MOPANI DISTRICT MUNICIPALITY



2023-2024
3RD QUARTER PERFORMANCE REPORT

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"To be the Food Basket of Southern Africa and the Tourism Destination of Choice"

LEGISLATION

The development, implementation and monitoring of the Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that "the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Mayor, Councillors, Municipal Manager, Senior Managers and community."

The purpose of the SDBIP is to monitor the execution of the IDP and budget, performance of senior management and achievement of the strategic objectives with the Key Performance Indicators set by Council in the IDP. It enables the Municipal Manager to monitor the performance of Senior Managers, the Mayor to monitor the performance of the Municipal Manager, and for the community to monitor the performance of the municipality.

According to the Municipal Finance Act (MFMA) the definition of a SDBIP is: 'a detailed plan approved by the Mayor of a municipality in terms of section 53

- (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must
- (2) indicate-
- (a) projections for each month of-
- (i) revenue to be collected, by source; and
- (ii) operational and capital expenditure, by vote;
- (b) Service delivery targets and performance indicators for each quarter'

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Executive Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions, in terms of MFMA Circular 13, as minimum requirements that must form part of the SDBIP are applicable to the Mopani District Municipality:

- 1. Monthly projections of revenue to be collected by source
- 2. Monthly projections of expenditure (operating and capital) and revenue for each vote¹
- 3. Quarterly projections of service delivery targets and performance indicators for each vote
- 4. Detailed capital works plan over three years

1. METHODOLOGY AND CONTENT

The methodology followed by the municipality in the development of the SDBIP is in line with the Logic Model methodology proposed by National Treasury as contained in the Framework for Managing Programme Performance Information [1](FMPPI) that was published in May 2007. The accompanying figure as an extract from the FMPPI is hereby indicated.

The Logic Model was followed whereby desired impacts were identified for each strategic objective with measurements and targets contributing to the achievement of those impacts. This was followed by the identification of programmes and associated outcomes and measurements and targets contributing to the achievement of those outcomes

SUMMARY OF KPAs, GOALS AND STRATEGIC OBJECTIVES

KPA	GOAL	STRATEGIC OBJECTIVE				
Municipal Transformation and Organisational	Efficient, effective and capable workforce	To inculcate entrepreneurial and intellectual capabilities.				
Development	A learning institution	To strengthen record keeping & knowledge management				
	Sustainable infrastructure development and maintenance	To accelerate sustainable infrastructure and maintenance in all sectors of development.				
Basic Service Delivery	Clean, safe and hygienic environment, water and sanitation services.	To have integrated infrastructure development.				
	Safe, healthy living environment	To improve community safety, health and social well-being				
Local Economic Development	Growing economy (through agriculture, mining, tourism and manufacturing).	To promote economic sectors of the District				
Spatial Rationale	Sustainable, optimal, harmonious and integrated land development	To have efficient, effective, economic and integrated use of land space.				
Financial Viability	Reduced financial dependency and provision of sound financial management	To increase revenue generation and implement financial control systems				
Good Governance and Public Participation	Democratic society and sound governance	To promote democracy and sound governance				

SERVICE DELIVERY PERFORMANCE SUMMARY 2023/24 THIRD QUARTER PERFORMANCE REPORT

The table and graph below illustrates service delivery performance of Mopani District Municipality against the National Key Performance Areas (NKPAs)

Section 52 of the Local Government: Municipal Systems Act, Act 32 of 2000 requires the Mayor of a Municipality

- (a) Must provide general guidance over fiscal and financial affairs of the municipality;
- (b) In providing suchgeneral political guidance to monitor and to the extent provided in this Act, oversee the excercise of the responsibilities assigned in terms of this Act to the Accounting Officer and the Chief Financial Officer.
- (c) Must take all reasonable steps to ensure that the municipality performs its constitutional and statutory functions within the limits of the municipality s approved budget.(d) Must within 30 days of the end of the quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of teh municipality.

KPA's Performance Indicators	No. of Applicabl e Indicators			% Target achieved
Municipal Transformation and Organisational Devel	16	11	5	69%
Basic ServiceDelivery	3	3	0	100%
Local Economic Development	6	6	0	100%
Municipal Finance Management Viability	20	14	6	70%
Spatial Rationale	3	3	0	100%
Good Governance and Public Participation	23	19	4	79%
	71	56	15	79%

		(Overall % =	79%
KPA's Projects	No. of Applicabl e Indicators			% Target achieved
Municipal Transformation and Organisational Devel	3	1	2	33%
Basic ServiceDelivery	15	4	11	27%
Local Economic Development	0	0	0	0%
Municipal Finance Management Viability	0	0	0	0%
Spatial Rationale	0	0	0	0%
Good Governance and Public Participation	0	0	0	0%
	18	5	13	28%
		(Overall % = :	28%

KPA's Performance Indicators and Projects	No. of Applicabl e Indicators including projects	No. of targets achieved	No. of targets not achieved	% Target achieved
Municipal Transformation and Organisational Devel	19	12	7	63%
Basic ServiceDelivery	18	7	11	39%
Local Economic Development	6	6	0	100%
Municipal Finance Management Viability	20	14	6	70%
Spatial Rationale	3	3	0	100%
Good Governance and Public Participation	23	19	4	79%
	89	61	28	69%
		0	verall % =	69%

The 31%under performance was due to poor revenue collection (municipalities not transferring as per the WSP agreement) and long outstanding debts from government institutions and businesses. Municipal resolutions not prioritised for fully implementation (Internal Audit, Auditor General Findings, Audit Committee resolutions, LLF resolutions and IGR resolutions). Projects targeted for cimplementation performed poor, this was due to late appointment of Contractors. This has a negative impact on budget allocated for service delivery, which may lead to the conditional grant being re-allocated and reduced for the municipality. Development of quarterly financial statements still a challenge. Discliplinary cases were not resolved within 90 days and invoices are not paid within the 30 days period as per the legislation. The municipality must develop an acceleration plan for contractors in the implementation of projects. Forward planning should be implementation which will result in appointment of service providers prior to the finacial year. The District should enter into agreements with the local municipalities, Businesses & Government Institutions on the long outstanding debts. All municipal resolutions should be standing items in all portfolio committees for proper rmonitoring and tracking of progress. Preparation of quarterly financial statements must be prioritised so as to ensure that the municipality ready itself for audit and reconciliation is done on a monthly basis.

KPA 1: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT <u>KEY PERFORMANCE INDICATORS</u> OUTCOME NINE (OUTPUT 1: IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT, OUTPUT 4: ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOMES)

ote Nr	Top Layer KPI Ref	Strategic Objective	KPA or SO	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2023)	Annual Target (30/06/2024)	Budget 2023/24	3rd Quarter (1 Jan 31 Mar 2024)	3rd Quarter Actual Performanc e	Challenges	Corrective Measures	Results	KPI Owner	Evidence required
	D_01	To promote democracy and sound governance	Municipal Transformation and Organisational Development		To ensure that the reviewed organizational structure is approved by council by 30 June 2024	# of Council approve the Organisational structure	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Corporate	Council Resolution
	D_02	To inculcate entrepreneurial and intellectual capabilities	Municipal Transformation and Organisational Development		the financial year	# of vacant positions filled within financial year	Number	83	30	Operational	10	8	Delay in acquiring results fo vetting	Ensure the process is conducted immediatey after intervies	Target not Achieved	Director Corporate	Appointmer letters
	D_03	To promote democracy and sound governance	Municipal Transformation and Organisational Development		To monitor the reviewal of policies within a financial year	# Policies reviewed within the financial year	Number	15	18	Operational	0	N/A	N/A	N/A	N/A	Director Corporate	Council Resolution
	D_04	To promote democracy and sound governance	Municipal Transformation and Organisational Development	Labour Relations		% of disciplinary cases resolved by end of each year	%	0	100%	Operational	100%	33% 2/6	Set back by request of new documents by the employees s representative	Enforcement of of municipal policy	Target not Achieved	Director Corporate	Disciplinary cases report
	D_05	To inculcate entrepreneurial and intellectual capabilities	To inculcate entrepreneurial and intellectual capabilities			# of Work Skills Plan submitted to SETA by June each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Director Corporate	Dated Proof of submission
	D_06	To promote democracy and sound governance	Municipal Transformation and Organisational Development	IDP	Approval of the IDP/Budget/PMS process plan by 31 July 2023	Council approve IDP/Budget/ PMS Process Plan	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Process Plar / Council resolution
	D_07	To promote democracy and sound governance	Municipal Transformation and Organisational Development	IDP	Approval of the Draft 2024/25 IDP by 31 March 2024	Council approve IDP within financial year	Number	1	1	Operational	1	1	None	None	Target Achieved	Municipal Manager	Draft IDP/ Council resolution
	D_08	To promote democracy and sound governance	Municipal Transformation and Organisational Development	IDP	Approval of the Final 2024/25 IDP by 31 May 2024	Council approve IDP within financial year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Final IDP/ Council resolution
	D_09	To promote democracy and sound governance	Municipal Transformation and Organisational Development	PMS	2024/25 SDBIP by 30 June 2024	Mayor Approve SDBIP within 28 days after adoption of the Budget and IDP	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Signed SDBI by the Executive Mayor

Vote Nr	Top Layer KPI Ref	Strategic Objective	KPA or SO	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2023)	Annual Target (30/06/2024)	Budget 2023/24	3rd Quarter (1 Jan 31 Mar 2024)	3rd Quarter Actual Performanc e	Challenges	Corrective Measures	Results	KPI Owner	Evidence required
	D_10	sound governance	Municipal Transformation and Organisational Development	PMS	To ensure quarterly reporting and compliance within the financial year	# of Quarterly performance reports compiled & approved by council	Number	4	4	Operational	1	1	None	None	Target Achieved	Municipal Manager	Report / Council resolution
	ט_11	sound governance	Municipal Transformation and Organisational Development	PMS	To ensure quarterly reporting and compliance within the financial year	# of Quarterly B2B performance reports compiled & approved by council	Number	4	4	Operational	1	1	None	None	Target Achieved	Municipal Manager	Report/ Council resolution
	D_12	To promote democracy and sound governance	Municipal Transformation and Organisational Development	PMS	56 Managers sign the performance agreements within 30	Agreements by all	%	100%	100%	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Signed Performance Agreements for Sec 54 & 56 Managers
	D_13	sound governance	Municipal transformation and organisational development	PMS	To ensure quartely assessments for \$54 & 56 Managers is conducted within financial year .	# of performance assessments conducted for Sec 54A & 56 Managers	Number	0	2	Operational	1	0	Scheduled Assessments were postponed due to unavailability of panel members	Finalise the assessments in the 4th Quarter	Target not Achieved	Municipal Manager	Performance Assessments report for Senior Managers
	TLMTO D_14	To promote democracy and sound governance	Municipal Transformation and Organisational Development	PMS	To ensure municipal reporting and compliance within the financial year	Submit Annual Institutional Performance report to CoGHSTA, AG Provincial Treasury by 30 August each year	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Dated proof of submission to CoGHSTA,AG, Provincial Treasury
	TLMTO D_15	To promote democracy and sound governance	Municipal Transformation and Organisational Development	PMS	To ensure municipal reporting and compliance within the financial year	Submit Mid-Year report to CoGHSTA, Provincial Treasury by 25 January each year	Number	1	1	Operational	1	1	None	None	Target Achieved	Municipal Manager	Dated proof of submission to CoGHSTA & Treasury
	TLMTO D_16	To promote democracy and sound governance	Municipal Transformation and Organisational Development	PMS	To ensure municipal reporting and compliance	# of Annual Reports tabled in Council by 31 January each year	Number	1	1	Operational	1	1	None	None	Target Achieved	Municipal Manager	Report / Council resolution
	D_17	To promote democracy and sound governance	Municipal Transformation and Organisational Development	PMS	To ensure municipal reporting and compliance within the financial year	Table Oversight report on the Annual Report in Council by 31 March each year	Number	1	1	Operational	1	1	None	None	Target Achieved	Municipal Manager	Report / Council resolution
	TLMTO D_18	To promote democracy and sound governance	Municipal Transformation and Organisational Development	PMS	To ensure municipal reporting and compliance within the financial year	# of Oversight report published in the website after 7 days of adoption	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Website screenshots of the report

Vote Nr	Top Layer KPI Ref	Strategic Objective	KPA or SO	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2023)	Annual Target (30/06/2024)	Budget 2023/24	3rd Quarter (1 Jan 31 Mar 2024)	3rd Quarter Actual Performanc e	Challenges	Corrective Measures	Results	KPI Owner	Evidence required
	D_19	sound governance	Municipal Transformation and Organisational Development	PMS	To ensure municipal reporting and compliance within the financial year	The Mayor approve adjusted SDBIP within 30 days after budget adjustment each year	Number	1	1	Operational	1	1	None	None	Target Achieved	Municipal Manager	SDBIP / Council resolution
	TLMTO D_20	sound	Municipal Transformation and Organisational Development	Legal Services	To improve effecience and effictiveness of municipal administration within the financial year	% Signed Service Level Agreements within 30 days after the appointment of Service Providers	Percentage, (# of SLA s developed/ # of Appointmen ts made)	100%	100%	Operational	100%	100%	None	None	Target Achieved	Municipal Manager	Signed Service Level Agreements
	D_21	democracy and sound governance	Municipal Transformation and Organisational Development		Functionality of Audit within the financial year	Develop Auditor General action plan for current financial year	Number	1	1	Operational	1	1	None	None	Target Achieved	Municipal Manager	AG Action Plan/ Council resolution
	D_22	sound governance	Municipal Transformation and Organisational Development	Risk management	To ensure efffective implementation of risk mitigations actions 30 June 2024	# of Risk reports submitted to Audit Committee on a quarterly base	Number	4	4	Operational	1	1	None	None	Target Achieved	Municipal Manager	Quartely risk reports
	D_23	democracy and	Municipal Transformation and Organisational Development	Internal Audit	To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June 2024	% of internal audit findings implemented	Percentage, (# of Internal Audit issues resolved / # of issues raised)	72%	100%	Operational	75%	49%	Slow response from Directorates	Directorates to prioritised their findings in their departmental meetings	Target not Achieved	Municipal Manager	Resolved IA findings register
	D_24	democracy and sound governance	Municipal Transformation and Organisational Development		To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June 2024	% of AG issues resolved	Percentage, (# of Auditor General issues resolved / # of issues raised)	57%	100%	Operational	50%	8%	Slow response from Directorates	Directorates to prioritised their findings in their departmental meetings	Target not Achieved	Municipal Manager	Resolved AG Action Plan (Updated & POE submitted)
	D_25		Municipal Transformation and Organisational Development	Risk management	To ensure efffective implementation of risk mitigations actions 30 June 2024	% of Risk issues resolved	Percentage, (# Risk issues implemente d / resolved / # of risks identified)	72%	100%	Operational	75%	76%	None	None	Target Achieved	Municipal Manager	Resolved Risk issues and POE submitted

							KPA 2 : BASI	C SERVICE DELIV	ERY INDICATO	<u>RS</u>						
						<u>c</u>	OUTPUT 2: IMP	PROVING ACCESS								
Vote Nr	Top Layer KPI Ref	Strategic Objective		Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2023)	Annual Target (30/06/2024)	Budget 2023/24	3rd Quarter (1 Jan 31 Mar 2024)	3rd Quarter Actual Performance	Challenges	Corrective Measures	Results	KPI Owner	Evidence requires
	01	Sustainable Infrastructure development and maintenance	MIG	To monitor the development and MIG implementation plan within a financial year	Development of MIG implementation Plan by July each year	Number	1	1	Operational	N/A	N/A	N/A		N/A	Senior Manager Technical	Approved MIG Implementat on Plan
	02	Sustainable Infrastructure development and maintenance	Water	To have integrated infrastructure development	Development of the waste water risk abatement plan by 30 June 2024	Number	1	1	Operational	1	1	None	None	Target Achieved	Senior Manager Water	Plan/ Counci resolution
	03	Sustainable Infrastructure development and maintenance	MIG	To have integrated infrastructure development	# of monthly MIG reports captured on the MIS website (CoGHSTA)	Number	10	12	Operational	3	3	None	None	Target Achieved	Senior Manager Technical	MIS screenshots (website screenshots)
	04	To promote demovracy and sound governance	Legal Services	To improve efficient and effectiveness of municipal administration within financial year	# of by-laws gazetted by 30 June 2024	Number	0	5	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Council resolution
	05	Clean, safe and hygienic environment, water and sanitation services	Water	To ensure provision of basic services	# of HH with access to water	Number	1 355 HH	6000 НН	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Water	Technical Reports
	06	Clean, safe and hygienic environment, water and sanitation services	Sanitation	To ensure provision of basic services	# of HH with access to sanitation	Number	4 902 HH	473 HH	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Technical	Completion Certificate / Happy letters
	07	Clean, safe and hygienic environment, water and sanitation services	Roads and Transport	To ensure provision of basic services	# in KMs of gravel roads graded	Number (km)	2107 km	500 km	Operational	100 km	121.90 km	None	None	Target Achieved	Senior Manager Technical	Signed Monthly Grading reports

KPA 3 : LOCAL ECONOMIC DEVELOPMENT KEY PERFORMANCE INDICATORS

OUTCOME 9: IMPLEMENTATION OF THE COMMUNITY WORK PROGRAMME

Vote Nr	Top Layer KPI Ref		Municipal Programme		Performance Indicator title	KPI Unit of measure	Baseline (30/06/2023)	Annual Target (30/06/2024)			3rd Quarter Actual Performance	Challenges	Corrective Measures	Results	Responsibl e Person	Evidence requires
	TLLED_ 01	To promote economic sectors of the district	LED	To ensure sustainable livelihoods within the district	# of jobs opportunities created through EPWP	Number (Accumulativ e)	2 800	1 400	Operational	350	1 406	None	None	Target Achieved	_	Proof of jobs opportuniti es created
	TLLED_ 02	To promote economic sectors of the district	LED	To promote economic sector of the district	# of SEDA trainings conducted	Number	6	4	Operational	1	1	None	None	Target Achieved	Senior Manager Planning	Training reports
	TLLED_ 03	To promote economic sectors of the district	LED	To ensure Promotion of local economy within the financial year	# of SMME supported through LED	Number	181	100	Operational	30	84	None	None	Target Achieved		Proof for SMME s supported
	TLLED_ 04	To promote economic sectors of the district	EPWP	To ensure Promotion of local economy within the financial year	# of EPWP reports compiled and submitted to Council	Number	4	4	Operational	1	1	None	None	Target Achieved	Senior Manager Planning	EPWP reports/ Council resolution
	05	To promote economic sectors of the district	LED	To ensure Coordination of LED forums within the financial year		Number	3	4	Operational	1	1	None	None	Target Achieved	Senior Manager Planning	Agenda, Minutes & Attendance register
	TLLED_ 06	To promote economic sectors of the district	LED	To Coorinate the Exhibition pavilion for emerging local SMMEs in Exhibition shows	# of Marketing Initiated coordinated	Number	2	4	Operational	1	1	None	None	Target Achieved		proof for Marketing initiatives coordinated
	TILLED - 7	To promote economic sectors of the district	Tourism		# of Tourism (INDABA) Engagements attended	Number	1	1	Operational	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Attendance register & Reports

KPA 4 MUNICIPAL FINANCIAL VIABILITY KEY PERFORMANCE INDICATORS OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY Strategic Municipal Measurable Performance **KPI Unit** Evidence KPI Ref (30/06/2023) (30/06/2024) 2023/24 (1 Jan 31 Actual leasures Objective Program Objectives Indicator title of Owner required Mar 2024) erformar measure CFO TLFV_01 To Increase Revenue To ensure % of revenue Percentag 0% 95% Operation 95% 38% Culture of To Reconciliation collected within report (Billing revenue improvement nonenforce chieved generation in revenue the financial yer (Revenue payment credit reports) and collection billed for by control implemenet within the the year) policy customers financial financial year control systems TLFV_02 To Increase 80% 70% CFO Debtors Revenue % in debts Percentag 0% Operation Culture of То To monitor revenue collected within enforce chieved Reconciliation nongeneration collections the financial (Debtors) report (Age payment credit and within a year control analysis by implemenet financial year customers policy reports) financial control systems TLFV_03 To Increase CFO To monitor # of data Number Data Revenue 0 4 Operation The to revenue cleansing project is mplement cleansing generation implementatio performed budgeted data reports (meter n of municipal (Meter and services) in the next cleansing implemenet services services) within financial and financial within a the financial year installatio financia year year 2024/25 control n of systems meters in communiti TLFV_04 To Increase # of quarterly Number 0 Operation The CFO Quarterly Budget To ensure 1 Service revenue that quartely financial al preparatio provider Financial chieved generation Reporting financial statements n of to transfer Statements and submitted to skills and /Dated proof statements quarterly implemenet are prepared the MM. AFS is of submission build financial within 14 starting internal control days after the now in the capacity systems end of each 3rd quarter. quarter

	revenue generation and implemenet financial control systems	and Reporting	legislation within the financial year	approved Draft Budget within the financial year		1	1	Operation al	1	1	None	None	Target Achieved	CFO	Draft Budget / Council Resolution
TLFV_06	To Increase revenue generation and implemenet financial control systems	and Reporting	To ensure compliance with legislation within the financial year	# of Council approved Final Budget within the financial year	Number	1	1	Operation al	N/A	N/A	N/A	N/A	N/A	CFO	Final Buget / Council Resolution
TLFV_07	To Increase revenue generation and implemenet financial control systems		To ensure compliance with legislation within the financial year	# of Council approved Draft Budget policies	Number	11	11	Operation al	11	11	None	None	Target Achieved	CFO	Draft Budget related policies / Council Resolution
	To Increase revenue generation and implemenet financial control systems		To ensure compliance with legislation within the financial year	# of Council approved Final Budget policies	Number	11	11	Operation al	N/A	N/A	N/A	N/A	N/A	CFO	Final Budget related policies / Council Resolution
TLFV_09	To Increase revenue generation and implemenet financial control systems		To ensure compliance with legislation within the financial year	# of Council approved Adjustment budget by 28 February each year	Number	1	1	Operation al	1	1	None	None	Target Achieved	CFO	Adjusted Budget / Council Resolution

	revenue generation and implemenet financial control systems	and Reporting	legislation within the financial year			1	1	Operation al	N/A	N/A	N/A	N/A	N/A	CFO	Dated proof of submission
	To Increase revenue generation and implemenet financial control systems	and Reporting	with legislation within the financial year	32 Registers developed and updated	Number	12	12	Operation al	3	3	None	None	Target Achieved	CFO	Updated Deviation register
TLFV_12	To Increase revenue generation and implemenet financial control systems		To ensure compliance with legislation within the financial year	# of Finance compliance report submitted to Treasuries & CoGHSTA	Number	12	12	Oerational	3	3	None	None	Target Achieved	CFO	Financial reports
TLFV_13	To Increase revenue generation and implemenet financial control systems			# of monthly Sec 71 reports submitted to Provincial treasury within 10 working days	Number	12	12	Operation al	3	3	None	None	Target Achieved	CFO	Dated proof of submission
	To Increase revenue generation and implemenet financial control systems		To Improve financial viability within the financial year	Appointment of Supply Chain Committees by 30 June each year (Specification, Evaluation & Adjudication)	Number	3	3	Operation al	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Appointment Letters

TLFV_1	To Increase revenue generation and implemenet financial control systems	Supply Chain Managem ent	To Improve financial viability within the financial year	% of Construction Tenders placed on the CIDB website	%	100%	100%	Operation al	100%	100%	None	None	Target Achieved	CFO	Website screenshots
TLFV_1	To Increase revenue generation and implemenet financial control systems	Supply Chain Managem ent	To ensure payment of service providers within 30 days of the submission of invoices.	% in payment of invoices wiithin 30 days of receipt from the service providers	%	47%	100%	Operation al	100%	79%	Delay in receiving invoices in the main from Lepelle Northen Water	Liase with Lepelle to sent invoices		CFO	Age Analysis
TLFV_1	revenue generation and implemenet financial control systems	Assets Managem ent	To ensure compliance with legislation within the financial year	# of GRAP Compliance Assets register Compiled	Number	1	1	Operation al	N/A	N/A	N/A	N/A	N/A	CFO	GRAP compliace Assets register compiled
	To Increase revenue generation and implemenet financial control systems	ent	To ensure compliance with legislation within the financial year	# Assets verifications conducted in line with GRAP standards	Number	2	2	Operation al	0	1	None	None	Target Achieved	CFO	Quarterly Assets verification reports
TLFV_1	revenue generation and implemenet financial control systems	re Managem ent	To effectively manage the financial affairs of the municipality within the financial year	budget spent as approved by Council within the financial year	ative)	74%	100% Capital Budget spent	Capital	70%	60%	low spending on MIG projects	accelarati ng speding on MIG projects	Target not Achieved	CFO/Wate r & Technical Services	Financial reports/
TLFV_2	To Increase revenue generation and implemenet financial control systems	Expenditu re Managem ent	manage the	and maintanance	Percentag e (Accumul ative)	100%	100% Operational Budget spent	Operation al	70%	72%	None	None	Target Achieved	CFO/Wate r & Technical Services	Financial reports/

TLFV_21	To Increase revenue generation and implement financial control systems To Increase	re Managem ent	manage the financial affairs of the municipality within the financial year	% MIG budget spent as approved by Council within the financial year % RBIG budget	Percentag e (Accumul ative)	70%	100% MIG expenditure	Capital	70%	70%	low spending on MIG projects	accelarati ng speding on MIG projects	Target not Achieved	CFO/Wate r & Technical Services	Financial reports/
	revenue generation and implemenet financial control systems	re Managem ent	manage the financial affairs of the municipality within the financial year	spent as approved by Council within the financial year	e (Accumul ative)		expenditure	·					Achieved	r & Technical Services	reports/
	To Increase revenue generation and implemenet financial control systems	re Managem ent	municipality within the financial year	budget spent as approved by Council within the financial year	Percentag e (Accumul ative)	84%	100% WSIG expenditure	Capital	70%	N/A	there are no WSIG 5B projects in 2023/24 financial year	N/A	N/A	CFO/Wate r & Technical Services	Financial reports/
TLFV_24	To Increase revenue generation and implemenet financial control systems	re	To effectively manage the financial affairs of the municipality within the financial year	budget spent	Percentag e (Accumul ative)	99%	100% RRAMS expenditure	Capital	70%	70%	None	None	Target Achieved	CFO/Wate r & Technical Services	Financial reports/
	To Increase revenue generation and implemenet financial control systems	re	To effectively manage the financial affairs of the municipality within the financial year	% FMG budget spent as approved by Council within the financial year	Percentag e	100%	100% FMG expenditure	Operation al	70%	70%	None	None	Target Achieved	CFO	Financial reports/
TLFV_26	To Increase revenue generation and implemenet financial control systems	Expenditu re Managem ent	To effectively manage the financial affairs of the municipality within the financial year	% EPWP budget spent as approved by Council within the financial year	Percentag e (Accumul ative)	100%	100% EPWP expenditure	Operation al	70%	79%	None	None	Target Achieved	CFO/Wate r & Technical Services	Financial reports/

KPA 6 : SPATIAL RATIONALE

OUTPUT 2: IMPROVING ACCESS TO BASIC SERVICES

Vote Nr	Layer KPI Ref	Strategic Objective	Municipal Programm e		Performance Indicator title	KPI Unit of measure	Baseline (30/06/2023)	Annual Target (30/06/2024)	Budget 2023/24	3rd Quarter (1 Jan 31 Mar 2024)	3rd Quarter Actual Performance	Challenges	Corrective Measures	Results	KPI Owner	requires
		To have efficient, effective economic and intergrated use of space	Planning	To have sustainable, optimal, harmonious and intergrated land deveolopment	Percentage, (# of applications received / # of land use applications processed) within 90 days of receipt)	%	100%	100%	Operational	100%	100%	None	None	Target Achieved	Senior Manager Planning	dated Land use register
	SPR 02	To have efficient, effective economic and intergrated use of space	-	To have sustainable, optimal, harmonious and intergrated land deveolopment	# of Municipal Planning Tribunal meetings coordinated	Number	16	4	Operational	1	2	None	None		Senior Manager Planning	Attendance Register, Minutes
		To have efficient, effective economic and intergrated use of space		To have sustainable, optimal, harmonious and intergrated land deveolopment	Percentage in Capturing Projects in the GIS system within the financial year .	%	100%	100%	Operational	100%	100%	None	None	Target Achieved	Senior Manager Planning	List of projects coordinates in the GIS
			Planning	To have sustainable, optimal, harmonious and intergrated land deveolopment	To appoint a service provider for establishment of township in Namakgale 500 sites(BPM) by 30 June 2024 (#)	Number	New	1	R526,500.00	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Appointment Letter/ SLA
			Planning	To have sustainable, optimal, harmonious and intergrated land deveolopment	To appoint a service provider for establishment of township in Burgersdorp 600, Relela 200 & Mariveni 200 sites(GTM) by 30 June 2024 (#)	Number	New	1	R2,106,000	N/A	N/A	N/A	N/A	N/A	Senior Manager Planning	Appointment Letter/SLA

SPR	To have	Spatial	To have	To appoint a	Number	New	1	R1,053,000	N/A	N/A	N/A	N/A	,		Appointment
06	efficient,	Planning	sustainable,	service provider for											Letter/ SLA
	effective		optimal,	establishment of										Planning	
	economic and		harmonious and	township at											
	intergrated		intergrated land	Phooko 200 &											
	use of space		deveolopment	Mokwakwaila300											
				(GLM) 1000 sites											
				by 30 June 2024 (#)											
SPR	To have	Spatial	To have	# of SDF reviewed	Number	New	1	R1,053,000	N/A	N/A	N/A	N/A	N/A	Senior	Council
07	efficient,	Planning	sustainable,	by 30 June 2024											resolution
	effective		optimal,											Planning	
	economic and		harmonious and												
	intergrated		intergrated land												
	use of space		deveolopment												

KPA 5 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION KEY PERFORMANCE INDICATORS

OUTCOME 9 (OUTPUT 5: DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL, OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY)

Vote Nr	Top Layer KPI Ref	Strategic Objective	Program mes	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2023)	Annual Target (30/06/2024)	Budget 2023/24	3rd Quarter (1 Jan 31 Mar 2024)	3rd Quarter Actual Performance	Challenges	Corrective Measures	Results	KPI Owner	Evidence Required
	PP_01	To promote democracy and sound governance	Council	To ensure functionality of Council committee within the financial year.	# of Council Meetings held within the financial year	Number	13	7	Operational	3	5	None	None	Target Achieved	Municipal Manager	Agenda, Minutes & attendand e register
	GPP_0 2	To promote democracy and sound governance	Council	To ensure functionality of Council committee within the financial year.	% in Implemenation of Council Resolutions	Percentage	100%	100%	Operational	100%	100% 91/91	None	None	Target Achieved	Municipal Manager	Updated Resolutio ns Register
	PP_03	To promote democracy and sound governance	Mayoral Committe el	To ensure functionality of MAYCO within the financial year.		Number	13	7	Operational	3	5	None	None	Target Achieved	Municipal Manager	Agenda, Minutes & attandanc e register
	PP_04	To promote democracy and sound governance	Portfolio	To ensure functionality of Portfolio committees within the financial year.	# of Portfolio committee meetings held within the financial year	Number	48	39	Operational	11	20	None	None	Target Achieved	Manager Executive Mayor s Office	Agenda, Minutes & attandanc e register
		To promote democracy and sound governance	Portfolio	To ensure functionality of Portfolio committees within the financial year.	% in Implemenation of Portfolio Resolutions	Percentage	68%	100%	Operational	100%	98% 102/104	Meeting with DWS not held & limited budget for oversight committee	Technical department to provide monthly reports on graders	Target not Achieved	Manager Executive Mayor s Office	Updated Resolutio ns Register
		To promote democracy and sound governance	IGR	To ensure functionality of IGR structures within the financial year.	# of IGR meetings held within the financial year	Number	4	4	Operational	1	1	None	None	Target Achieved	Municipal Manager	Agenda, Minutes, Attendand e Register
		To promote democracy and sound governance	IGR	To ensure functionality of IGR structures within the financial year.	Implementation n of IGR Resolutions	Percentage	86%	100%	Operational	100%	46%	Slow implementati on by the locals	Enforce implementa tion in the Technical IGR structures	Target not Achieved	Municipal Manager	Updated Resolutio ns Register
		To promote democracy and sound governance	Ethics Committe e	To ensure functionality of Council committees within the financial year	# of Ethics Committee Meeting held within the financial year	Number	4	4	Operational	1	1	None	None	Target Achieved	Manager Executive Mayor s Office	Attendand e Register

TL_GG PP_09	democracy and sound governance	on	To ensure public involvement in the affairs of the Municipalities	# of Public Participation Meetings held within the finnacial year	Number	10	10	Operational	N/A	N/A	N/A	N/A	N/A	Manager Executive Mayor s Office	Attendanc e Register, Minutes
PP_10	To promote democracy and sound governance		To ensure functionality of Council committees within the financial year	# of MPAC meetings held within the financial year	Number	26	4	Operational	1	4	None	None	Target Achieved	Manager Executive Mayor s Office	Agenda, Minutes & attandanc e register
	To promote democracy and sound governance	MPAC	To ensure functionality of Council committee within the financial year	# of MPAC reports submitted to council held within the financial year	Number	5	5	Operational	2	2	None	None	Target Achieved	Manager Executive Mayor s Office	Council resolution s
	To promote democracy and sound governance			# of Management meetings held within the financial year	Number	12	12	Operational	3	4	None	None	Target Achieved	Municipal Manager	Agenda, Minutes & attandanc e register
TL_GG PP_13	To promote democracy and sound governance	Managem ent committe e	To ensure functionality of administration	% in iMplementation of MANCO Resolutions within the financial year	Percentage	1	100%	Operational	100%	100%	None	None	Target Achieved	Municipal Manager	Updated Resolutio ns register
	To promote democracy and sound governance	Labour Relations		# of LLF meetings held within the financial year	Number	13	12	Operational	3	3	None	None	Target Achieved	Senior Manager Corporate	Agenda, Minutes & attendanc e register
	To promote democracy and sound governance	Labour Relations	To ensure functionality of Municipality within the financial year		Percentage (# of resolutions taken/ # of resolutions implemented).	88%	100%	Operational	100%	80% 8/10	Equal work /equal pay will be finalised after job evaluation	Fastrack the job evaluation to be finalised	Target not Achieved	Senior Manager Corporate	Updated Resolutio ns register
	To promote democracy and sound governance	Public Participati on	To ensure public involvement in the IDP review	# of IDP/Budget/ PMS REP Forum meetings held within the financial year	Number	3	5	Operational	1	1	None	None	Target Achieved	Municipal Manager	Agenda & Attendanc e register
	To promote democracy and sound governance	Public Participati on	the	# of IDP/Budget/ PMS Steering Committee meetings within the financial year	Number	3	5	Operational	1	1	None	None	Target Achieved	Municipal Manager	Agenda & Attendanc e register

	To promote democracy and sound governance	Public Participati on	To promote accountability within the municipality		Percentage (# of resolutions taken/ # of resolutions implemented).	100%	100%	Operational	100%	100%	None	None	Target Achieved	Director Executive Mayor s Office	Updated Complaint s Managem ent Register
	To promote democracy and sound governance	Public Participati on	To ensure public involvement in Mayoral Imbizo 's within a financial year	# of quarterly Community feedback meetings held within a financial	Number	4	4	Operational	1	1	None	None	Target Achieved	Director Executive Mayor s Office	Agenda & Attendanc e register
	To promote democracy and sound governance	Public Participati on		# of Internal quarterly Newsletters developed	Number	4	4	Operational	1	1	None	None	Target Achieved	Director Executive Mayor s Office	Electronic News letters
	To promote democracy and sound governance		To ensure functionality of Audit committee within a financial year		Number	7	7	Operational	2	2	None	None	Target Achieved	Municipal Manager	Agenda, Minutes & Attandanc e register
	To promote democracy and sound governance		within a	% of Audit and Performance Audit Committee resolutions implemented within the financial year	Percentage	83%	100%	Operational	100%	79%	Slow implementati on by Directorates	Resolutions to be a standing item in all department s	Achieved	Municipal Manager	Audit Committe e resolution s register
PP_23	To promote democracy and sound governance		To ensure functionality of mitigation of risks committee within the financial year.	# of Council approved Risk Policy	Number	1	1	Operational	N/A	N/A	N/A	N/A		Municipal Manager	Council Resolutio n
PP_24	To promote democracy and sound governance		mitigation of risks committee within the financial year.	# of Council approved Risk strategy	Number	1	1	Operational	N/A	N/A	N/A	N/A		Municipal Manager	Council Resoltion
	To promote democracy and sound governance	Risk	To ensure functionality of Risk committee within the financial year.		Number	1	1	Operational	N/A	N/A	N/A	N/A		Municipal Manager	Council Resolutio n

	To promote democracy and sound governance	Legal		% of Fraud and Corruption cases investigated	Percentage	N/A	100%	Operational	100%	No cases were due to be investigated	None	None		Municipal Manager	Updated Fraud and Corruptio n case register
PP_27	To promote democracy and sound governance	Audit	functionality of Council	# of Unqualified Audit Opinion obtained by 31 december each year	Number	Disclaimer	1	Operational	N/A	N/A	N/A	N/A	N/A	Municipal Manager	Auditor General Audit Report
GPP_2 8	To promote democracy and sound governance	ĪΤ	To promote democracy and sound governance	Number of super user accounts activities reviewed per quarter	Number	4	4	Operational	1	1	None	None	Target Achieved	Senior Manager Corporate	Audit trail report
GPP_2	To promote democracy and sound governance	ΙΤ	democracy and sound	# of monthly IT servers backups reported	Number	12	12	Operational	3	3	None	None	Target Achieved	Senior Manager Corporate	Back-up reports
	To promote democracy abd sound governance	Internal Audit	year		Number	1	1	Operational	N/A	N/A	N/A	N/A		Municipal Manager	AC approved Internal Audit Plan
	To promote democracy abd sound governance	Internal Audit	year		Number	1	1	Operational	N/A	N/A	N/A	N/A		Municipal Manager	AC approved revised Internal Audit Charter

				MU	NICIPAL T	RANSFO	RMATI	ON & [DEVELO	PMENT	PROJECT	S (202	3/24)			
				N	/UNICIPAL 1	TRANSFORM	/IATION	& DEVEL	OPMENT	CAPITAL P	ROJECTS FO	R 2023/	24			
Pro No	Strategic Objective	_	Projects	Project Name	Start Date	Completion date		Source of funding	Orginal Budget	Adjusted Budget		2nd Q Target	3rd Q Target		4th Q Target	Evidence required
MTOD1	Democrat ic society and sound governan ce	ation	To purchase & Install Telephone PABX system	Telephone PABX system	7/1/2023	6/30/2024	Senior Manager Corps	MDM	R0.00	R10,000,000	50	90%	None	None	Target Achieved	Delivery note & Installation certificate
MTOD2	Democrat ic society and sound governan ce		To purchase & deliver Laptops by 30 June 2024	Laptops	7/1/2023	6/30/2024	Senior Manager Corps	MDM	R0.00	R5,000,000	50	25%	Specifications completed & submitted to BTO for advert	appointment		Delivery note
MTOD3	democrat ic society and sound governan ce		Acquisition of Server by 30 June 2024	Server	7/1/2023	6/30/2024	Senior Manager Corps	MDM	R0.00	R7,000,000	50	25%	Specifications completed & submitted to BTO for advert	appointment		Delivery note

2023/24 CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS PER FOR THE YEAR **BASIC SERVICE DELIVERY PROJECTS 2023/2024** Projects description Project Name **Original Budget** Adjusted Budget 1st Q Target Start Date 3rd Quarter Objective date Owner undina Actual Measures equired Performance R10,689,867 R10,689,867 BSD To have Vate Consruction of Hoedspruit Hoedspruit Bul 7/1/202 6/30/202 75% No activities in the Development of Completion new technical ntegrated bulk Water supply vater supply /lanager current quarte certificate infrastructure Water due to report and unavailability of nalization of new development Services land to construct reservoir location new reservoir To have Nate Construction of Lephepane Lephephane 7/1/2023 6/30/2024 Senior R51,000,000 R43.137.000 Pressure testing Contractor Completion Bulk Water Bulk Water not finalised yet appointed in integrated Manager certificate and there is no December to infrastructure Water bulkline to feed provide bulk development Services the practically connections completed reticulation projects R63,200,419 **BSD** Construction of Bulk Water Lulekani Water 7/1/2023 6/30/2024 Senior MIG 75% To have R67,000,419 1.Stoppages Continuous Completion integrated Supply at Lulekani Water Scheme Manager due to SMMF engagement with certificate Scheme Benfarm appointments the relevant infrastructure Benfarm Water 2.Stoppages stakeholders Services development due to labour an SMME disputes Construction of To have Makhushane 7/1/202 MIG R42,500,000 R45,400,000 79.00% None None Completion Water Scheme integrated Makhushane Water Manager certificate infrastructure Scheme Water development Services R59,500,000 Disruptions by Construction of Ritavi Ritavi Water 7/1/202 6/30/2024 #REI MIG R59,150,000 75% Continuous Completion communities due ngagements with Water Scheme Scheme certificate to sub-contractin with various stakeholders to disputes. resolve the disputes. MIG R5.974.307 R5.974.307 BSD To have Nater Construction of Sefofotse Sefofotse to 7/1/2023 6/30/2024 Senior 75% 10% The contracto Subcontractor to Completion integrated to Ditshosini / ramahlatsi Ditshosine bulk Manager have not yet be appointed to ertificate infrastructure bulk water and water returned to site. complete Water FSKOM amahlatsi bulk utstanding scope development reticulation Services connection for th I received the water & boreholes and quotes. reticulation booster stations Still awaiting for consolidated invoice to make payment from ESKOM. To have Construction of Sekgosese Sekgosese 7/1/202 6/30/2024 Senior R59,500,000 R59,500,000 82.00% Completion Water Scheme supply and Water Scheme integrated Manager certificate infrastructure Borehole equipment Water development Services R54,733,657 Continuous To have Construction of Water Thabina to 6/30/202 Senio R57,633,667 Proiect was Completion affected by the ngagements with integrated Reticulation Thabina to Lenyenye Bulk Manager certificate shutdown by the with various infrastructure Lenyenye Bulk Water Water supply Water Local SMMES. Or stakeholders to development supply Services the 13th March resolve the 2024 the issue disputes. was resolved. Th MIG R6,911,166 **BSD** To have Nater Upgrading of Thapane Thanane water 7/1/2023 6/30/202 Senior R6,618,166 75% 82% None None Completion ntegrated water supply scheme supply scheme Manager certificate nfrastructure upgrading of Water development Services Water Reticulation

BSD P10	To have integrated infrastructure development	Water	of Thapane water scheme	Thapane Water Treatment Plant and replacement of Rensing Us	7/1/2023		Senior Manager Water Services	MIG	R35,107,834	R21,107,834	75%	82%	None	None	Target Achieved	Completion certificate
BSD P11	To have integrated infrastructure development	Water	Construction of Tours Water reticulation	Tours Water reticulation	7/1/2023		Senior Manager Water Services	MIG	R61,625,000	R60,625,000	75%	68%	Stoppages due to labour disputes	Engegements are still ongoing to resolve the issues		Completion certificate
BSD P12	To have integrated infrastructure development	Water	To Purchase fleet fo water servives	Water services Fleet	7/1/2023		Senior Manager Tech	MDM	R0	R10,000,000	75%	25	Service provider not appointed	Appoint in the 4th Quarter		Goods delivery note
BSD P13	To have integrated infrastructure development	Water		Water Prepaid Meters	7/1/2023		Senior Manager Water	MDM	R0	R2,855,033	75%	25	Service provider not appointed	Appoint in the 4th Quarter		Goods delivery note
BSD P14	To have integrated infrastructure development	Water		Rotterdam Manyunyu Ground water	7/1/2023	6/30/2024	Senior Manager Tech	MIG	R0	R10,000,000	75%	42.50%		Engagement with Eskom to expedite the process		Completion certificate
BSD P15	To have integrated infrastructure development	Water	reticulation Mageva	Mageva Dzumeri water Reticulation	7/1/2023		Senior Manager Tech	MIG	RO	R7,000,000	75%	23%	The contractor completed all the scope of work excluding Eskom connection. He is waiting for the commitment letter from Eskom for the date of transformer installation.	Continuous engagements with ESKOM		Completion certificate

2023/24 THIRD QUARTER PERFORMANCE REPORT

The report is hereby submitted in terms of Sec 52 of the Local Government: Municipal Finance Management Act 56 of 2003. I hereby certify that the report is a true reflection of the Mopani District Municipality s performance against the 2023/2024 Adjusted Service Delivery Budget Implementation Plan as approved by the Executive Mayor and Council.

Mr T.J MOGANO

MUNICIPAL MANAGER

MOPANI DISTRICT MUNICIPALITY

DATE