

MOPANI DISTRICT MUNICIPALITY



SEC 52 REPORT

2022-2023

2ND QUARTER PERFORMANCE REPORT

(OCTOBER - DECEMBER)

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“To be the Food Basket of Southern Africa and the Tourism Destination of Choice”

LEGISLATION

The development, implementation and monitoring of the Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, “the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA.”

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that “the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Mayor, Councillors, Municipal Manager, Senior Managers and community.”

The purpose of the SDBIP is to monitor the execution of the IDP and budget, performance of senior management and achievement of the strategic objectives with the Key Performance Indicators set by Council in the IDP. It enables the Municipal Manager to monitor the performance of Senior Managers, the Mayor to monitor the performance of the Municipal Manager, and for the community to monitor the performance of the municipality.

According to the Municipal Finance Act (MFMA) the definition of a SDBIP is: ‘a detailed plan approved by the Mayor of a municipality in terms of section 53

(1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must
(2) indicate-

(a) projections for each month of-

(i) revenue to be collected, by source; and

(ii) operational and capital expenditure, by vote;

(b) Service delivery targets and performance indicators for each quarter’

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Executive Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions, in terms of MFMA Circular 13, as minimum requirements that must form part of the SDBIP are applicable to the Mopani District Municipality:

1. Monthly projections of revenue to be collected by source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote¹
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Detailed capital works plan over three years

1. METHODOLOGY AND CONTENT

The methodology followed by the municipality in the development of the SDBIP is in line with the Logic Model methodology proposed by National Treasury as contained in the Framework for Managing Programme Performance Information [1](FMPPI) that was published in May 2007. The accompanying figure as an extract from the FMPPI is hereby indicated.

The Logic Model was followed whereby desired impacts were identified for each strategic objective with measurements and targets contributing to the achievement of those impacts. This was followed by the identification of programmes and associated outcomes and measurements and targets contributing to the achievement of those outcomes

SUMMARY OF KPAs, GOALS AND STRATEGIC OBJECTIVES

KPA	GOAL	STRATEGIC OBJECTIVE
Municipal Transformation and Organisational Development	Efficient, effective and capable workforce	To inculcate entrepreneurial and intellectual capabilities.
	A learning institution	To strengthen record keeping & knowledge management
Basic Service Delivery	Sustainable infrastructure development and maintenance	To accelerate sustainable infrastructure and maintenance in all sectors of development.
	Clean, safe and hygienic environment, water and sanitation services.	To have integrated infrastructure development.
	Safe, healthy living environment	To improve community safety, health and social well-being
Local Economic Development	Growing economy (through agriculture, mining, tourism and manufacturing).	To promote economic sectors of the District
Spatial Rationale	Sustainable, optimal, harmonious and integrated land development	To have efficient, effective, economic and integrated use of land space.
Financial Viability	Reduced financial dependency and provision of sound financial management	To increase revenue generation and implement financial control systems
Good Governance and Public Participation	Democratic society and sound governance	To promote democracy and sound governance

SERVICE DELIVERY PERFORMANCE SUMMARY 2022/23 SECOND QUARTER PERFORMANCE REPORT

The table and graph below illustrates service delivery performance of Mopani District Municipality against the National Key Performance Areas (NKPAs)

KPA's Performance Indicators	No. of Applicable Indicators	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	11	8	3	72%
Basic Service Delivery	2	1	1	50%
Local Economic Development	5	5	0	100%
Municipal Finance Management Viability	17	8	9	47%
Spatial Rationale	3	3	0	100%
Good Governance and Public Participation	25	19	6	76%
	63	44	19	70%
Overall % = 70%				
KPA's Projects	No. of Applicable Indicators	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	6	6	0	100%
Basic Service Delivery	21	16	5	76%
Local Economic Development	0	0	0	0%
Municipal Finance Management Viability	0	0	0	0%
Spatial Rationale	0	0	0	0%
Good Governance and Public Participation	0	0	0	0%
	27	22	5	81%
Overall % = 81%				
KPA's Performance Indicators and Projects	No. of Applicable Indicators including projects	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Development	17	14	3	82%
Basic Service Delivery	23	17	6	74%
Local Economic Development	5	5	0	100%
Municipal Finance Management Viability	17	8	9	47%
Spatial Rationale	3	3	0	100%
Good Governance and Public Participation	25	19	6	76%
	90	66	24	73%
Overall % = 73%				

The 27% under performance was due to poor revenue collection (municipalities not transferring as per the WSP agreement), Audit committee resolutions not being resolved. Delay in appointing service provider which resulted in the municipality not complying in terms of the 45% MIG spent by December. The municipality spent a low of 17% and 10% on MIG and WSIG respectively. This has a negative impact on budget allocated for service delivery, which may lead to the conditional grant being re-allocated and reduced for the municipality. In terms of Governance, the municipality have outstanding disciplinary cases that are not resolved and date back to the three financial years.

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	KPA or SO	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2022)	Annual Target (30/06/2023)	Budget 2022/23	2nd Quarter Target (1 Oct-31 Dec 2022)	2nd Quarter Actual Performance	Challenges	Corrective Measures	Results	KPI Owner	Evidence required
KPA 1: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT																		
KEY PERFORMANCE INDICATORS																		
OUTCOME NINE (OUTPUT 1: IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT, OUTPUT 4: ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOMES)																		
	TLMTO_D_01	M_140	To promote democracy and sound governance	To inculcate entrepreneurial and intellectual capabilities	Human Resource Management	To ensure that the reviewed organizational structure is approved by council by 30 May 2023	Council approve the Organisational structure	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Corporate	Council Resolution
	TLMTO_D_02	M_136	To promote democracy and sound governance	To inculcate entrepreneurial and intellectual capabilities	Human Resource Management	Reducing the vacancy rate within the financial year	# of vacant positions filled	Number	66	20	Operational	10	55	None	None	Achieved	Director Corporate	Appointment letters
	TLMTO_D_03	M_134	To promote democracy and sound governance	Good Governance and Public Participation	Human Resource Management	To monitor the reviewal of policies within a financial year	# Policies reviewed within the financial year	Number	21	4	Operational	3	21	None	None	Achieved	Director Corporate	Council Resolution
	TLMTO_D_04	M_28	To promote democracy and sound governance	Good Governance and Public Participation	Labour Relations	To promote fair labour practice	% of disciplinary cases resolved by end of each year	%	1	100%	Operational	100%	88%	Appeals are delaying the conclusion of the cases	Finalise all cases in the 3rd quarter of the financial year	Target not Achieved	Director Corporate	Disciplinary cases reports
	TLMTO_D_05	M_144	To promote democracy and sound governance	To inculcate entrepreneurial and intellectual capabilities	Human Resource Management	To Inculcate personnel capabilities	# of Work Skills Plan submitted to SETA by June each year	Number	1	1	Operational	N/A	N/A	N/A	None	N/A	Director Corporate	Proof of submission
	TLMTO_D_06	M_26	To promote democracy and sound governance	Good Governance and Public Participation	IDP	Approval of the IDP/Budget/PMS process plan by 31 July 2022	Council approve IDP/Budget/ PMS Process Plan	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council resolution
	TLMTO_D_07	M_24	To promote democracy and sound governance	Good Governance and Public Participation	IDP	Approval of the Draft 2023/23 IDP by 31 March 2023	Council approve IDP within financial year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council resolution

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	KPA or SO	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2022)	Annual Target (30/06/2023)	Budget 2022/23	2nd Quarter Target (1 Oct-31 Dec 2022)	2nd Quarter Actual Performance	Challenges	Corrective Measures	Results	KPI Owner	Evidence required
	TLMTO D_08	M_25	To promote democracy and sound governance	Good Governance and Public Participation	IDP	Approval of the Final 2023/23 IDP by 31 May 2023	Council approve IDP within financial year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council resolution
	TLMTO D_09	M_40	To promote democracy and sound governance	Good Governance and Public Participation	PMS	Approval of the Final 2023/23 IDP by 31 May 2023	Mayor Approve SDBIP within 28 days after adoption of the Budget and IDP	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Signed SDBIP by the Executive Mayor
	TLMTO D_10	M_38	To promote democracy and sound governance	Good Governance and Public Participation	PMS	To ensure quarterly reporting and compliance within the financial year	# of Quarterly performance reports compiled & approved by council	Number	4	4	Operational	1	1	None	None	Achieved	Municipal Manager	Council resolution
	TLMTO D_11	M_20	To promote democracy and sound governance	Good Governance and Public Participation	PMS	To ensure quarterly reporting and compliance within the financial year	# of Quarterly B2B performance reports compiled & approved by council	Number	4	4	Operational	1	1	None	None	Achieved	Municipal Manager	Council resolution
	TLMTO D_12	M_43	To promote democracy and sound governance	Good Governance and Public Participation	PMS	To ensure that S54 & 56 Managers sign the performance agreements within 30 days after adoption of the final SDBIP	Signed Performance Agreements by all S54A & 56 Managers	%	100%	100%	Operational	100%	100%	None	None	Achieved	Municipal Manager	Signed Performance Agreements for Sec 54 & 56 Managers
	TLMTO D_13	M_42	To promote democracy and sound governance	Good Governance and Public Participation	PMS	To ensure quarterly assessments for S54 & 56 Managers is conducted within 30 days after the end of the quarter.	# of performance assessments conducted for Sec 54A & 56 Managers	Number	1	2	Operational	1	0	Assessments scheduled & postponed due to competing activities	Conduct mid year assessments after mid year assessments	Target not Achieved	Municipal Manager	Performance Assessments report
	TLMTO D_14	M_39	To promote democracy and sound governance	Good Governance and Public Participation	PMS	To ensure municipal reporting and compliance within the financial year	Submit Annual Institutional Performance report to CoGHSTA, AG Provincial Treasury and National Treasury by 30 August each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Dated proof of submission to CoGHSTA, AG, Provincial and National Treasury

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	KPA or SO	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2022)	Annual Target (30/06/2023)	Budget 2022/23	2nd Quarter Target (1 Oct-31 Dec 2022)	2nd Quarter Actual Performance	Challenges	Corrective Measures	Results	KPI Owner	Evidence required
	TLMTO D_15	M_35	To promote democracy and sound governance	Good Governance and Public Participation	PMS	To ensure municipal reporting and compliance within the financial year	Submit Mid-Year report to CoGHSTA, Provincial and National Treasury by 25 January each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Dated proof of submission to CoGHSTA & Treasury
	TLMTO D_16	M_36	To promote democracy and sound governance	Good Governance and Public Participation	PMS	To ensure municipal reporting and compliance	# of Annual Reports tabled in Council by 31 January each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council resolution
	TLMTO D_17	M_97	To promote democracy and sound governance	Good Governance and Public Participation	PMS	To ensure municipal reporting and compliance within the financial year	Table Oversight report on the Annual Report in Council by 31 March each year	Number		1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council resolution
	TLMTO D_18	M_96	To promote democracy and sound governance	Good Governance and Public Participation	PMS	To ensure municipal reporting and compliance within the financial year	# of Oversight report published in the website after 7 days of adoption	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Website screenshots of the report/ Newspaper adverts
	TLMTO D_19		To promote democracy and sound governance	Good Governance and Public Participation	PMS	To ensure municipal reporting and compliance within the financial year	The Mayor approve adjusted SDBIP within 30 days after budget adjustment each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council resolution
	TLMTO D_20	M_32	To promote democracy and sound governance	Good Governance and Public Participation	Legal Services	To improve efficiency and effectiveness of municipal administration within the financial year	% Signed Service Level Agreements within 30 days after the appointment of Service Providers	Percentage, (# of SLAs developed/ # of Appointments made)	100%	100%	Operational	100%	100%	None	None	Achieved	Municipal Manager	Dated signed Service Level Agreements
	TLMTO D_21	M_11	To promote democracy and sound governance	Good Governance and Public Participation	Internal Audit	Functionality of Audit within the financial year	Develop Auditor General action plan for current financial year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council resolution
	TLMTO D_22	M_48	To promote democracy and sound governance	Good Governance and Public Participation	Risk management	To ensure effective implementation of risk mitigations actions 30 June 2023	# of Risk reports submitted to Audit Committee	Number	4	4	Operational	1	1	None	None	Achieved	Municipal Manager	Quarterly risk reports

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	KPA or SO	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2022)	Annual Target (30/06/2023)	Budget 2022/23	2nd Quarter Target (1 Oct-31 Dec 2022)	2nd Quarter Actual Performance	Challenges	Corrective Measures	Results	KPI Owner	Evidence required
	TLMTO D_23	M_134	To promote democracy and sound governance	Good Governance and Public Participation	Internal Audit	To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June 2023	% of internal audit findings implemented	Percentage, (# of Internal Audit issues resolved / # of issues raised)	65%	100%	Operational	25%	33%	Slow implementation of Internal Audit Action plan	Fast track implementation of AG Action plan	Target not Achieved	Municipal Manager	Resolved & updated AG Action Plan
	TLMTO D_24	M_12	To promote democracy and sound governance	Good Governance and Public Participation	Internal Audit	To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June 2023	% of AG issues resolved	Percentage, (# of Auditor General issues resolved / # of issues raised)	20%	100%	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Resolved AG issues and POE 's submitted
	TLMTO D_25	M_49 or M_47?	To promote democracy and sound governance	Good Governance and Public Participation	Risk management	To ensure effective implementation of risk mitigations actions 30 June 2023	% of Risk issues resolved	Percentage, (# Risk issues implemented / resolved / # of risks identified)	70%	100%	Operational	25%	38%	None	None	Achieved	Municipal Manager	Resolved Risk issues and POE submitted

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2022)	Annual Target (30/06/2023)	Budget 2022/23	2nd Quarter Target (1 Oct-31 Dec 2022)	2nd Quarter Actual Performance	Challenges	Corrective Measures	Results	KPI Owner	Evidence requires
KPA 2 : BASIC SERVICE DELIVERY INDICATORS																	
OUTPUT 2: IMPROVING ACCESS TO BASIC SERVICES																	
	TLBSD 01		Sustainable Infrastructure development and maintenance	MIG	To monitor the development and MIG implementation plan within a financial year	Development of MIG implementation Plan by July each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Technical	Approved MIG Implementation Plan
	TLBSD 02		Sustainable Infrastructure development and maintenance	Water	To have integrated infrastructure development	Development of the waste water risk abatement plan by 30 June 2023	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Water	Council resolution
	TLBSD 03	PRC_118	To improve community safety, health & wellbeing	Fire	To ensure Clean, safe and hygienic environment, water and sanitation services	Development of District fire Plan by end of June	Number	0	1	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Community	Council resolution
	TLBSD 04	M_164	Sustainable Infrastructure development and maintenance	MIG	To have integrated infrastructure development	# of monthly MIG reports captured on the MIS website (CoGHSTA)	Number	12	12	Operational	3	3	None	None	Achieved	Senior Manager Technical	MIS screenshots (website screenshots)
	TLBSD 05		Sustainable Infrastructure development and maintenance	MIG	To have integrated infrastructure development	# of by-laws gazetted by 30 June 2023	Number	2	5	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council resolution
	TLBSD 06		Clean, safe and hygienic environment, water and sanitation services	Water	To ensure provision of basic services	# of HH with access to water	Number	63 715	6 000	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Water	Water report
	TLBSD 07		Clean, safe and hygienic environment, water and sanitation services	Sanitation	To ensure provision of basic services	# of HH with access to sanitation	Number	5 172	6 852	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Technical	Sanitation reports

	TLBSD 08	Clean, safe and hygienic environment, water and sanitation services	Roads and Transport	To ensure provision of basic services	# in KMs of gravel roads graded	Number (km)	New	2000	Operational	5 00	467	Motor grader breakdowns	SCM to fast track the procurement of Service Providers to fix graders	Target not Achieved	Senior Manager Technical	Monthly reports
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KPA 3 : LOCAL ECONOMIC DEVELOPMENT

KEY PERFORMANCE INDICATORS

OUTCOME 9: IMPLEMENTATION OF THE COMMUNITY WORK PROGRAMME

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2022)	Annual Target (30/06/2023)	Budget 2022/23	2nd Quarter Target (1 Oct- 31 Dec 2022)	2nd Quarter Actual Performance	Challenges	Corrective Measures	Results	Responsible Person	Evidence requires
	TILLED_01		To improve community safety, health and social well-being	LED	To ensure sustainable livelihoods within the district	# of jobs created through EPWP	Number	2 786	2 786	Operational	594	694	None	None	Achieved	Senior Manager Planning	Proof of jobs created
	TILLED_02		To promote economic sectors of the district	LED	To promote economic sector of the district	# of SEDA trainings conducted	Number	4	4	Operational	1	1	None	None	Achieved	Senior Manager Planning	Training reports
	TILLED_03	PRC_18	To promote economic sectors of the district	LED	To ensure Promotion of local economy within the financial year	# of SMME supported through LED	Number	277	100	Operational	20	67	None	None	Achieved	Senior Manager Planning	Proof for SMME s supported
	TILLED_04		To promote economic sectors of the district	EPWP	To ensure Promotion of local economy within the financial year	# of EPWP reports compiled and submitted to Council	Number	4	4	Operational	1	1	None	None	Achieved	Senior Manager Planning	EPWP reports
	TILLED_05	PRC_20	To promote economic sectors of the district	LED	To ensure Coordination of LED forums within the financial year	# of LED District Forums coordinated	Number	3	3	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Agenda, Minutes & Attendance register
	TILLED_06		To promote economic sectors of the district	LED	To Coordinate the Exhibition pavilion for emerging local SMMEs in Exhibition shows	# of Marketing Initiated coordinated	Number	2	2	Operational	1	1	None	None	Achieved	Senior Manager Planning	proof for Marketing initiated coordinated
	TILLED_07		To promote economic sectors of the district	Tourism	To promote tourism sector in the District	# of Tourism (INDABA) Engagements coordinated in the District	Number	0	1	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Attendance register & Reports

**KPA 4 MUNICIPAL FINANCIAL VIABILITY
KEY PERFORMANCE INDICATORS
OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY**

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2022)	Annual Target (30/06/2023)	Budget 2022/23	2nd Quarter Target (1 Oct-31 Dec 2022)	2nd Quarter Actual Performance	Challenges	Corrective Measures	Results	KPI Owner	Evidence required
	TLF V_01		To Increase revenue generation and implement financial control systems	Revenue	To ensure improvement in revenue collection within the financial year	% of revenue collected within the financial year	Percentage (Revenue billed for the year)	41%	95%	Operational	95%	45%	Non payment by customers	To come up with strategy (i.e. rebates methods)to encourage customers to pay	Target not Achieved	CFO	Financial reports
	TLF V_02	M_1 22	To Increase revenue generation and implement financial control systems	Revenue	To monitor debt collections within a financial year	% in debts collected within the financial year	Percentage (Debtors)	36%	80%	Operational	60%	30%	Non payment by customers	To come up with strategy (i.e. rebates methods)to encourage customers to pay	Target not Achieved	CFO	Financial reports
	TLF V_03		To Increase revenue generation and implement financial control systems	Revenue	To monitor the implementation of municipal services within a financial year	# of data cleansing performed (Meter services) within the financial year	Number	0	4	Operational	1	0	Lack of capacity	To start the process of data cleansing in the 3rd and 4th quarter	Target not Achieved	CFO	Financial reports
	TLF V_04	M_1 16	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure that quarterly financial statements are prepared within 14 days after the end of each quarter.	# of quarterly financial statements submitted to Provincial Treasury	Number	0	4	Operational	1	0	Lack of inhouse capacity	To start the preparation of AFS in the 3rd quarter	Target not Achieved	CFO	Dated proof of submission Financial Statements

TLF V_05	M_13	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Draft Budget within the financial year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Council Resolution
TLF V_06		To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Final Budget within the financial year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Council Resolution
TLF V_07	M_19	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Draft Budget policies	Number	11	11	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Council Resolution
TLF V_08		To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Final Budget policies	Number	11	11	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Council Resolution
TLF V_09	M_18	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Council approved Adjustment budget by 28 February each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Council Resolution
TLF V_10	M_15	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Submit Unaudited annual financial statements by 31 August each year	Number		1	Operational	N/A	N/A	N/A	N/A	N/A	CFO	Dated proof of submission of Unaudited AFS

	TLF V_11		To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Deviation 32 Registers developed and updated	Number	12	12	Operational	3	3	None	None	Achieved	CFO	Dated proof of Deviation register
	TLF V_12		To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Finance compliance report submitted to Treasuries & CoGHSTA	Number	12	12	Operational	3	3	None	None	Achieved	CFO	Financial reports
	TLF V_13	M_1 12	To Increase revenue generation and implement financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	Submit monthly Sec 71 reports to Provincial treasury within 10 working days	Number	12	12	Operational	3	3	None	None	Achieved	CFO	Dated proof of submission
	TLF V_14		To Increase revenue generation and implement financial control systems	Supply Chain Management	To Improve financial viability within the financial year	Appointment of Supply Chain Committees by 30 June each year (Specification, Evaluation & Adjudication)	Number	3	3	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Appointment Letters
	TLF V_15	M_1 27	To Increase revenue generation and implement financial control systems	Supply Chain Management	To Improve financial viability within the financial year	% of Construction Tenders placed on the CIDB website	%		100%	Operational	100%	100%	None	None	Achieved	CFO	Website screenshots

	TLF V_16		To Increase revenue generation and implement financial control systems	Supply Chain Management	To ensure payment of service providers within 30 days of the submission of invoices.	Pay invoices within 30 days of receipt from the service providers	%	36%	100%	Operational	100%	70%	Cash flow problems	To adhere to cashflow projection and pay suppliers within 30 days	Target not Achieved	CFO	Dated proof of payment
	TLF V_17	M_252	To Increase revenue generation and implement financial control systems	Assets Management	To ensure compliance with legislation within the financial year	# of GRAP Compliance Assets register Compiled	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	CFO	GRAP compliance Assets register compiled
	TLF V_18		To Increase revenue generation and implement financial control systems	Assets Management	To ensure compliance with legislation within the financial year	# Assets verifications conducted in line with GRAP standards	Number	2	2	Operational	1	1	None	None	Achieved	CFO	Quarterly Assets verification reports
	TLF V_19	M_02	To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% capital budget spent as approved by Council within the financial year	Percentage (Accumulative)		100% Capital Budget spent	Capital	40%	17%	Delay in appointing service providers	To accelerate the spending once all service providers are appointed	Target not Achieved	CFO/Water & Engineering Director	Financial reports/
	TLF V_20	M_05	To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% Operational and maintenance budget spent as approved by Council within the financial year	Percentage (Accumulative)		100% Operational Budget spent	Operational	40%	40%	None	None	Achieved	CFO/Water & Engineering Director	Financial reports/
	TLF V_21	M_174	To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% MIG budget spent as approved by Council within the financial year	Percentage (Accumulative)		100% MIG expenditure	Capital	45%	17%	Delay in appointing service providers	To accelerate the spending once all service providers are appointed	Target not Achieved	CFO/Water & Engineering Director	Financial reports/

	TLF V_22	M_175	To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% RBIG budget spent as approved by Council within the financial year	Percentage (Accumulative)		100% RBIG expenditure	Capital	45%	57.8%	None	None	Achieved	CFO/Water & Engineering Director	Financial reports/
	TLF V_23		To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% WSIG budget spent as approved by Council within the financial year	Percentage (Accumulative)		100% WSIG expenditure	Capital	40%	10%	Late appointment of contractors	To monitor contractor and accelerate work	Target not Achieved	CFO/Water & Engineering Director	Financial reports/
	TLF V_24		To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% RRAMS budget spent as approved by Council within the financial year	Percentage (Accumulative)	80%	100% RRAMS expenditure	Capital	40%	18%	Slow progress on site	To monitor contractor and accelerate work	Target not Achieved	CFO/Water & Engineering Director	Financial reports/
	TLF V_25		To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% FMG budget spent as approved by Council within the financial year	Percentage	100%	100% FMG expenditure	Operational	40%	40%	None	None	Achieved	CFO	Financial reports/
	TLF V_26		To Increase revenue generation and implement financial control systems	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% EPWP budget spent as approved by Council within the financial year	Percentage (Accumulative)	100%	100% EPWP expenditure	Operational	40%	40%	None	None	Achieved	CFO/Water & Engineering Director	Financial reports/

KPA 6 : SPATIAL RATIONALE

OUTPUT 2: IMPROVING ACCESS TO BASIC SERVICES

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2022)	Annual Target (30/06/2023)	Budget 2022/23	2nd Quarter Target (1 Oct-31 Dec 2022)	2nd Quarter Actual Performance	Challenges	Corrective Measures	Results	KPI Owner
	TPSR_01		To have efficient, effective economic and intergrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and intergrated land deveolpment	Percentage, (# of applications received / # of land use applications processed) within 90 days of receipt)	%	100%	100%	Operational	100%	100%	None	None	Achieved	Senior Manager Planning
	TPSR_02		To have efficient, effective economic and intergrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and intergrated land deveolpment	# of Municipal Planning Tribunal meetings coordinated	Number	11	4	Operational	1	5	None	None	Achieved	Senior Manager Planning
	TPSR_03	M_16_1	To have efficient, effective economic and intergrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and intergrated land deveolpment	To develop and approve GIS strategy by end of june	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning
	TPSR_04		To have efficient, effective economic and intergrated use of space	GIS	To have sustainable, optimal, harmonious and intergrated land deveolpment	% in capturing Projects in the GIS system within the financial year	Percentage	100%	100%	Operational	100%	100%	None	None	Achieved	Senior Manager Planning
	TL_SR_05		To have efficient, effective economic and intergrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and intergrated land deveolpment	# To establish township in Namakgale 500 sites(BPM) by 30 June 2023	Number	New	1	R500 000,00	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning

	TL_S R_06	To have efficient, effective economic and intergrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and intergrated land deveolpment	# To establish township in Burgersdorp, Relela & Mariveni 100 sites(GTM) by 30 June 2023	Number	New	1	R2 000 000,00	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning
	TL_S R_07	To have efficient, effective economic and intergrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and intergrated land deveolpment	# of Township established at Phooko (GLM) 1000 sites by 30 June 2023	Number	New	1	R1 000 000,00	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning
	TL_S R_08	To have efficient, effective economic and intergrated use of space	Spatial Planning	To have sustainable, optimal, harmonious and intergrated land deveolpment	# of SDF reviewed by 30 June 2023	Number	New	1	R1 000 000,00	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning

Evidence requires
Attendance Register, Minutes
Attendance Register, Minutes
Council Resolution
List of project coordinates in the GIS
Layout plan & General Plan

Layout plan & General Plan
Layout plan & General Plan
Council resolution

Vote Nr	Top Layer KPI Ref	Dept KPI Ref	Strategic Objective	Program mes	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2022)	Annual Target (30/06/2023)	Budget 2022/23	2nd Quarter Target (1 Oct-31 Dec 2022)	2nd Quarter Actual Performance	Challenges	Corrective Measures	Results	KPI Owner	Evidence Required
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KPA 5 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KEY PERFORMANCE INDICATORS

OUTCOME 9 (OUTPUT 5: DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL, OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY)

	TLG GPP_01		To promote democracy and sound governance	Council	To ensure functionality of Council committee within the financial year.	# of Council Meetings held within the financial year	Number	14	4	Operational	1	2	None	None	Achieved	Municipal Manager	Agenda, Minutes & attendance register
	TL_GPP_02		To promote democracy and sound governance	Council	To ensure functionality of Council committee within the financial year.	% in Implementation of Council Resolutions	Percentage	78%	100%	Operational	100%	100%	None	None	Achieved	Municipal Manager	Updated Resolutions Register
	TLG GPP_03		To promote democracy and sound governance	Mayoral Committee	To ensure functionality of MAYCO within the financial year.	# of MAYCO meetings held within the financial year	Number	11	4	Operational	1	2	None	None	Achieved	Municipal Manager	Agenda, Minutes & attendance register
	TLG GPP_04		To promote democracy and sound governance	Portfolio	To ensure functionality of Portfolio committees within the financial year.	# of Portfolio committee meetings held within the financial year	Number	15	36	Operational	9	9	None	None	Achieved	Manager Executive Mayor s Office	Agenda, Minutes & attendance register
	TL_GPP_05		To promote democracy and sound governance	Portfolio	To ensure functionality of Portfolio committees within the financial year.	% in Implementation of Portfolio Resolutions	Percentage	0	100%	Operational	100%	68%	Slow implementation by departments	Prioritise resolutions and fasttrack through management & departmental engagements	Target not Achieved	Manager Executive Mayor s Office	Updated Resolutions Register
	TL_GPP_06		To promote democracy and sound governance	IGR	To ensure functionality of IGR structures within the financial year.	# of IGR meetings held within the financial year	Number	1	4	Operational	1	1	None	None	Achieved	Municipal Manager	Attendance Register

TL_GGP_07		To promote democracy and sound governance	IGR	To ensure functionality of IGR structures within the financial year.	% in Implementation of IGR Resolutions	Percentage	0	100%	Operational	100%	86%	Slow implementation by local municipalities	Fastrack the implementation through the IGR engagements	Target not Achieved	Municipal Manager	Updated Resolutions Register
TL_GPP_08		To promote democracy and sound governance	Ethics Committee	To ensure functionality of Council committees within the financial year	# of Ethics Committee Meeting held within the financial year	Number	10	4	Operational	1	2	None	None	Achieved	Manager Executive Mayor's Office	Attendance Register
TL_GPP_09		To promote democracy and sound governance	Public Participation	To ensure public involvement in the affairs of the Municipalities	# of Public Participation Meetings held within the financial year	Number	4	4	Operational	N/A	N/A	N/A	N/A	N/A	Manager Executive Mayor's Office	Attendance Register, Minutes
TLG_GPP_10		To promote democracy and sound governance	MPAC	To ensure functionality of Council committees within the financial year	# of MPAC meetings held within the financial year	Number	9	4	Operational	1	3	None	None	Achieved	Manager Executive Mayor's Office	Agenda, Minutes & attendance register
TLG_GPP_11	M_95	To promote democracy and sound governance	MPAC	To ensure functionality of Council committee within the financial year	# of MPAC reports submitted to council held within the financial year	Number	5	5	Operational	1	1	None	None	Achieved	Manager Executive Mayor's Office	Council resolutions
TLG_GPP_12	M_91	To promote democracy and sound governance	Ward Committee	To ensure functionality of Council committee within the financial year	# of Ward District Committee Meetings held within the financial year	Number	0	4	Operational	1	0	Meeting postponed due to commitments in the local municipalities	Adhere to the meeting schedule for ward committees	Target not Achieved	Director Executive Mayor's Office	Agenda, Minutes & attendance register
TLG_GPP_13		To promote democracy and sound governance	Management committee	To ensure functionality of administration	# of Management meetings held within the financial year	Number	14	12	Operational	3	4	None	None	Achieved	Municipal Manager	Agenda, Minutes & attendance register
TL_GPP_14		To promote democracy and sound governance	Management committee	To ensure functionality of administration	% in Implementation of MANCO Resolutions within the financial year	Percentage	100	100%	Operational	100%	100%	None	None	Achieved	Municipal Manager	Updated Resolutions register

TLG GPP _15		To promote democracy and sound governance	Labour Relations	To ensure functionality of Council within the financial year	# of LLF meetings held within the financial year	Number	14	12	Operational	3	3	None	None	Achieved	Senior Manager Corporate	Agenda, Minutes & attendance register
TLG GPP _16		To promote democracy and sound governance	Labour Relations	To ensure functionality of Municipality within the financial year	% in implementation of LLF resolutions within the financial year	Percentage (# of resolutions taken/ # of resolutions implemented).	64%	100%	Operational	100%	100%	None	None	Achieved	Senior Manager Corporate	Updated Resolutions register
TLG GPP _17		To promote democracy and sound governance	Public Participation	To ensure public involvement in the IDP review	# of IDP/Budget/PMS REP Forum meetings held within the financial year	Number	6	5	Operational	1	1	None	None	Achieved	Municipal Manager	Agenda & Attendance register
TLG GPP _18		To promote democracy and sound governance	Public Participation	To ensure public involvement in the IDP/Budget review within a financial year	# of IDP/Budget/PMS Steering Committee meetings within the financial year	Number	13	5	Operational	1	1	None	None	Achieved	Municipal Manager	Agenda & Attendance register
TLG GPP _19	M_7 8	To promote democracy and sound governance	Public Participation	To promote accountability within the municipality	% of complaints resolved	Percentage (# of resolutions taken/ # of resolutions implemented).	100%	100%	Operational	100%	100%	None	None	Achieved	Director Executive Mayor's Office	Updated Complaints Management Register
TLG GPP _20		To promote democracy and sound governance	Public Participation	To ensure public involvement in Mayoral Imbizo's within a financial year	# of quarterly Community feedback meetings held within a financial year	Number	2	4	Operational	1	2	None	None	Achieved	Director Executive Mayor's Office	Agenda & Attendance register
TLG GPP _21	M_7 5	To promote democracy and sound governance	Public Participation	To ensure public involvement in Municipal activities	# of quarterly Newsletters developed	Number	4	4	Operational	1	0	Budget allocated for newsletters was removed during prioritization of the projects	Reallocate during budget adjustment	Target not Achieved	Director Executive Mayor's Office	Printed Newsletters

	TLG GPP _22	PRC _78	To promote democracy and sound governance	Committe es	To ensure functionality of Audit committee within a financial year	# of Audit Committee meetings held within the financial year	Number	11	5	Operational	1	1	None	None	Achieved	Municipal Manager	Agenda, Minutes & Attandanc e register
	TLG GPP _23		To promote democracy and sound governance	Committe es	To ensure functionality of Audit committee within a financial year	% of Audit and Performance Audit Committee resolutions implemented within the financial year	Percentage	64%	100%	Operational	100%	33%	Slow implementatio n of Audit Committee resolutions	Fast track implementatio n through management meetings	Target not Achieved	Municipal Manager	Audit Committee resolution s register

TLG GPP _24		To promote democracy and sound governance	Risk	To ensure functionality of mitigation of risks committee within the financial year.	# of Council approved Risk Policy	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council Resolution
TLG GPP _25	M_5 1	To promote democracy and sound governance	Risk	To ensure functionality of mitigation of risks committee within the financial year.	# of Council approved Risk strategy	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council Resolution
TLG GPP _26	M_5 2	To promote democracy and sound governance	Risk	To ensure functionality of Risk committee within the financial year.	Council approved Fraud and Anti Corruption strategy	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council Resolution
TLG GPP _27	M_4 5	To promote democracy and sound governance	Legal	To monitor response in terms of the fraud and corruption cases registered	% of Fraud and Corruption cases investigated	Percentage	N/A	100%	Operational	100%	No cases investigated in the quarter under review	N/A	N/A	N/A	Municipal Manager	Updated Fraud and Corruption case register
TLG GPP _28	M_4 5	To promote democracy and sound governance	Audit	To ensure functionality of Council committee within the financial year	# of Unqualified Audit Opinion obtained by 31 december each year	Number	Disclaimer	1	Operational	1	0 (Disclaimer Audit Opinion)	Financial Misstatement	Nine months financial statement will be prepare and reviewed by AC. Credible financial statement will be prepared and reviewed in time	Target not Achieved	Municipal Manager	Auditor General Audit
TL GGP P_2 9		To promote democracy and sound governance	IT	To promote democracy and sound governance	Number of super user accounts activities reviewed per quarter	Number	4	4	Operational	1	1	None	None	Achieved	Senior Manager Corporate	Audit trail report

TL_GGP_P_30		To promote democracy and sound governance	IT	To promote democracy and sound governance	Percentage of quarterly IT servers backups verified	Number	100%	100%	Operational	100%	100%	None	None	Achieved	Senior Manager Corporate	Audit trail report
TL_GGP_P_31	M_15	To promote democracy abd sound governance	Internal Audit	Functionality of Audit within the financial year	Audit Committee approve Internal Audit Plan by 30	Number	1	1	1	N/A	N/A	N/A	N/A	N/A	Municipal Manager	AC approved Internal Audit Plan
TL_GGP_P_32	M_16	To promote democracy abd sound governance	Internal Audit	Functionality of Audit within the financial year	Audit Committee approve revised Internal Audit Charter by 30June	Number	1	1	1	N/A	N/A	N/A	N/A	N/A	Municipal Manager	AC approved revised Internal Audit Charter

MUNICIPAL TRANSFORMATION & DEVELOPMENT PROJECTS (2022/23)

MUNICIPAL TRANSFORMATION & DEVELOPMENT CAPITAL PROJECTS FOR 2022/23

Project #	Strategic Objective	Programme	Projects	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	2nd Quarter Target (1 Oct- 31 Dec 2022)	2nd Quarter Actual Performance	Challenges	Corrective Measures	Results	Evidence required
1	Democratic society and sound governance	Administration	To Purchase & Deliver Electronic Recording System by 30 June 2023	Electronic Recording systems	2022/07/01	2023/06/30	Senior Manager Corporate	MDM	R200 000	N/A	N/A	N/A	N/	N/A	Delivery note
2	Democratic society and sound governance	Administration	To purchase & Install Telephone PABX system	Telephone PABX system	2022/07/01	2023/06/30	Senior Manager Corporate	MDM	R2 000 000	30	30	None	None	Achieved	Delivery note & Installation certificate
3	Democratic society and sound governance	IT	To purchase & deliver computers by 30 June 2023	Computers	2022/07/01	2023/06/30	Senior Manager Corporate	MDM	R500 000	30	30	None	None	Achieved	Delivery note
4	democratic society and sound governance	Administration	Acquisition of High volume printer by 30 June 2023	High volume printer	2022/07/01	2023/06/30	Senior Manager Corporate	MDM	R500 000	30	30	None	None	Achieved	Delivery note
5	democratic society and sound governance	IT	Acquisition of Server by 30 June 2023	Server	2022/07/01	2023/06/30	Senior Manager Corporate	MDM	R1 600 000	30	30	None	None	Achieved	Delivery note
6	Democratic society and sound governance	Administration	Refurbishment of Server room by 30 June 2023	Refurbishment of Server room	2022/07/01	2023/06/30	Senior Manager Corporate	MDM	R600 000	30	30	None	None	Achieved	Delivery note

7	democratic society and sound governance	Administration	Acquisition of Computer Software	Computer Software	2022/07/01	2023/06/30	Senior Manager Corporate	MDM	R500 000	30	30	None	None	Achieved	Delivery note
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2022/23 CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS PER FOR THE YEAR

BASIC SERVICE DELIVERY PROJECTS

Region/Ward	Strategic Objective	Programme	Projects description	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	2nd Quarter Target (1 Oct- 31 Dec 2022)	2nd Quarter Actual Performance	Challenges	Corrective Measures	Results	Evidence required
1	To have integrated infrastructure development	Water	Construction of VIP toilets units	Rural Household Sanitation (BPM)	2022/07/01	2023/06/30	Senior Manager Technical	MIG	R21 234 587	0	74	Late appointment of service providers	forward planning. Finalization of beneficiary list before appointments.	Achieved	Completion certificate
2	To have integrated infrastructure development	Water	Construction of Hoedspruit bulk Water supply	Hoedspruit Bulk water supply	2022/07/01	2023/06/30	Senior Manager Technical	MIG	R17 576 314	50	92	The Project has been closed after challenges on unavailability of land for reservoir. Municipality still busy with the processes to acquire land with public works.	Ongoing engagements between MDM and Public Works. Development of a new Technical Report to source more funding.	Achieved	Completion certificate
3	To have integrated infrastructure development	Water	Construction of Sefototse to Ditshosini / ramahlatsi bulk water and water reticulation	Sefototse to Ditshosini bulk water/ ramahlatsi bulk water & reticulation	2022/07/01	2023/06/30	Senior Manager Technical	MIG	R3 558 537	50	92,5	The contractor is left with installation of 5ML steel tank and 100KL(X2) steel tank, and Eskom connections on the boreholes. Panels for the steel tank have been delivered on site not yet erected. The revised completion date will be planned as and when Eskom starts to energize the boreholes.	The contractor is requesting approval for price escalation in which the engineer is still evaluating the escalation. The engineer to re submit new ESKOM quotations. Structa to be paid their escalation amount for them to resume work.	Achieved	Completion certificate
4	To have integrated infrastructure development	Water	Construction of Water Reticulation Thabina to Lenyenye Bulk Water supply	Thabina to Lenyenye	2022/07/01	2023/06/30	Senior Manager Technical	MIG	R63 438 314	50	76	Phase 2 and Phase 3 are on practical completion at 99% while Phase 6 is at 31%, Construction of the reservoir was stopped due to claims that there are graves close to the initial reservoir site.	Site investigation is underway for identification of new reservoir location	Achieved	Completion certificate
5	To have integrated infrastructure development	Water	Construction of Water Reticulation at Eco-Park (Xikukwane) water reticulation	Eco-Park (Xikukwane) water reticulation	2022/07/01	2023/06/30	Senior Manager Technical	MIG	R10 000 000	50	0	The first phase of the project is completed. The new phase is on tender stage awaiting appointment	MDM to expedite appointment of contractor. Development of acceleration plan and close monitoring to ensure project completion by 30 June 2023.	Target not Achieved	Completion certificate
6	To have integrated infrastructure development	Water	Construction of Khujwana water reticulation	Khujwana water reticulation	2022/07/01	2023/06/30	Senior Manager Technical	MIG	R5 000 000	50	0	The first phase of the project is completed. The new phase is on tender stage awaiting appointment of contractor.	MDM to expedite appointment of contractor. Development of acceleration plan and close monitoring to ensure project completion by 30 June 2023.	Target not Achieved	Completion certificate
7	To have integrated infrastructure development	Water	Construction of Bulk Water Supply at Lulekani Water Scheme Benfarm	Lulekani Water Scheme Benfarm	2022/07/01	2023/06/30	Senior Manager Technical	MIG	R60 000 000	50	73	Project progress is behind schedule. Sub-Contractors were appointed to expedite progress of works on site and are on strike due to non-payment issues.	Contractor was paid for the outstanding invoices and is expected to process outstanding payments to the sub- contractors and labourers. Site handover for Phase 2c was conducted on 22 December 2022.	Achieved	Completion certificate

8	To have integrated infrastructure development	Water	Construction of Makhushane Water Scheme	Makhushane Water Scheme	2022/07/01	2023/06/30	Senior Manager Technical	MIG	R60 000 000	50	70,8	Commencement of Phase 4 was delayed as the traditional authorities demanded huge amount for locha fee. Tribal Authority alleged representatives stopped the excavator at borrow pit demanding royalties.	Tribal Authority were contacted regarding borrow pit resolution. Pending finalisation. Social facilitator is assisting and will give feedback in due course	Achieved	Completion certificate
9	To have integrated infrastructure development	Water	Augmentation of Rotterdam Ground Water Scheme	Rotterdam Ground Water Scheme	2022/07/01	2023/06/30	Senior Manager Technical	MIG	R15 000 000	0	79	Phase 1: 79% and contractor is having cash flow challenges due to late payment by MDM. Phase 2 is on tender stage	MDM to expedite all outstanding payments to ensure improved progress. MDM to expedite appointment of contractor for Phase 2.	Achieved	Completion certificate
10	To have integrated infrastructure development	Water	Construction of Ritavi 2 Water Scheme Supply	Ritavi 2 Water Scheme	2022/07/01	2023/06/30	Senior Manager Technical	MIG	R60 000 000	50	82	Phase 3: 82%. Dan Village community still refuse the contractor to start work through their village. Still waiting for community feedback to our meeting held with them. The contractor has had no	Engage the stakeholders of the 3 wards in Dan village in response to our meeting.	Achieved	Completion certificate
11	To have integrated infrastructure development	Water	Construction of Sekgosese Water Scheme supply and Borehole equipment	Sekgosese Water Scheme	2022/07/01	2023/06/30	Senior Manager Technical	MIG	R60 000 000	50	62%	Phase 1: 96%, Engineer overlooked the chambers in the BOQ. Phase 2: 89,5%. Delay with payment of ESKOM invoice. Phase 3: 0%., contractor was recently appointed.	Phase 1: Application for the use of contingencies to cover for the omitted chambers. Phase 2: Contractor to submit invoice to Engineer for approval and subsequent submission to MDM for payment.	Achieved	Completion certificate
12	To have integrated infrastructure development	Water	Upgrading and Extension of Thapane water scheme	Thapane water supply scheme - upgrading and extension	2022/07/01	2023/06/30	Senior Manager Technical	WSIG	R8 730 783	50	86,5	Phase 2A: Additional works out of the scope of works. Standing time motivation submitted by engineer	Phase 2A: Rejected for further meeting to be held with MM, Risk, Engineer, Legal and PMU Contractor should request for	Achieved	Completion certificate
13	To have integrated infrastructure development	Water	Upgrading of Thapane water scheme & reticulation	Thapane water supply scheme - upgrading and Reticulation	2022/07/01	2023/06/30	Senior Manager Technical	WSIG	R12 722 578	50	100	The project is completed	N/A	Achieved	Completion certificate
14	To have integrated infrastructure development	Water	Construction of Tours Water reticulation	Tours Water reticulation	2022/07/01	2023/06/30	Senior Manager Technical	MIG	R73 981 403	50	87	Phase 1: 87% while contractor for phase 2 was recently appointed and site handover was done on 22 December 2022	N/A	Achieved	Completion certificate
15	To have integrated infrastructure development	Water	Upgrading of Internal water reticulation network at Mageva	Mageva internal water reticulation network upgrading	2022/07/01	2023/06/30	Senior Manager Technical	MIG	R20 000 000	50	0	The project is on planning stage and construction has not yet commenced.	MDM to expedite procurement process to ensure completion by end of June 2023.	Target not Achieved	Completion certificate
16	To have integrated infrastructure development	Water	Construction of Thabina to Lenyenyane Bulk Water Supply	Lephephane Bulk Water	2022/07/01	2023/06/30	Senior Manager Technical	MIG	R50 000 000	50	95,5	Phase 1a: 95%. Phase 1B: 96%. Phase 2 is on tender stage and pending appointment of a new engineer.	Phase 1A: Contractor busy fixing the leakages encountered on the bulk pipeline. Phase 1b: The outstanding work is pressure testing and there is ongoing engagement with the Councilor to allow for pressure testing utilizing water tankers to close the contract.	Achieved	Completion certificate

17	To Improve community safety , health and social well-being	Fire	Borehole Delevelopment	Borehole Delevelopment	2022/07/01	2023/06/30	Senior Manager Technical	MDM	R5 000 000	50	86%	Phase 1: 86% while contractors for phase 2b and 2c have been appointed and site handover was done on 22 December 2022. The progress on phase 1 is behind schedule.	Phase 1: Contractor was instructed to increase resources on site.	Achieved	Delivery note & Installation certificate
18	To have integrated infrastructure development	Water	Completion of Dan Sewer project	Dan Sewer project	2022/07/01	2023/06/30	Senior Manager Technical	WSIG	R3 500 000	50	0	The project is on planning stage and construction has not yet commenced.	MDM to finalize the planning process and expedite procurement of service provider. Acceleration plan to be developed to ensure completion by end of June 2023.	Achieved	Completion certificate
19	To have integrated infrastructure development	Water	Constriction of water bulk pipeline in Zandspruit	Zandspruit water bulk pipeline	2022/07/01	2023/06/30	Senior Manager Technical	WSIG	R3 000 000	50	60	None	None	Achieved	Completion certificate
20	To have integrated infrastructure development	Fire	To ensure clean, safe and hygienic environment, water and sanitation	Refurbishment of Specialised Vehicle	2022/07/01	2023/06/30	Senior Manager Community	MDM	R4 000 000	50	25	Specifications developed, Project not advtised	Advertise in the 3rd quarter and fastrack appointment of the service provider	Target not Achieved	Delivery note
21	To have integrated infrastructure development	Fire	To ensure clean, safe and hygienic environment, water and sanitation	Purchase & delivery og Equipments	2022/07/01	2023/06/30	Senior Manager Community	MDM	R4 500 000	50	25	Specifications developed, Project not advtised	Advertise in the 3rd quarter and fastrack appointment of the service provider	Target not Achieved	Delivery note

MUNICIPAL FINANCE VIABILITY PROJECTS 2022/23

Strategic Objective	Programme	Projects	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	2nd Quarter Target (1 Oct- 31 Dec 2022)	2nd Quarter Actual Performance	Challenges	Corrective Measures	Evidence required
To promote democracy and sound governance	Finance	To purchase & deliver Office Furniture for Finance Office by 30 June 2023	Office Furniture	2022/07/01	2023/06/30	CFO	MDM	R120 000	N/A	N/A	N/A	N/A	Delivery note