383 | Dec-20 | 177444 | Lemima construction boreh | Borehole at modjadji, sethagoni & majakaneng | 405 045.68 |
| 384 | Dec-20 | 177450 | Moraba d & s trading equi | Equipping borehole myakayaka village | 536 262 |
| 385 | Dec-20 | 177449 | Motsoalo civils borehole | Drilling & equipping of borehole at mamaila village | 467 097.27 |
| 386 | Dec-20 | 177614 | Ntirimbyana trading equip | Equipping borehole malungane b village | 484467.90 |

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|-----|--------|--------|---------------------------|--|------------|
| 387 | Dec-20 | 177608 | Ntirimbyana trading equip | Equipping borehole malungane b village | 407 485 |
| 388 | Dec-20 | 177607 | Ntirimbyana trading conne | Electricity connection to borehole malungane b village | 348 400 |
| 389 | Dec-20 | 177603 | Mathari 333 business ente | Construction of pipeline nkowankowa | 3 910 530 |
| 390 | Dec-20 | 177584 | Sassy trading equipping b | Equipping borehole xikukwane village | 463 500.02 |
| 391 | Dec-20 | 177581 | Mavutani construcion equi | Equipping borehole engwe park | 539 840.5 |
| 392 | Dec-20 | 177578 | Shingwenyani trading & pr | Equipping borehole tzn industrial | 282 761.78 |
| 393 | Dec-20 | 177580 | Ngwana len trading & proj | Supply of storage tanks mninginisi village | 97 867.74 |
| 394 | Dec-20 | 177577 | Moesedi trading and proje | Equipping borehole tzaneen industrial | 291 809.18 |
| 395 | Dec-20 | 177575 | Soza mhlongo electrical e | Equipping borehole kwamirimi village | 496 789.65 |
| 396 | Dec-20 | 177574 | Faloes trading equipping | Equipping borehole nwamitwa village | 458 583.18 |
| 397 | Dec-20 | 177573 | Moraba d & s trading equi | Equipping borehole myakayaka village | 533 907.50 |
| 398 | Dec-20 | 177572 | Moesedi trading and proje | Equipping borehole thabina water plant | 455 232.50 |
| 399 | Dec-20 | 177571 | Versatex trading 469 (pty | Equipping borehole nwamankena village | 467 5720 |
| 400 | Dec-20 | 177625 | Mosekgo civil constructio | Equipping borehole siyandhani | 417 598.26 |
| 401 | Dec-20 | 177622 | Sekgeu trading constructi | Construction of pipeline tours | 256 700 |
| 402 | Dec-20 | 177618 | Tlastry supply&projects e | Equipping borehole dingamazi | 530 627.5 |
| 403 | Dec-20 | 177624 | Today's destiny trading c | Construction of pipeline hlohlokwe | 492 584.35 |
| 404 | Dec-20 | 177623 | Thusanani construction eq | Equipping borehole siyandhani | 401 607.83 |
| 405 | Dec-20 | 177620 | Toridex pty ltd equipping | Equipping borehole thabina | 528 984.2 |
| 406 | Dec-20 | 177621 | Letty and sons trading co | Construction of pipeline tours | 256 700.00 |
| 407 | Dec-20 | 177629 | Ketjun holdings equipping | Equipping borehole gandlanani village | 538 564.2 |

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|-----|--------|--------|---------------------------|--|--------------|
| 408 | Dec-20 | 177227 | High performance trading | Claim 1 nkamabko wtw | 183 381.2 |
| 409 | Dec-20 | 177008 | La mosekedile trading sel | Claim 5 selwane water phase 2 | 355 311.59 |
| 410 | Dec-20 | 177532 | Sizeya consulting enginee | Claim 3 selwane water phase 2 | 315 875.5 |
| 411 | Dec-20 | 177534 | La mosekedile trading sel | Claim 6 selwane water phase 2 | 762 382.9 |
| 412 | Dec-20 | 177485 | Tangos consultants cc tha | Claim 5 thabina regional water scheme | 1 631 042.15 |
| 413 | Dec-20 | 177493 | Selby construction thabin | Claim 7 thabina regional bulk water supply | 1 695 096.00 |
| 414 | Dec-20 | 177499 | Tangos consultants cc tha | Claim 1 thabina regional water | 972 174.00 |
| 415 | Dec-20 | 177059 | Phokoyaka trd & projects | Claim 1 sefotse ditshosini bulk water | 417 125.86 |
| 416 | Dec-20 | 177058 | Phokoyaka trd & projects | Claim 2 sefotse ditshosini bulk water | 161 427.6 |
| 417 | Dec-20 | 177060 | Phokoyaka trd & projects | Claim 3 sefotse ditshosini bulk water | 419 608.66 |
| 418 | Dec-20 | 177583 | Mokhwalong trading enterp | Claim 16 sefotse ditshosini bulk water | 449 340.00 |
| 419 | Dec-20 | 177582 | Seedi development project | Claim 16 sefotse ditshosini bulk water | 284 079.79 |
| 420 | Dec-20 | 177494 | Eternity star investment | Claim 13 sefotse to ditshosini bulk water supply | 785 087.17 |
| 421 | Dec-20 | 177495 | Waterworks engineering se | Claim 13 sefotse to ditshosini bulk water supply | 286 047.83 |
| 422 | Dec-20 | 177021 | Hwa engineers and project | Claim 4 kampersrus bulk water scheme | 520 518.23 |
| 423 | Dec-20 | 177022 | Lebp construction & proje | Claim 7 kampersrus bulk water scheme | 993 203.01 |
| 424 | Dec-20 | 177509 | Makasana construction cc | Claim 12 kampersrus bulk water supply | 1 088 172.08 |
| 425 | Dec-20 | 177507 | Mvevhe civils kampersrus | Claim 4 kampersrus bulk water scheme | 1 157 034.78 |
| 426 | Dec-20 | 177491 | Hwa engineers and project | Claim 5 kampersrus bulk water supply | 188 772.86 |
| 427 | Dec-20 | 177510 | Puricare kampersrus bulk | Claim 12 kampersrus bulk water supply | 142 197.5 |
| 428 | Dec-20 | 177010 | Lokolang trading upgradin | Claim 7 middle letaba refurbishment leataba wtw | 1 214 479.84 |

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|-----|--------|--------|---------------------------|--|--------------|
| 429 | Dec-20 | 177520 | Mafumu consulting pty ltd | Claim 2 middle letaba water | 692 651.71 |
| 430 | Dec-20 | 177561 | Mafumu consulting pty ltd | Claim 3 middle letaba water | 460 424.86 |
| 431 | Dec-20 | 177025 | Moepeng tradning cc makhu | Claim 7 makhushane water scheme | 3 126 255.14 |
| 432 | Dec-20 | 177015 | Sml projects makhushane w | Claim 6 makhushane water scheme | 378 652.74 |
| 433 | Dec-20 | 177023 | Moswatse mapula construct | Claim 7 makhushane water scheme | 577 078.77 |
| 434 | Dec-20 | 177024 | Sml projects makhushane w | Claim 7 makhushane water scheme | 219 643.04 |
| 435 | Dec-20 | 177020 | Moepeng tradning cc makhu | Claim 6 makhushane water scheme | 617 211.49 |
| 436 | Dec-20 | 177484 | Sml projects pty ltd makh | Claim 7 makhushane water scheme | 136 080.00 |
| 437 | Dec-20 | 177490 | Sml projects pty ltd makh | Claim 8 makhushane water scheme | 235 921.12 |
| 438 | Dec-20 | 177508 | Moswatse mapula construct | Claim 8 makhushane water scheme | 765 795.00 |
| 439 | Dec-20 | 177019 | Nandzu trade & general pr | Claim 8 sekgosese regional bulk water scheme | 2 060 378.86 |
| 440 | Dec-20 | 177009 | Iconsult engineers sekgos | Claim 1 sekgosese regional bulk water | 534 380.36 |
| 441 | Dec-20 | 177220 | Iconsult engineers sekgos | Claim 4 sekgosese regional bulk water scheme | 242 740.71 |
| 442 | Dec-20 | 177221 | Iconsult engineers sekgos | Claim 6 sekgosese bulk water scheme | 197 204.2 |
| 443 | Dec-20 | 177222 | Iconsult engineers sekgos | Claim 8 sekgosese regional bulk water scheme | 165 557.93 |
| 444 | Dec-20 | 177505 | Bukuta construction sekgo | Claim 7 sekgosese regional bulk water | 1 032 340.75 |
| 445 | Dec-20 | 177506 | Zarastep civil sekgosese | Claim 7 sekgosese bulk water supply | 550 000.00 |
| 446 | Dec-20 | 177517 | Iconsult engineers sekgos | Claim 9 sekgosese bulk water scheme | 253 949.30 |
| 447 | Dec-20 | 177488 | Iconsult engineers sekgos | Claim 7 sekgosese regional bulk water | 253 820.00 |
| 448 | Dec-20 | 177496 | Iconsult engineers sekgos | Claim 9 sekgosese water scheme | 253 820.00 |
| 449 | Dec-20 | 177492 | Gumela projects ritavi 2 | Claim 7 ritavi 2 regional water scheme | 839446.7 |

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|-----|--------------|----------|----------------------------|---|-----------------------|
| 450 | Dec-20 | 177526 | Diges ritavi 2 regional b | Claim 5 ritavi 2 regional bulk water sply | 623851.31 |
| 451 | Dec-20 | 177531 | Aes consulting giyani pip | Claim 1 giyani pipeline c & d makhuva | 358071.62 |
| 452 | Dec-20 | 177527 | Conceptual engineering cc | Claim 1 bolobedu moshate water supply | 52 532.58 |
| 453 | Dec-20 | 177225/1 | Makobatja building cc | Claim 2 tours water reticulation | 68 284.13 |
| 454 | Dec-20 | 177226 | Maekus pty ltd | Claim 1 tours water reticulation covid 19 | 184 746.96 |
| 455 | Dec-20 | 177370 | Hlhc (pty) ltd | Claim 1 tours water covid 19 | 869 485.33 |
| 456 | Dec-20 | 177498 | Tangos consultants cc | Claim 1 tours ater scheme | 520 000.05 |
| 457 | Dec-20 | 177061 | Red dot trading enterprise | Claim 4 sekgopo water supply covid 19 | 276 879.87 |
| 458 | Dec-20 | 177392 | Mogupane pty ltd | Sekgopo water supply covid 19 | 568 844.73 |
| 459 | Dec-20 | 177062 | Ttr infrastructure modjad | Claim 1 modjadji water supply scheme | 560 362.50 |
| 460 | Dec-20 | 177504 | Good example trading | Claim 1 lephephane water reticulation | 2 453 844.24 |
| 461 | Dec-20 | 177516 | Lebp construction & proje | Claim 1 lephephane water reticulation | 1 143 315.00 |
| 462 | Dec-20 | 177230 | Frontnovators pty ltd ref | Claim 2 refurb of kgapane | 253 131.12 |
| 463 | Dec-20 | 177585 | Justmat trading | Refurb of kgapane waste water plant | 2 434 148.75 |
| | Total | | | | 293 164 354.11 |

3. ASSET DISPOSAL ANALYSIS REPORT:

This section of the report relates to the asset disposals (quantity and rand value) that occurred during the past quarter for all disposal transactions by means of a transfer, donation, and tender or competitive sale process.

| THRESHOLD– ASSET DISPOSED | QUANTITY | VALUE | |
|--|----------|-------|--|
| Asset Disposals through Transfers | N/A | 0 | |
| Asset Disposals through Donations | N/A | 0 | |
| Asset Disposals through Tender or Sale Process | N/A | 0 | |
| TOTAL TRANSACTION VALUE (Including VAT) | | | |

3.1.1 Inventory Management

- ✚ System used to record inventory movement.

The municipality uses manual system to record inventory movements.

- ✚ Number of stores in use and their location.

The municipality has 6 stores and 1 stationery stores at the main offices.

Nsami Stores

Phalaborwa Stores

Maruleng Stores

Letaba Stores

Maruleng Stores

- ✚ Frequency of the inventory count.

The municipality conduct inventory count on half yearly basis.

3.1.2 Suspense and or Control Account Management

There is no suspense account.

3.1.3 Revenue Management *(MFMA, section 64)*

1. REVENUE BILLED FROM SERVICES CHARGES

| Description | Original Budget | Adjustment Budget | December 2020 Billing | YTD Billing | % YTD Billing | % YTD Target |
|---------------|--------------------|--------------------|--------------------------|----------------------|---------------|--------------|
| Water | 157 239 604 | 190 311 837 | 1 728 959.06 | 26 814 143.35 | 17.05 | 100 |
| Sewer | 30 400 264 | 36 118 039 | 564 284.22 | 2 274 972.18 | 7.48 | 100 |
| TOTALS | 187 639 868 | 226 429 876 | 2 293 243.28 | 29 089 115.53 | 15.50 | 100 |

The total billing for both water and sewer is above the total budget respectively. This was due the following factors:

- Estimated billing amounts used on the account that were not accessible for meter readers.

The district, together with local municipalities have put the following measures in place to correct the situation going forward:

- Appointment of administrators to be placed at the local municipalities to work close with transactions,

- Implementation of a project for separation of water and sanitation transactions in the Local Municipalities.

Note: That this is only accounting treatment to the District as a water service authority, the local municipalities are not transferring money collected from consumers.

2. REVENUE COLLECTED FROM SERVICES CHARGES

| Description | Original Budget | Adjustment Budget | December 2020 Receipts | YTD receipt | %YTD Receipt Per Billing | % YTD Receipt Per Budget |
|--------------|--------------------|--------------------|------------------------|----------------------|--------------------------|--------------------------|
| Water | 157 239 604 | 190 311 837 | 1 579 547.71 | 16 212 637.59 | 60.43 | 10.31 |
| Sewer | 30 400 264 | 36 118 039 | 619 224.60 | 999 232.21 | 43.92 | 3.29 |
| TOTAL | 187 639 868 | 226 429 876 | 2 198 772.31 | 17 211 869.88 | 59.17 | 9.17 |

The total collection for both water and sewer is at 33.42% for the second quarter. This was due the following factors:

- Low collection of revenue.
- Non-payment of accounts by consumers in townships within the district.
- Non-implementation of credit and debt control policy.

- Non-implementation of water services provider agreements with local municipalities.

The district, together with local municipalities have put the following measures in place to correct the situation going forward:

- Implementation of a project for separation of water and sanitation transactions in the Local Municipalities.

UNATHORISED, IRREGULAR, FRUITLESS AND WASTEFUL EXPENDITURE

 **List of all such expenditure** identified during the period under review

Irregular Expenditure

| | Contractor | Project Name | Financial Year identified | Non-Compliance with SCM | Who identified the non-compliance | Irregular Expenditure incurred in current year |
|--|-------------------|---------------------|----------------------------------|--------------------------------|--|---|
|--|-------------------|---------------------|----------------------------------|--------------------------------|--|---|

| Date | | | | | between AG and SCM department | |
|------------|---------------------------|----------------------------|-------|--|-------------------------------|------------|
| 31/07/2020 | MAEMO SECURITY SERVICES S | SECURITY SERVICES RENDERED | 18-19 | Functionality criteria drafted in an exclusionary manner | AGSA | 436 580,48 |
| 31/07/2020 | BRAVO SPAN 90 SECURITY CC | SECURITY SERVICES RENDERED | 18-19 | Functionality criteria drafted in an exclusionary manner | AGSA | 54 572,56 |
| 31/07/2020 | BRAVO SPAN 90 SECURITY CC | SECURITY SERVICES RENDERED | 18-19 | Functionality criteria drafted in an exclusionary manner | AGSA | 955 019,80 |
| 31/07/2020 | MUFHATUTSHEDZWA PROTECTIO | SECURITY SERVICES RENDERED | 18-19 | Functionality criteria drafted in an exclusionary manner | AGSA | 764 015,84 |
| 31/07/2020 | MAEMO SECURITY SERVICES S | SECURITY SERVICES RENDERED | 18-19 | Functionality criteria drafted in an exclusionary manner | AGSA | 54 572,56 |
| 31/07/2020 | MAEMO SECURITY SERVICES S | SECURITY SERVICES RENDERED | 18-19 | Functionality criteria drafted in an exclusionary manner | AGSA | 95 501,98 |
| 31/07/2020 | COLLINS SEBOLA FINANCIAL | SECURITY SERVICES RENDERED | 18-19 | Functionality criteria drafted in an exclusionary manner | AGSA | 54 572,56 |
| 31/07/2020 | COLLINS SEBOLA FINANCIAL | SECURITY SERVICES RENDERED | 18-19 | Functionality criteria drafted in an exclusionary manner | AGSA | 491 153,04 |
| 31/07/2020 | MATOME & MOLOTO PROTECTIO | SECURITY SERVICES RENDERED | 18-19 | Functionality criteria drafted in an exclusionary manner | AGSA | 403 362,40 |
| 31/07/2020 | HLIMBYI TRD ENTERPRISE SE | SECURITY SERVICES RENDERED | 18-19 | Functionality criteria drafted in an exclusionary manner | AGSA | 218 027,97 |
| 31/08/2020 | MAEMO SECURITY SERVICES S | SECURITY SERVICES RENDERED | 18-19 | Functionality criteria drafted in an exclusionary manner | AGSA | 436 580,48 |

| | | | | | | |
|------------|---------------------------|----------------------------|-------|--|------|--------------|
| 31/08/2020 | MAEMO SECURITY SERVICES S | SECURITY SERVICES RENDERED | 18-19 | Functionality criteria drafted in an exclusionary manner | AGSA | 54 572,56 |
| 31/08/2020 | MAEMO SECURITY SERVICES S | SECURITY SERVICES RENDERED | 18-19 | Functionality criteria drafted in an exclusionary manner | AGSA | 95 501,98 |
| 31/08/2020 | COLLINS SEBOLA FINANCIAL | SECURITY SERVICES RENDERED | 18-19 | Functionality criteria drafted in an exclusionary manner | AGSA | 491 153,04 |
| 31/08/2020 | COLLINS SEBOLA FINANCIAL | SECURITY SERVICES RENDERED | 18-19 | Functionality criteria drafted in an exclusionary manner | AGSA | 54 572,56 |
| 31/08/2020 | HLIMBYI TRD ENTERPRISE SE | SECURITY SERVICES RENDERED | 18-19 | Functionality criteria drafted in an exclusionary manner | AGSA | 218 027,97 |
| 31/08/2020 | MUFHATUTSHEDZWA PROTECTIO | SECURITY SERVICES RENDERED | 18-19 | Functionality criteria drafted in an exclusionary manner | AGSA | 764 015,84 |
| 31/08/2020 | BRAVO SPAN 90 SECURITY CC | SECURITY SERVICES RENDERED | 18-19 | Functionality criteria drafted in an exclusionary manner | AGSA | 955 019,80 |
| 31/08/2020 | BRAVO SPAN 90 SECURITY CC | SECURITY SERVICES RENDERED | 18-19 | Functionality criteria drafted in an exclusionary manner | AGSA | 54 572,56 |
| 31/08/2020 | MATOME & MOLOTO PROTECTIO | SECURITY SERVICES RENDERED | 18-19 | Functionality criteria drafted in an exclusionary manner | AGSA | 463 866,76 |
| 30/09/2020 | MAEMO SECURITY SERVICES S | SECURITY SERVICES RENDERED | 18-19 | Functionality criteria drafted in an exclusionary manner | AGSA | 641 227,57 |
| 30/09/2020 | BRAVO SPAN 90 SECURITY CC | SECURITY SERVICES RENDERED | 18-19 | Functionality criteria drafted in an exclusionary manner | AGSA | 1 009 592,36 |
| 30/09/2020 | HLIMBYI TRD ENTERPRISE SE | SECURITY SERVICES RENDERED | 18-19 | Functionality criteria drafted in an exclusionary manner | AGSA | 218 027,97 |

| | | | | | | |
|------------|------------------------------|-------------------------------|-------|---|------|------------|
| 30/09/2020 | COLLINS SEBOLA FINANCIAL | SECURITY SERVICES RENDERED | 18-19 | Functionality criteria drafted in an exclusionary manner | AGSA | 545 725,60 |
| 30/09/2020 | MATOME & MOLOTO PROTECTIO | SECURITY SERVICES RENDERED | 18-19 | Functionality criteria drafted in an exclusionary manner | AGSA | 463 866,76 |

Total

9 993 703,00

Unauthorised Expenditure

✚ There is no unauthorised expenditure in the second quarter.

Fruitless and Wasteful Expenditure

| DESCRIPTION | SUPPLIER | AMOUNT |
|---|----------|----------|
| Interest Paid to Eskom for late payment of Invoices | Eskom | 2 811.49 |
| Interest Paid to Eskom for late payment of Invoices | Eskom | 1 981.92 |
| Interest Paid to Eskom for late payment of Invoices | Eskom | 10.64 |
| Interest Paid to Eskom for late payment of Invoices | Eskom | 0.27 |
| Interest Paid to Eskom for late payment of Invoices | Eskom | 540.35 |
| Interest Paid to Eskom for late payment of Invoices | Eskom | 22.26 |
| Interest Paid to Eskom for late payment of Invoices | Eskom | 23.74 |

| | | |
|---|------------------------------|--------|
| Interest Paid to Eskom for late payment of Invoices | Eskom | 22.92 |
| Interest Paid to Eskom for late payment of Invoices | Eskom | 13.19 |
| Interest Paid to Eskom for late payment of Invoices | Eskom | 17.86 |
| Interest Paid to Eskom for late payment of Invoices | Eskom | 22.34 |
| Interest Paid to Eskom for late payment of Invoices | Eskom | 91.42 |
| Interest Paid to Eskom for late payment of Invoices | Eskom | 2.20 |
| Interest Paid to Eskom for late payment of Invoices | Eskom | 112.50 |
| Interest Paid to Eskom for late payment of Invoices | Eskom | 35.39 |
| Interest Paid to Eskom for late payment of Invoices | Eskom | 82.68 |
| Interest Paid to Eskom for late payment of Invoices | Eskom | 31.90 |
| Interest Paid to Eskom for late payment of Invoices | Eskom | 40.68 |
| Interest Paid to Eskom for late payment of Invoices | Eskom | 39.99 |
| Interest Paid to Eskom for late payment of Invoices | Eskom | 25.49 |
| Interest Paid to Eskom for late payment of Invoices | Eskom | 13.06 |
| Interest Paid to Eskom for late payment of Invoices | Eskom | 52.91 |
| Interest Paid to Eskom for late payment of Invoices | Eskom | 37.17 |
| Interest Paid to Eskom for late payment of Invoices | Eskom | 24.73 |
| Interest Paid to Eskom for late payment of Invoices | Eskom | 430.63 |
| Interest Paid to JMPF late payment of Invoices | Joint Municipal Pension Fund | 144.68 |

| | | | |
|---|---|-----------|----------------------|
| Interest paid to Sars | SARS | 74 402.26 | |
| Interest Paid to Eskom for late payment of Invoices | Eskom | 136.86 | |
| Interest Paid to Eskom for late payment of Invoices | Eskom | 373.55 | |
| | Interest Paid to Eskom for late payment of Invoices | Eskom | 19.43 |
| | Interest Paid to Eskom for late payment of Invoices | Eskom | 1 411.40 |
| | Interest Paid to Eskom for late payment of Invoices | Eskom | 5 884.29 |
| Total | | | 88 860.20 |

END OF REPORT