## MOPANI DISTRICT MUNICIPALITY



# 2023-2024 FOURTH QUARTER PERFORMANCE REPORT

**APRIL - JUNE 2024** 

| Table of Contents   |          |
|---|----------|
| Legislation   | 3        |
|   |          |
| Methodology & Content   | 4        |
|   |          |
| Strategic Objectives  | 5        |
| Performance Summary   | <u> </u> |
| Performance Summary   |          |
| Municipal Transformation and Organisational Development KPI's | 7        |
| Transpar transfermation and organisational perceiphient in 15 |          |
| Basic Service Delivery KPI s                                  | 11       |
| Local Economic Development KPI's                              | 13       |
| Municipal Financial Viability KPI's                           | 14       |
| Spatial Rationale   | 19       |
| Good Governance and Public Participation KPI's                | 21       |
| Municipal Transformation Projects                             | 30       |
| Basic Service Delivery Projects                               | 31       |
| Approval  | 33       |

#### "To be the Food Basket of Southern Africa and the Tourism Destination of Choice"

#### **LEGISLATION**

The development, implementation and monitoring of the Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that "the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Mayor, Councillors, Municipal Manager, Senior Managers and community."

The purpose of the SDBIP is to monitor the execution of the IDP and budget, performance of senior management and achievement of the strategic objectives with the Key Performance Indicators set by Council in the IDP. It enables the Municipal Manager to monitor the performance of Senior Managers, the Mayor to monitor the performance of the Municipal Manager, and for the community to monitor the performance of the municipality.

According to the Municipal Finance Act (MFMA) the definition of a SDBIP is: 'a detailed plan approved by the Mayor

of a municipality in terms of section 53

- (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must
- (2) indicate-
- (a) projections for each month of-
- (i) revenue to be collected, by source; and
- (ii) operational and capital expenditure, by vote;
- (b) Service delivery targets and performance indicators for each quarter'

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Executive Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions, in terms of MFMA Circular 13, as minimum requirements that must form part of the SDBIP are applicable to the Mopani District Municipality:

- 1. Monthly projections of revenue to be collected by source
- Monthly projections of expenditure (operating and capital) and revenue for each vote<sup>1</sup>
- 3. Quarterly projections of service delivery targets and performance indicators for each vote
- 4. Detailed capital works plan over three years

#### 1. METHODOLOGY AND CONTENT

The methodology followed by the municipality in the development of the SDBIP is in line with the Logic Model methodology proposed by National Treasury as contained in the Framework for Managing Programme Performance Information [1](FMPPI) that was published in May 2007. The accompanying figure as an extract from the FMPPI is hereby indicated.

The Logic Model was followed whereby desired impacts were identified for each strategic objective with measurements and targets contributing to the achievement of those impacts. This was followed by the identification of programmes and associated outcomes and measurements and targets contributing to the achievement of those outcomes

## **SUMMARY OF KPAs, GOALS AND STRATEGIC OBJECTIVES**

| KPA   | GOAL   | STRATEGIC OBJECTIVE   |
|---|--|---|
| Municipal Transformation and Organisational | Efficient, effective and capable workforce                                     | To inculcate entrepreneurial and intellectual capabilities.                             |
| Development                                 | A learning institution   | To strengthen record keeping & knowledge management                                     |
|   | Sustainable infrastructure development and maintenance                         | To accelerate sustainable infrastructure and maintenance in all sectors of development. |
| Basic Service Delivery                      | Clean, safe and hygienic environment, water and sanitation services.           | To have integrated infrastructure development.  |
|   | Safe, healthy living environment   | To improve community safety, health and social well-being                               |
| Local Economic<br>Development               | Growing economy (through agriculture, mining, tourism and manufacturing).      | To promote economic sectors of the District   |
| Spatial Rationale                           | Sustainable, optimal,<br>harmonious and integrated land<br>development         | To have efficient, effective, economic and integrated use of land space.                |
| Financial Viability                         | Reduced financial dependency<br>and provision of sound financial<br>management | To increase revenue generation and implement financial control systems                  |
| Good Governance and Public Participation    | Democratic society and sound governance  | To promote democracy and sound governance   |

#### SERVICE DELIVERY PERFORMANCE SUMMARY 2023/2024 FOURTH QUARTER PERFORMANCE REPORT The table and graph below illustrates service delivery performance of Mopani District Municipality against the National Key Performance **KPA's Performance Indicators** No. of No. of No. of targets No. of % Target Indicators Applicable achieved targets not achieved Indicators achieved Municipal Transformation and Organisational Development 25 12 75% 5 2 71% Basic ServiceDelivery 8 7 0 100% Local Economic Development 7 21 17 26 5 81% Municipal Finance Management Viability 6 86% 1 Good Governance and Public Participation 31 29 25 86% 104 83% Overall % = 83% **KPA's Projects** No. of No. of No. of targets No. of % Target Indicators targets not achieved Applicable achieved Indicators achieved Municipal Transformation and Organisational Development 67% Basic ServiceDelivery 15 15 3 12 25%

Local Economic Development

Spatial Rationale

Municipal Finance Management Viability

| Good Governance and Public Participation                | 0                    | 0   | 0                       | 0                                 | 0%                   |
|---|----------------------|---|-------------------------|-----------------------------------|----------------------|
|   | 18                   | 18  | 5                       | 13                                | 28%                  |
|   |                      |   | Over                    | all % =                           | 28%                  |
| KPA's Performance Indicators and Projects               | No. of<br>Indicators | No. of Applicable Indicators including projects | No. of targets achieved | No. of<br>targets not<br>achieved | % Target<br>achieved |
| Municipal Transformation and Organisational Development | 28                   | 19  | 14                      | 5                                 | 74%                  |
| Basic ServiceDelivery                                   | 23                   | 22  | 11                      | 11                                | 50%                  |
| Local Economic Development                              | 7                    | 7   | 7                       | 0                                 | 100%                 |
| Municipal Finance Management Viability                  | 26                   | 21  | 17                      | 5                                 | 81%                  |
| Spatial Rationale                                       | 7                    | 7   | 6                       | 1                                 | 86%                  |
| Good Governance and Public Participation                | 31                   | 29  | 25                      | 4                                 | 86%                  |
|   | 122                  | 105   | 80                      | 26                                | 76%                  |
|   |                      |   |                         |                                   |                      |

0

0

0

0

0

0

0

0

0

**Overall % = 76%** 

0%

0%

0%

The **24%** under performance was due to poor revenue collection (municipalities not transferring as per the WSP agreement), Audit committee, Council & Internal audit resolutions not being resolved. Disciplinary cases not being resolved within 90 days. The inability to compile quarterly financial statements fo the past three years also impact negatively for the Municipality. The municipality is unable to pay invoices within 30 days of receipt which is non compliance.

#### KPA 1: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT KEY PERFORMANCE INDICATORS OUTCOME NINE (OUTPUT 1: IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT, OUTPUT 4: ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOMES) (30/06/2024) pr- 30 Jun Municipal Human To ensure that the # of Council Number Operational None Council To promote 1 None Senior D\_01 democracy and Transformation Resource eviewed approve the Manager Resolution sound and Management organizational Organisational Corporate governance Organisational structure is approved structure Development by council by 30 June 2024 TLMTO To inculcate To reduce the # of vacant Number 83 30 Operational 28 Director D\_02 entrepreneurial Transformation Resource acancy rate within positions filled Corporate letters and intellectual and Management the financial year within financial capabilities Organisational vear Development TLMTO To promote Municipal Human To monitor the # Policies reviewed Number 15 Operational 31 None None Director Council D\_03 reviewal of policies within the financial democracy and Transformation Resource Corporate Resolution within a financial sound Management and vear governance Organisational year Development TLMTO To promote Municipal Labour To promote fair % of disciplinary 100% Operational 100% Unavailability of Introduce Director Disciplinary D\_04 democracy and Transformation Relations cases resolved by labour practice employee suspension without Corporate cases reports end of each year sound and representative pay and oppose governance Organisational application for Development postponement To inculcate To inculcate Human To Inculate personnel # of Work Skills Number 1 Operational None None Director Dated Proof D\_05 entrepreneurial entrepreneurial capabilities Plan submitted to Resource Corporate and intellectual and intellectual Management SETA by June each submission capabilities capabilities vear TLMTO To promote Municipal IDP Approval of the Council approve Number 1 1 Operational N/A N/A N/A N/A N/A Municipal Process Plan D 06 democracy and Transformation IDP/Budget/PMS IDP/Budget/ PMS Manager / Council process plan by 31 Process Plan resolution sound and governance Organisational July 2023 Development TLMTO To promote Municipal Approval of the Draft Council approve Operational N/A N/A N/A N/A Municipal Draft IDP/ D\_07 2024/25 IDP by 31 IDP within financial Transformation democracy and Manager Council March 2024 sound resolution vear governance Organisational Development TLMTO Approval of the Final Council approve Operational To promote Municipal Number 1 None None Municipal Final IDP/ D\_08 democracy and Transformation 2024/25 IDP by 31 IDP within financial Manager Council sound May 2024 resolution Organisational governance Development

| Vote Nr | Top<br>Layer<br>KPI Ref | Strategic<br>Objective                             | KPA or SO   | Municipal<br>Programme | Measurable Objectives  | Performance<br>Indicator title  | KPI Unit of<br>measure | Baseline<br>(30/06/2023) | Annual Target<br>(30/06/2024) | Budget<br>2023/24 | 4th Quarter (1<br>Apr- 30 Jun<br>2024) | 4th Quarter<br>Actual<br>Performanc<br>e | Challenges | Corrective Measures | Results         | KPI Owner            | Evidence<br>required   |
|---------|-------------------------|--|---|------------------------|--|---|------------------------|--------------------------|-------------------------------|-------------------|--|--|------------|---------------------|-----------------|----------------------|--|
|         | D_09                    | To promote<br>democracy and<br>sound<br>governance | Municipal<br>Transformation<br>and<br>Organisational<br>Development | PMS                    |  | Mayor Approve<br>SDBIP within 28<br>days after adoption<br>of the Budget and<br>IDP   | Number                 | 1                        | 1                             | Operational       | 1                                      | 1  | None       | None                | Target Achieved | Municipal<br>Manager | Signed SDBIP<br>by the<br>Executive<br>Mayor                                   |
|         | D_10                    | To promote<br>democracy and<br>sound<br>governance | Municipal<br>Transformation<br>and<br>Organisational<br>Development | PMS                    | To ensure quarterly reporting and compliance within the financial year   | # of Quarterly<br>performance<br>reports compiled &<br>approved by<br>council   | Number                 | 4                        | 4                             | Operational       | 1                                      | 1  | None       | None                | Target Achieved | Municipal<br>Manager | Report /<br>Council<br>resolution  |
|         | D_11                    | To promote<br>democracy and<br>sound<br>governance | Municipal<br>Transformation<br>and<br>Organisational<br>Development | PMS                    | To ensure quarterly reporting and compliance within the financial year   | # of Quarterly B2B<br>performance<br>reports compiled &<br>approved by<br>council   |                        | 4                        | 4                             | Operational       | 1                                      | 1  | None       | None                | Target Achieved | Municipal<br>Manager | Report/<br>Council<br>resolution   |
|         | D_12                    | To promote<br>democracy and<br>sound<br>governance | Municipal<br>Transformation<br>and<br>Organisational<br>Development | PMS                    | To ensure that S54 &<br>56 Managers sign the<br>performance<br>agreements within 30<br>days after adoption<br>of the final SDBIP | Performance<br>Agreements by all  | %                      | 100%                     | 100%                          | Operational       | N/A                                    | N/A                                      | N/A        | N/A                 | N/A             | Municipal<br>Manager | Signed<br>Performance<br>Agreements<br>for Sec 54 &<br>56 Managers             |
|         | D_13                    | To promote<br>democracy and<br>sound<br>governance | Municipal<br>transformation<br>and<br>organisational<br>development | PMS                    | To ensure quartely<br>assessments for S54<br>& 56 Managers is<br>conducted within<br>financial year .                            | # of performance<br>assessments<br>conducted for Sec<br>54A & 56<br>Managers  | Number                 | 0                        | 2                             | Operational       | 1                                      | 1  | None       | None                | Target Achieved | Municipal<br>Manager | Performance<br>Assessments<br>report for<br>Senior<br>Managers                 |
|         | D_14                    | To promote<br>democracy and<br>sound<br>governance | Municipal<br>Transformation<br>and<br>Organisational<br>Development | PMS                    | To ensure municipal reporting and compliance within the financial year   | Submit Annual<br>Institutional<br>Performance<br>report to<br>CoGHSTA, AG<br>Provincial Treasury<br>by 30 August each<br>year | Number                 | 1                        | 1                             | Operational       | N/A                                    | N/A                                      | N/A        | N/A                 | N/A             | Municipal<br>Manager | Dated proof<br>of<br>submission<br>to<br>CoGHSTA,AG,<br>Provincial<br>Treasury |
|         | D_15                    | To promote<br>democracy and<br>sound<br>governance | Municipal<br>Transformation<br>and<br>Organisational<br>Development | PMS                    | To ensure municipal reporting and compliance within the financial year   | Submit Mid-Year<br>report to<br>CoGHSTA,<br>Provincial<br>Treasury by 25<br>January each year                                 | Number                 | 1                        | 1                             | Operational       | N/A                                    | N/A                                      | N/A        | N/A                 | N/A             | Municipal<br>Manager | Dated proof<br>of<br>submission<br>to CoGHSTA<br>& Treasury                    |
|         | D_16                    | To promote<br>democracy and<br>sound<br>governance | Municipal<br>Transformation<br>and<br>Organisational<br>Development | PMS                    | To ensure municipal reporting and compliance   | # of Annual<br>Reports tabled in<br>Council by 31<br>January each year  | Number                 | 1                        | 1                             | Operational       | N/A                                    | N/A                                      | N/A        | N/A                 | N/A             | Municipal<br>Manager | Report /<br>Council<br>resolution  |

| Vote Nr | Top<br>Layer<br>KPI Ref | Strategic<br>Objective                             | KPA or SO   | Municipal<br>Programme | Measurable Objectives   | Performance<br>Indicator title   | KPI Unit of<br>measure   | Baseline<br>(30/06/2023) | Annual Target<br>(30/06/2024) | Budget<br>2023/24 | 4th Quarter (1<br>Apr- 30 Jun<br>2024) | 4th Quarter<br>Actual<br>Performanc<br>e | Challenges                            | Corrective Measures   | Results                | KPI Owner            | Evidence<br>required   |
|---------|-------------------------|--|---|------------------------|---|--|--|--------------------------|-------------------------------|-------------------|--|--|---------------------------------------|---|------------------------|----------------------|--|
|         | D_17                    | To promote<br>democracy and<br>sound<br>governance | Municipal<br>Transformation<br>and<br>Organisational<br>Development | PMS                    | To ensure municipal reporting and compliance within the financial year  | Table Oversight<br>report on the<br>Annual Report in<br>Council by 31<br>March each year                   | Number   | 1                        | 1                             | Operational       | N/A                                    | N/A                                      | N/A                                   | N/A   | N/A                    | Municipal<br>Manager | Report /<br>Council<br>resolution                              |
|         | D_18                    | To promote<br>democracy and<br>sound<br>governance | Municipal<br>Transformation<br>and<br>Organisational<br>Development | PMS                    | To ensure municipal reporting and compliance within the financial year  | # of Oversight<br>report published<br>in the website after<br>7 days of adoption                           | Number   | 1                        | 1                             | Operational       | 1                                      | 1  | None                                  | None  | Target Achieved        | Municipal<br>Manager | Website<br>screenshots<br>of the report                        |
|         | D_19                    | To promote<br>democracy and<br>sound<br>governance | Municipal<br>Transformation<br>and<br>Organisational<br>Development | PMS                    | To ensure municipal reporting and compliance within the financial year  | The Mayor approve<br>adjusted SDBIP<br>within 30 days<br>after budget<br>adjustment each<br>year           | Number   | 1                        | 1                             | Operational       | N/A                                    | N/A                                      | N/A                                   | N/A   | N/A                    | Municipal<br>Manager | SDBIP /<br>Council<br>resolution                               |
|         | D_20                    | To promote<br>democracy and<br>sound<br>governance | Municipal<br>Transformation<br>and<br>Organisational<br>Development | Legal Services         | To improve effecience and effictiveness of municipal administration within the financial year                                   | % Signed Service<br>Level Agreements<br>within 30 days<br>after the<br>appointment of<br>Service Providers | Percentage,<br>(# of SLA s<br>developed/<br># of<br>Appointmen<br>ts made)                   | 100%                     | 100%                          | Operational       | 100%                                   | 100%                                     | None                                  | None  | Target Achieved        | Municipal<br>Manager | Signed<br>Service Level<br>Agreements                          |
|         | D_21                    | To promote<br>democracy and<br>sound<br>governance | Municipal<br>Transformation<br>and<br>Organisational<br>Development | Internal Audit         | Functionality of Audit<br>within the financial<br>year  | Develop Auditor<br>General action<br>plan for current<br>financial year                                    | Number   | 1                        | 1                             | Operational       | N/A                                    | N/A                                      | N/A                                   | N/A   | N/A                    | Municipal<br>Manager | AG Action<br>Plan/ Council<br>resolution                       |
|         | D_22                    | To promote<br>democracy and<br>sound<br>governance | Municipal<br>Transformation<br>and<br>Organisational<br>Development | Risk<br>management     | To ensure efffective implementation of risk mitigations actions 30 June 2024  | # of Risk reports<br>submitted to Audit<br>Committee on a<br>quarterly base                                | Number   | 4                        | 4                             | Operational       | 1                                      | 4  | None                                  | None  | Target Achieved        | Municipal<br>Manager | Quartely risk<br>reports                                       |
|         | D_23                    | To promote<br>democracy and<br>sound<br>governance | Municipal<br>Transformation<br>and<br>Organisational<br>Development | Internal Audit         | by ensuring compliance to all governance; financial management and reporting requirements by 30 June 2024                       | % of internal audit findings implemented   | Percentage,<br>(# of<br>Internal<br>Audit issues<br>resolved / #<br>of issues<br>raised)     | 72%                      | 100%                          | Operational       | 100%                                   | 64%                                      | Slow response<br>from<br>Directorates | Directorates to<br>prioritised their<br>findings in their<br>departmental<br>meetings | Target not<br>Achieved | Municipal<br>Manager | Resolved IA<br>findings<br>register                            |
|         | D_24                    | To promote<br>democracy and<br>sound<br>governance | Municipal<br>Transformation<br>and<br>Organisational<br>Development | Audit                  | To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June 2024 | % of AG issues<br>resolved   | Percentage,<br>(# of<br>Auditor<br>General<br>issues<br>resolved / #<br>of issues<br>raised) | 57%                      | 100%                          | Operational       | 100%                                   | 46%                                      | Slow response<br>from<br>Directorates | Directorates to<br>prioritised their<br>findings in their<br>departmental<br>meetings | Target not<br>Achieved | Municipal<br>Manager | Resolved AG<br>Action Plan<br>(Updated &<br>POE<br>submitted ) |

| Vote N |      | Objective                            | 1 7 7   | Municipal<br>Programme | Measurable Objectives  | Performance<br>Indicator title | KPI Unit of<br>measure  | Baseline<br>(30/06/2023) | Annual Target<br>(30/06/2024) | 2023/24     | 4th Quarter (1<br>Apr- 30 Jun<br>2024) | 4th Quarter<br>Actual<br>Performanc<br>e | Challenges                            | Corrective Measures   | Results                | KPI Owner | Evidence<br>required                            |
|--------|------|--------------------------------------|---|------------------------|--|--------------------------------|---|--------------------------|-------------------------------|-------------|--|--|---------------------------------------|---|------------------------|-----------|---|
|        | D_25 | democracy and<br>sound<br>governance | Municipal<br>Transformation<br>and<br>Organisational<br>Development | management             | To ensure efffective implementation of risk mitigations actions 30 June 2024 | resolved                       | Percentage,<br>(# Risk<br>issues<br>implemente<br>d / resolved<br>/ # of risks<br>identified) | 72%                      | 100%                          | Operational | 100%                                   | 80%                                      | Slow response<br>from<br>Directorates | Directorates to<br>prioritised their<br>findings in their<br>departmental<br>meetings | Target not<br>Achieved | Manager   | Resolved Risk<br>issues and<br>POE<br>submitted |

|            |                            |  |                            |  |   |                        | KPA 2 : BASIC            | SERVICE DELIVE                | RY INDICATOR      | <u>RS</u>                              |                                      |   |   |                        |                                |  |
|------------|----------------------------|--|----------------------------|--|---|------------------------|--------------------------|-------------------------------|-------------------|--|--------------------------------------|---|---|------------------------|--------------------------------|--|
|            |                            |  |                            |  |   | OL                     | JTPUT 2: IMPR            | OVING ACCESS                  | TO BASIC SERV     | /ICES                                  |                                      |   |   |                        |                                |  |
| Vote<br>Nr | Top<br>Layer<br>KPI<br>Ref | Strategic<br>Objective   | Municipal<br>Program<br>me | Measurable<br>Objectives   | Performance<br>Indicator title  | KPI Unit of<br>measure | Baseline<br>(30/06/2023) | Annual Target<br>(30/06/2024) | Budget<br>2023/24 | 4th Quarter<br>(1 Apr- 30<br>Jun 2024) | 4th Quarter<br>Actual<br>Performance | Challenges  | Corrective<br>Measures                        | Results                | KPI Owner                      | Evidence<br>requires                           |
|            | 01                         | Sustainable<br>Infrastructure<br>development<br>and<br>maintenance                 | MIG                        | To monitor the development and MIG implementation plan within a ffinancial year          | Development of<br>MIG<br>implementation<br>Plan by July each<br>year        | Number                 | 1                        | 1                             | Operational       | N/A                                    | N/A                                  | N/A   | N/A   | N/A                    | Senior<br>Manager<br>Technical | Approved<br>MIG<br>Implementati<br>on Plan     |
|            | 02                         | Sustainable<br>Infrastructure<br>development<br>and<br>maintenance                 | Water                      | To have integrated infrastructure development  | Development of the<br>waste water risk<br>abatement plan by<br>30 June 2024 | Number                 | 1                        | 1                             | Operational       | 1                                      | 1                                    | None  | None  | Target<br>Achieved     | Senior<br>Manager<br>Water     | Plan/ Council<br>resolution                    |
|            |                            | Sustainable<br>Infrastructure<br>development<br>and<br>maintenance                 | MIG                        | To have integrated infrastructure development  | # of monthly MIG<br>reports captured on<br>the MIS website<br>(CoGHSTA)     | Number                 | 10                       | 12                            | Operational       | 3                                      | 3                                    | None  | None  | Target<br>Achieved     | Senior<br>Manager<br>Technical | MIS<br>screenshots<br>(website<br>screenshots) |
|            | 04                         | To promote<br>demovracy<br>and sound<br>governance                                 | Legal<br>Services          | To improve efficient and effectiveness of municipal administration within financial year | # of by-laws<br>gazetted by 30 June<br>2024                                 | Number                 | 0                        | 5                             | Operational       | 5                                      | 0                                    | Delayed in<br>conducting<br>public<br>participation | Finalise in<br>the new<br>financial<br>year   | Target not<br>Achieved | Municipal<br>Manager           | Council<br>resolution                          |
|            | 05                         | Clean, safe<br>and hygienic<br>environment,<br>water and<br>sanitation<br>services | Water                      | To ensure<br>provision of basic<br>services  | # of HH with access<br>to water   | Number                 | 1 355 HH                 | 6000 НН                       | Operational       | 6000 HH                                | 9632 НН                              | None  | None  | Target<br>Achieved     | Senior<br>Manager<br>Water     | Technical<br>Reports                           |
|            | 06                         | Clean, safe<br>and hygienic<br>environment,<br>water and<br>sanitation<br>services | Sanitation                 | To ensure<br>provision of basic<br>services  | # of HH with access<br>to sanitation  | Number                 | 4 902 HH                 | 473 HH                        | Operational       | 473 HH                                 | 86 HH                                | Poor<br>performance<br>by the<br>Contractors        | Developme<br>nt of an<br>acceleration<br>plan | Achieved               | Senior<br>Manager<br>Technical | Completion<br>Certificate /<br>Happy letters   |
|            | TLBSD<br>07                | Clean, safe<br>and hygienic<br>environment,<br>water and<br>sanitation<br>services | Roads and<br>Transport     |  | # in KMs of gravel<br>roads graded  | Number<br>(km)         | 2107 km                  | 500 km                        | Operational       | 100km                                  | 211.90 km                            | None  | None  | Target<br>Achieved     | Senior<br>Manager<br>Technical | Signed<br>Monthly<br>Grading<br>reports        |

#### KPA 3: LOCAL ECONOMIC DEVELOPMENT

#### KEY PERFORMANCE INDICATORS

#### OUTCOME 9: IMPLEMENTATION OF THE COMMUNITY WORK PROGRAMME

| ote Nr | Top<br>Layer<br>KPI Ref |   |         |   |   | KPI Unit of<br>measure       | Baseline<br>(30/06/2023) | Annual Target<br>(30/06/2024) | 2023/24     |     | 4th Quarter<br>Actual<br>Performance |      | Corrective<br>Measures | Results            | Responsibl<br>e Person        | Evidence<br>requires                                 |
|--------|-------------------------|---|---------|---|---|------------------------------|--------------------------|-------------------------------|-------------|-----|--------------------------------------|------|------------------------|--------------------|-------------------------------|--|
|        | 01                      | To promote economic sectors of the district       | LED     |   |   | Number<br>(Accumulativ<br>e) | 2 800                    | 1 400                         | Operational | 350 | 1446                                 | None | None                   | Target<br>Achieved | Senior<br>Manager<br>Planning | Proof of<br>jobs<br>opportuniti<br>es created        |
|        | 02                      | To promote<br>economic sectors of<br>the district | LED     |   | # of SEDA trainings<br>conducted              | Number                       | 6                        | 4                             | Operational | 1   | 1                                    | None | None                   | Target<br>Achieved | Senior<br>Manager<br>Planning | Training reports                                     |
|        | 03                      | To promote<br>economic sectors of<br>the district | LED     | To ensure<br>Promotion of local<br>economy within the<br>financial year | # of SMME supported<br>through LED            | Number                       | 181                      | 100                           | Operational | 30  | 62                                   | None | None                   | Target<br>Achieved | Senior<br>Manager<br>Planning | Proof for<br>SMME s<br>supported                     |
|        | 04                      | To promote<br>economic sectors of<br>the district | EPWP    | To ensure<br>Promotion of local<br>economy within the<br>financial year | compiled and submitted                        | Number                       | 4                        | 4                             | Operational | 1   | 1                                    | None | None                   | Target<br>Achieved | Senior<br>Manager<br>Planning | EPWP<br>reports/<br>Council<br>resolution            |
|        | 05                      | To promote<br>economic sectors of<br>the district | LED     | To ensure<br>Coordination of LED<br>forums within the<br>financial year |   | Number                       | 3                        | 4                             | Operational | 1   | 1                                    | None | None                   | Target<br>Achieved | Senior<br>Manager<br>Planning | Agenda,<br>Minutes &<br>Attendance<br>register       |
|        | 06                      | To promote<br>economic sectors of<br>the district | LED     |   | # of Marketing Initiated coordinated          | Number                       | 2                        | 4                             | Operational | 1   | 4                                    | None | None                   | Target<br>Achieved | Senior<br>Manager<br>Planning | proof for<br>Marketing<br>initiatives<br>coordinated |
|        | - 7                     | To promote<br>economic sectors of<br>the district | Tourism |   | # of Tourism (INDABA)<br>Engagements attended | Number                       | 1                        | 1                             | Operational | 1   | 1                                    | None | None                   | Target<br>Achieved | Senior<br>Manager<br>Planning | Attendance<br>register &<br>Reports                  |

|            |                      |   |           |   |   |                             | KEY PER                  | ICIPAL FINANCI.<br>RFORMANCE INI<br>TRATIVE AND FI | DICATORS          | _                                      | <u>Y</u>                                 |   |  |                        |              |  |
|------------|----------------------|---|-----------|---|---|-----------------------------|--------------------------|--|-------------------|--|--|---|--|------------------------|--------------|--|
| Vote<br>Nr | Top Layer<br>KPI Ref | Strategic<br>Objective  |           | Measurable<br>Objectives  | Performance<br>Indicator title  | KPI Unit<br>of<br>measure   | Baseline<br>(30/06/2023) | Annual Target<br>(30/06/2024)                      | Budget<br>2023/24 | 4th Quarter<br>(1 Apr- 30<br>Jun 2024) | 4th Quarter<br>Actual<br>Performanc<br>e | Challenges  | Corrective<br>Measures   | Results                | KPI<br>Owner | Evidence<br>required   |
|            | TLFV_01              | To Increase revenue generation and implemenet financial control systems |           | To ensure improvement in revenue collection within the financial year | collected within the financial yer  |                             | 0%                       | 95%  | Operation<br>al   | 95%                                    | 1%                                       | Non payment<br>by<br>consumers/<br>Non<br>implementati<br>on of<br>WSA/WSP<br>agreement | Enforcemen<br>t of credit<br>control<br>policy/<br>enforcement<br>of the<br>signed SLA                         | Achieved               | CFO          | Reconciliatio<br>n report<br>(Billing<br>reports)                        |
|            | TLFV_02              | To Increase revenue generation and implemenet financial control systems |           | collections   | % in debts<br>collected within<br>the financial<br>year                                 | Percentag<br>e<br>(Debtors) | 0%                       | 80%  | Operation<br>al   | 80%                                    | 0%                                       | None<br>payment by<br>locals  | Enforcemen<br>t of the SLA   |                        | CFO          | Debtors<br>Reconciliatio<br>n report (Age<br>analysis<br>reports)        |
|            | TLFV_03              | To Increase revenue generation and implemenet financial control systems |           | services  | # of data<br>cleansing<br>performed<br>(Meter services)<br>within the<br>financial year | Number                      | 0                        | 4  | Operation<br>al   | 1                                      | 0  | Data for<br>cleansing is<br>with the<br>locals  | MDM will<br>liase with<br>the locals for<br>reporting in<br>the new<br>financial<br>year                       | Target not<br>Achieved | CFO          | Data<br>cleansing<br>reports<br>(meter<br>services)                      |
|            | TLFV_04              | revenue   | Reporting | statements  | # of quarterly<br>financial<br>statements<br>submitted to the<br>MM.                    | Number                      | 0                        | 4  | Operation<br>al   | 1                                      | 0  | Capacity<br>issues  | Appointment of the Deputy Manager: Reporting will assist in developmen t of the quarterly finnacial statements | Achieved               | CFO          | Quarterly<br>Financial<br>Statements<br>/Dated proof<br>of<br>submission |

| TLFV_05 | revenue | Budget<br>and<br>Reporting | legislation   | # of Council<br>approved Draft<br>Budget within<br>the financial<br>year           | Number | 1  | 1  | Operation<br>al | N/A | N/A | N/A  | N/A  | N/A                | CFO | Draft Budget<br>/ Council<br>Resolution                        |
|---------|---------|----------------------------|---|--|--------|----|----|-----------------|-----|-----|------|------|--------------------|-----|--|
| TLFV_06 | revenue |                            | To ensure compliance with legislation within the financial year | # of Council<br>approved Final<br>Budget within<br>the financial<br>year           | Number | 1  | 1  | Operation<br>al | 1   | 1   | None | None | Target<br>Achieved | CFO | Final Buget /<br>Council<br>Resolution                         |
| TLFV_07 | revenue | Reporting                  | To ensure compliance with legislation within the financial year | # of Council<br>approved Draft<br>Budget policies                                  | Number | 11 | 11 | Operation<br>al | N/A | N/A | N/A  | N/A  | N/A                | CFO | Draft Budget<br>related<br>policies /<br>Council<br>Resolution |
| TLFV_08 | revenue |                            |   | # of Council<br>approved Final<br>Budget policies                                  | Number | 11 | 11 | Operation<br>al | 11  | 11  | None | None | Target<br>Achieved | CFO | Final Budget<br>related<br>policies /<br>Council<br>Resolution |
| TLFV_09 | revenue | Budget<br>and<br>Reporting | legislation   | # of Council<br>approved<br>Adjustment<br>budget by 28<br>February each<br>year    | Number | 1  | 1  | Operation<br>al | N/A | N/A | N/A  | N/A  | N/A                | CFO | Adjusted<br>Budget /<br>Council<br>Resolution                  |
| TLFV_10 | revenue |                            | legislation   | Submit<br>Unaudited<br>annual financial<br>statements by<br>31 August each<br>year | Number | 1  | 1  | Operation<br>al | N/A | N/A | N/A  | N/A  | N/A                | CFO | Dated proof<br>of<br>submission                                |

| TLFV_11 | revenue               | Reporting      | compliance<br>with                              | # of Deviation<br>32 Registers<br>developed and<br>updated  | Number | 12   | 12   | Operation<br>al | 3    | 3    | None | None | Target<br>Achieved | CFO                  | Updated<br>Deviation<br>register |
|---------|-----------------------|----------------|---|---|--------|------|------|-----------------|------|------|------|------|--------------------|----------------------|----------------------------------|
| TLFV_12 | revenue               | Reporting      |   | # of Finance compliance report submitted to Treasuries & CoGHSTA  | Number | 12   | 12   | Oerational      | 3    | 3    | None | None | Target<br>Achieved | CFO                  | Financial<br>reports             |
| TLFV_13 | revenue               | Reporting      | compliance<br>with<br>legislation<br>within the | # of monthly<br>Sec 71 reports<br>submitted to<br>Provincial<br>treasury within<br>10 working<br>days                       | Number | 12   | 12   | Operation<br>al | 3    | 3    | None | None | Target<br>Achieved | CFO                  | Dated proof<br>of<br>submission  |
| TLFV_14 | revenue<br>generation | Managem<br>ent | viability within                                | Appointment of<br>Supply Chain<br>Committees by<br>30 June each<br>year<br>(Specification,<br>Evaluation &<br>Adjudication) | Number | 3    | 3    | Operation<br>al | 3    | 3    | None | None | Target<br>Achieved | Municipal<br>Manager | Appointment<br>Letters           |
| TLFV_15 | revenue               | Managem<br>ent | viability within                                | % of<br>Construction<br>Tenders placed<br>on the CIDB<br>website  | %      | 100% | 100% | Operation<br>al | 100% | 100% | None | None | Target<br>Achieved | CFO                  | Website<br>screenshots           |

|         | revenue<br>generation | Managem<br>ent       | payment of<br>service  | % in payment of<br>invoices wiithin<br>30 days of<br>receipt from the<br>service<br>providers | %                                    | 47%  | 100%                                | Operation<br>al | 100% | 98%  | Old Outstanding debt with DWS & Lepelle Northern Water | Implemntati<br>on of<br>payment<br>agreement | Target not<br>Achieved | CFO                                      | Age Analysis<br>report                              |
|---------|-----------------------|----------------------|--|---|--------------------------------------|------|-------------------------------------|-----------------|------|------|--|--|------------------------|--|---|
|         | To Increase revenue   | ent                  | compliance<br>with   | # of GRAP<br>Compliance<br>Assets register<br>Compiled  | Number                               | 1    | 1                                   | Operation<br>al | N/A  | N/A  | N/A  | N/A  | N/A                    | CFO                                      | GRAP<br>compliace<br>Assets<br>register<br>compiled |
|         |                       | ent                  | To ensure compliance with legislation within the financial year            | # Assets<br>verifications<br>conducted in<br>line with GRAP<br>standards                      | Number                               | 2    | 2                                   | Operation<br>al | 1    | 1    | None   | None   | Target<br>Achieved     | CFO                                      | Quarterly<br>Assets<br>verification<br>reports      |
| TLFV_19 | revenue<br>generation | re<br>Managem<br>ent | financial<br>affairs of the<br>municipality                                | % capital budget spent as approved by Council within the financial year                       | Percentag<br>e<br>(Accumul<br>ative) | 74%  | 100%<br>Capital Budget<br>spent     | Capital         | 100% | 100% | None   | None   | Target<br>Achieved     | CFO/Wate<br>r &<br>Technical<br>Services | Financial<br>reports/                               |
| TLFV_20 |                       | re<br>Managem<br>ent | manage the financial affairs of the municipality within the financial year | % Operational and maintanance budget spent as approved by Council within the financial year   | ŕ                                    | 100% | 100%<br>Operational<br>Budget spent | Operation<br>al | 100% | 100% | None   | None   | Target<br>Achieved     | CFO/Wate<br>r &<br>Technical<br>Services | Financial<br>reports/                               |
| TLFV_21 | _                     | re<br>Managem<br>ent | manage the financial affairs of the  |   | Percentag<br>e<br>(Accumul<br>ative) | 100% | 100% MIG<br>expenditure             | Capital         | 100% | 100% | None   | None   | Target<br>Achieved     | CFO/Wate<br>r &<br>Technical<br>Services | Financial<br>reports/                               |

|  | revenue<br>generation<br>and<br>implemenet<br>financial<br>control<br>systems | re<br>Managem<br>ent | manage the financial affairs of the municipality within the financial year  | Council within<br>the financial<br>year                                   | e<br>(Accumul<br>ative)              | 70%  | 100% RBIG<br>expenditure  | Capital         | 100% | 83%  | slow moving<br>on the<br>implementati<br>on of RBIG<br>projects | the<br>implementat<br>ion of RBIG<br>projects | Achieved           | CFO/Wate<br>r &<br>Technical<br>Services | Financial<br>reports/ |
|--|---|----------------------|---|---|--------------------------------------|------|---------------------------|-----------------|------|------|---|---|--------------------|--|-----------------------|
|  | revenue<br>generation<br>and<br>implemenet<br>financial<br>control<br>systems | re<br>Managem<br>ent | financial<br>affairs of the<br>municipality<br>within the<br>financial year | budget spent as<br>approved by<br>Council within<br>the financial<br>year | (Accumul<br>ative)                   | 84%  | 100% WSIG<br>expenditure  | Capital         | 100% | 100% | None  | None  | Target<br>Achieved | CFO/Wate<br>r &<br>Technical<br>Services | Financial<br>reports/ |
|  | revenue<br>generation   | re<br>Managem<br>ent | financial<br>affairs of the<br>municipality                                 | budget spent as<br>approved by  | Percentag<br>e<br>(Accumul<br>ative) | 99%  | 100% RRAMS<br>expenditure | Capital         | 100% | 100% | None  | None  | Target<br>Achieved | CFO/Wate<br>r &<br>Technical<br>Services | Financial<br>reports/ |
|  | revenue<br>generation   | re<br>Managem<br>ent | manage the financial affairs of the municipality within the financial year  | spent as<br>approved by<br>Council within<br>the financial<br>year        | Percentag<br>e                       | 100% | 100% FMG<br>expenditure   | Operation<br>al | 100% | 100% | None  | None  | Target<br>Achieved | CFO                                      | Financial<br>reports/ |
|  |   | re<br>Managem<br>ent | financial<br>affairs of the<br>municipality                                 | budget spent as<br>approved by  | Percentag<br>e<br>(Accumul<br>ative) | 100% | 100% EPWP expenditure     | Operation<br>al | 100% | 100% | None  | None  | Target<br>Achieved | CFO/Wate<br>r &<br>Technical<br>Services | Financial<br>reports/ |

#### KPA 6 : SPATIAL RATIONALE

#### **OUTPUT 2: IMPROVING ACCESS TO BASIC SERVICES**

|            |                            |  |                            |  |  |                        |                          |                               |                |  | -                                    |            |                        | -                  |                               |  |
|------------|----------------------------|--|----------------------------|--|--|------------------------|--------------------------|-------------------------------|----------------|--|--------------------------------------|------------|------------------------|--------------------|-------------------------------|--|
| Vote<br>Nr | Top<br>Layer<br>KPI<br>Ref | _  | Municipal<br>Programm<br>e | Measurable<br>Objectives   | Performance<br>Indicator title   | KPI Unit of<br>measure | Baseline<br>(30/06/2023) | Annual Target<br>(30/06/2024) | Budget 2023/24 | 4th Quarter (1<br>Apr- 30 Jun<br>2024) | 4th Quarter<br>Actual<br>Performance | Challenges | Corrective<br>Measures | Results            | KPI Owner                     | Evidence<br>requires                             |
|            | 01                         |  | Spatial<br>Planning        | To have sustainable, optimal, harmonious and intergrated land deveolopment | Percentage, (# of applications received / # of land use applications processed) within 90 days of receipt)                               | %                      | 100%                     | 100%                          | Operational    | 100%                                   | 100%                                 | None       | None                   | Target<br>Achieved | Senior<br>Manager<br>Planning | dated Land<br>use register                       |
|            | 02                         | effective<br>economic and<br>intergrated<br>use of space           | Spatial<br>Planning        | To have sustainable, optimal, harmonious and intergrated land deveolopment | # of Municipal<br>Planning Tribunal<br>meetings<br>coordinated   | Number                 | 16                       | 4                             | Operational    | 1                                      | 5                                    | None       | None                   | Target<br>Achieved | Senior<br>Manager<br>Planning | Attendance<br>Register,<br>Minutes               |
|            | 03                         | To have efficient, effective economic and intergrated use of space | GIS                        | To have sustainable, optimal, harmonious and intergrated land deveolopment | Percentage in<br>Capturing Projects<br>in the GIS system<br>within the financial<br>year .   | %                      | 100%                     | 100%                          | Operational    | 100%                                   | 100%                                 | None       | None                   | Target<br>Achieved | Senior<br>Manager<br>Planning | List of<br>projects<br>coordinates<br>in the GIS |
|            | 04                         |  | Spatial<br>Planning        | To have sustainable, optimal, harmonious and intergrated land deveolopment | To appoint a<br>service provider for<br>establishment of<br>township in<br>Namakgale 500<br>sites(BPM) by 30<br>June 2024 (#)            | Number                 | New                      | 1                             | R526,500       | 1                                      | 1                                    | None       | None                   | Target<br>Achieved | Senior<br>Manager<br>Planning | Appointment<br>Letter/ SLA                       |
|            | 05                         |  | Spatial<br>Planning        | To have sustainable, optimal, harmonious and intergrated land deveolopment | To appoint a service provider for establishment of township in Burgersdorp 600, Relela 200 & Mariveni 200 sites(GTM) by 30 June 2024 (#) | Number                 | New                      | 1                             | R2,106,000     | 1                                      | 1                                    | None       | None                   | Target<br>Achieved | Senior<br>Manager<br>Planning | Appointment<br>Letter/ SLA                       |

| SPR | To have      | Spatial  | To have          | To appoint a         | Number | New | 1 | R1,053,000 | 1 | 1 | None           | None           | Target     |          | Appointment |
|-----|--------------|----------|------------------|----------------------|--------|-----|---|------------|---|---|----------------|----------------|------------|----------|-------------|
| 06  | efficient,   | Planning | sustainable,     | service provider for |        |     |   |            |   |   |                |                | Acriicvea  |          | Letter/ SLA |
|     | effective    |          | optimal,         | establishment of     |        |     |   |            |   |   |                |                |            | Planning |             |
|     | economic and |          | harmonious and   | township at          |        |     |   |            |   |   |                |                |            |          |             |
|     | intergrated  |          | intergrated land | Phooko 200 &         |        |     |   |            |   |   |                |                |            |          |             |
|     | use of space |          | deveolopment     | Mokwakwaila300       |        |     |   |            |   |   |                |                |            |          |             |
|     |              |          |                  | (GLM) 1000 sites     |        |     |   |            |   |   |                |                |            |          |             |
|     |              |          |                  | by 30 June 2024 (#)  |        |     |   |            |   |   |                |                |            |          |             |
|     |              |          |                  |                      |        |     |   |            |   |   |                |                |            |          |             |
| SPR | To have      | Spatial  | To have          | # of SDF reviewed    | Number | New | 1 | R1,053,000 | 1 | 0 | Late           | Finalise the   | Target not | Senior   | Council     |
| 07  | efficient,   | Planning | sustainable,     | by 30 June 2024      |        |     |   |            |   |   | appointment of | appointment In |            |          | resolution  |
|     | effective    |          | optimal,         |                      |        |     |   |            |   |   | service        | the new        |            | Planning |             |
|     | economic and |          | harmonious and   |                      |        |     |   |            |   |   | providers by   | financial year |            |          |             |
|     | intergrated  |          | intergrated land |                      |        |     |   |            |   |   | SCM            |                |            |          |             |
|     | use of space |          | deveolopment     |                      |        |     |   |            |   |   |                |                |            |          |             |
|     | 1            |          |                  | II                   |        |     |   |            | 1 | 1 | ll l           |                |            |          | 1           |

# KPA 5 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION KEY PERFORMANCE INDICATORS OUTCOME 9 (OUTPUT 5: DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL, OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY)

| Vote<br>Nr | Top<br>Layer<br>KPI Ref | Strategic<br>Objective                             | Program<br>mes | Measurable<br>Objectives   | Performance<br>Indicator title                                | KPI Unit of<br>measure | Baseline<br>(30/06/2023) | Annual Target<br>(30/06/2024) | Budget<br>2023/24 | 4th Quarter<br>(1 Apr- 30 Jun<br>2024) | 4th Quarter<br>Actual<br>Performance | Challenges                          | Corrective<br>Measures   | Results                | KPI Owner                                 | Evidence<br>Required                            |
|------------|-------------------------|--|----------------|--|---|------------------------|--------------------------|-------------------------------|-------------------|--|--------------------------------------|-------------------------------------|--|------------------------|---|---|
|            |                         | To promote<br>democracy and<br>sound<br>governance | Council        | To ensure functionality of Council committee within the financial year.    | # of Council<br>Meetings held<br>within the<br>financial year | Number                 | 13                       | 7                             | Operational       | 2                                      | 3                                    | None                                | None   | Target<br>Achieved     | Municipal<br>Manager                      | Agenda,<br>Minutes &<br>attendanc<br>e register |
|            | GPP_0<br>2              | To promote<br>democracy and<br>sound<br>governance | Council        | To ensure functionality of Council committee within the financial year.    | Implemenation<br>of Council<br>Resolutions                    | Percentage             | 100%                     | 100%                          | Operational       | 100%                                   | 100%                                 | None                                | None   | Target<br>Achieved     | Municipal<br>Manager                      | Updated<br>Resolutio<br>ns<br>Register          |
|            | PP_03                   | democracy and<br>sound<br>governance               | el             | MAYCO within the financial year.   | financial year  | Number                 | 13                       | 7                             | Operational       |  | 2                                    | None                                | None   | Target<br>Achieved     | Municipal<br>Manager                      | Agenda,<br>Minutes &<br>attandanc<br>e register |
|            |                         | To promote<br>democracy and<br>sound<br>governance | Portfolio      | To ensure functionality of Portfolio committees within the financial year. | meetings held<br>within the<br>financial year                 | Number                 | 48                       | 39                            | Operational       | 10                                     | 10                                   | None                                | None   | Target<br>Achieved     | Manager<br>Executive<br>Mayor s<br>Office | Agenda,<br>Minutes &<br>attandanc<br>e register |
|            | PP_05                   | To promote<br>democracy and<br>sound<br>governance |                | To ensure functionality of Portfolio committees within the financial year. | Implemenation<br>of Portfolio<br>Resolutions                  | Percentage             | 68%                      | 100%                          | Operational       | 100%                                   | 73%                                  | Slow<br>progress by<br>directorates | Prioritise the resolutions in each directorate s departmental & portfolio meetings | Target not<br>Achieved | Manager<br>Executive<br>Mayor s<br>Office | Updated<br>Resolutio<br>ns<br>Register          |
|            |                         | To promote<br>democracy and<br>sound<br>governance | IGR            | To ensure functionality of IGR structures within the financial year.       | # of IGR<br>meetings held<br>within the<br>financial year     | Number                 | 4                        | 4                             | Operational       | 1                                      | 1                                    | None                                | None   | Target<br>Achieved     | Municipal<br>Manager                      | Agenda,<br>Minutes,<br>Attendanc<br>e Register  |
|            | GPP_0                   | To promote<br>democracy and<br>sound<br>governance | IGR            | To ensure functionality of IGR structures within the financial year.       | % in<br>Implementation<br>n of IGR<br>Resolutions             | Percentage             | 86%                      | 100%                          | Operational       | 100%                                   | 83%                                  | Slow<br>response by<br>the locals   | Fastrack the resolutions through the main IGR meetings                             | Target not<br>Achieved | Municipal<br>Manager                      | Updated<br>Resolutio<br>ns<br>Register          |

| TL_GG<br>PP_08 | To promote<br>democracy and<br>sound<br>governance | Ethics<br>Committe<br>e         | To ensure functionality of Council committees within the financial year | # of Ethics<br>Committee<br>Meeting held<br>within the<br>financial year      | Number  | 4    | 4    | Operational | 1    | 1    | None  | None  | Target<br>Achieved     | Manager<br>Executive<br>Mayor s<br>Office | Attendanc<br>e Register                          |
|----------------|--|---------------------------------|---|---|---|------|------|-------------|------|------|---|---|------------------------|---|--|
| TL_GG<br>PP_09 | To promote<br>democracy and<br>sound<br>governance | Public<br>Participati<br>on     | To ensure public involvement in the affairs of the Municipalities       | # of Public<br>Participation<br>Meetings held<br>within the<br>finnacial year | Number  | 10   | 10   | Operational | 10   | 10   | None  | None  | Target<br>Achieved     | Manager<br>Executive<br>Mayor s<br>Office | Agenda,<br>Attendanc<br>e register,<br>PP report |
| PP_10          | To promote<br>democracy and<br>sound<br>governance | MPAC                            | To ensure functionality of Council committees within the financial year | # of MPAC<br>meetings held<br>within the<br>financial year                    | Number  | 26   | 4    | Operational | 1    | 3    | None  | None  | Target<br>Achieved     | Manager<br>Executive<br>Mayor s<br>Office | Agenda,<br>Minutes &<br>attandanc<br>e register  |
| PP_11          | To promote<br>democracy and<br>sound<br>governance |                                 | within the financial year   | submitted to<br>council held<br>within the<br>financial year                  | Number  | 5    | 5    | Operational | 1    | 1    | None  | None  | Target<br>Achieved     | Manager<br>Executive<br>Mayor s<br>Office | Council<br>resolution<br>s                       |
|                | To promote democracy and sound governance          | committe<br>e                   | To ensure functionality of administration                               | # of Management meetings held within the financial year                       | Number  | 12   | 12   | Operational | 3    | 3    | None  | None  | Target<br>Achieved     | Municipal<br>Manager                      | Agenda,<br>Minutes &<br>attandanc<br>e register  |
| TL_GG<br>PP_13 | To promote<br>democracy and<br>sound<br>governance | Managem<br>ent<br>committe<br>e | To ensure functionality of administration                               | % in iMplementation of MANCO Resolutions within the financial year            | Percentage  | 100% | 100% | Operational | 100% | 100% | None  | None  | Target<br>Achieved     | Municipal<br>Manager                      | Updated<br>Resolutio<br>ns<br>register           |
| PP_14          | sound<br>governance                                | Labour<br>Relations             | To ensure functionality of Council within the financial year            | # of LLF<br>meetings held<br>within the<br>financial year                     | Number  | 13   | 12   | Operational | 3    | 3    | None  | None  | Target<br>Achieved     | Senior<br>Manager<br>Corporate            | Agenda,<br>Minutes &<br>attendanc<br>e register  |
|                | To promote<br>democracy and<br>sound<br>governance | Labour<br>Relations             | To ensure functionality of Municipality within the financial year       |   | Percentage<br>(# of<br>resolutions<br>taken/ # of<br>resolutions<br>implemented<br>). | 88%  | 100% | Operational | 100% | 67%  | Outstanding resolutions wil resolved after finalising of job evaluation | Make follow-<br>up with<br>SALGA on<br>job<br>evaluations | Target not<br>Achieved | Senior<br>Manager<br>Corporate            | Updated<br>Resolutio<br>ns<br>register           |
|                | To promote<br>democracy and<br>sound<br>governance | Public<br>Participati<br>on     | To ensure<br>public<br>involvement in<br>the IDP review                 | # of IDP/Budget/ PMS REP Forum meetings held within the financial year        | Number  | 3    | 5    | Operational | 2    | 2    | None  | None  | Target<br>Achieved     | Municipal<br>Manager                      | Agenda &<br>Attendanc<br>e register              |

| PP_17 | democracy and                                      | on   | public<br>involvement in<br>the<br>IDP/Budget<br>review within a   | # of<br>IDP/Budget/<br>PMS Steering<br>Committee<br>meetings within<br>the financial<br>year | Number  | 3    | 5    | Operational | 2    | 2    | None | None | Target<br>Achieved | Municipal<br>Manager                       | Agenda &<br>Attendanc<br>e register                     |
|-------|--|------|--|--|---|------|------|-------------|------|------|------|------|--------------------|--|---|
| PP_18 | democracy and                                      | on . |  | % of<br>complaints<br>resolved   | Percentage<br>(# of<br>resolutions<br>taken/ # of<br>resolutions<br>implemented<br>). | 100% | 100% | Operational | 100% | 100% | None | None | Target<br>Achieved | Director<br>Executive<br>Mayor s<br>Office | Updated<br>Complaint<br>s<br>Managem<br>ent<br>Register |
| PP_19 | democracy and                                      | on . | involvement in<br>Mayoral<br>Imbizo 's                             | # of quarterly<br>Community<br>feedback<br>meetings held<br>within a<br>financial            | Number  | 4    | 4    | Operational | 1    | 1    | None | None | Target<br>Achieved | Director<br>Executive<br>Mayor s<br>Office | Agenda &<br>Attendanc<br>e register                     |
| PP_20 | democracy and                                      | on   | involvement in   | # of Internal<br>quarterly<br>Newsletters<br>developed                                       | Number  | 4    | 4    | Operational | 1    | 1    | None | None | Target<br>Achieved | Director<br>Executive<br>Mayor s<br>Office | Electronic<br>News<br>letters                           |
| PP_21 | To promote<br>democracy and<br>sound<br>governance |      | To ensure functionality of Audit committee within a financial year | # of Audit<br>Committee<br>meetings held<br>within the<br>financial year                     | Number  | 7    | 7    | Operational | 2    | 3    | None | None | Target<br>Achieved | Municipal<br>Manager                       | Agenda,<br>Minutes &<br>Attandanc<br>e register         |

| PP_22      | To promote<br>democracy and<br>sound<br>governance |                   | To ensure functionality of Audit committee within a financial year        | Audit Committee resolutions implemented within the financial year               | Š          | 83%        | 100% | Operational | 100% | 82% | Slow<br>response by<br>directorates | Prioritise the resolutions in each directorate s departmental & portfolio meetings |                    | Municipal<br>Manager           | Audit<br>Committe<br>e<br>resolution<br>s register      |
|------------|--|-------------------|---|---|------------|------------|------|-------------|------|-----|-------------------------------------|--|--------------------|--------------------------------|---|
| PP_23      | To promote<br>democracy and<br>sound<br>governance | Risk              | mitigation of risks committee within the financial year.                  | # of Council<br>approved Risk<br>Policy   | Number     | 1          | 1    | Operational | 1    | 1   | None                                | None   | Target<br>Achieved | Municipal<br>Manager           | Council<br>Resolutio<br>n                               |
| PP_24      | To promote<br>democracy and<br>sound<br>governance |                   | mitigation of risks committee within the financial year.                  | # of Council<br>approved Risk<br>strategy                                       | Number     | 1          | 1    | Operational | 1    | 1   | None                                | None   | Target<br>Achieved | Municipal<br>Manager           | Council<br>Resoltion                                    |
| PP_25      | To promote<br>democracy and<br>sound<br>governance | Risk              | To ensure functionality of Risk committee within the financial year.      | Fraud and Anti<br>Coruption<br>strategy   | Number     | 1          | 1    | Operational | 1    | 1   | None                                | None   | Target<br>Achieved | Municipal<br>Manager           | Council<br>Resolutio<br>n                               |
|            | To promote<br>democracy and<br>sound<br>governance | Legal             | To monitor response in terms of the fraud and corruption cases registered | % of Fraud and Corruption cases investigated                                    | Percentage | N/A        | 100% | Operational | 100% | N/A | N/A                                 | N/A  | N/A                | Municipal<br>Manager           | Updated<br>Fraud and<br>Corruptio<br>n case<br>register |
| PP_27      | To promote<br>democracy and<br>sound<br>governance | Audit             | committee<br>within the<br>financial year                                 | obtained by 31<br>december each<br>year   |            | Disclaimer | 1    | Operational | N/A  | N/A | N/A                                 | N/A  | N/A                | Municipal<br>Manager           | Auditor<br>General<br>Audit<br>Report                   |
| GPP_2<br>8 | To promote<br>democracy and<br>sound<br>governance | IT                | To promote democracy and sound governance                                 | Number of<br>super user<br>accounts<br>activities<br>reviewed per<br>quarter    | Number     | 4          | 4    | Operational | 1    | 1   | None                                | None   | Target<br>Achieved | Senior<br>Manager<br>Corporate | Audit trail report                                      |
| GPP_2      | To promote<br>democracy and<br>sound<br>governance | IIT               | To promote democracy and sound governance                                 | # of monthly IT servers backups reported  | Number     | 12         | 12   | Operational | 3    | 3   | None                                | None   | Target<br>Achieved | Senior<br>Manager<br>Corporate | Back-up<br>reports                                      |
|            | To promote<br>democracy abd<br>sound<br>governance | Internal<br>Audit | Functionality<br>of Audit within<br>the financial<br>year                 | Audit<br>Committee<br>approve<br>Internal Audit<br>Plan by 30<br>June each year | Number     | 1          | 1    | Operational | 1    | 1   | None                                | None   | Target<br>Achieved | Municipal<br>Manager           | AC<br>approved<br>Internal<br>Audit Plan                |

| TL_G  | To promote    | Internal | Functionality   | Audit            | Number | 1 | 1 | Operational | 1 | 1 | None | None | Target   | Municipal | AC       |
|-------|---------------|----------|-----------------|------------------|--------|---|---|-------------|---|---|------|------|----------|-----------|----------|
| GPP_3 | democracy abd | Audit    | of Audit within | Committee        |        |   |   |             |   |   |      |      | Achieved | Manager   | approved |
| 1     | sound         |          | the financial   | approve          |        |   |   |             |   |   |      |      |          |           | revised  |
|       | governance    |          | year            | revised Internal |        |   |   |             |   |   |      |      |          |           | Internal |
|       |               |          |                 | Audit Charter    |        |   |   |             |   |   |      |      |          |           | Audit    |
|       |               |          |                 | by 30 June       |        |   |   |             |   |   |      |      |          |           | Charter  |
|       |               |          |                 | each year        |        |   |   |             |   |   |      |      |          |           |          |

|        |  |       |  | MUNIC                    | CIPAL TRA   | NSFORM          | IOITAL                     | N & DE            | VELOPN            | MENT PR     | OJECT           | S (202                              | 3/24)   |                        |                    |   |
|--------|--|-------|--|--------------------------|-------------|-----------------|----------------------------|-------------------|-------------------|-------------|-----------------|-------------------------------------|---|------------------------|--------------------|---|
|        |  |       |  | MUI                      | NICIPAL TRA | NSFORMAT        | TION & D                   | EVELOPI           | VIENT CA          | APITAL PRO. | JECTS FC        | OR 2023/                            | 24  |                        |                    |   |
| Pro No | Strategic<br>Objective                                   | _     | Projects   | Project<br>Name          | Start Date  | Completion date |                            | Source of funding | Orginal<br>Budget |             | 4th Q<br>Target | 4th Quarter<br>Actual<br>Performanc |   | Corrective<br>Measures | Results            | Evidence<br>required                              |
| MTOD1  | Democrat<br>ic society<br>and<br>sound<br>governan<br>ce | ation | To purchase &<br>Install<br>Telephone<br>PABX system | Telephone<br>PABX system | 7/1/2023    |                 | Senior<br>Manager<br>Corps | MDM               | R0.00             | R10,000,000 | 100             | 100%                                | None  | None                   | Target<br>Achieved | Delivery<br>note &<br>Installation<br>certificate |
| MTOD2  | Democrat<br>ic society<br>and<br>sound<br>governan<br>ce |       | To purchase &<br>deliver Laptops<br>by 30 June 2024  | Laptops                  | 7/1/2023    |                 | Senior<br>Manager<br>Corps | MDM               | R0.00             | R5,000,000  | 100             | 100%                                | None  | None                   | Target<br>Achieved | Delivery<br>note                                  |
| MTOD3  | democrat<br>ic society<br>and<br>sound<br>governan<br>ce |       | Acquisition of<br>Server by 30<br>June 2024          | Server                   | 7/1/2023    |                 | Senior<br>Manager<br>Corps | MDM               | R0.00             | R7,000,000  | 100             | 60%                                 | Awaiting for manufacture to complete the enviro rack (security) | finalisati             |                    | Delivery<br>note                                  |

|                     |  |               |   | 2023/24 CA  | PITAL WORKS | PLAN SUMM       | ARY OF CAP                             | ITAL PROJECT      | S PER FOR THE YEA | R               |              |                                      |  |   |                        |                           |
|---------------------|--|---------------|---|---|-------------|-----------------|--|-------------------|-------------------|-----------------|--------------|--------------------------------------|--|---|------------------------|---------------------------|
|                     |  |               |   |   |             |                 | BASIC SE                               | RVICE DELIVE      | RY PROJECTS 2023/ | 2024            |              |                                      |  |   |                        |                           |
| Regio<br>n/War<br>d | Strategic<br>Objective                                 | Programm<br>e | Projects description  | Project Name  | Start Date  | Completion date | Project<br>Owner                       | Source of funding | Original Budget   | Adjusted Budget | 4th Q Target | 4th Quarter<br>Actual<br>Performance | Challenges   | Corrective<br>Measures  | Results                | Evidence required         |
| BSD<br>P1           | To have<br>integrated<br>infrastructure<br>development | Water         | Consruction of Hoedspruit<br>bulk Water supply  | water supply  | 7/1/2023    | 6/30/2024       | Manager<br>Water<br>Services           | MIG               | R10,689,867       | R10,689,867     | 100%         | 0%                                   | Non availability of<br>land to construct<br>the reservoir  | MLM for approval of<br>identified alternative<br>land.  |                        | Completion certificate    |
| BSD<br>P2           | To have<br>integrated<br>infrastructure<br>development | Water         |   | Lephephane<br>Bulk Water  | 7/1/2023    | 6/30/2024       | Manager<br>Water<br>Services           | MIG               | R51,000,000       | R43,137,000     | 100%         | 70.5                                 | Late appointment<br>of contractors for<br>Phase 2  | close monitoring of<br>the project.   | Target not<br>Achieved | Completion certificate    |
| BSD<br>P3           | To have integrated infrastructure development          |               | Construction of Bulk<br>Water Supply at Lulekani<br>Water Scheme Benfarm                        | Lulekani Water<br>Scheme<br>Benfarm                                     | 7/1/2023    | 6/30/2024       | Senior<br>Manager<br>Water<br>Services | MIG               | R63,200,419       | R67,000,419     | 100%         | 93.5                                 | Slow progress on<br>Phase 1,<br>Stoppage of<br>project by local<br>mommunity<br>delaying progress<br>on Phase 2C     | Sub contractors were<br>appointed on Phase<br>1. Continuous<br>engagements with<br>community to resolve<br>issues which led to<br>stoppages on Phase 2  | Achieved               | Completion<br>certificate |
| BSD<br>P4           | To have integrated infrastructure development          | Water         | Construction of<br>Makhushane Water<br>Scheme   | Makhushane<br>Water Scheme  | 7/1/2023    | 6/30/2024       | Senior<br>Manager<br>Water<br>Services | MIG               | R42,500,000       | R45,400,000     | 100%         | 95.5                                 | Slow progress on<br>site. Stoppages<br>by community<br>members and<br>local SMMEs                                    | Close monitoring and development of acceleration plan to expedite progress. Continuous engagement with communities to resolve disputes.   | Achieved               | Completion<br>certificate |
| BSD<br>P5           | #REF!  | Water         | Construction of Ritavi<br>Water Scheme  | Ritavi Water<br>Scheme  | 7/1/2023    | 6/30/2024       | #REF!                                  | MIG               | R59,500,000       | R59,150,000     | 100%         | 93                                   | Dan Village<br>refusal for the<br>contractor to carry<br>out works in the  | After numerous<br>meetings with Dan<br>Community, the main<br>contractor has  | Target not<br>Achieved | Completion certificate    |
| BSD<br>P6           | To have integrated infrastructure development          | Water         | Construction of Sefofotse<br>to Ditshosini / ramahlatsi<br>bulk water and water<br>reticulation | Sefofotse to<br>Ditshosine bulk<br>water/<br>ramahlatsi bulk<br>water & | 7/1/2023    | 6/30/2024       | Senior<br>Manager<br>Water<br>Services | MIG               | R5,974,307        | R5,974,307      | 100%         | 94                                   | No movement on<br>Phase 2E, the<br>contractor has<br>since vacated<br>site. Phase 2D is<br>awaiting ESKOM            | contractor on Phase<br>2E, appointment of<br>sub-contractors to<br>assist in execution of   | Target not<br>Achieved | Completion certificate    |
| BSD<br>P7           | To have integrated infrastructure development          |               | Construction of<br>Sekgosese Water Scheme<br>supply and Borehole<br>equipment                   | Sekgosese<br>Water Scheme   | 7/1/2023    | 6/30/2024       | Senior<br>Manager<br>Water<br>Services | MIG               | R59,500,000       | R59,500,000     | 100%         | 96.8                                 | Phase 2B, The project was delayed due to SMME project stoppage for their payments, Delays with delivery of materials | Constant follow ups<br>with RAL for way<br>leave approval for<br>Phase 1D. Disputes<br>with local SMMEs<br>have been resolved.<br>Contractors executing<br>other activities while<br>awaiting delivery of | Target not<br>Achieved | Completion<br>certificate |
| BSD<br>P8           | To have integrated infrastructure development          |               | Construction of Water<br>Reticulation Thabina to<br>Lenyenye Bulk Water<br>supply               | Thabina to<br>Lenyenye Bulk<br>Water supply                             | 7/1/2023    | 6/30/2024       | Senior<br>Manager<br>Water<br>Services | MIG               | R54,733,657       | R57,633,667     | 100%         | 88                                   | Project experienced recurring stoppages by subcontractors demanding more works.                                      | Issue resolved with<br>sub-contractors and<br>contractor resumed<br>with works.   | Target not<br>Achieved | Completion certificate    |
| BSD<br>P9           | To have integrated infrastructure development          | Water         | Upgrading of Thapane water supply scheme  | Thapane water supply scheme - upgrading of Water Reticulation           | 7/1/2023    | 6/30/2024       | Senior<br>Manager<br>Water<br>Services | MIG               | R6,911,166        | R6,618,166      | 100%         | 100%                                 | None   | None  | Target Achieved        | Completion certificate    |
| BSD<br>P10          | To have integrated infrastructure development          | Water         | Upgrading and Extention<br>of Thapane water scheme  | Thapane Water<br>Treatment Plant<br>and<br>replacement of<br>Rensing Us | 7/1/2023    | 6/30/2024       | Manager<br>Water<br>Services           | MIG               | R35,107,834       | R21,107,834     | 100%         | 90                                   | Contractor for<br>Phase 2A<br>terminated.<br>Phase 2B on<br>practical<br>completion<br>however<br>encountered        | MDM to appoint<br>another contractor to<br>complete Phase 2A.<br>Contractor busy<br>sealing leakages on<br>Phase 2B.  |                        | Completion<br>certificate |
| BSD<br>P11          | To have integrated infrastructure development          | Water         | Construction of Tours<br>Water reticulation   | Tours Water reticulation  | 7/1/2023    | 6/30/2024       | Senior<br>Manager<br>Water<br>Services | MIG               | R61,625,000       | R60,625,000     | 100%         | 94                                   | Phase 2C and 2D progress is behind schedule. Contractors encountered challenges due to                               | Both contractors are<br>back on site and are<br>working. Close<br>monitoring of the<br>project to ensure<br>completion.   | Target not<br>Achieved | Completion certificate    |

| P12 | To have integrated infrastructure development | Water | To Purchase fleet fo water servives                           | Water services<br>Fleet                 | 7/1/2023 | Senior<br>Manager<br>Tech  | MDM | R0 | R10,000,000 | 100% | 0%   | Delay in<br>appointment of<br>service provider        | Finalise appointment<br>in the 1st quarter                                 | Goods delivery note     |
|-----|---|-------|---|---|----------|----------------------------|-----|----|-------------|------|------|---|--|-------------------------|
| P13 | To have integrated infrastructure development |       | Purchase & delivery of<br>Water Prepaid Meters                | Water Prepaid<br>Meters                 | 7/1/2023 | Senior<br>Manager<br>Water | MDM | R0 | R2,855,033  | 100% | 0%   | Delay in<br>appointment of<br>service provider        | Finalise appointment<br>in the 1st quarter                                 | <br>Goods delivery note |
| P14 | To have integrated infrastructure development |       | Construction of Rotterdam<br>(Manyunyu)Ground water<br>Scheme |   | 7/1/2023 | Senior<br>Manager<br>Tech  | MIG | R0 | R10,000,000 | 100% | 95.5 | Insufficient<br>budget to<br>complete the<br>project. | The remaining works<br>to be completed in the<br>2024/25 Financial<br>Year | Completion certificate  |
| P15 | To have integrated infrastructure development |       | reticulation Mageva   | Mageva<br>Dzumeri water<br>Reticulation | 7/1/2023 | Senior<br>Manager<br>Tech  | MIG | R0 | R7,000,000  | 100% | 100  | None  | None   | Completion certificate  |

### 2023/24 FOURTH QUARTER PERFORMANCE REPORT

The report is hereby submitted in terms of Sec 52 of the Local Government: Municipal Finance Management Act 56 of 2003. I hereby certify that the report is a true reflection of the Mopani District Municipality s performance against the 2023/2024 Adjusted Service Delivery Budget Implementation Plan as approved by the Executive Mayor and Council.

Mr T.J MOGANO

MUNICIPAL MANAGER

MOPANI DISTRICT MUNICIPALITY

30/07/2004

DATE