

MOPANI DISTRICT MUNICIPALITY



2022-2023

FIRST QUARTER PERFORMANCE REPORT

(JULY - SEPTEMBER)

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“To be the Food Basket of Southern Africa and the Tourism Destination of Choice”

LEGISLATION

The development, implementation and monitoring of the Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, “the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA.”

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that “the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Mayor, Councillors, Municipal Manager, Senior Managers and community.”

The purpose of the SDBIP is to monitor the execution of the IDP and budget, performance of senior management and achievement of the strategic objectives with the Key Performance Indicators set by Council in the IDP. It enables the Municipal Manager to monitor the performance of Senior Managers, the Mayor to monitor the performance of the Municipal Manager, and for the community to monitor the performance of the municipality.

According to the Municipal Finance Act (MFMA) the definition of a SDBIP is: ‘a detailed plan approved by the Mayor of a municipality in terms of section 53

(1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must (2) indicate-

(a) projections for each month of-

(i) revenue to be collected, by source; and

(ii) operational and capital expenditure, by vote;

(b) Service delivery targets and performance indicators for each quarter’

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Executive Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions, in terms of MFMA Circular 13, as minimum requirements that must form part of the SDBIP are applicable to the Mopani District Municipality:

1. Monthly projections of revenue to be collected by source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote¹
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Detailed capital works plan over three years

1. METHODOLOGY AND CONTENT

The methodology followed by the municipality in the development of the SDBIP is in line with the Logic Model methodology proposed by National Treasury as contained in the Framework for Managing Programme Performance Information [1](FMPPi) that was published in May 2007. The accompanying figure as an extract from the FMPPi is hereby indicated.

The Logic Model was followed whereby desired impacts were identified for each strategic objective with measurements and targets contributing to the achievement of those impacts. This was followed by the identification of programmes and associated outcomes and measurements and targets contributing to the achievement of those outcomes

SUMMARY OF KPAs, GOALS AND STRATEGIC OBJECTIVES

| KPA | GOAL | STRATEGIC OBJECTIVE |
|---|---|---|
| Municipal Transformation and Organisational Development | Efficient, effective and capable workforce | To inculcate entrepreneurial and intellectual capabilities. |
| | A learning institution | To strengthen record keeping & knowledge management |
| Basic Service Delivery | Sustainable infrastructure development and maintenance | To accelerate sustainable infrastructure and maintenance in all sectors of development. |
| | Clean, safe and hygienic environment, water and sanitation services. | To have integrated infrastructure development. |
| | Safe, healthy living environment | To improve community safety, health and social well-being |
| Local Economic Development | Growing economy (through agriculture, mining, tourism and manufacturing). | To promote economic sectors of the District |
| Spatial Rationale | Sustainable, optimal, harmonious and integrated land development | To have efficient, effective, economic and integrated use of land space. |
| Financial Viability | Reduced financial dependency and provision of sound financial management | To increase revenue generation and implement financial control systems |
| Good Governance and Public Participation | Democratic society and sound governance | To promote democracy and sound governance |

SERVICE DELIVERY PERFORMANCE SUMMARY 2022/2023 FIRST QUARTER PERFORMANCE REPORT

The table and graph below illustrates service delivery performance of Mopani District Municipality against the National Key

| KPA's Performance Indicators | No. of Indicators | No. of Applicable Indicators | No. of targets achieved | No. of targets not achieved | % Target achieved |
|---|-------------------|------------------------------|-------------------------|-----------------------------|-------------------|
| Municipal Transformation and Organisational Development | 25 | 11 | 10 | 1 | 91% |
| Basic ServiceDelivery | 8 | 4 | 4 | 0 | 100% |
| Local Economic Development | 7 | 5 | 5 | 0 | 100% |
| Municipal Finance Management Viability | 26 | 18 | 12 | 6 | 66% |
| Spatial Rationale | 7 | 3 | 3 | 0 | 100% |
| Good Governance and Public Participation | 32 | 25 | 20 | 5 | 80% |
| | 105 | 66 | 54 | 12 | 81% |

Overall % = 81%

| KPA's Projects | No. of Indicators | No. of Applicable Indicators | No. of targets achieved | No. of targets not achieved | % Target achieved |
|---|-------------------|------------------------------|-------------------------|-----------------------------|-------------------|
| Municipal Transformation and Organisational Development | 7 | 7 | 7 | 0 | 100% |
| Basic ServiceDelivery | 26 | 26 | 8 | 18 | 30% |
| Local Economic Development | 0 | 0 | 0 | 0 | 0% |
| Municipal Finance Management Viability | 1 | 1 | 1 | 0 | 100% |
| Spatial Rationale | 0 | 0 | 0 | 0 | 0% |
| Good Governance and Public Participation | 0 | 0 | 0 | 0 | 0% |
| | 34 | 34 | 16 | 18 | 47% |

Overall % = 47%

| KPA's Performance Indicators and Projects | No. of Indicators | No. of Applicable Indicators including projects | No. of targets achieved | No. of targets not achieved | % Target achieved |
|---|-------------------|---|-------------------------|-----------------------------|-------------------|
| Municipal Transformation and Organisational Development | 18 | 18 | 17 | 1 | 94% |
| Basic ServiceDelivery | 30 | 30 | 11 | 18 | 36% |
| Local Economic Development | 5 | 5 | 5 | 0 | 100% |
| Municipal Finance Management Viability | 19 | 19 | 13 | 6 | 68% |
| Spatial Rationale | 3 | 3 | 3 | 0 | 100% |
| Good Governance and Public Participation | 25 | 15 | 20 | 5 | 80% |
| | 100 | 100 | 70 | 30 | 69% |

Overall % = 69%

The **31%** under performance was due to poor revenue collection (municipalities not transferring as per the WSP agreement), Audit committee, Council & Internal audit resolutions not being resolved. Disciplinary cases not being resolved within 90 days. The inability to compile quarterly financial statements for the past three years also impact negatively for the Municipality. The municipality is unable to pay invoices within 30 days of receipt which is non compliance. During the quarter under review the municipality failed to submit the Annual Financial Statement to Auditor General by 31 August 2022.

KPA 1: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

KEY PERFORMANCE INDICATORS

OUTCOME NINE (OUTPUT 1: IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT, OUTPUT 4: ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOMES)

| Vote Nr | Top Layer KPI Ref | KPA | Strategic Objective | Municipal Programme | Measurable Objectives | Performance Indicator title | KPI Unit of measure | Baseline (30/06/2022) | Annual Target (30/06/2023) | Budget 2022/23 | 1st Quarter (1 Jul-30 Sept 2022) | 1st Quarter Actual Performance | Challenges | Corrective Measures | Results | KPI Owner | Evidence required |
|---------|-------------------|---|--|---------------------------|--|---|---------------------|-----------------------|----------------------------|----------------|----------------------------------|--------------------------------|---|--------------------------------------|---------|--------------------------|----------------------------|
| | TLMTO D_01 | Municipal Transformation & Organisational Development | To inculcate entrepreneurial and intellectual capabilities | Human Resource Management | To ensure that the reviewed organizational structure is approved by council by 30 May 2023 | Council approve the Organisational structure | Number | 1 | 1 | Operational | N/A | N/A | N/A | N/A | N/A | Senior Manager Corporate | Council Resolution |
| | TLMTO D_02 | Municipal Transformation & Organisational Development | To inculcate entrepreneurial and intellectual capabilities | Human Resource Management | Reducing the vacancy rate within the financial year | # of vacant positions filled | Number | 61 | 20 | Operational | 4 | 10 | None | None | G | Director Corporate | Appointment letters |
| | TLMTO D_03 | Municipal Transformation & Organisational Development | To inculcate entrepreneurial and intellectual capabilities | Human Resource Management | To monitor the reviewal of policies within a financial year | # Policies reviewed within the financial year | Number | 21 | 15 | Operational | N/A | N/A | N/A | N/A | N/A | Director Corporate | Council Resolution |
| | TLMTO D_04 | Municipal Transformation & Organisational Development | To inculcate entrepreneurial and intellectual capabilities | Labour Relations | To promote fair labour practice | % of disciplinary cases resolved by end of each year | % | 75 | 100% | Operational | 100% | 0% 0 out of 2 | Employee representative were off sick for more tan 3 months | Finalise the case in the 2nd quarter | R | Director Corporate | Disciplinary cases reports |
| | TLMTO D_05 | Municipal Transformation & Organisational Development | To inculcate entrepreneurial and intellectual capabilities | Human Resource Management | To inculcate personnel capabilities | # of Work Skills Plan submitted to SETA by June each year | Number | 1 | 1 | Operational | N/A | N/A | N/A | N/A | N/A | Director Corporate | Proof of submission |
| | TLMTO D_06 | Municipal Transformation & Organisational Development | To promote democracy and sound governance | IDP | Approval of the IDP/Budget/PMS process plan by 31 July 2023 | Council approve IDP/Budget/ PMS Process Plan | Number | 1 | 1 | Operational | 1 | 1 | None | None | G | Municipal Manager | Council resolution |
| | TLMTO D_07 | Municipal Transformation & Organisational Development | To promote democracy and sound governance | IDP | Approval of the Draft 2023/24 IDP by 31 March 2023 | Council approve IDP within financial year | Number | 1 | 1 | Operational | N/A | N/A | N/A | N/A | N/A | Municipal Manager | Council resolution |

| Vote Nr | Top Layer KPI Ref | KPA | Strategic Objective | Municipal Programme | Measurable Objectives | Performance Indicator title | KPI Unit of measure | Baseline (30/06/2022) | Annual Target (30/06/2023) | Budget 2022/23 | 1st Quarter (1 Jul-30 Sept 2022) | 1st Quarter Actual Performance | Challenges | Corrective Measures | Results | KPI Owner | Evidence required |
|---------|-------------------|---|---|---------------------|---|---|---------------------|-----------------------|----------------------------|----------------|----------------------------------|--------------------------------|------------|---------------------|---------|-------------------|--|
| | TLMTO D_08 | Municipal Transformation & Organisational Development | To promote democracy and sound governance | IDP | Approval of the Final 2023/24 IDP by 31 May 2023 | Council approve IDP within financial year | Number | 1 | 1 | Operational | N/A | N/A | N/A | N/A | N/A | Municipal Manager | Council resolution |
| | TLMTO D_09 | Municipal Transformation & Organisational Development | To promote democracy and sound governance | PMS | Approval of the Final 2023/24 SDBIP Within 28 days after approval of IDP & Budget | Mayor Approve SDBIP within 28 days after adoption of the Budget and IDP | Number | 1 | 1 | Operational | N/A | N/A | N/A | N/A | N/A | Municipal Manager | Signed SDBIP by the Executive Mayor |
| | TLMTO D_10 | Municipal Transformation & Organisational Development | To promote democracy and sound governance | PMS | To ensure quarterly reporting and compliance within the financial year | # of Quarterly performance reports compiled & approved by council | Number | 4 | 4 | Operational | 1 | 1 | None | None | G | Municipal Manager | Council resolution |
| | TLMTO D_11 | Municipal Transformation & Organisational Development | To promote democracy and sound governance | PMS | To ensure quarterly reporting and compliance within the financial year | # of Quarterly B2B performance reports compiled & approved by council | Number | 4 | 4 | Operational | 1 | 1 | None | None | G | Municipal Manager | Council resolution |
| | TLMTO D_12 | Municipal Transformation & Organisational Development | To promote democracy and sound governance | PMS | To ensure that S54 & 56 Managers sign the performance agreements within 30 days after adoption of the final SDBIP | Signed Performance Agreements by all S54A & 56 Managers | % | 100% | 100% | Operational | 100% | 100% | None | None | G | Municipal Manager | Signed Performance Agreements for Sec 54 & 56 Managers |
| | TLMTO D_13 | Municipal Transformation & Organisational Development | To promote democracy and sound governance | PMS | To ensure quarterly assessments for S54 & 56 Managers is conducted within the financial year . | # of performance assessments conducted for Sec 54A & 56 Managers | Number | 1 | 2 | Operational | N/A | N/A | N/A | N/A | N/A | Municipal Manager | Performance Assessments report |

| Vote Nr | Top Layer KPI Ref | KPA | Strategic Objective | Municipal Programme | Measurable Objectives | Performance Indicator title | KPI Unit of measure | Baseline (30/06/2022) | Annual Target (30/06/2023) | Budget 2022/23 | 1st Quarter (1 Jul-30 Sept 2022) | 1st Quarter Actual Performance | Challenges | Corrective Measures | Results | KPI Owner | Evidence required |
|---------|-------------------|---|---|---------------------|--|--|---------------------|-----------------------|----------------------------|----------------|----------------------------------|--------------------------------|------------|---------------------|---------|-------------------|---|
| | TLMTO D_14 | Municipal Transformation & Organisational Development | To promote democracy and sound governance | PMS | To ensure municipal reporting and compliance within the financial year | Submit Annual Institutional Performance report to CoGHSTA, AG Provincial Treasury by 31 August each year | Number | 1 | 1 | Operational | 1 | N/A | N/A | N/A | G | Municipal Manager | Dated proof of submission to CoGHSTA, AG, Provincial Treasury . |
| | TLMTO D_15 | Municipal Transformation & Organisational Development | To promote democracy and sound governance | PMS | To ensure municipal reporting and compliance within the financial year | Submit Mid-Year report to CoGHSTA, Provincial Treasury by 25 January each year | Number | 1 | 1 | Operational | N/A | N/A | N/A | N/A | N/A | Municipal Manager | Dated proof of submission to CoGHSTA |
| | TLMTO D_16 | Municipal Transformation & Organisational Development | To promote democracy and sound governance | PMS | To ensure municipal reporting and compliance | # of Annual Reports tabled in Council by 31 January each year | Number | 1 | 1 | Operational | N/A | N/A | N/A | N/A | N/A | Municipal Manager | Council resolution |
| | TLMTO D_17 | Municipal Transformation & Organisational Development | To promote democracy and sound governance | PMS | To ensure municipal reporting and compliance within the financial year | Table Oversight report on the Annual Report in Council by 31 March each year | Number | | 1 | Operational | N/A | N/A | N/A | N/A | N/A | Municipal Manager | Council resolution |
| | TLMTO D_18 | Municipal Transformation & Organisational Development | To promote democracy and sound governance | PMS | To ensure municipal reporting and compliance within the financial year | # of Oversight report published in the website after 7 days of adoption | Number | 1 | 1 | Operational | N/A | N/A | N/A | N/A | N/A | Municipal Manager | Website screenshots of the report |
| | TLMTO D_19 | Municipal Transformation & Organisational Development | To promote democracy and sound governance | PMS | To ensure municipal reporting and compliance within the financial year | The Mayor approve adjusted SDBIP within 30 days after budget adjustment each year | Number | 1 | 1 | Operational | N/A | N/A | N/A | N/A | N/A | Municipal Manager | Council resolution |

| Vote Nr | Top Layer KPI Ref | KPA | Strategic Objective | Municipal Programme | Measurable Objectives | Performance Indicator title | KPI Unit of measure | Baseline (30/06/2022) | Annual Target (30/06/2023) | Budget 2022/23 | 1st Quarter (1 Jul-30 Sept 2022) | 1st Quarter Actual Performance | Challenges | Corrective Measures | Results | KPI Owner | Evidence required |
|---------|-------------------|---|---|---------------------|---|---|--|-----------------------|----------------------------|----------------|----------------------------------|--------------------------------|------------|---------------------|---------|-------------------|---|
| | TLMTO D_20 | Municipal Transformation & Organisational Development | To promote democracy and sound governance | Legal Services | To improve efficiency and effectiveness of municipal administration within the financial year | % Signed Service Level Agreements within 30 days after the appointment of Service Providers | Percentage, (# of SLA s developed/ # of Appointments made) | 100% | 100% | Operational | 100% | 100% | None | None | G | Municipal Manager | Dated signed Service Level Agreements |
| | TLMTO D_21 | Municipal Transformation & Organisational Development | To promote democracy and sound governance | Internal Audit | Functionality of Audit within the financial year | Develop Auditor General action plan for current financial year | Number | 1 | 1 | Operational | N/A | N/A | N/A | N/A | N/A | Municipal Manager | Council resolution/Action plan |
| | TLMTO D_22 | Municipal Transformation & Organisational Development | To promote democracy and sound governance | Risk management | To ensure effective implementation of risk mitigations actions 30 June 2023 | # of Risk reports submitted to Audit Committee | Number | 4 | 4 | Operational | 1 | 1 | None | None | G | Municipal Manager | Quarterly risk reports |
| | TLMTO D_23 | Municipal Transformation & Organisational Development | To promote democracy and sound governance | Internal Audit | To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June 2023 | % of internal audit findings implemented | Percentage, (# of Internal Audit issues resolved / # of issues raised) | 59% | 100% | Operational | 25% | 33% | None | None | G | Municipal Manager | Resolved & updated AG Action Plan |
| | TLMTO D_24 | Municipal Transformation & Organisational Development | To promote democracy and sound governance | Internal Audit | To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 | % of AG issues resolved | Percentage, (# of Auditor General issues resolved / # of issues raised) | 52% | 100% | Operational | N/A | N/A | N/A | N/A | N/A | Municipal Manager | Resolved AG issues and POE 's submitted |
| | TLMTO D_25 | Municipal Transformation & Organisational Development | To promote democracy and sound governance | Risk management | To ensure effective implementation of risk mitigations actions 30 June 2023 | % of Risk issues resolved | Percentage, (# Risk issues implemented / resolved / # of risks identified) | 90% | 100% | Operational | 25% | 32% | None | None | G | Municipal Manager | Resolved Risk issues and POE submitted |

| Vote Nr | Top Layer KPI Ref | Strategic Objective | Municipal Programme | Measurable Objectives | Performance Indicator title | KPI Unit of measure | Baseline (30/06/2022) | Annual Target (30/06/2023) | Budget 2022/23 | 1st Quarter (1 Jul-30 Sept 2022) | 1st Quarter Actual Performance | Challenges | Corrective Measures | Results | KPI Owner | Evidence requires |
|---|-------------------|---|---------------------|--|--|---------------------|-----------------------|----------------------------|----------------|----------------------------------|--------------------------------|------------|---------------------|---------|--------------------------|---------------------------------------|
| KPA 2 : BASIC SERVICE DELIVERY INDICATORS | | | | | | | | | | | | | | | | |
| OUTPUT 2: IMPROVING ACCESS TO BASIC SERVICES | | | | | | | | | | | | | | | | |
| | TLBSD 01 | Sustainable Infrastructure development and maintenance | MIG | To monitor the development and MIG implementation plan within a financial year | Development of MIG implementation Plan by July each year | Number | 1 | 1 | Operational | 1 | 1 | None | None | G | Senior Manager Technical | Approved MIG Implementation Plan |
| | TLBSD 02 | Sustainable Infrastructure development and maintenance | Water | To have integrated infrastructure development | Development of the waste water risk abatement plan by 30 June 2023 | Number | 1 | 1 | Operational | N/A | N/A | N/A | N/A | N/A | Senior Manager Water | Council resolution/Plan |
| | TLBSD 03 | To improve community safety, health & wellbeing | Fire | To ensure Clean, safe and hygienic environment, water and sanitation services | Development of District fire Plan by 30 June 2023 | Number | 0 | 1 | Operational | N/A | N/A | N/A | N/A | N/A | Senior Manager Community | Council resolution |
| | TLBSD 04 | Sustainable Infrastructure development and maintenance | MIG | To have integrated infrastructure development | # of monthly MIG reports captured on the MIS website (CoGHSTA) | Number | 12 | 12 | Operational | 3 | 3 | None | None | G | Senior Manager Technical | MIS screenshots (website screenshots) |
| | TLBSD 05 | Sustainable Infrastructure development and maintenance | MIG | To have integrated infrastructure development | # of by-laws gazetted by 30 June 2023 | Number | 2 | 5 | Operational | N/A | N/A | N/A | N/A | N/A | Municipal Manager | Council resolution |
| | TLBSD 06 | Clean, safe and hygienic environment, water and sanitation services | Water | To ensure provision of basic services | # of HH with access to water | Number | 6 446 | 6 000 | Operational | N/A | N/A | N/A | N/A | N/A | Senior Manager Water | Technical report / Progress reports |

| | | | | | | | | | | | | | | | | |
|--|-------------|---|---------------------|---------------------------------------|-----------------------------------|-------------|--------|-------|-------------|-----|-------|---|---|---|-----------------------------|---|
| | TLBSD 07 | Clean, safe and hygienic environment, water and sanitation services | Sanitation | To ensure provision of basic services | # of HH with access to sanitation | Number | 1 075 | 5 461 | Operational | N/A | N/A | N/A | N/A | G | Senior Manager Technical | Completion certificates / Happy letters |
| | TLBSD 08 | Clean, safe and hygienic environment, water and sanitation services | Roads and Transport | To ensure provision of basic services | # in KMs of gravel roads graded | Number (km) | 12 694 | 2000 | Operational | 500 | 2 138 | No dedicated driver for the Grader allocated for Maruleng Local Municipality due to shortage of Drivers | Advertise for Graders in the 2nd Quarters | G | Senior Manager Technical | Monthly grading reports |

KPA 3 : LOCAL ECONOMIC DEVELOPMENT
KEY PERFORMANCE INDICATORS
OUTCOME 9: IMPLEMENTATION OF THE COMMUNITY WORK PROGRAMME

| Vote Nr | Top Layer KPI Ref | Strategic Objective | Municipal Programme | Measurable Objectives | Performance Indicator title | KPI Unit of measure | Baseline (30/06/2022) | Annual Target (30/06/2023) | Budget 2022/23 | 1st Quarter (1 Jul-30 Sept 2022) | 1st Quarter Actual Performance | Challenges | Corrective Measujres | Results | Responsible Person | Evidence requires |
|---------|-------------------|---|---------------------|--|---|---------------------|-----------------------|----------------------------|----------------|----------------------------------|--------------------------------|------------|----------------------|---------|-------------------------|---|
| | TLLLED_01 | To improve community safety, health and social well-being | LED | To ensure sustainable livelihoods within the district | # of jobs created through EPWP | Number | 2 806 | 2 786 | Operational | 1000 | 1421 | None | None | G | Senior Manager Planning | Proof of jobs created |
| | TLLLED_02 | To promote economic sectors of the district | LED | To promote economic sector of the district | # of SEDA trainings conducted | Number | 4 | 4 | Operational | 1 | 1 | None | None | G | Senior Manager Planning | Register/Training manual |
| | TLLLED_03 | To promote economic sectors of the district | LED | To ensure Promotion of local economy within the financial year | # of SMME supported through LED | Number | 198 | 100 | Operational | 20 | 46 | None | None | G | Senior Manager Planning | Proof for SMME s supported |
| | TLLLED_04 | To promote economic sectors of the district | EPWP | To ensure Promotion of local economy within the financial year | # of EPWP reports compiled and submitted to Council | Number | 4 | 4 | Operational | 1 | 1 | None | None | G | Senior Manager Planning | EPWP reports / Council resolution |
| | TLLLED_05 | To promote economic sectors of the district | LED | To ensure Coordination of LED forums within the financial year | # of LED District Forums coordinated | Number | 3 | 3 | Operational | 1 | 2 | None | None | G | Senior Manager Planning | Agenda, Minutes & Attendance register |
| | TLLLED_06 | To promote economic sectors of the district | LED | To Coordinate the Exhibition pavilion for emerging local SMMEs in Exhibition shows | # of Marketing Initiated coordinated | Number | 8 | 2 | Operational | N/A | N/A | N/A | N/A | N/A | Senior Manager Planning | proof for Marketing initiated coordinated |
| | TLLLED_07 | To promote economic sectors of the district | Tourism | To promote tourism sector in the District | # of Tourism (INDABA) Engagements coordinated in the District | Number | New | 1 | Operational | N/A | N/A | N/A | N/A | N/A | Senior Manager Planning | Attendace register /Exhibition Photos |

| Vote Nr | Top Layer KPI Ref | Strategic Objective | Municipal Programme | Measurable Objectives | Performance Indicator title | KPI Unit of measure | Baseline (30/06/2022) | Annual Target (30/06/2023) | Budget 2022/23 | 1st Quarter (1 Jul-30 Sept 2022) | 1st Quarter Actual Performance | Challenges | Corrective Measures | Results | KPI Owner | Evidence required |
|--|-------------------|--|----------------------|--|--|--|-----------------------|----------------------------|----------------|----------------------------------|--------------------------------|--|--|---------------------|-----------|---------------------------|
| KPA 4 MUNICIPAL FINANCIAL VIABILITY | | | | | | | | | | | | | | | | |
| KEY PERFORMANCE INDICATORS | | | | | | | | | | | | | | | | |
| OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY | | | | | | | | | | | | | | | | |
| | TLF V_01 | To Increase revenue generation and implement financial control systems | Revenue | To ensure improvement in revenue collection within the financial year | % of revenue collected within the financial year | Percentage (Revenue billed for the year) | 10% | 95% | Operational | 95% | 84% | Consumers not paying for services | Implement credit control policy | Target not Achieved | CFO | Billing reports |
| | TLF V_02 | To Increase revenue generation and implement financial control systems | Revenue | To monitor debt collections within a financial year | % in debts collected within the financial year | Percentage (Debtors) | 9% | 80% | Operational | 40% | 0% | WSP not honouring the payments | SLA with Locals municipality | Target not Achieved | CFO | Debtors Recon |
| | TLF V_03 | To Increase revenue generation and implement financial control systems | Revenue | To monitor the implementation of municipal services within a financial year | # of data cleansing performed (Meter services) within the financial year | Number | 0 | 4 | Operational | 1 | 0 | Local municipalities not submitting the report to the District | Liase with the revenue managers of locals to submit on a quarterly basis | Target not Achieved | CFO | Data cleansing report |
| | TLF V_04 | To Increase revenue generation and implement financial control systems | Budget and Reporting | To ensure that quarterly financial statements are prepared within 14 days after the end of each quarter. | # of quarterly financial statements submitted to Provincial Treasury | Number | 0 | 4 | Operational | 1 | 0 | Quarterly financial statements not compiled due to capacity issues | Finalise reconciliation on in time so as to compile financial statements quarterly | Target not Achieved | CFO | Dated proof of submission |

| | | | | | | | | | | | | | | | |
|----------|---|----------------------|---|---|--------|----|----|-------------|-----|-----|--|--|---------------------|-----|--|
| TLF V_05 | To Increase revenue generation and implemenet financial control systems | Budget and Reporting | To ensure compliance with legislation within the financial year | Council approved Draft Budget within the financial year | Number | 1 | 1 | Operational | N/A | N/A | N/A | N/A | N/A | CFO | Council Resolution |
| TLF V_06 | To Increase revenue generation and implemenet financial control systems | Budget and Reporting | To ensure compliance with legislation within the financial year | Council approved Final Budget within the financial year | Number | 1 | 1 | Operational | N/A | N/A | N/A | N/A | N/A | CFO | Council Resolution |
| TLF V_07 | To Increase revenue generation and implemenet financial control systems | Budget and Reporting | To ensure compliance with legislation within the financial year | Council approved Draft Budget policies | Number | 11 | 11 | Operational | N/A | N/A | N/A | N/A | N/A | CFO | Council Resolution |
| TLF V_08 | To Increase revenue generation and implemenet financial control systems | Budget and Reporting | To ensure compliance with legislation within the financial year | Council approved Final Budget policies | Number | 11 | 11 | Operational | N/A | N/A | N/A | N/A | N/A | CFO | Council Resolution |
| TLF V_09 | To Increase revenue generation and implemenet financial control systems | Budget and Reporting | To ensure compliance with legislation within the financial year | Council approved Adjustment budget by 28 February each year | Number | 1 | 1 | Operational | N/A | N/A | N/A | N/A | N/A | CFO | Council Resolution |
| TLF V_10 | To Increase revenue generation and implemenet financial control systems | Budget and Reporting | To ensure compliance with legislation within the financial year | Submit Unaudited annual financial statements by 31 August each year | Number | 1 | 1 | Operational | 1 | 0 | The Unaudited AFS 2022 was submitted on the 02/09/2022 | Submit a written letter to Auditor General for late submission | Target not Achieved | CFO | Dated proof of submission of Unaudited AFS |

| | | | | | | | | | | | | | | | | |
|--|----------|--|-------------------------|---|--|--------|------|------|-------------|------|------|------|------|-----------------|-------------------|-----------------------------------|
| | TLF V_11 | To Increase revenue generation and implement financial control systems | Budget and Reporting | To ensure compliance with legislation within the financial year | # of Deviation 32 Registers developed and updated | Number | 12 | 12 | Operational | 3 | 3 | None | None | Target Achieved | CFO | Dated proof of Deviation register |
| | TLF V_12 | To Increase revenue generation and implement financial control systems | Budget and Reporting | To ensure compliance with legislation within the financial year | # of Finance compliance report submitted to Treasuries & CoGHSTA | Number | 12 | 12 | Operational | 3 | 3 | None | None | Target Achieved | CFO | Financial reports |
| | TLF V_13 | To Increase revenue generation and implement financial control systems | Budget and Reporting | To ensure compliance with legislation within the financial year | Submit monthly Sec 71 reports to Provincial treasury within 10 working days | Number | 12 | 12 | Operational | 3 | 3 | None | None | Target Achieved | CFO | Dated proof of submission |
| | TLF V_14 | To Increase revenue generation and implement financial control systems | Supply Chain Management | To Improve financial viability within the financial year | Appointment of Supply Chain Committees by 30 June each year (Specification, Evaluation & Adjudication) | Number | 3 | 3 | Operational | N/A | N/A | N/A | N/A | N/A | Municipal Manager | Appointment Letters |
| | TLF V_15 | To Increase revenue generation and implement financial control systems | Supply Chain Management | To Improve financial viability within the financial year | % of Construction Tenders placed on the CIDB website | % | 100% | 100% | Operational | 100% | 100% | None | None | Target Achieved | CFO | Website screenshots |

| | | | | | | | | | | | | | | | |
|----------|--|------------------------|---|---|---------------------------|-----|-------------------------------|-------------|------|--------|--|---|---------------------|----------------------------------|--|
| TLF V_16 | To Increase revenue generation and implement financial control systems | Expenditure Management | To ensure payment of service providers within 30 days of the submission of invoices. | Pay invoices within 30 days of receipt from the service providers | % | 30% | 100% | Operational | 100% | 23% | Invoices returned back for correcting the errors | User departments to submit invoices that are cleared of errors to finance | Target not Achieved | CFO | Dated proof of payment |
| TLF V_17 | To Increase revenue generation and implement financial control systems | Assets Management | To ensure compliance with legislation within the financial year | # of GRAP Compliance Assets register Compiled | Number | 1 | 1 | Operational | 1 | 1 | None | None | Target Achieved | CFO | GRAP compliance Assets register compiled |
| TLF V_18 | To Increase revenue generation and implement financial control systems | Assets Management | To ensure compliance with legislation within the financial year | # Assets verifications conducted in line with GRAP standards | Number | 1 | 2 | Operational | N/A | N/A | N/A | N/A | N/A | CFO | Quarterly Assets verification reports |
| TLF V_19 | To Increase revenue generation and implement financial control systems | Expenditure Management | To effectively manage the financial affairs of the municipality within the financial year | % capital budget spent as approved by Council within the financial year | Percentage (Accumulative) | 76% | 100% Capital Budget spent | Capital | 15% | 30% | None | None | Target Achieved | CFO/Water & Engineering Director | Financial reports/ |
| TLF V_20 | To Increase revenue generation and implement financial control systems | Expenditure Management | To effectively manage the financial affairs of the municipality within the financial year | % Operational and maintenance budget spent as approved by Council within the financial year | Percentage (Accumulative) | 76% | 100% Operational Budget spent | Operational | 15% | 58% | None | None | Target Achieved | CFO/Water & Engineering Director | Financial reports/ |
| TLF V_21 | To Increase revenue generation and implement financial control systems | Expenditure Management | To effectively manage the financial affairs of the municipality within the financial year | % MIG budget spent as approved by Council within the financial year | Percentage (Accumulative) | 91% | 100% MIG expenditure | Capital | 15% | 31.89% | None | None | Target Achieved | CFO/Water & Engineering Director | Financial reports/ |

| | | | | | | | | | | | | | | | | |
|--|----------|--|------------------------|---|---|---------------------------|------|------------------------|-------------|-----|--|------|------|-----------------|----------------------------------|--------------------|
| | TLF V_22 | To Increase revenue generation and implement financial control systems | Expenditure Management | To effectively manage the financial affairs of the municipality within the financial year | % RBIG budget spent as approved by Council within the financial year | Percentage (Accumulative) | 97% | 100% RBIG expenditure | Capital | 15% | 0%.The Municipality didn't receive money in the current financial year | N/A | N/A | N/A | CFO/Water & Engineering Director | Financial reports/ |
| | TLF V_23 | To Increase revenue generation and implement financial control systems | Expenditure Management | To effectively manage the financial affairs of the municipality within the financial year | % WSIG budget spent as approved by Council within the financial year | Percentage (Accumulative) | 100% | 100% WSIG expenditure | Capital | 15% | 18.73% | None | None | Target Achieved | CFO/Water & Engineering Director | Financial reports/ |
| | TLF V_24 | To Increase revenue generation and implement financial control systems | Expenditure Management | To effectively manage the financial affairs of the municipality within the financial year | % RRAMS budget spent as approved by Council within the financial year | Percentage (Accumulative) | 100% | 100% RRAMS expenditure | Capital | 15% | 26% | None | None | Target Achieved | CFO/Water & Engineering Director | Financial reports/ |
| | TLF V_25 | To Increase revenue generation and implement financial control systems | Expenditure Management | To effectively manage the financial affairs of the municipality within the financial year | % FMG budget spent as approved by Council within the financial year | Percentage | 100% | 100% FMG expenditure | Operational | 15% | 59% | None | None | Target Achieved | CFO | Financial reports/ |
| | TLF V_26 | To Increase revenue generation and implement financial control systems | Expenditure Management | To effectively manage the financial affairs of the municipality within the financial year | % EPWP budget spent as approved by Council within the financial year | Percentage (Accumulative) | 100% | 100% EPWP expenditure | Operational | 15% | 100% | None | None | Target Achieved | CFO/Water & Engineering Director | Financial reports/ |

| Vote Nr | Top Layer KPI Ref | Strategic Objective | Municipal Programme | Measurable Objectives | Performance Indicator title | KPI Unit of measure | Baseline (30/06/2022) | Annual Target (30/06/2023) | Budget 2022/23 | 1st Quarter (1 Jul-30 Sept 2022) | 1st Quarter Actual Performance | Challenges | Corrective Measurement | Results | KPI Owner | Evidence requires |
|---|-------------------|--|---------------------|--|--|---------------------|-----------------------|----------------------------|----------------|----------------------------------|--------------------------------|------------|------------------------|-----------------|-------------------------|--|
| KPA 5 : SPATIAL RATIONALE | | | | | | | | | | | | | | | | |
| OUTPUT 2: IMPROVING ACCESS TO BASIC SERVICES | | | | | | | | | | | | | | | | |
| | SP_01 | To have efficient, effective economic and intergrated use of space | Spatial Planning | To have sustainable, optimal, harmonious and intergrated land deveolopment | Percentage, (# of applications received / # of land use applications processed) within 90 days of receipt) | % | 100% | 100% | Operational | 100% | 100% | None | None | Target Achieved | Senior Manager Planning | Land use applications register |
| | SP_02 | To have efficient, effective economic and intergrated use of space | Spatial Planning | To have sustainable, optimal, harmonious and intergrated land deveolopment | # of Municipal Planning Tribunal meetings coordinated | Number | 20 | 4 | Operational | 1 | 3 | None | None | Target Achieved | Senior Manager Planning | Attendance Register, Minutes |
| | SP_03 | To have efficient, effective economic and intergrated use of space | GIS | To have sustainable, optimal, harmonious and intergrated land deveolopment | % in capturing Projects in the GIS system within the financial year | Percentage | 100% | 100% | Operational | 100% | 100% | None | None | Target Achieved | Senior Manager Planning | List of project coordinates in the GIS |
| | SP_04 | To have efficient, effective economic and intergrated use of space | Spatial Planning | To have sustainable, optimal, harmonious and intergrated land deveolopment | # To establish township in Namakgale 500 sites(BPM) by 30 June 2023 | Number | 0 | 1 | R500 000,00 | N/A | N/A | N/A | N/A | N/A | Senior Manager Planning | Layout plan & General Plan |
| | SP_05 | To have efficient, effective economic and intergrated use of space | Spatial Planning | To have sustainable, optimal, harmonious and intergrated land deveolopment | # To establish township in Burgersdorp, Relela & Mariveni 100 sites(GTM) by 30 June 2023 | Number | 0 | 1 | R2 000 000,00 | N/A | N/A | N/A | N/A | N/A | Senior Manager Planning | Layout plan & General Plan |
| | SP_06 | To have efficient, effective economic and intergrated use of space | Spatial Planning | To have sustainable, optimal, harmonious and intergrated land deveolopment | # of Township established at Phooko (GLM) 1000 sites by 30 June 2023 | Number | 0 | 1 | R1 000 000,00 | N/A | N/A | N/A | N/A | N/A | Senior Manager Planning | Layout plan & General Plan |
| | SP_07 | To have efficient, effective economic and intergrated use of space | Spatial Planning | To have sustainable, optimal, harmonious and intergrated land deveolopment | # of SDF reviewed by 30 June 2023 | Number | New | 1 | R1 000 000,00 | N/A | N/A | N/A | N/A | N/A | Senior Manager Planning | Council resolution |

| Vote Nr | Top Layer KPI Ref | Strategic Objective | Program mes | Measurable Objectives | Performance Indicator title | KPI Unit of measure | Baseline (30/06/2022) | Annual Target (30/06/2023) | Budget 2022/23 | 1st Quarter (1 Jul-30 Sept 2022) | 1st Quarter Actual Performance | Challenges | Corrective Measures | Results | KPI Owner | Evidence Required |
|---|-------------------|---|-------------------|--|--|---------------------|-----------------------|----------------------------|----------------|----------------------------------|--------------------------------|------------------------------------|---|---------------------|----------------------------------|---------------------------------------|
| KPA 6 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION | | | | | | | | | | | | | | | | |
| KEY PERFORMANCE INDICATORS | | | | | | | | | | | | | | | | |
| OUTCOME 9 (OUTPUT 5: DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL, OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY) | | | | | | | | | | | | | | | | |
| | GGP_01 | To promote democracy and sound governance | Council | To ensure functionality of Council committee within the financial year. | # of Council Meetings held within the financial year | Number | 10 | 4 | Operational | 1 | 5 | None | None | Target Achieved | Municipal Manager | Agenda, Minutes & attendance register |
| | GGP_02 | To promote democracy and sound governance | Council | To ensure functionality of Council committee within the financial year. | % in Implementation of Council Resolutions | Percentage | 98% | 100% | Operational | 100% | 87% | Slow implementation by departments | Fastrack resolution through management | Target not Achieved | Municipal Manager | Updated Resolutions Register |
| | GGP_03 | To promote democracy and sound governance | Mayoral Committee | To ensure functionality of MAYCO within the financial year. | # of MAYCO meetings held within the financial year | Number | 12 | 4 | Operational | 1 | 5 | None | None | Target Achieved | Municipal Manager | Agenda, Minutes & attendance register |
| | GGP_04 | To promote democracy and sound governance | Portfolio | To ensure functionality of Portfolio committees within the financial year. | # of Portfolio committee meetings held within the financial year | Number | 87 | 36 | Operational | 9 | 11 | None | None | Target Achieved | Manager Executive Mayor s Office | Agenda, Minutes & attendance register |
| | GGP_05 | To promote democracy and sound governance | Portfolio | To ensure functionality of Portfolio committees within the financial year. | % in Implementation of Portfolio Resolutions | Percentage | 38% | 100% | Operational | 100% | 36% | Slow implementation by departments | Fastrack resolution through management | R | Manager Executive Mayor s Office | Updated Resolutions Register |
| | GGP_06 | To promote democracy and sound governance | IGR | To ensure functionality of IGR structures within the financial year. | # of IGR meetings held within the financial year | Number | 3 | 4 | Operational | 1 | 1 | None | None | Target Achieved | Municipal Manager | Attendance Register/ Agenda & Minutes |
| | GGP_07 | To promote democracy and sound governance | IGR | To ensure functionality of IGR structures within the financial year. | % in Implementation of IGR Resolutions | Percentage | 30% | 100% | Operational | 100% | 86% | Slow implementation by departments | Lialise with senior managers for local to fasttrack | R | Municipal Manager | Updated Resolutions Register |

| | | | | | | | | | | | | | | | |
|--------|---|----------------------|---|---|--|------|------|-------------|------|------|------|------|-----------------|-----------------------------------|---------------------------------------|
| GGP_08 | To promote democracy and sound governance | Ethics Committee | To ensure functionality of Council committees within the financial year | # of Ethics Committee Meeting held within the financial year | Number | 4 | 4 | Operational | 1 | 1 | None | None | Target Achieved | Manager Executive Mayor s Office | Agenda/ Attendance Register |
| GGP_09 | To promote democracy and sound governance | Public Participation | To ensure public involvement in the affairs of the Municipalities | # of Public Participation Meetings held within the financial year | Number | 8 | 10 | Operational | N/A | N/A | N/A | N/A | N/A | Manager Executive Mayor s Office | Attendance Register & PP Report |
| GGP_10 | To promote democracy and sound governance | MPAC | To ensure functionality of Council committees within the financial year | # of MPAC meetings held within the financial year | Number | 13 | 4 | Operational | 1 | 2 | None | None | Target Achieved | Manager Executive Mayor s Office | Agenda, Minutes & attendance register |
| GGP_11 | To promote democracy and sound governance | MPAC | To ensure functionality of Council committee within the financial year | # of MPAC reports submitted to council held within the financial year | Number | 4 | 5 | Operational | 1 | 1 | None | None | Target Achieved | Manager Executive Mayor s Office | Council resolutions |
| GGP_12 | To promote democracy and sound governance | Ward Committee | To ensure functionality of Council committee within the financial year | # of Ward District Committee Meetings held within the financial year | Number | 1 | 4 | Operational | 1 | 1 | None | None | Target Achieved | Director Executive Mayor s Office | Agenda, Minutes & attendance register |
| GGP_13 | To promote democracy and sound governance | Management committee | To ensure functionality of administration | # of Management meetings held within the financial year | Number | 12 | 12 | Operational | 3 | 4 | None | None | Target Achieved | Municipal Manager | Agenda, Minutes & attendance register |
| GGP_14 | To promote democracy and sound governance | Management committee | To ensure functionality of administration | % in implementation of MANCO Resolutions within the financial year | Percentage | 1 | 100% | Operational | 100% | 100% | None | None | Target Achieved | Municipal Manager | Updated Resolutions register |
| GGP_15 | To promote democracy and sound governance | Labour Relations | To ensure functionality of Council within the financial year | # of LLF meetings held within the financial year | Number | 10 | 12 | Operational | 3 | 3 | None | None | Target Achieved | Senior Manager Corporate | Agenda, Minutes & attendance register |
| GGP_16 | To promote democracy and sound governance | Labour Relations | To ensure functionality of Municipality within the financial year | % in implementation of LLF resolutions within the financial year | Percentage (# of resolutions taken/ # of resolutions implemented). | 100% | 100% | Operational | 100% | 100% | None | None | Target Achieved | Senior Manager Corporate | Updated Resolutions register |

| | | | | | | | | | | | | | | | | |
|--|------------|---|----------------------|---|--|---|-----|------|-------------|------|--|---|---|---------------------|-----------------------------------|--|
| | GGP_17 | To promote democracy and sound governance | Public Participation | To ensure public involvement in the IDP review | # of IDP/Budget/PMS REP Forum meetings held within the financial year | Number | 3 | 5 | Operational | 1 | 1 | None | None | Target Achieved | Municipal Manager | Agenda & Attendance register |
| | GGP_18 | To promote democracy and sound governance | Public Participation | To ensure public involvement in the IDP/Budget review within a financial year | # of IDP/Budget/PMS Steering Committee meetings within the financial year | Number | 3 | 5 | Operational | 1 | 1 | None | None | Target Achieved | Municipal Manager | Agenda & Attendance register |
| | GGP_19 | To promote democracy and sound governance | Public Participation | To promote accountability within the municipality | % of complaints resolved | Percentage (# of resolutions taken/ # of resolutions implemented) | 0% | 100% | Operational | 100% | 63% | Outstanding invoices not paid .complainant not traceable | Lialise with Office of the Premier | Target not Achieved | Director Executive Mayor s Office | Updated Complaints Management Register |
| | GGP_20 | To promote democracy and sound governance | Public Participation | To ensure public involvement in Mayoral Imbizo 's within a financial year | # of quarterly Community feedback meetings held within a financial | Number | 4 | 4 | Operational | 1 | 1 | None | None | Target Achieved | Director Executive Mayor s Office | Agenda & Attendance register |
| | GGP_21 | To promote democracy and sound governance | Public Participation | To ensure public involvement in Municipal activities | # of quarterly electronic Newsletters developed | Number | 4 | 4 | Operational | 1 | 1 | None | None | Target Achieved | Director Executive Mayor s Office | Electronic News letters |
| | GGP_22 | To promote democracy and sound governance | Committees | To ensure functionality of Audit committee within a financial year | # of Audit Committee meetings held within the financial year | Number | 8 | 5 | Operational | 1 | 1 ordinary AC meeting and 4 Apecial AC meeting took place for the quarter under review | None | None | Target Achieved | Municipal Manager | Agenda, Minutes & Attendance register |
| | TLG GPP_23 | To promote democracy and sound governance | Committees | To ensure functionality of Audit committee within a financial year | % of Audit and Performance Audit Committee resolutions implemented within the financial year | Percentage | 71% | 100% | Operational | 100% | 100% | 74% of Audit Committee Resolution implentation for the quarter under review | Slow implementation on AC resolution to the other Council structures to enforce fast implementation | Target not Achieved | Municipal Manager | Audit Committee resolutions register |

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|--|----------|---|----------------|---|--|------------|------------|------|-------------|------|--|------|------|-----------------|--------------------------|--|
| | GGP_24 | To promote democracy and sound governance | Risk | To ensure functionality of mitigation of risks committee within the financial year. | # of Council approved Risk Policy | Number | 1 | 1 | Operational | N/A | N/A | N/A | N/A | N/A | Municipal Manager | Council Resolution |
| | GGP_25 | To promote democracy and sound governance | Risk | To ensure functionality of mitigation of risks committee within the financial year. | # of Council approved Risk strategy | Number | 1 | 1 | Operational | N/A | N/A | N/A | N/A | N/A | Municipal Manager | Council Resolution |
| | GGP_26 | To promote democracy and sound governance | Risk | To ensure functionality of Risk committee within the financial year. | # Council approved Fraud and Anti Corruption strategy | Number | 1 | 1 | Operational | N/A | N/A | N/A | N/A | N/A | Municipal Manager | Council Resolution |
| | GGP_27 | To promote democracy and sound governance | Legal | To monitor response in terms of the fraud and corruption cases registered | % of Fraud and Corruption cases investigated | Percentage | 0 | 100% | Operational | 100% | No cases warranted investigation in the quarter under review | None | None | Target Achieved | Municipal Manager | Updated Fraud and Corruption case register |
| | GGP_28 | To promote democracy and sound governance | Audit | To ensure functionality of Council committee within the financial year | # of Unqualified Audit Opinion obtained by 31 december each year | Number | Disclaimer | 1 | Operational | N/A | N/A | N/A | N/A | N/A | Municipal Manager | Auditor General Audit report |
| | GGP_P_29 | To promote democracy and sound governance | IT | To promote democracy and sound governance | # of super user accounts activities reviewed per quarter | Number | 4 | 4 | Operational | 1 | 1 | None | None | Target Achieved | Senior Manager Corporate | Audit trail report |
| | GGP_P_30 | To promote democracy and sound governance | IT | To promote democracy and sound governance | % of quarterly IT servers backups verified | Number | 100% | 100% | Operational | 100% | 100% | None | None | Target Achieved | Senior Manager Corporate | Audit trail report |
| | GGP_P_31 | To promote democracy and sound governance | Internal Audit | Functionality of Audit within the financial year | # of Internal Audit Plan approved by Audit committee 30 June each year | Number | 1 | 1 | 1 | N/A | N/A | N/A | N/A | N/A | Municipal Manager | AC approved Internal Audit Plan |

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|--|-----------------|--|-------------------|---|---|--------|---|---|---|-----|-----|-----|-----|-----|----------------------|---|
| | GGP P_ 32 | To promote democracy and sound governance | Internal Audit | Functionality of Audit within the financial year | # of revised Internal Audit Charter approved by Audit committee by 30 June each year | Number | 1 | 1 | 1 | N/A | N/A | N/A | N/A | N/A | Municipal Manager | AC approved revised Internal Audit Charter |
|--|-----------------|--|-------------------|---|---|--------|---|---|---|-----|-----|-----|-----|-----|----------------------|---|

MUNICIPAL TRANSFORMATION & DEVELOPMENT PROJECTS (2022/23)

KPA1 : MUNICIPAL TRANSFORMATION & DEVELOPMENT CAPITAL PROJECTS FOR 2022/23

| # | Strategic Objective | Programme | Projects | Project Name | Start Date | Completion date | Project Owner | Source of funding | Orginal Budget | 1st Quarter (1 Jul-30 Sept 2022) | 1st Quarter Actual Perfomance | Challenges | Corrective Measures | Results | KPI Owner | Evidence required |
|--------|---|----------------|---|------------------------------|------------|-----------------|--------------------------|-------------------|----------------|----------------------------------|-------------------------------|------------|---------------------|-----------------|--------------------------|--|
| MTD-01 | Democratic society and sound governance | Administration | To Purchase & Deliver Electronic Recording System by 30 June 2023 | Electronic Recording systems | 2022/07/01 | 2023/06/30 | Senior Manager Corporate | MDM | R200 000 | 15 | 15 | None | None | Target Achieved | Senior Manager Corporate | Delivery note |
| MTD-02 | Democratic society and sound governance | Administration | To procure & maintain Telephone PABX system | Telephone PABX system | 2022/07/01 | 2023/06/30 | Senior Manager Corporate | MDM | R2 000 000 | 15 | 25 | None | None | Target Achieved | Senior Manager Corporate | Payment certificates/ Progress reports |
| MTD-03 | Democratic society and sound governance | IT | To purchase & deliver computers by 30 June 2023 | Computers | 2022/07/01 | 2023/06/30 | Senior Manager Corporate | MDM | R500 000 | 15 | 30 | None | None | Target Achieved | Senior Manager Corporate | Delivery note |
| MTD-04 | democratic society and sound governance | Administration | Acquisition of High volume printer by 30 June 2023 | High volume printer | 2022/07/01 | 2023/06/30 | Senior Manager Corporate | MDM | R500 000 | 15 | 15 | None | None | Target Achieved | Senior Manager Corporate | Delivery note |
| MTD-05 | democratic society and sound governance | IT | Acquisition of Server by 30 June 2023 | Server | 2022/07/01 | 2023/06/30 | Senior Manager Corporate | MDM | R1 600 000 | 15 | 15 | None | None | Target Achieved | Senior Manager Corporate | Delivery note |
| MTD-06 | Democratic society and sound governance | IT | Refurbishment of Server room by 30 June 2023 | Refurbishment of Server room | 2022/07/01 | 2023/06/30 | Senior Manager Corporate | MDM | R600 000 | 15 | 15 | None | None | Target Achieved | Senior Manager Corporate | Delivery note |
| MTD-07 | democratic society and sound governance | IT | Acquisition of Computer Software | Computer Software | 2022/07/01 | 2023/06/30 | Senior Manager Corporate | MDM | R500 000 | 15 | 15 | None | None | Target Achieved | Senior Manager Corporate | Delivery note |

2022/23 CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS PER FOR THE YEAR

KPA : 2 BASIC SERVICE DELIVERY PROJECTS

| Region/Ward | Strategic Objective | Programme | Projects description | Project Name | Start Date | Completion date | Project Owner | Source of funding | Original Budget | 1st Q Target Descriptio | 1st Q Actual Performance | Challenges | Corrective Measures | Results | Evidence required |
|-------------|---|-----------|--|--|------------|-----------------|--------------------------|-------------------|-----------------|-------------------------|--------------------------|---|---|---------------------|---------------------------------------|
| 1 | To have integrated infrastructure development | Water | Construction of 688 VIP toilets units | Rural Household Sanitation (MLM) | 2022/07/01 | 2023/06/30 | Senior Manager Technical | MIG | R8 000 000 | 25 | 56% | None | None | Target Achieved | Completion certificate/ Happy Letters |
| 2 | To have integrated infrastructure development | Water | Construction of 1419 VIP toilets units | Rural Household Sanitation (GGM) | 2022/07/01 | 2023/06/30 | Senior Manager Technical | MIG | R16 500 000 | 25 | 0 | Slow progress as the programm is mainly for grade 1/ upcoming contractors and various. | Continous monitoring of contractors progress | Target not Achieved | Completion certificate/ Happy Letters |
| 3 | To have integrated infrastructure development | Water | Construction of 1204 VIP toilets units | Rural Household Sanitation (BPM) | 2022/07/01 | 2023/06/30 | Senior Manager Technical | MIG | R14 000 000 | 25 | 32% | None | None | Target Achieved | Completion certificate/ Happy Letters |
| 4 | To have integrated infrastructure development | Water | Construction of 1204 VIP toilets units | Rural Household Sanitation (GTM) | 2022/07/01 | 2023/06/30 | Senior Manager Technical | MIG | R14 000 000 | 25 | 27% | None | None | Target Achieved | Completion certificate/ Happy Letters |
| 5 | To have integrated infrastructure development | Water | Construction of 946 VIP toilets units | Rural Household Sanitation (GLM) | 2022/07/01 | 2023/06/30 | Senior Manager Technical | MIG | R11 000 000 | 25 | 5.5% | Slow progress as the programm is mainly for grade 1/ upcoming contractors and various. | Continous monitoring of contractors progress | Target not Achieved | Completion certificate/ Happy Letters |
| 6 | To have integrated infrastructure development | Water | Construction of Hoedspruit bulk Water supply | Hoedspruit Bulk water supply | 2022/07/01 | 2023/06/30 | Senior Manager Technical | MIG | R17 576 314 | 25 | 0 | The Project has been closed after challenges on unavailability of land for reservoir | Municipality still busy with the processes to acquire land with public works | Target not Achieved | Completion certificate/ Happy Letters |
| 7 | To have integrated infrastructure development | Water | Construction of Sefotse to Ditshosini / ramahlatsi bulk water and water reticulation | Sefotse to Ditshosine bulk water/ ramahlatsi bulk water & reticulation | 2022/07/01 | 2023/06/30 | Senior Manager Technical | MIG | R3 558 537 | 25 | 13 | Phase 2D - Awaiting ESKOM connection to boreholes and package plant. Phase 2E - Slow progress by the contractor | Phase 2D - MDM engaging ESKOM, Phase 2E - MDM to engage sub-contractor to complete works after Structa completes tank | Target not Achieved | Completion certificate |

| | | | | | | | | | | | | | | | |
|----|---|-------|---|--|------------|------------|--------------------------|-----|-------------|----|----|--|--|---------------------|------------------------|
| 8 | To have integrated infrastructure development | Water | Construction of Water Reticulation Thabina to Lenyenye Bulk Water supply | Thabina to Lenyenye | 2022/07/01 | 2023/06/30 | Senior Manager Technical | MIG | 63 438 314 | 25 | 16 | Project experienced stoppages from community | Intervention meetings held with Tribal office and stakeholders | Target not Achieved | Completion certificate |
| 9 | To have integrated infrastructure development | Water | Construction of Water Reticulation at Eco-Park (Xikukwane) water reticulation | Eco-Park (Xikukwane) water reticulation | 2022/07/01 | 2023/06/30 | Senior Manager Technical | MIG | R10 000 000 | 25 | 0 | Delay in the procurement of contractor | Designs and specifications completed | Target not Achieved | Completion certificate |
| 10 | To have integrated infrastructure development | Water | Construction of Khujwana water reticulation | Khujwana water reticulation | 2022/07/01 | 2023/06/30 | Senior Manager Technical | MIG | R5 000 000 | 25 | 0 | Delay in the appointment of the consultant | Consultant appointment processes initiated | Target not Achieved | Completion certificate |
| 11 | To have integrated infrastructure development | Water | Construction of Bulk Water Supply at Lulekani Water Scheme Benfarm | Lulekani Water Scheme Benfarm | 2022/07/01 | 2023/06/30 | Senior Manager Technical | MIG | R60 000 000 | 25 | 5 | National Treasury issued a communique in March 2022 to halt procurement processes. This affected procurement of contractors for 2022/23. | The directive was lifted in July 2022. | Target not Achieved | Completion certificate |
| 12 | To have integrated infrastructure development | Water | Construction of Makhushane Water Scheme | Makhushane Water Scheme | 2022/07/01 | 2023/06/30 | Senior Manager Technical | MIG | R60 000 000 | 25 | 11 | National Treasury issued a communique in March 2022 to halt procurement processes. This affected procurement of contractors for 2022/23. | The directive was lifted in July 2022. | Target not Achieved | Completion certificate |
| 13 | To have integrated infrastructure development | Water | Augmentation of Rotterdam Ground Water Scheme | Rotterdam Ground Water Scheme (Manyunyu) | 2022/07/01 | 2023/06/30 | Senior Manager Technical | MIG | R15 000 000 | 0 | 0 | Delay in the procurement of contractor | Designs and specifications completed | Target not Achieved | Completion certificate |
| 14 | To have integrated infrastructure development | Water | Construction of Ritavi 2 Water Scheme Supply | Ritavi 2 Water Scheme | 2022/07/01 | 2023/06/30 | Senior Manager Technical | MIG | R60 000 000 | 25 | 2 | The community interrupt the progress of the contractor, disputing the process of appointment of subcontractor. | Meetings held with the community to resolve the matters | Target not Achieved | Completion certificate |

| | | | | | | | | | | | | | | | |
|----|---|-------|---|--|------------|------------|--------------------------|------|-------------|----|----|--|--|---------------------|------------------------|
| 15 | To have integrated infrastructure development | Water | Construction of Sekgosesse Water Scheme supply and Borehole equipment | Sekgosesse Water Scheme | 2022/07/01 | 2023/06/30 | Senior Manager Technical | MIG | R60 000 000 | 25 | 15 | National Treasury issued a communique in March 2022 to halt procurement processes. This affected procurement of contractors for 2022/23. | The directive was lifted in July 2022. | Target not Achieved | Completion certificate |
| 16 | To have integrated infrastructure development | Water | Upgrading and Extension of Thapane water scheme | Thapane water supply scheme upgrading and extension | 2022/07/01 | 2023/06/30 | Senior Manager Technical | WSIG | R8 730 783 | 25 | 0 | Phase 2A - Contractor was out of site until August 2022. Phase 2B - Municipality still awaiting wayleave approval by RAL | Phase 2A - An intention to terminate letter was issued to the contractor to resume works | Target not Achieved | Completion certificate |
| 17 | To have integrated infrastructure development | Water | Upgrading of Thapane water scheme & reticulation | Thapane water supply scheme upgrading and Reticulation | 2022/07/01 | 2023/06/30 | Senior Manager Technical | WSIG | R12 722 578 | 25 | 0 | Power cables stolen on the two (2) boreholes | ESKOM replaced the cables and outstanding is pressure testing. | Target not Achieved | Completion certificate |
| 18 | To have integrated infrastructure development | Water | Construction of Tours Water reticulation | Tours Water reticulation | 2022/07/01 | 2023/06/30 | Senior Manager Technical | MIG | R73 981 403 | 25 | 0 | National Treasury issued a communique in March 2022 to halt procurement processes. This affected procurement of contractors for 2022/23. | The directive was lifted in July 2022. | Target not Achieved | Completion certificate |
| 19 | To have integrated infrastructure development | Water | Upgrading of Internal water reticulation network at Mageva | Mageva internal water reticulation network upgrading | 2022/07/01 | 2023/06/30 | Senior Manager Technical | MIG | R20 000 000 | 25 | 0 | Delay in the procurement of contractor | Designs and specifications completed | Target not Achieved | Completion certificate |
| 20 | To have integrated infrastructure development | Water | Construction on Internal Water Reticulation at Lephephane | Lephephane Bulk Water | 2022/07/01 | 2023/06/30 | Senior Manager Technical | MIG | R50 000 000 | 25 | 0 | The project consultant terminated the project | Appointment of the new consultant to be done | Target not Achieved | Completion certificate |
| 21 | To have integrated infrastructure development | Water | Develoement / Construction of boreholes in Mopani | Borehole Develoement | 2022/07/01 | 2023/06/30 | Senior Manager Technical | MDM | R5 000 000 | 25 | 25 | None | None | Target Achieved | Completion certificate |

| | | | | | | | | | | | | | | | |
|----|---|-------|--|--------------------------------------|------------|------------|--------------------------|-----|------------|----|----|---|--|---------------------|------------------------|
| 22 | To have integrated infrastructure development | Water | Construction, Refurbishment of Bulk pipelines & Upgrading of Treatment works | Tours Bulk Water Scheme | 2022/07/01 | 2023/06/30 | Senior Manager Technical | MIG | R6 044 848 | 25 | 0 | The farmers connected to the bulk line refusing to be disconnected from the bulk line affecting the refurbishment works and flow of water to other areas. | Site visit conducted by the maoral committee | Target not Achieved | Completion certificate |
| 23 | To have integrated infrastructure development | Water | Completion of Dan Sewer project | Dan Sewer project | 2022/07/01 | 2023/06/30 | Senior Manager Technical | MDM | R3 500 000 | 25 | 25 | None | None | Target Achieved | Completion certificate |
| 24 | To have integrated infrastructure development | Water | Constriction of water bulk pipeline in Zandspruit | Zandspruit water bulk pipeline | 2022/07/01 | 2023/06/30 | Senior Manager Technical | MDM | R3 000 000 | 25 | 25 | None | None | Target Achieved | Completion certificate |
| 25 | To have integrated infrastructure development | Fire | To ensure clean, safe and hygienic environment, water and sanitation | Refurbishment of Specialised Vehicle | 2022/07/01 | 2023/06/30 | Senior Manager Community | MDM | R4 000 000 | 25 | 25 | None | None | Target Achieved | Delivery note |
| 26 | To have integrated infrastructure development | Fire | To ensure clean, safe and hygienic environment, water and sanitation | Purchase & delivery og Equipments | 2022/07/01 | 2023/06/30 | Senior Manager Community | MDM | R4 500 000 | 25 | 25 | None | None | Target Achieved | Delivery note |

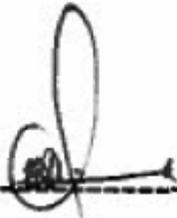
MUNICIPAL FINANCIAL VIABILITY PROJECTS FOR 2022/23

KPA 4: MUNICIPAL FINANCE VIABILITY PROJECTS 2022/23

| # | Strategic Objective | Programme | Projects | Project Name | Start Date | Completion date | Project Owner | Source of funding | Budget | 1st Quarter (1 Jul-30 Sept 2022) | 1st Quarter Actual Performance | Challenges | Corrective Measures | Results | KPI Owner | Evidence required |
|------|---|-----------|---|------------------|------------|-----------------|---------------|-------------------|----------|----------------------------------|--------------------------------|------------|---------------------|-----------------|-----------|-------------------|
| FV-1 | To promote democracy and sound governance | Finance | To purchase & deliver Office Furniture for Finance Office by 30 June 2023 | Office Furniture | 2022/07/01 | 2023/06/30 | CFO | MDM | R120 000 | 25 | 25 | None | None | Target Achieved | CFO | Delivery note |

2022/23 1ST QUARTER PERFORMANCE REPORT

The report is hereby submitted in terms of Sec 52 of the Local Government: Municipal Finance Management Act 56 of 2003. I hereby certify that the report is a true reflection of the Mopani District Municipality's performance against the 2022/23 Original Service Delivery Budget Implementation Plan as approved by the Executive Mayor.



30/10/2022

Mr T.J MOGANO
MUNICIPAL MANAGER
MOPANI DISTRICT MUNICIPALITY

DATE