

Mopani District Municipality



Mid-year Performance December 2015

Financial Year 2015-2016

Table of Contents

1. Purpose.....	3
2. Components of the Annual Performance Report.....	4
3. Overall Municipal Performance.....	4
3.1 General Indicators Performance	5
3.2 SDBIP Performance.....	10
3.3 Strategy Map	12
3.4 Strategic Scorecard Performance per Programme	14
4. SDBIP Non-financial Performance	15
4.1 SDBIP – Office of the Municipal Manager	15
4.2 SDBIP – Office of the Executive Mayor.....	22
4.3 SDBIP – Budget and Treasury	25
4.4 SDBIP – Corporate Services	38
4.5 SDBIP – Planning and Development.....	44
4.6 SDBIP – Engineering Services.....	49
4.7 SDBIP – Water and Sanitation Services	52
1.1 SDBIP – Community Services	58
2. SDBIP Project Implementation	62
3. Challenges and Recommendations	84
4. Progress on Annual Report 14/15	84
5. Approval	85
6. Limitations of Evaluation	85

1. Purpose

The purpose of this report is to give feedback regarding the non-financial performance of Mopani District Municipality. It is in compliance with section 46 of the Municipal Systems Act No 32 of 2000. The information contained within this report will be used to populate the quarterly report. Section 46 of the Municipal Systems Act requires the following from municipalities to report on in the quarterly and annual performance report:

- ▶ Performance of the municipality and each external service provider¹
 - Quarterly and annual performance against quarterly and annual targets as per the SDBIP is reported on. The SDBIP contains the objectives and indicators as per the Municipal IDP as well as nationally prescribed General indicators². The SDBIP³ for 15/16 was developed to reflect **cumulative performance**, therefore the status of indicators are a reflection of the overall performance level achieved year to date.

- ▶ Comparison of performance against set targets and performance in previous financial year
 - Calculations to calculate the variance between actual quarterly performance and baseline (previous financial year) performance are included for each KPI.
 - Comparisons of performance against quarterly targets are highlighted in the form of colours based on scores which were calculated using an automated system adapted to comply with the Mopani District Municipality's performance management requirements. The scoring method utilised is in line with the assessment rating calculator prescribed by the Local Government: Municipal Performance Regulations for Municipal Managers and Managers directly accountable to Municipal Managers, Regulation 805 of 2006. An explanation is as per the table below:

Table 1: Scores and colours

Colour code	Scoring	% Target achieved	
Rating	Score	Low	High
Unsatisfactory	1-1.99	0.0%	66%
Below average	2 -2.99	66.7%	99.9%
Achieved target	3 -3.99	100%	132%
Achieved/ exceeded target	4 -4.99	133%	166.9%
Outstanding	5+	167.0%	+

- ▶ Measures taken to improve performance
 - Corrective action is included for each KPI
 - Section on improvement from challenges in previous financial year's quarterly Report as per the Annual Performance Report from the previous financial year

¹ 1 External Service Provider is defined in Section 1 of the Municipal Systems Act as an external mechanism referred to in section 76 (b) which provides a municipal service on behalf of a municipality. The meaning of 'external service provider' is synonymous with Entity. Mopani District Municipality does not currently have any entity that provides municipal services on behalf of the municipality, therefore it is not required to include such a report in the report.

² Act 32, 2000: Municipal Systems Act Section 43 and Regulation 796: Municipal Planning and Performance Management Regulations, 2001

³ Service Delivery and Budget Implementation Plan

2. Components of the Annual Performance Report

The following is reported on:

- ▶ Overview of municipal performance
- ▶ SDBIP Non-financial performance
- ▶ SDBIP Project Implementation
- ▶ General KPIs
- ▶ SDBIP Budget Statement Components
- ▶ Challenges and Recommendations
- ▶ Progress on Annual Report 14/15
- ▶ Approval of this Report

3. Overall Municipal Performance

Overall Municipal Performance is calculated from all the indicators and projects applicable to the municipality as measured through its performance management system. The indicators and projects are collected into scorecards for General Indicators, Indicators contained in the IDP for 15/16 and SDBIP. There are indicators that have zero weighting (0W), they are not scored due to the fact that it is not the reporting period. Overall organizational performance achieved a score of **1.88% (62.7%)** reflecting an increase in performance, as compared to the first quarter score of **1.44 (48.1%)**. A graphical and breakdown of performance is as below. More information is provided in the monthly departmental reports.

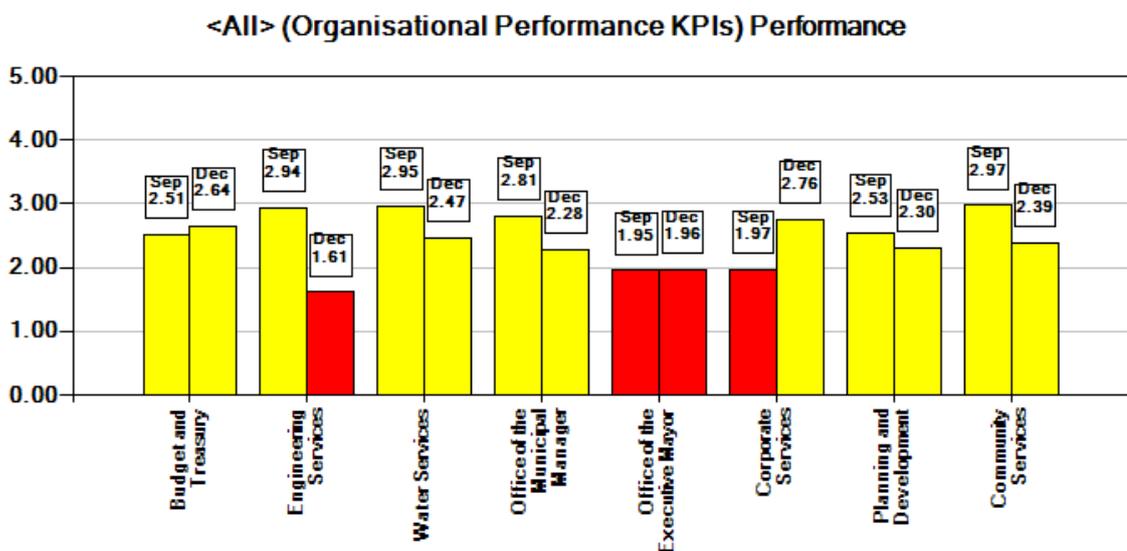
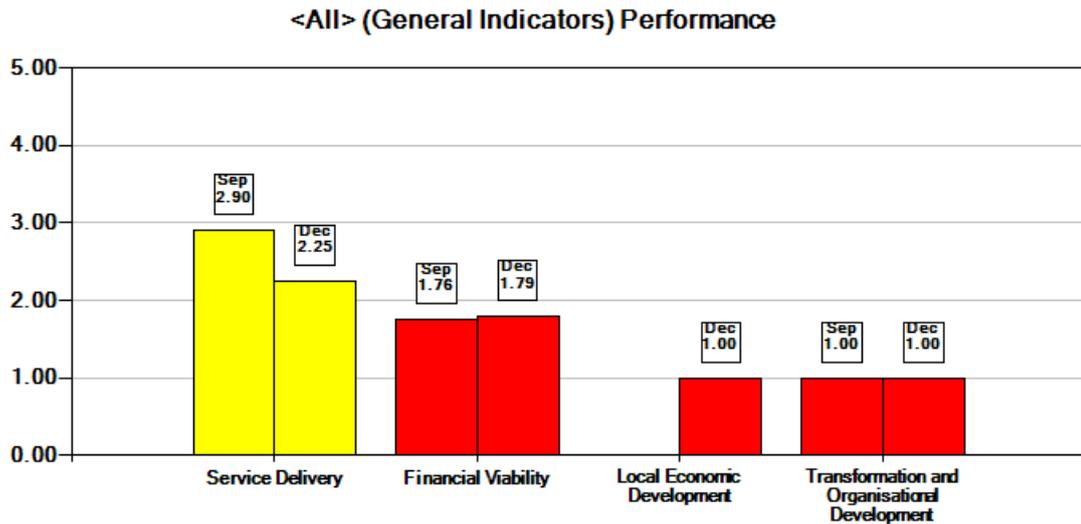


Figure 1: Overall Organisational Performance

3.1 General Indicators Performance

General Key Performance Indicators (KPIs) are prescribed as per Section 43 of the Municipal Systems Act No 32 of 2000 and Section 10 of Regulation 796 of 2001. For Mopani District Municipality, the General KPIs applicable to the Municipality⁴ are also reported on in the SDBIP. These indicators performed as follows per Key Performance Area:



General Indicator Performance per KPA

Figure 2: General Indicator performance per KPA

At the end of mid-year, the area of performance of the national KPI's declined from a score of **1.68 (56.1%)** in the first quarter to a score of **1.51 (50.4%)**. **Service Delivery** with a score of **2.25 (75.1%)**, this was due to 252 610 households, that have access to sanitation and 243 813 households that have access to water; **Financial Viability 1.79 (59.7%)** due to a debt coverage of 102%. The key performance area **Transformation and Organisational Development** and **Local Economic Development** attained a score of **1.00 (33.4%)**

The detailed scorecard is displayed below:

⁴ S42 (2) of the Municipal Systems Act no 32 of 2000

Table 2: General KPI Performance scorecard

Hierarchy	I D	KPI	U O M	Owner	Sep 15			Dec 15						
					Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
Financial Viability\ Become Financially Viable\ Expenditure Management	M 0 9	Percentage of total capital budget spent on capital projects identified for financial year i.t.o. IDP	%	MDM_ CFO	25	4	1.16	50 Capital budget actually spent on capital projects identified for financial year i.t.o. IDP	50	16	R81 636 091 has been spent out of a total budget of R524 206 719	No Challenges	No corrective action required	1.32
Financial Viability\ Become Financially Viable\ Revenue Management	M 8 7 1	Percentage of debt coverage y.t.d. (total R-value operating revenue received minus R-value Operating grants, divided by R-value debt service payments (i.e. interest + redemption)	%	MDM_ CFO	95.30	102	3.07	95.3 debt coverage y.t.d.	95.30	102	The debt coverage is calculated as the total operating revenue of R503 366 745.91 minus operating grants of R497 942 380.47 divided by interest received of R5 235 770.41 = 104%	The municipality does not have own revenue due to non-collection of water revenue, but is still able to manage the obligations.	Enforce the debt and credit control policy. To finalise the integrated system with the local municipalities so that we can enhance revenue for the municipality.	3.07

Mopani District Municipality
Mid-year Performance Report 2015-2016

Hierarchy	I D	KPI	U O M	Owner	Sep 15			Dec 15							
					Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score	
		due within financial year)													
	M - 8 7 2	Percentage of Cost coverage y.t.d. (R-value all cash at a particular time plus R-value investments, divided by R-value monthly fixed operating expenditure)	%	MDM_ CFO	200	128	1.64	200 Cost coverage y.t.d.	200	87	The cost coverage is calculated as bank balance of R103 835 966.23 plus the investments of R251 691 901.08 and divided by operational expenditure of 409 276 439.86 = 87%	The municipality is grant depended, do not have own revenue due to non collection of water revenue.	The municipality to enforce debt and credit control policy.	1.44	
Local Economic Development\ Grow the economy\ Local Economic Development	M - 1 6 8	Number of jobs created through implementation of municipal IDP and budget ytd	#	MDM_ DEng	0	249	N/A	1150 jobs created through implementation of municipal IDP and budget	150	0	No data supplied	No data supplied	No data supplied	1	
Service Delivery\	M -	Number of household	#	MDM_ DEng	296320	280045	2.95	296320 household	296320					1	

Mopani District Municipality
Mid-year Performance Report 2015-2016

Hierarchy	I D	KPI	U O M	Owner	Sep 15			Dec 15							
					Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score	
Develop and maintain infrastructure \ Electricity Infrastructure	08	with access to basic electricity						with access to basic electricity							
Service Delivery \ Develop and maintain infrastructure \ Sanitation Infrastructure	M - 1 0	Number of household with access to basic sanitation	#	MDM_DWS	272614	251975	2.92	275577 household with access to basic sanitation	275577	252610	252,610 Household with access to basic water sanitation	None	Not applicable	2.92	
Service Delivery \ Develop and maintain infrastructure \ Water Infrastructure	M - 1 1	Number of household with access to basic water	#	MDM_DWS	296320	249384	2.84	296320 households with access to basic water in the District	296320	243813	243,813 Number of Household with access to basic water	Shortage of water resources due to borehole collapsed	Site, drill and equipping of Borehole	2.82	

Mopani District Municipality
Mid-year Performance Report 2015-2016

Hierarchy	ID	KPI	UOM	Owner	Sep 15			Dec 15						
					Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
Transformation and Organisational Development\ Developmental and entrepreneurial and intellectual capability\ Skills Development	M874	R-value actually spent on implementing its workplace skills plan YTD / Total R-value of a budget [salaries budget] as %	%	MDM_DC Corp Serv	0.30	0	1	0.50 budget (salaries budget) actually spent on implementing its workplace skills	0.50	0	No data was supplied	No data was supplied	No data was supplied	1

3.2 SDBIP Performance

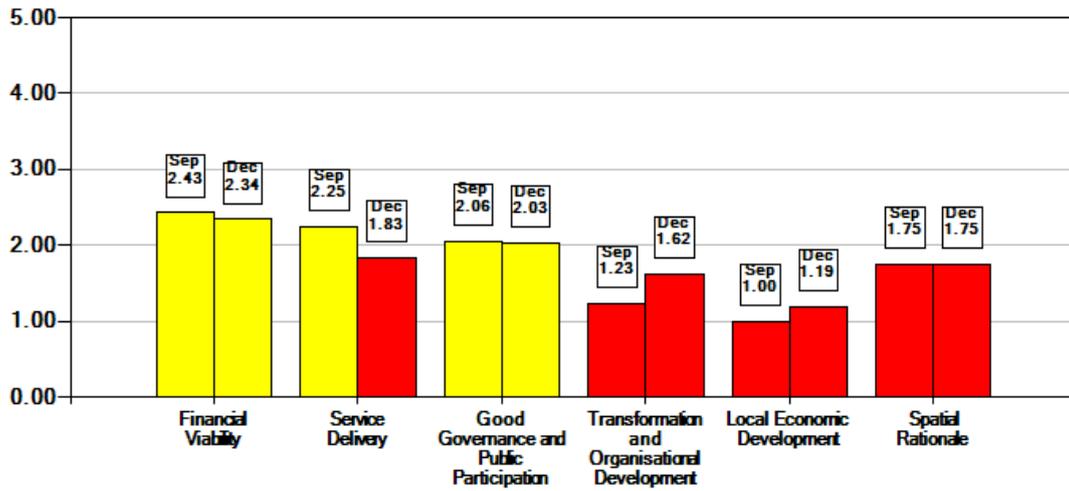
The Scorecard as per the SDBIP 2015/2016 contains the KPIs and set targets as negotiated with the community. The overall performance level achieved below target with a score of **1.81(60.4%)**, which is a slight decline from the first quarter score of **1.89 (63.1%)**. Below is a summary of the achievements of the targets for the Key Performance Indicators (KPIs) per KPA and Strategic Objective.

<All> IDP Performance	Sep 15	Dec 15
	AVG	AVG
Over all	1.89	1.81
Financial Viability	2.43	2.34
Become Financially Viable	2.43	2.34
Service Delivery	2.25	1.83
Develop and maintain infrastructure	2.05	1.57
Improve Community well-being	1.32	1.52
Provide clean and safe water	3.64	2.39
Effective coordination of public transport systems	2.00	1.83
Good Governance and Public Participation	2.06	2.03
Democratic and accountable organisation	1.89	1.91
Manage through information	2.23	2.14
Transformation and Organisational Development	1.23	1.62
Develop entrepreneurial and intellectual capability	1.23	1.62
Local Economic Development	1.00	1.19
Grow the economy	1.00	1.19
Spatial Rationale	1.75	1.75
Plan for the future	1.75	1.75

Table 3: SDBIP Performance

At the end of the mid-year all SDBIP key performance areas did not achieve the target of 3. Two key performance areas were below target, and four were under target. **Financial Viability** achieved a score of **2.34(78.16%)** **Good Governance and Public Participation** attained a score of **2.03(67.8%)** **Service delivery** at **1.83 (61.1%)** **Transformation and Organisational Development** scored **1.62(54.1%)**, **Spatial Rationale** **1.75(58.4%)** **Local Economic Development** achieved a score of **1.19(39.7%)**.

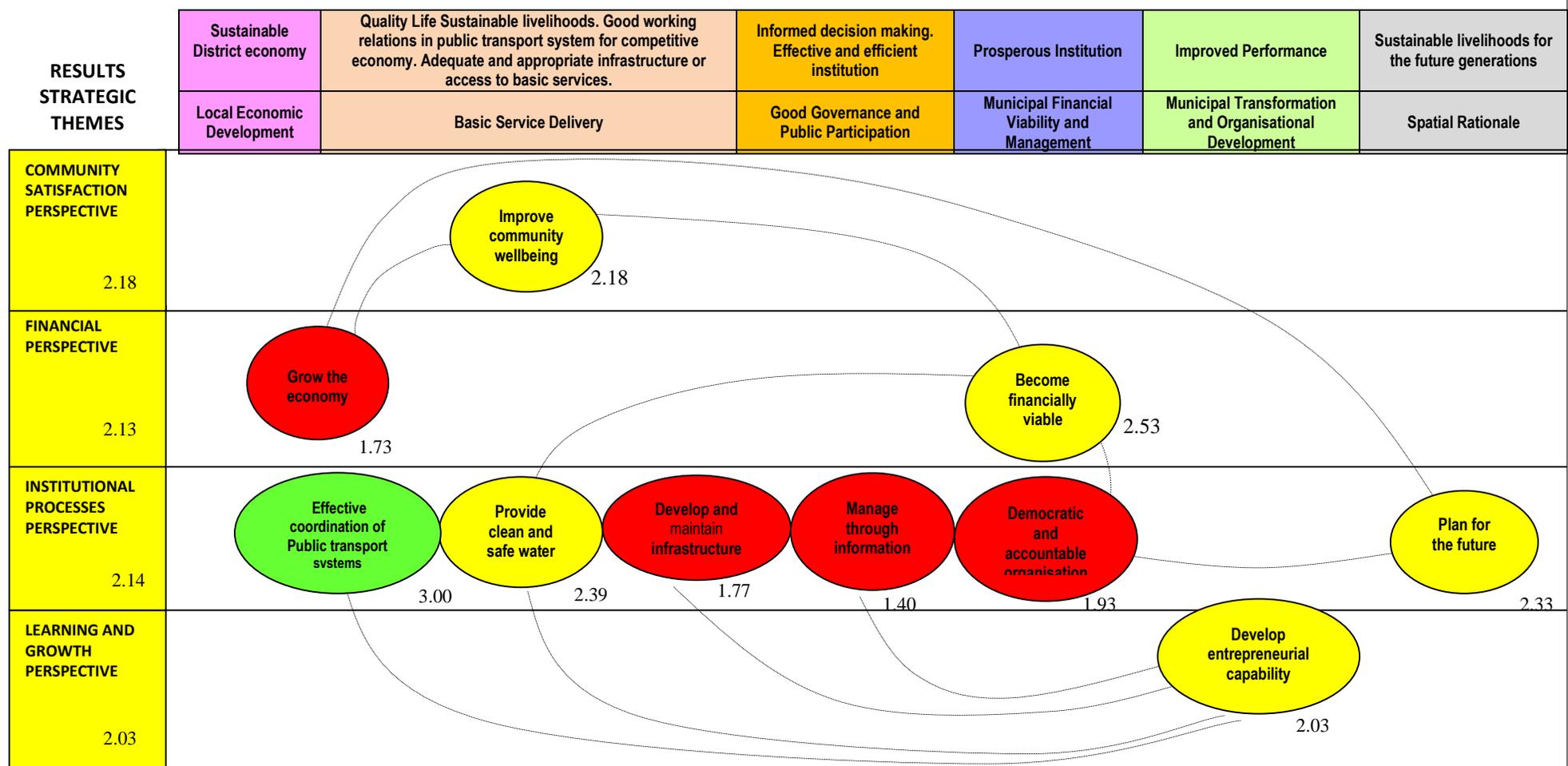
<All> (SDBIP(key areas)) Performance



3.3 Strategy Map

The Strategy Map scores shown below are for December 2015 and are based on the Strategic Scorecard Performance as contained in the IDP and SDBIP.

Figure 3: Strategy Map



There is only one strategic objective that achieved target, the Effective coordination of Public Transport systems attained as score of **3.00**. Four objectives achieved below target Become financial viable at a score of **2.53**; Provide clean water at a score of **2.39**; Plan for the future at score of **2.33** and Improve community wellbeing with a score of **2.18**; Develop entrepreneurial and intellectual capability at **2.03** and the other four Strategic objectives scored under target; Democratic and accountable organization **1.93**, Develop and maintain Infrastructure **1.77**, Grow the economy, **1.73** and Manage through information at **1.40**.

<All> (Strategy Map) Performance

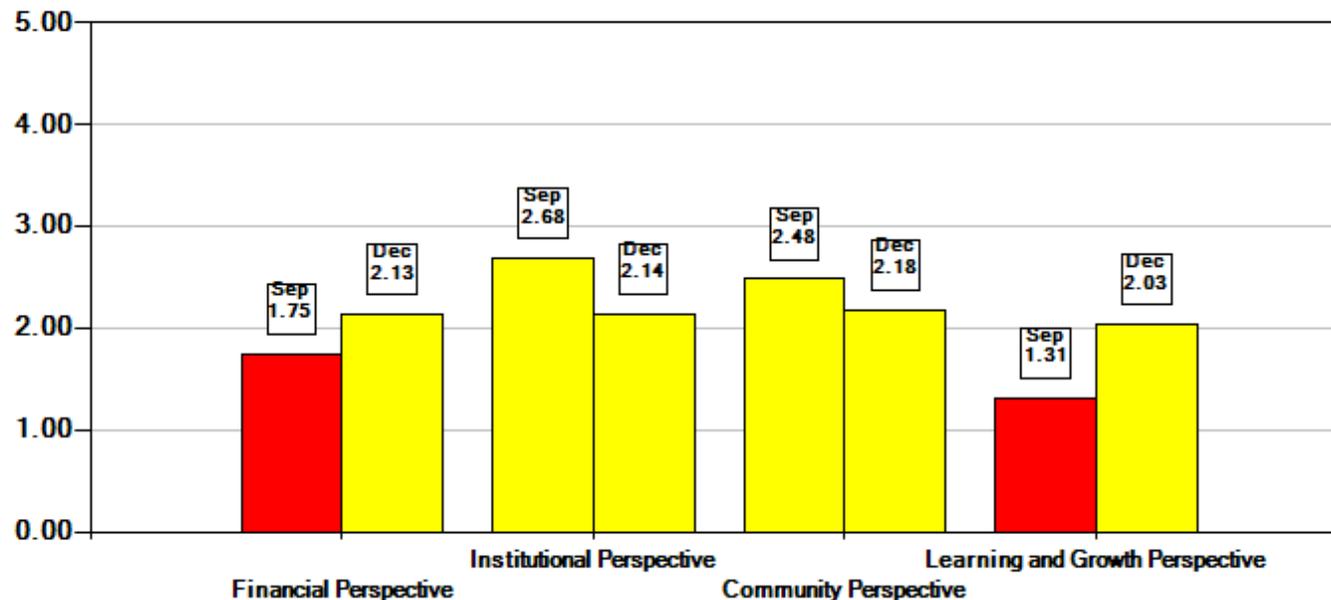


Figure 4: Perspective Performance

The strategy map measures the MDM objectives per four perspectives. All perspectives achieved below target, **Community perspective** achieved a score of **2.18**; **Institutional Perspective achieved** a score of **2.14**; **Financial Perspective at 2.13**; **Learning and Growth** perspective achieved a score of **2.03**. The other three were under target.

3.4 Strategic Scorecard Performance per Programme

Programme performance is based on the strategic scorecard as per the SDBIP and are important to highlight as different Councillors might be interested in performance of different programmes within the IDP and SDBIP. Programme Performance was as follows:

- ▶ *Asset Management:* This programme was below target with the Current Ratio (R-value current assets / R-value liabilities as %) at 1.1% and Liquidity ratio at 4.83%.
- ▶ *Supply Chain Management:* No bids were adjudicated and no bids were awarded to the local companies.
- ▶ *Revenue Management had a 95.50 Debt coverage.*
- ▶ *Budget and Reporting:* The draft financial statement was submitted to AG on time.
- ▶ *Legal Services:* Only 4/5 policies have been reviewed and adopted by council.
- ▶ *Risk Management:* Only 5/15 of overall risks were mitigated during the 15/16 second quarter.
- ▶ *Information management:* Only 2/5 systems were integrated.
- ▶ *Bulk Water Infrastructure:* Only 195 villages out of 354 received water from the bulk water supply infrastructure.
- ▶ *Disaster Management:* The Programme was on target with the Disaster Management Framework and Plan that was reviewed and approved.
- ▶ *Sanitation Infrastructure and Services:* Programme performed below target with 252 610 out of the target of 296 320 of households that have access to basic sanitation during the second quarter.
- ▶ *Water Services Operations:* Only 10 out of 384 reservoirs are metered.

- ▶ *Water Quality*: Programme was below target with the Blue drop rating because of awaiting results and the blue drop rating is at 79%; Green drop rating regressed from 36.58%.
- ▶ *Human Resource Management*: Only 8/8 executive positions that were filled. Final draft organogram has been submitted to the LLF sub-committee.

4. SDBIP Non-financial Performance

The overall average score for the SDBIP was **2.51 (83.8%)**, it is an increase from the previous first quarter performance of **1.97 (65.8%)**. The following is a breakdown of performance as per the SDBIP per directorate.

4.1 SDBIP – Office of the Municipal Manager

The **Office of the Municipal Manager** achieved an overall score of **2.28 (76.15%)**, this reflects a decline as compared to the first quarter score of **2.81 (93.8%)**. The overall, 56% (5/11) achieved target and 44% (3/11) had no/minimal progress. 3/11 were not applicable for reporting this quarter. Some of the successes were as follows:

- ▶ R409 276 570 has been spent out of total budget R890 625 510
- ▶ The Annual Performance Report was submitted to the Auditor General on time.
- ▶ Both the Disaster Management Framework and Plan were reviewed and approved by Management during the year.
- ▶ Only 5/10 risks were mitigated.

<All> (Office of the Municipal Manager) Performance



Challenges were faced in achieving target in conducting audits, 8 out of the target of 14 audits were conduct.

Mopani District Municipality
Mid-year Performance Report 2015-2016

The detail is below.

SDBIP – OFFICE OF THE MUNICIPAL MANAGER – VOTES 005, 080, 006 – Key Performance Indicators

KPA	Objective	Programme	I D	KPI	U O M	Owner	Sep 15			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
Financial Viability	Become Financially Viable	Expenditure Management	M 1 0 0 5	Percentage of variance between year to date spending of operating budget against projected spending year to date for the municipality	%	MDM_MM	10	0	1	10 or less Variance between year to date spending of operating budget against projected spending year to date for the municipality	10	-54	R409 276 570 has been spent out of total budget of R890 625 510	No Challenges	No corrective action required	5

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	I D	KPI	U O M	Owner	Sep 15			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
Good Governance and Public Participation	Democratic and accountable organisation	Audit	M-1057	Number of Audit findings ytd	#	MDM_Audit	0	0	3	0 Audit findings against target	0	19	We issued 19 findings based on the Finalised internal audit projects.	None	Not applicable	1
	Democratic and accountable organisation	Audit	M-178	Percentage of Audit Committee recommendations for the municipality implemented YTD	%	MDM_Audit	100	59	N/A	Reporting only	100	60	Only 42/60 resolutions by the Audit committee have been implemented	Moving Slowly in resolving audit committee recommendations.	Fast track implementation of audit Committee recommendations.	0w
	Democratic and accountable organisation	Audit	M-2050	Number of audits conducted as per Audit Plan YTD	#	MDM_Audit	7		1	28 audits executed according to the Audit plan per	14	8	Only 8 out of the target of 4 audits were executed	Unavailability of key personnel during audits. Late submission of requested information. The presence of Auditor	Secure Key personnel. Fast track the submission of requested information in time.	1

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	I D	KPI	U O M	Owner	Sep 15			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
													General during AG audit Cycle.			
	Democratic and accountable organisation	Audit	M-2146	Percentage of Auditor General findings resolved YTD	%	MDM_Audit	0w	42	Ow	100 % Auditor General findings resolved YTD	50	0	No Auditor General findings were resolved	Slow resolution on findings raised by AG	Development of a new action plan on findings raised by AG. Revised strategy in resolving findings raised by AG. Preparation of quarterly financial statement. Holding Audit steering Committee every month during the	Ow

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	I D	KPI	U O M	Owner	Sep 15			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
															year and every week during AG audit period.	
Good Governance and Public Participation	Democratic and accountable organisation	Performance Management	M-1143	Number of quarterly performance reports submitted to Council YTD	#	MDM-MM	1	1	3	4 quarterly performance reports submitted to Council YTD	2	2	The second quarter (Mid-year) report was completed and submitted	None	Not applicable	3
	Democratic and accountable organisation	Performance Management	M-876	Timeous submission of annual performance report to the Auditor General by end August	#	MDM-MM	1	1	3	1 Annual Performance Report submitted to the Auditor General by 31 August	1	1	The annual performance report was submitted on the 31st August 2015 to the Auditor General	None	Not applicable	3
Good Governance and Public Participation	Democratic and accountable organisation	Risk Management	M-2051	Number of risks mitigated against the identified risks by the municipality ytd	#	MDM-MM	5	5	3	10 risks mitigated against the identified risks by the directorate ytd	10	5	Only five risks were mitigated	Commitment by the owners of the risks	To encourage mitigation of risks	1.50

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	ID	KPI	UOM	Owner	Sep 15			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
Good Governance and Public Participation\Democratic and accountable organisation\Risk Management	M_179	Risk Maagement	M-179	Number of times the risk register has been reviewed	#	MDM_MM	1	1	3	1The risk register was reviewed	1	1	The risk register was reviewed in June	Not applicable	None	3
Service Delivery/Improve Community well-being/Centre Management and	M_387	Disaster Management	#	No of times Disaster Management Framework reviewed and approved	#	MDM_Dis	1	1	3	1 Disaster Management Framework reviewed and approved	1	1	Disaster Management Framework reviewed and approved	Not applicable	None	3

Mopani District Municipality
Mid-year Performance Report 2015-2016

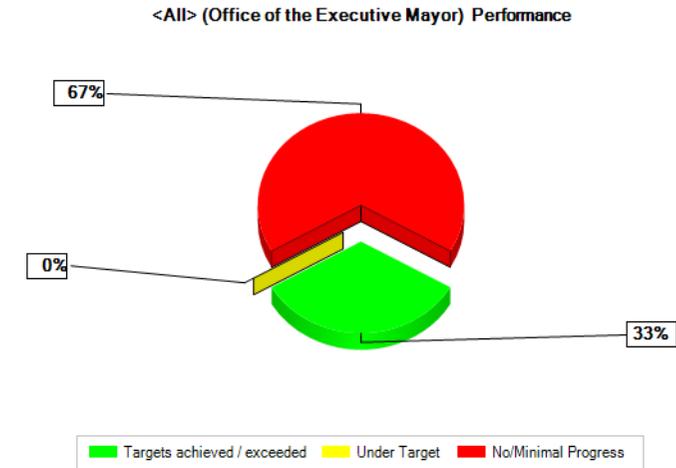
KPA	Objective	Programme	I D	KPI	U O M	Owner	Sep 15			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
Operati ons																
Spatial Rationa le	Plan for the future	Integrated Developmen Planning	M - 8 0 4	Number of times the IDP review process conducted as per framework for each phase ytd	#	MDM_ MM	5	0	1	11 IDP review process conducted as per framework for each phase ytd	7	3	Preparatory phase for 2015/16 IDP Review was completed on 29 May 2015. Analysis phase was completed and work shopped to communities on 22 Sept. 2015	None	Not applicable	1.43

4.2 SDBIP – Office of the Executive Mayor

The **Office of the Executive Mayor** achieved an overall score of **1.96 (65.4%)** at the end of the second quarter, reflecting an increase from the first quarter result of **1.95 (65.1%)**. Overall, 33% (1/7) targets were achieved, 67% (4/7) had no minimal progress (2/7) were not applicable for reporting this quarter. Some of the successes were as follows:

- ▶ 4/4 risks were mitigated in the mid-year
- ▶ The Khakhala- Hlomela letter was responded to within seven days of receipt.

Challenges were experienced due to only one submission of the Municipal Public Accounts (MPAC) report, the anti-corruption committee has not been established. The AIDS council meeting was not held as planned and the HIV and AIDS ARV sites were not monitored



SDBIP – OFFICE OF THE EXECUTIVE MAYOR – VOTES 110, 045, 112, 114 – Key Performance Indicators

KPA	Objective	Programme	I D	KPI	U O M	Owner	Sep 15			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
Good Governance and Public Participation	Democratic and accountable organisation	Communication	M 2 5 6	No of times the Communication Strategy reviewed and adopted by council YTD	#	MDM_ DOEM	Ow	0	N/A	1 Communication strategy has been reviewed and adopted by Council ytd	0	1	Communication Strategy Review was approved by Council	Not applicable	None	Ow

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	I D	KPI	U O M	Owner	Sep 15			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
Good Governance and Public Participation	Democratic and accountable organisation	Municipal Public Accounts Committee	M-1135	Number of MPAC reports submitted to Council YTD	#	MDM_DOEM	1	1	3	4 MPAC reports submitted to Council YTD	2	0	One report tabled in council since July 2015	None	To table reports to council	1
Good Governance and Public Participation	Democratic and accountable organisation	Risk Management	M-1086	Number of Anti-corruption Forum established and functional ytd	#	MDM_DOEM	1		1	1 Anti-corruption Forum established and functional	1	0	Not achieved	The forum not yet established	The forum will be established	1
	Democratic and accountable organisation	Risk Management	M-2061	Number of risks mitigated against the identified risks by the directorate ytd	#	MDM_DOEM	2	3	0	8 Risks mitigated against the identified risks by the directorate register for the whole directorate YTD	4	4	Implementation is ongoing	None	Not applicable	3
Service Delivery	Improve Community well-being	Community Satisfaction	M-118	Number of complaints letters acknowledged within 7	%	MDM_DOEM	For reporting only	1	N/A	Reporting only	0	3	Khakhala-Hlomela letter was responded to	None	Not applicable	For reporting only

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	I D	KPI	U O M	Owner	Sep 15			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
				working days of receipt YTD								within seven days				
Service Delivery	Improve Community well-being	Health and Social Development Services	M 1 6 3	Number of Aids Council meetings held successfully year to date	#	MDM_ DOEM	1	0	1	4 Aids Council meetings held successfully year to date	2	0	One DAC meeting was held to prepare Worlds Aids Day	None	To have a meeting with all the mayors on their non-attendance of DAC meetings	1
	Improve Community well-being	Health and Social Development Services	M 6 3 1	Number of HIV and AIDS ARV sites monitored	#	MDM_ DOEM	3		1	10 HIV and AIDS ARV sites monitored	6	0	No sites were visited	None	To monitor the HIV and AIDS ARV site	1

4.3 SDBIP – Budget and Treasury

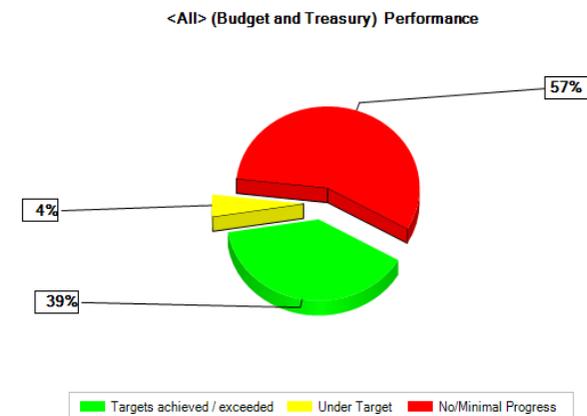
The **Budget and Treasury** Directorate achieved an overall score of **2.64 (88.18%)** reflecting an increase in performance from, the first quarter result of **2.51 (83.8%)**. Overall, 39% (7/23) targets were achieved; 4% (1/23) was under target; 57% (11/23) had no minimal progress (4/23) were not applicable for reporting this quarter. Some of the successes were as follows:

- Draft statements were submitted to the AG by end of August 2015.
- Total Assets = 5 268 387 181 / Total Liabilities = 1 092 737 990 this results to a ratio of 4.83%.
- The S71 reports have been submitted to Council and Treasuries.
- R650 000 has been spent out of a total budget of R940 000 from the MSIG expenditure.

Challenges were faced in the performance of the Current ratio was 1.1% and Liquidity ratio was 4.83% Asset management report has not been tabled to Council. Supply Chain management experienced challenges due to no bids that were adjudicated, and no bids were awarded to locally based companies. No risks were mitigated.

The detail is below:

SDBIP – BUDGET AND TREASURY – VOTE 020 – Key Performance Indicators



Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	I D	KPI	U O M	O w n e r	Instruction	Sep 15			Dec 15						
								Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
Financial Viability	Become Financially Viable	Asset Management	M 1 0 3 1	Current Ratio (R-value current assets / R-value liabilities as %)	%	M D M	Calculate the current Ratio (R-value current assets / R-value liabilities as %)	2.10	1.1	2.20	5 Current Ratio (R-value current assets / R-value liabilities as %)	5	1.1	Current Assets = 753 330 228 / Current liabilities 1 038 405 193 Total = 1.1 This is based on the 2014 AFS	Time constraint in light of attention required by AGSA	More staff members will be allocated to expedite the process of finalising the quarterly financial statement	2
	Become Financially Viable	Asset Management	M 1 0 3 4	Number of asset management reports submitted to Council y.t.d	#	M D M	Count the number of asset management reports submitted to Council ytd	1	0	1	2 asset management reports submitted to Council ytd	2	0	The asset management report will be submitted in the last quarter of the financial year	No challenges	No corrective action required	1

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	ID	KPI	UOM	Owner	Instruction	Sep 15			Dec 15						
								Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
	Become Financially Viable	Asset Management	M-322	Number of times asset verification is conducted	#	MDM-CFO	Count the Number of times physical asset verification Y.T.D	1	0	1	1 times asset verification is conducted ytd	1	0	Asset verification is done as per the asset management policy	No challenges	No corrective action required	1
	Become Financially Viable	Asset Management	M-866	Liquidity ratio (R-value Monetary Assets / R-value Current Liabilities)	%	MDM-CFO	Calculate the liquidity ratio (R-value Monetary Assets / R-value Current Liabilities)	0.40	4.83	5	0.40 Liquidity ratio (R-value Monetary Assets / R-value Current Liabilities)	0.40	4.83	Total Assets = 5 268 387 181 / Total Liabilities = 1 092 737 990. This is based on the 2015 AFS	Time constraint in light of attention required by AGSA	More staff members will be allocated to expedite the process and the first quarter financial statement will be done in the second quarter	5

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	I D	KPI	U O M	O w n e r	Instruction	Sep 15			Dec 15						
								Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
Financial Viability	Become Financially Viable	Budget Control and Reporting	M-02	Number of budget related policies reviewed and approved by Council y.t.d	#	MDM-CFO	Count the number Budget related policies reviewed and approved by Council ytd	3	13	5	6 Budget related policies reviewed and approved by Council ytd	6	13	The budget related policies were reviewed in May 2015	No challenges	No Corrective action required	5
	Become Financially Viable	Budget Control and Reporting	M-16	Final budget adopted by Council by end of May 2015	%	MDM-CFO	Final budget adopted by Council by end of May 2015		100	N/A	Not applicable this quarter	0	100	The final budget 2015-16 was adopted by council in May 2015	No challenges	No corrective action required	0w
	Become Financially Viable	Budget Control and Reporting	M-30	Draft budget tabled to Council by 31 March	%	MDM-CFO	Draft budget tabled to Council by 31 March		100	N/A	Not applicable this quarter	0	100	The draft budget 2015-16 was tabled in council in March 2015	No challenges g=	No corrective action required	0w

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	ID	KPI	UOM	Owner	Instruction	Sep 15			Dec 15						
								Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
	Become Financially Viable	Budget Control and Reporting	M-338	Financial statements drafted and submitted to AG by end Aug	%	MDM-CFO	Financial statements drafted and submitted to AG by end Aug	100	100	3	100 statements drafted and submitted to AG by end Aug	100	100	The draft financial statement was submitted to AG on time	No challenges	No corrective action required	3
Financial Viability	Become Financially Viable	Expenditure Management	M-09	Percentage of total capital budget spent on capital projects identified for financial year i.t.o. IDP	%	MDM-CFO	R-value total capital budget spent on capital projects identified for financial year i.t.o. IDP y.t.d / R-value annual capital budget	25	4	1.16	50 Capital budget actually spent on capital projects identified for financial year i.t.o. IDP	50	16	R81 636 091 has been spent out of a total budget of R524 206 719	No Challenges	No corrective action required	1.32

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	ID	KPI	UOM	Owner	Instruction	Sep 15			Dec 15						
								Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
	Become Financially Viable	Expenditure Management	M-10001	Percentage of Regional Infrastructure Grant spent y.t.d	%	MDM-CFO	Percentage Regional Infrastructure Grant spent ytd	25	6	1.24	50 Regional Infrastructure Grant spent ytd	50	13.44	R6 746 404 out of a total budget of R50 167 500	No challenges	No corrective action required	1.27
	Become Financially Viable	Expenditure Management	M-10009	Number of budget and financial statement reports S71 submitted to Executive Mayor and Treasuries y.t.d	#	MDM-CFO	Count the Number of budget and financial statement reports S71 submitted to Executive Mayor and Treasuries ytd	3	3	3	6 budget and financial statement reports S71 submitted to Executive Mayor and Treasuries ytd	6	6	The S71 reports have been submitted to Council and Treasuries	No challenges	no corrective action	3

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	ID	KPI	UOM	Owner	Instruction	Sep 15			Dec 15						
								Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
	Become Financially Viable	Expenditure Management	M-25	Percentage of MSIG utilised ytd	%	MDM-CFO	R-value MSIG spent ytd / Total R-value annual budget for MSIG	25	70	5	50 MSIG utilised ytd	50	70	R650 000 has been spent out of a total budget of R940 000	No challenges	No corrective action required	4.40
	Become Financially Viable	Expenditure Management	M-359	Percentage of creditors paid within 30 days	%	MDM-CFO	Number of creditors paid within 30 days of receipt of invoices and all necessary supporting documentation y.t.d.	100	90	2.90	100 creditors paid within 30 days of receipt of invoices and all necessary supporting documentation y.t.d.	100	90	100% of creditors are paid within 30 days	No challenges	No corrective action required	2.90

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	ID	KPI	UOM	Owner	Instruction	Sep 15			Dec 15						
								Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
Financial Viability	Become Financially Viable	Revenue Management	M-1024	Percentage of debt recovered over 90 Days	%	MDM-CFO	R-value debt recovered over 90 days / R-value debt more than 90 days	25	0	1	50 % debt recovered over 90 Days	50	0	The municipality did not collect water revenue owed by consumers.	Non payment of water services by consumers at the local municipalities.	Enforce debt and credit control policy.	1
	Become Financially Viable	Revenue Management	M-1026	Percentage of water revenue deposited into water account by local municipalities y.t.d	%	MDM-CFO	Total R-value water revenue deposited into water account by local municipalities ytd / Total R-value invoiced to local municipalities YTD	100	0	1	100 water revenue deposited into water account by local municipalities ytd	100	0	The percentage of water revenue deposited into Mopani account is zero, no money has been collected from local municipalities.	Non adherence to the SLA by local municipalities.	To enforce the debt and credit control policy.	1

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	ID	KPI	UOM	Owner	Instruction	Sep 15			Dec 15						
								Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
	Become Financially Viable	Revenue Management	M1029	Number of water related transaction reports with supporting documents received and analysed per municipality y.t.d	#	MDM-CFO	Count the Number of water related transaction reports with supporting documents received and analysed for all municipalities ytd	3	1.20	1.40	6 water related transaction reports with supporting documents received and analysed per municipality ytd	6	3	The following three municipalities has submitted the water and sewer information but with no supporting documents, GGM, BPM & GTM and the following two did not submit anything for December 2015 month.	The local municipalities do not adhere to the Water Service provider agreement and signed.	Enforcement of WSP agreement, implementation of debt and credit control policy and finalisation of integrated financial system for water and sewer transactions.	1.50
	Become Financially Viable	Revenue Management	M868	Number of households that are	#	MDM-C	Count the number of households that are		219520	0w	Reporting only	0	219520	The total number of household indigent is 219 520 of	No challenges.	No action needed.	0w

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	I D	KPI	U O M	O w n e r	Instruction	Sep 15			Dec 15						
								Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
				indigent ytd		F O	indigent YTD						the total of 296 320.				
	Become Financially Viable	Revenue Managemen t	M - 8 7 1	Percenta ge of debt coverage y.t.d. (total R- value operating revenue received minus R- value Operatin g grants, divided by R- value debt service payment s (i.e. interest + redempti on) due	%	M D M - C F O	Total R- value operating revenue received minus R- value Operating grants / by R-value debt service payments (i.e. interest + redemption) due within financial year	95.30	102	3.07	95.3 debt covera ge y.t.d.	95.30	102	The debt coverage is calculated as the total operating revenue of R503 366 745.91 minus operating grants of R497 942 380.47 divided by interest received of R5 235 770.41 = 104%	The municipalit y does not have own revenue due to non- collection of water revenue, but is still able to manage the obligations.	Enforce the debt and credit control policy. To finalise the integrate d system with the local municipal ities so that we can enhance revenue for the municipal ity.	3.07

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	ID	KPI	UOM	Owner	Instruction	Sep 15			Dec 15						
								Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
				within financial year)													
	Become Financially Viable	Revenue Management	M-872	Percentage of Cost coverage y.t.d. (R-value all cash at a particular time plus R-value investments, divided by R-value	%	MDM CFO	R-value all cash at a particular time plus R-value investments / by R-value monthly fixed operating expenditure	200	128	1.64	200 Cost coverage y.t.d.	200	87	The cost coverage is calculated as bank balance of R103 835 966.23 plus the investments of R251 691 901.08 and divided by operational expenditure of 409 276	The municipality is grant depended, do not have own revenue due to non-collection of water revenue.	The municipality to enforce debt and credit control policy.	1.44

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	ID	KPI	UOM	Owner	Instruction	Sep 15			Dec 15						
								Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
				monthly fixed operating expenditure)								439.86 = 87%					
Financial Viability	Become Financially Viable	Supply chain management	M-33	Percentage of Tenders adjudicated within 60 days of closure of tender	%	MDM	Calculate the # Tenders adjudicated within 60 days of closure of tender YTD / Total number of tender YTD	100	50	1.50	100 Tenders adjudicated within 60 days of closure	100	100	No bid has been adjudicated during this month. Only one bid that closed in July 2015 has been adjudicated within 60 days ytd.	Delay in the sitting for the bid committees.	All outstanding bids will be adjudicated by end of February 2016.	3
	Become Financially Viable	Supply chain management	M-33-1	Percentage of total business awarded to businesses	%	MDM	Number of business awarded to local companies y.t.d. \ Number business	85	0	1	85 total businesses awarded to businesses	85	0	No bids have been awarded during this month.	Delay in sitting of bid committees.	All outstanding tenders will be adjudicated by the end	1

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	ID	KPI	UOM	Owner	Instruction	Sep 15			Dec 15						
								Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
				located in District area ytd			awarded y.t.d				located in District area					of February 2016.	
	Democratic and accountable organisation	Audit	M-2140	Percentage of Auditor General findings resolved YTD	%	MDM-CFO	Percentage of AG findings resolved related to the directorate		90	N/A	Not applicable this quarter	0w	90	Not applicable this quarter	None	Not applicable this quarter	0w
Good Governance and Public Participation	Democratic and accountable organisation	Risk Management	M-2053	Number of risks mitigated against the identified risks by the directorate ytd	#	MDM-CFO	Count the number of risks mitigated against the identified risks by the directorate ytd	1	0	1	1 risks mitigated against the identified risks by the directorate ytd	1	0	No risks were mitigated	Time constraints in light of attention required by AGSA.	The risks will be focussed on during the second quarter to allow AGSA to wrap up with the audit.	1

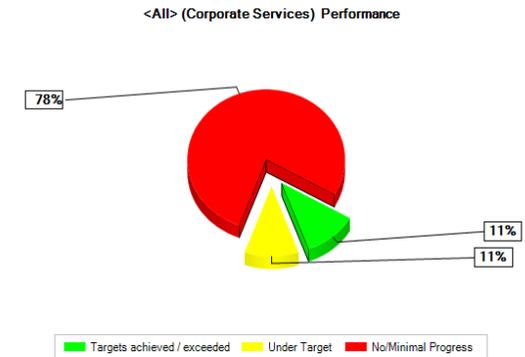
4.4 SDBIP – Corporate Services

The **Corporate Services** Directorate achieved an overall score of **2.76 (98.18%)** by the end of mid-year, which is an increase from first quarter result of **1.97 (65.8%)**. Overall 11% (1/14) achieved target, 11% (1/14) was under target 78%, (7/114) had no minimal progress. The Corporate Services Directorate had some successes as follows:

- ▶ 7 officials are being trained in various fields.
- ▶ The organogram has been approved by council on the 14/12/2015.

Challenges were faced in Transformation and Organisational Development due to only 30% of the staff that are women against the target of 54%. Only 4/5 policies have been reviewed and adopted by council and no risks were mitigated by the directorate.

The detail scorecard is below.



SDBIP – CORPORATE SERVICES – VOTE 090, 095, 100, 105 – Key Performance Indicators

KPA	Objective	Programme	I D	KPI	U O M	Owner	15-Sep			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
Good Governance and Public Participation	Democratic and accountable organisation	Audit	M-2133	Percentage of Audit findings resolved the ytd	%	MDM_DCorp Serv	30	0	1	60% of resolving Internal Audit findings	60	0	4xpolicies have been reviewed and adopted by council	none	Identify other policies for review	1

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	I D	KPI	U O M	Owner	15-Sep			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
	Democratic and accountable organisation	Audit	M - 2 1 4 2	Percentage of Auditor General findings resolved YTD	%	MDM_ DCorp Serv	0	80	0w	For reportin g only	0		No Audit findings were resolved	None	To resolve all findings related to the directorate	1
Good Governance and Public Participation	Democratic and accountable organisation	Legal Services	M - 1 1 0 1	Number of existing policies reviewed and adopted by Council YTD	#	MDM_ DCorp Serv	3	6	0w	5 policies to be reviewe d	5	0	80% findings were resolved within given time frame	None	Maintain Standard	1
Good Governance and Public Participation	Democratic and accountable organisation	Risk Management	M - 2 0 6 0	Number of risks mitigated against the identified risks by the directorate ytd	#	MDM_ DCorp Serv	1		1	2 Risks to be mitigate d	2		No risk was mitigated	None	To mitigate risk pertaining to the directorate	0w
	Democratic and accountable organisation	Risk Management	M - 7 9 9	Percentage of corruption cases resolved	%	MDM_ DCorp Serv		0	For report ing only	For reportin g only	0	60	non was resolved during the period under review as the process is still unfolding	Delay in finalisation due to external legal factors	none, allow the process to unfold	Ow

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	ID	KPI	UOM	Owner	15-Sep			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
Good Governance and Public Participation	Manage through information	Management Information	M-182	Number of electronic systems that are integrated ytd	#	MDM_DC Corp Serv	100	40	1.40	5 electronic systems that are integrated	100	40	Two of the 5 systems, namely PayDay and ProMIS are integrated.	Project for integration of IT systems has been abandoned /not budgeted for.	KPI to be dropped off PMS or the project to be budgeted for. IT Budget 2015/16 attached for proof of no budget.	1.40
Transformation and Organisational Development	Develop entrepreneurial and intellectual capability	Employee Performance Management	M-148	Number of employee performance reviews conducted	#	MDM_DC Corp Serv	37	0	1	37 of employee performance reviews to be conducted	37	0	No industrial action was mitigated during this period	None	maintain standard	1
Transformation and Organisational Development	Develop entrepreneurial and intellectual capability	Human Resources	M-1246	Number of industrial actions mitigated ytd	#	MDM_DC Corp Serv	1	0	1	2 Industrial actions to be mitigated	2	45	No review conducted during this period. The Matte was discussed at management and a process	No performance reviews of Senior Managers were conducted. There has	A program of cascading performance management to lower levels has	3.22

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	I D	KPI	U O M	Owner	15-Sep			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
												agreed to. Performance reviews of Senior Managers have been scheduled in the corporate diary.	been a delay in the cascading of PMS to lower levels	been agreed to at management in terms of which training on performance management has been arranged as a first step.		
	Develop entrepreneurial and intellectual capability	Human Resources	M - 8 0 7	Percentage progress with the review and approval of the Organogram by Council for next financial year	%	MDM_ DCorp Serv	For reporting only	100	Ow	For reporting only	Ow	0	7 staff members being trained on MFMP	Delay in the appointment of Training Service Provider	Accelerate the appointment of service providers	1
	Develop entrepreneurial and intellectual capability	Human Resources	M - 8 4	Percentage of women employed by the municipality ytd	%	MDM_ DCorp Serv	35	30	2.86	40% of women employed by the	40	140	Organogram has been Approved by Council on the 14/12/15	none	Fill in vacancies	Ow

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	ID	KPI	UOM	Owner	15-Sep			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
										municipality						
Transformation and Organisational Development	Develop entrepreneurial and intellectual capability	Skills Development	M806	Number of targeted staff trained in various fields as per the WSP ytd	#	MDM_DCorp Serv	101	0	1	101 targeted staff trained in various fields as per the WSP	101	30	Out of the expected 54% national targets, we have 30% women employees.	There was an LLF Moratorium of the filling of positions while the organogram was being finalised.	The organogram has been finalised and approved and recruitment will commence with a particular focus on attracting women to the staff complement.	2.75

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	ID	KPI	UOM	Owner	15-Sep			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
	Develop entrepreneurial and intellectual capability	Skills Development	M-874	R-value actually spent on implementing its workplace skills plan YTD / Total R-value of a budget [salaries budget] as %	%	MDM_DC Corp Serv	0.30	0	1	R-value actually spent on implementing its workplace	0.50	0	No amount that was captured	None	To capture the actual amount spent on the implementation of the work skills plan	1
Financial viability	Become Financially Viable	Revenue Management	M-19	Percentage of outstanding debtors more than 90 days ytd	%	MDM_DC Corp Serv	18	100	1	100Percentage of outstanding debtors more than 90 days ytd	18	100	All outstanding water debtors are more than 90 days.	Local municipalities are not collecting debts owed to the municipality.	The district to implement the system integration and debt and credit control policy.	1
			M-195	Number of executive management posts filled YTD	#	MDM_DC Corp Serv	9	5	1	9 Executive managers to be appointed	9	5	No data supplied	No data supplied	No data supplied	1

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	I D	KPI	U O M	Owner	15-Sep			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
			M - 1 9 6	Number of post filled as per approved funded structure 1.00 by June 2016	#	MDM_ DCorp Serv	2	752	1	2 % of the disabled versus the total staff	2	No data supplied	No data supplied	No data supplied	No data supplied	1

4.5 SDBIP – Planning and Development

Mopani District Municipality Mid-year Performance Report 2015-2016

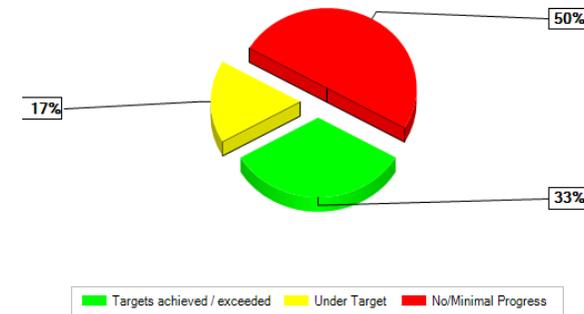
The **Planning and Development** directorate achieved an overall score of **2.30 (76.8%)** at the end of the second quarter, reflecting a decline from the first quarter result of **2.53 (84.5%)**. Overall, 33% (2/6) indicators have achieved; 17% (1/6) was under target and 50%(3/6) had no minimal progress. The Planning and Development Directorate had some success as follow:

- ▶ Three risks were mitigated exceeding the target of two.

Challenges were faced in the mid- year due to only attracting 2 investors in the implementation of Mahlakong Shopping Complex in Maruleng and the Department of Rural Development and Agriculture The GIS Framework has not been reviewed.

The detail is as per below:

<All> (Planning and Development) Performance



SDBIP – PLANNING AND DEVELOPMENT – VOTE 030 – Key Performance Indicators

KPA	Objective	Program	I D	KPI	U O M	Owne r	Sep 15			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
Local Economic Development	Grow the Economy	Local Economic Development	M-183	Percentage of Gross Value Added (GVA) rating	%	MDM-DPD	4.30		1	4.4 % Gross Value Added (GVA) rating	4.40	3	An annual average growth rate of sectors of the economic is very low due to other factors of the economy	An increasing oil and petrol prices make other sectors economy to struggle to grow the economy and create Employment opportunities	Create an environment that can conducive enough to entice private investors to partner with Government to grow the	2.68

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Program	ID	KPI	UOM	Owner	Sep 15			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
															economy that will create job opportunities.	
Good governance and Public Participation	Democratic and Accountable Organisation	Risk Management	M-2065	Number of risks mitigated against the identified risks by the directorate ytd	#	MDM-DPD	1	0	1	2 risks mitigated against the identified risks by the directorate ytd	2	3	3 risks identified have been addressed	None	Not applicable	4.50

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Program	ID	KPI	UOM	Owner	Sep 15			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
Spatial Rationale	Plan for the Future	GIS	M-2067	Number of times GIS framework reviewed and approved by council ytd	#	MDM_DPD	1	0	1	1 times GIS framework reviewed and approved by council ytd	1	0	No GIS Framework has been reviewed as yet	GIS framework is to be developed	To develop GIS Framework and submit it to the Council for approval	1
Good governance and Public Participation	Democratic and Accountable Organisation	Audit	M-2137	Percentage of Audit findings resolved the ytd	%	MDM_DPD	30	0	1	60%Percentage of Audit findings resolved the ytd	60	0	No findings have referred to the directorate during the reporting time	None	Not applicable	1

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Program	ID	KPI	UOM	Owner	Sep 15			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
Local Economic Development	Grow the Economy	Local Economic Development	M-801	Number of investors attracted for the implementation of catalyst projects as identified in the LED strategy ytd	#	MDM-DPD	2	0	1	4 investors attracted for the implementation of catalyst projects as identified in the LED strategy	4	2	2 investors were brought on board - One investor has been brought on board in the implementation of Mahlakong Shopping Complex in Maruleng and the Department of Rural Development and Agriculture are going to invest part of the R2 billion rands in the district	Enticing more investors in the district due to inferior infrastructure	Market Mopani District to potential investors	1.50

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Program	I D	KPI	U O M	Owne r	Sep 15			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
Spatial Rationale	Plan for the Future	Spatial Planning	M - 8 0 5	Number of growth points in which capital projects are implemented YTD	#	MDM _DPD	33	0	1	33 growth points in which capital projects are implemented YTD	33	0	Capital projects are implemented in 33 growth points	Not applicable	None	1

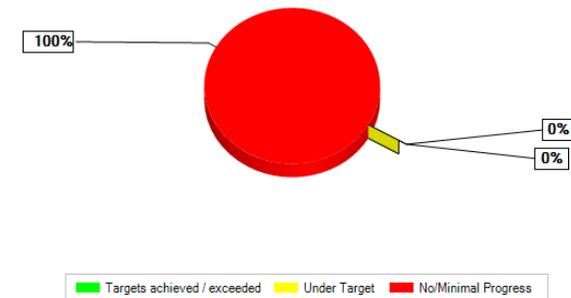
4.6 SDBIP – Engineering Services

The **Engineering Services** Directorate achieved an overall score of **1.61 (53.7%)** at the end of the second quarter, reflecting a decrease in the first quarter result of **2.94 (%)**. Overall, 100% (0/7) had no/minimal progress.

Challenges were faced due to most indicators that were not captured
The detail is below:

SDBIP – ENGINEERING SERVICES – VOTE 050, 064, 065 – Key Performance Indicators

<All> (Engineering Services) Performance



Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	ID	KPI	UOM	Owner	Sep 15			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
Financial Viability	Become Financially Viable	Expenditure Management	M-1014	Number of Regional Infrastructure Grant reports submitted to Management YTD	#	MDM_DEng	3	3	3	12 Regional Infrastructure Grant reports submitted	6	0	No data was captured	No data was captured	No data was captured	1
	Become Financially Viable	Expenditure Management	M-783	Percentage Capital budget actually spent on capital projects related to Directorate ytd	%	MDM_DEng	25	4.55	1.18	100 total capital budget spent on capital projects identified for financial year i.t.o. IDP y.t.d per department	50	0	No data was captured	No data was captured	No data was captured	1
	Become Financially Viable	Expenditure Management	M-791	Percentage R-value spent on MIG ytd	%	MDM_DEng	25	4.55	1.18	100 R-value spent on MIG ytd	50	0	No data was captured	No data was captured	No data was captured	1

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	ID	KPI	UOM	Owner	Sep 15			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
Good Governance and Public Participation	Democratic and accountable organisation	Risk Management	M-2062	Number of risks mitigated against the identified risks by the directorate ytd	#	MDM_DEng	1	4		2 risks mitigated against the identified risks	2	0	No data was captured	No data was captured	No data was captured	1
Local Economic Development	Grow the economy	Local Economic Development	M-168	Number of jobs created through implementation of municipal IDP and budget ytd	#	MDM_DEng	0	249	0w	3081 jobs created through implementation of municipal IDP and budget	150	0	No data was captured	No data was captured	No data was captured	1
Service Delivery	Develop and maintain infrastructure	Electricity Infrastructure	M-08	Number of household with access to basic electricity	#	MDM_DEng	296320	280045	2.95	296320 household with access to basic electricity	296320	0	No data was captured	No data was captured	No data was captured	1
Service Delivery	Develop and maintain infrastructure	Infrastructure Development	M-1217	Percentage of progress in the development municipal infrastructure investment plan ytd	%	MDM_DEng	25		1	100 progress in the development of municipal infrastructure	50	0	No data was captured	No data was captured	No data was captured	1

KPA	Objective	Programme	I D	KPI	U O M	Owner	Sep 15			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
										investme nt plan						

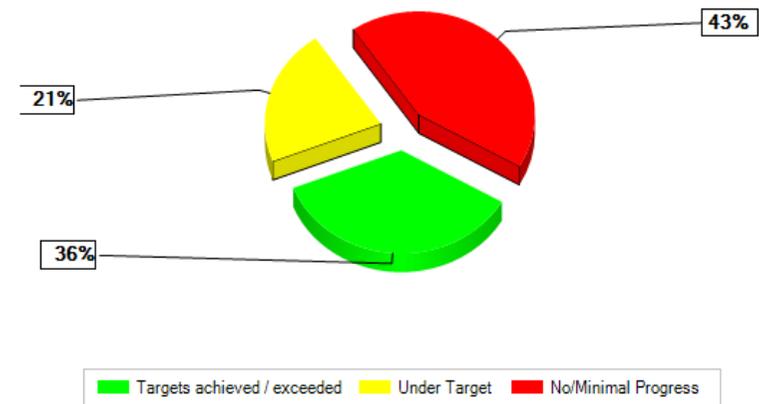
4.7 SDBIP – Water and Sanitation Services

The **Water and Sanitation Services** Directorate achieved an overall score of **2.47 (82.5%)** at the end of the second quarter, reflecting a decline from the first quarter result of **2.95 (98.5%)**. Overall 36% of indicators (4/14) achieved target, 21% (3/14) were under target and 46% (6/16) had no/minimal progress (1/14) not applicable for reporting. Some of the successes were as follows:

- Only ,R28 284 136.82 was spent out of the total budget of R 52 378 748.00 and that amounts to 54%

Challenges were faced , there were only 24 reservoirs that were metered out of 384. Only 195 Villages were supplied with quality water out of the quarterly target of 231 for the mid-year Waste water treated to date is 128 ml, out of the target of 3942kl. Water produced to date is 406 000 kl, out of the target of 227 370kl.. The green drop rating has regressed from 74.88% to 36.85%. Water loss has regressed from 6.12% to 22.20%

<All> (Water Services) Performance



SDBIP – WATER AND SANITATION SERVICES – VOTE 055 – Key Performance Indicators

KPA	Objective	Programme	ID	KPI	UOM	Owner	Sep 15			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
Financial Viability	Become Financially Viable	Expenditure Management	M-1007	Percentage of operation and maintenance allocation spent on water services	%	MDM_DWS	0	42.43	0w	100 % operation and maintenance allocation for water services spent	50	54	Total expenditure as of end of November was R28 284 136.82 out of R52 378 748.00	Budget not enough	To be adjusted	3.08
Good Governance and Public Participation	Democratic and accountable organisation	Risk Management	M-2052	Number of risks mitigated against the identified risks by	#	MDM_DWS	1		1	4 risks mitigated against the identified risks by the	2	2	No risk mitigated against the identified risks	None	Not applicable	3

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	ID	KPI	UOM	Owner	Sep 15			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
				the directorate ytd						directorate ytd						
Service Delivery	Develop and maintain infrastructure	Bulk water infrastructure	M-1118	Number of villages provided with quality water	#	MDM_DWS	0	195	0w	354 villages provided with quality water	231	195	All villages are provided with good quality water within Mopani District Municipality	Increase of population and extension of Household	Increase of Budget	2.84
Service Delivery	Develop and maintain infrastructure	Operations	M-1218	Number of water reservoirs metered	#	MDM_DWS	0	24	0w	384 water reservoirs metered	384	24	24 Reservoir out of 384 Reservoirs are metered	Reservoirs with no measuring devices	Installation of measuring devices(Meters) to Reservoir	1.06
	Develop and maintain infrastructure	Operations	M-1219	Percentage of water loss	%	MDM_DWS	6	5.88	3	5 % Water loss	5	22.20	Water loss is negative due to unaccounted of water from Middle Letaba to Giyani Water works and Raw water meter reading which are not working	Lack of measuring devices	Installation of measuring devices	1.39

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	I D	KPI	U O M	Owner	Sep 15			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
	Develop and maintain infrastructure	Operations	M-852	Number of times the Customer Services Charter for water reviewed and approved by management ytd	#	MDM_DWS	0	1	0w	1 of times the Customer Services Charter for water reviewed and approved by management ytd	0	1	The charter is to serve at the next Portfolio committee and MANCO meetings	None	Non	0w
Service Delivery	Develop and maintain infrastructure	Sanitation Infrastructure	M-10	Number of household with access to basic sanitation	#	MDM_DWS	272614	251975	2.92	296320 household with access to basic sanitation	275577	252610	252,610 Household has access with basic water sanitation	None	Not applicable	2.92
Service Delivery	Develop and maintain infrastructure	Water Infrastructure	M-11	Number of household with access to basic water	#	MDM_DWS	296320	249384	2.84	296320 households with access to basic water in the District	296320	243813	243,813 Number of Household has access to basic water	Shortage of water resources due to borehole collapsed	Site,drill and equipping of Borehole	2.82

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	ID	KPI	UOM	Owner	Sep 15			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
	Develop and maintain infrastructure	Water Infrastructure	M-2090	Percentage of Development of the water master plan	%	MDM_DWS	25	50	0w	100 % progress with the Development of the water master plan	50		Draft Master Plan available	None	Not applicable	1
	Develop and maintain infrastructure	Water Infrastructure	M-2091	Percentage of development of the sanitation master plan	%	MDM_DWS	25	100	0w	100 % progress with the development of the sanitation master plan	50	0	No Budget is provided for in the current financial year.	Financial constraints	To be budgeted for in the coming financial year.	1
Service Delivery	Provide clean and safe water	Water quality	M-1223	Mega litres water of produced ytd	#	MDM_DWS	82680	2981833	0w	227370 Mega litres water produced	115752	406 000kl	Managed to produced 3 406ML this month	Physical condition of water treatment plants	Refurbishment of the plants	1
	Provide clean and safe water	Water quality	M-12	Mega Litres of waste water	#	MDM_DWS	1971	2981833	0w	7884 Mega litres waste	3942	128ml	Managed to treat 128ML of waste water this month.	Physical condition of the plants	Installation of new flow meters	1.02

Mopani District Municipality
Mid-year Performance Report 2015-2016

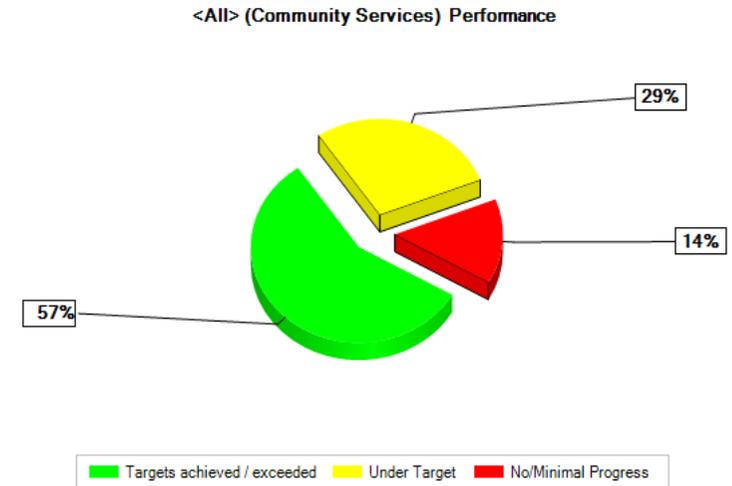
KPA	Objective	Programme	I D	KPI	U O M	Owner	Sep 15			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
			2 4	treated ytd						water treated						
	Provide clean and safe water	Water quality	M - 1 8 9	Percentag e Blue drop rating outcome	%	MDM_ DWS	85	79.21	2.93	95 % Blue drop rating outcome obtained	90	79,21	Managed to score 79,21% in 2012 results and that is the latest results. We are still awaiting the results of 2014 from DWS	All plants not have water safety plan, Full SANS 241, Technical Audit	Development of water safety plan. Audit plants once per year. Appointment of accredited laboratory to analysed Full SANS 241.	3.00
	Provide clean and safe water	Water quality	M - 1 9 0	Percentag e of Green drop rating outcome	%	MDM_ DWS	60	36.85	1.61	95 % Green drop rating outcome obtained	70	100	Performed poor in most of the Waste water plants. Only Tzaneen which have Green Drop Certificate	Infrastructures of the plants are Ageing. Waste water Risk Abatement Plan draft in place but not sign by Management	Refurbishment of the plants. Review of the W2RAP and approve by council	4.43

1.8 SDBIP – Community Services

The **Community Services** Directorate achieved an overall score of **2.39 (79.8%)** at the end of the second quarter, reflecting a decrease from first quarter result of **2.97 (99.2%)**. Overall, 57 % (4/8) achieved target, 29% (2/8) were under target and 14% (1/8) had no minimal progress. (1/8) was not applicable for reporting this quarter. Some of the successes were as follows:

- 11 fire awareness sessions, were held.
- Three risks were mitigated, exceeding the target of 1
- 1 District Transport Forum was held at Giyani Community Hall

Challenges that, were experienced by the end of the mid-year, is that the final draft, baseline studies, air quality plan is still to be submitted to council for adoption. Only four water plants were inspected. The detail is below:



SDBIP – COMMUNITY SERVICES – VOTE 0 060, 070, 075 – Key Performance Indicators

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	ID	KPI	UOM	Owner	Sep 15			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
Good Governance and Public Participation	Democratic and accountable organisation	Risk Management	M-2063	Number of risks mitigated against the identified risks by the directorate ytd	#	MDM_DComServ	1	3	0w	1 risks mitigated against risks identified related to directorate reviewed	1	100	There were no AG findings identified that needed to be resolved; hence we give ourselves a score of 100%.	None	Not applicable	0w
Service Delivery	Effective coordination of public transport systems	Public transportation	M-51	Percentage of incidences of conflict resolutions facilitated (Number incidences of conflict resolutions facilitated / Number incidences that arise as Percentage)	%	MDM_DComServ	100	100	0w	100 incidences of conflict resolutions facilitated	100	100	District Transport Forum was held at Giyani Community Hall on the 08 Dec 2015, where issues on taxi violence were discussed.	Poor attendances of public transport stakeholders.	No more Transport Forum to be conducted during Dec as public Transport stakeholders are busy in their business as it is a festive season.	3
Service Delivery	Improve Community well-being	Environmental and Waste Management	M-1213	Number of Air quality management plan developed and	#	MDM_DComServ	1	1	3	1 Air quality management plan developed and approved	1	1	The plan has been developed	None	Not applicable	3

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	I D	KPI	U O M	Owner	Sep 15			Dec 15							
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score	
				approved by Management YTD													
Service Delivery	Improve Community well-being	Fire Services	M 1 2 1 5	Number of fire awareness sessions conducted for schools ytd	#	MDM_DComServ	5	7	0w	20 awareness sessions conducted for schools / Number of awareness sessions planned	10	0	Three (3) Fire Awareness session was conducted for schools in December, bringing the total from October to 14.	None	To do more awareness campaigns		1
Service Delivery	Improve Community well-being	Health	M 2 0 6 4	Number of sewer plants inspected ytd	#	MDM_DComServ	4	0	1	17 sewer plants inspected ytd	8	7	Seven sewer plants were inspected as follows: Maruleng, Giyani, Lulekani, Namakgale, Shiluvane, Rita and Hoedspruit	Unfenced sewage ponds with high growth of vegetation which disturbs the effectiveness of the natural purification process (i.e.	Follow up inspection to be conducted to verify chlorination process; a report was given to management advising them to provide fencing		2.88

Mopani District Municipality
Mid-year Performance Report 2015-2016

KPA	Objective	Programme	I D	KPI	U O M	Owner	Sep 15			Dec 15						
							Target	Actual	Score	Target Notes	Target	Actual	Achievements	Challenges	Corrective Action	Score
													oxidation); No records of effluent chlorinatio n in the plants. Rita final effluent not being chlorinated .	around the ponds and for weeds removal;		
	Improve Community well-being	Health	M - 2 0 6 8	Number of water plants inspected ytd	#	MDM_ DComS erv	4	0	1	19 water plants inspected ytd	8	7	Two (2) water plants inspections were conducted by Lenyenye Sub - office at Thabina and Tours Water Plants. Another Two (2) inspections were conducted at Kgapane and Sekororo water plants	Unchlorinat ed water was being supplied to the communiti es around Tours.	Report was issued to the plant Managers advising them to ensure that water must be chlorinated before it is distributed to the community, and if not it might cause health hazards.	2.88

1. SDBIP Project Implementation

Project implementation is classified as, Capital projects/Capital items and Infrastructure projects . At the end of the second quarter, project implementation was overall below target at a score of **1.37(45.7%)**.

Capital Items Performance

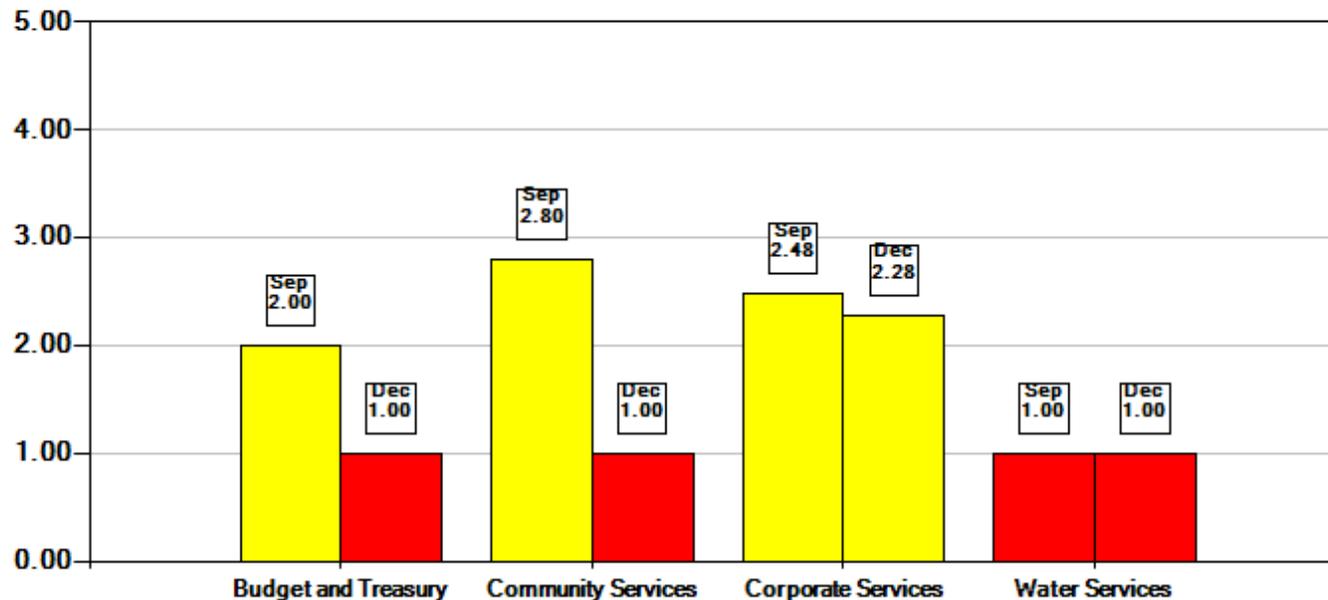


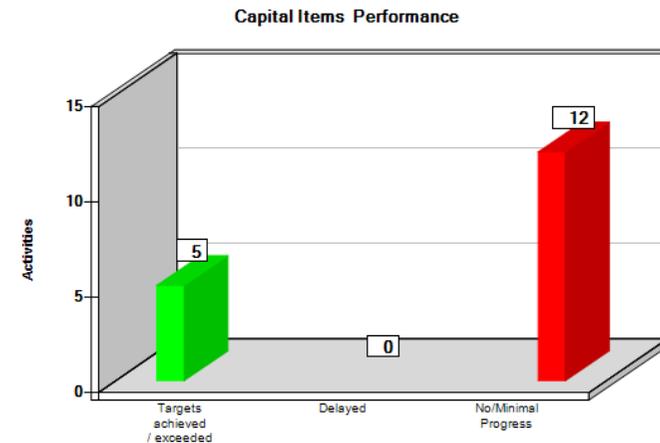
Figure 5: Project Implementation

1.1 Capital Projects

The implementation of projects with capital budget allocations received an overall score of **1.00 (33.4%)** at the end of the mid- year, reflecting a decrease as compared to the first quarter result of **1.32 (44%)**. At the end of the mid-year.

Mopani District Municipality Mid-year Performance Report 2015-2016

Overall 29 % (5/17) capital projects achieved target, 71 % (12 /17) did not achieve target.



Capital Project Implementation Scorecard

Hierarchy	ID	Projects	Owner	Annual Target	Sep 15				Dec 15									
					Activity	% Targeted Progress	% Actual Progress	Score	Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Budget	YTD Expenditure	Annual Budget
Capital Items\ Budget and Treasury\ Financial Viability\ Become Financially Viable\ Expenditur	C I t e m - 0 1	Purchasing of municipal Furniture	M D M - C F O	100	Not applicable this quarter	25	0	1	Advertise , appoint and procure	25	0	No expenditure to date	No challenges	No corrective action required	1	200000	0	200000

Mopani District Municipality
Mid-year Performance Report 2015-2016

Hierarchy	ID	Projects	Owner	Annual Target	Sep 15				Dec 15									
					Activity	% Targeted Progress	% Actual Progress	Score	Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Budget	YTD Expenditure	Annual Budget
Management																		
Capital Items\ Community Services\ Service Delivery\ Improve Community well-being\ Fire Services	C02	Purchasing of operational Vehicles	MDM-CFO	100	Not applicable this quarter	100		1	Advertise, appoint and procure	100		No expenditure to date	NO challenges	The need analysis for the procurement of the goods has been conducted, advert to be out before the end of January	1	100000	0	100000
	C03	Fire and rescue equipment	MDM-DCOMSE	100	Development of specifications	10	25	5	Advertisement of the tender	10		Tender Specifications for vehicles submitted to Finance for advertisement	Delay in advertisement of tenders	Fast tracking of Advertisement of Vehicle tenders	1	700000	0	700000

Mopani District Municipality
Mid-year Performance Report 2015-2016

Hierarchy	ID	Projects	Owner	Annual Target	Sep 15				Dec 15									
					Activity	% Targeted Progress	% Actual Progress	Score	Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Budget	YTD Expenditure	Annual Budget
			rv															
	Citem-04	Upgrading of Fire Stations	MDM-DCOMSERV	100	Development of specifications	10	25	5	Advertisement of the tender	10		Requisitions Submitted to Finance for processing	Delay in the issuing of orders	Fast tracking of the procurement process	1	850000		850000
	Citem-05	Upgrading of Security Systems	MDM-DCOMSERV	100	Sourcing of Quotations	50	25	1.50	Procuring of Services	50		Requisitions submitted to finance for processing	Delay in receiving of orders	Fast tracking of the procurement process	1	500000	0	500000

Mopani District Municipality
Mid-year Performance Report 2015-2016

Hierarchy	ID	Projects	Owner	Annual Target	Sep 15				Dec 15									
					Activity	% Targeted Progress	% Actual Progress	Score	Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Budget	YTD Expenditure	Annual Budget
	Citem-06	Provision of containerised sleeping facility	MDM-DCOMSERV	100	Development of Specifications	50	25	1.50	Advertisement of tender	50		Tender Specifications submitted to Finance for advertisement	Delay in advertisement of tenders	Timely advertisement of tender specifications	1	650000	0	650000
Capital Items\ Corporate Services\ Good Governance and Public Participation\ Manage through information \ Manageme	Citem-07	Purchasing of Furniture and fittings	MDM-DCOMSERV	100	Not applicable this quarter	25	25	3	Advertisement, appoint and procure	25	25	Requirements submitted to finance for processing	Delay in issuing of orders	Fast Tracking of the procurement process	3	250000	0	250000
	Citem	Purchasing of	MDM	100	Specifications drafted.	30	50	4.67	Issue order to successful	30	50	Computers are purchased	No challenges	None required.	4.67	550000	330000	550000

Mopani District Municipality
Mid-year Performance Report 2015-2016

Hierarchy	ID	Projects	Owner	Annual Target	Sep 15				Dec 15									
					Activity	% Targeted Progress	% Actual Progress	Score	Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Budget	YTD Expenditure	Annual Budget
nt Information	em-08	Computers	-DCORP SERV		Issue tender advert, receive & evaluate bids.				ul bidder and receive new computers and laptops			on an on-going basis, as and when required. All of the current requests have been served or are in the process of being served.						
	Citem-09	Installation of the Server	MDCORP SERV	100	Specifications drafted. Issue tender advert, receive & evaluate bids.	50	25	1.50	Issue order to successful bidder, receive new servers. Commission and setup new servers.	50	25	Specifications finalised and awaiting approval and SCM processes for procurement of new servers to replace old servers.	Specifications not yet approved for sourcing.	Specifications to be submitted to SCM office for procurement by no later than end of January 2015.	1.50	140000	0	140000

Mopani District Municipality
Mid-year Performance Report 2015-2016

Hierarchy	ID	Projects	Owner	Annual Target	Sep 15				Dec 15									
					Activity	% Targeted Progress	% Actual Progress	Score	Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Budget	YTD Expenditure	Annual Budget
	C10	Installation of the Risk management Software	MDM - DCORP SERV	100	Evaluate proposal from BarnOwl. Issue order for supply, commissioning, installation, and end users training of the application.	50	100	5	Application installed on MDM servers. Client computers setup to connect to server. End users trained on the use of BarnOwl	50	100	A decision was taken by management to utilize R480 000 of the budget for Risk Management Software to procure Zoom Out in order to detect employees of state wishing to do business with the municipality.	Budget utilised for other urgent	Risk Management Software to be budgeted for in the new financial year or during budget adjustment .	5	500000	560000	500000
	C11	Office connectivity	MDM - DCOR	100	Finalized and signed-off User Requirements Specifications.	100	100	3	WAN (VPN) delivered and project signed off	100	100	User Requirements Specifications submitted to SITA and Telkom for proposals.	Awaiting proposals from services providers.	Meeting to be arranged with Telkom and SITA to expedite the	3	300000	0	300000

Mopani District Municipality
Mid-year Performance Report 2015-2016

Hierarchy	ID	Projects	Owner	Annual Target	Sep 15				Dec 15									
					Activity	% Targeted Progress	% Actual Progress	Score	Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Budget	YTD Expenditure	Annual Budget
			p S e r v		Architect ure for the WAN documen ted.										proposals by end of Jan 2016.			
	C l i t e m - 1 2	Installatio n of VoIP Telephon es	M D M - D C o r p S e r v	100	Develop business plan for IP Telephon es	100		1	Tender Procedur es Purchasi ng of the system and payment of service provider.	100	0	Contact was made with sole supplier of current PABX to source required IP phones required at Disaster Management Centre.	Suppliers not always available.	Meeting to be arranged with Avaya to get them to recommen d a channel partner to assist with sourcing.	1	300000	0	300000
	C l i t e m - 1 3	Server Room Refurbish ment	M D M - D C o r p	100	Specifica tions drafted. Issue tender advert, receive & evaluate bids.	50	30	1.60	Issue order to successf ul bidder, receive new servers. Commiss ion and	50	30	Specificati ons have been finalised and await approval for submission to SCM for sourcing.	Staff shortage in IT causes delays delivery of IT service.	Specificati ons to be submitted to SCM by end of January 2015 for sourcing.	1.60	600000	0	600000

Mopani District Municipality
Mid-year Performance Report 2015-2016

Hierarchy	ID	Projects	Owner	Annual Target	Sep 15				Dec 15									
					Activity	% Targeted Progress	% Actual Progress	Score	Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Budget	YTD Expenditure	Annual Budget
	15		rpser						Commission and setup the Rario Network.				Telkom for proposals.		service providers to expedite process of finalizing proposals.			
	Citem-16	Upgrading of the Disaster Communication System	MDCorpser	100	Payment to service provider for service rendered and upgrading the communication systems.	50		1	Payment to service provider for service rendered and upgrading the communication systems.	50	0	No achievements.	No specifications developed yet. Limited IT personnel.	Head of Disaster Management Centre and IT Office to meet to develop specifications by end of February 2015.	1	150000	0	150000
Capital Items\ Water Services\ Service Delivery\ Develop and maintain infrastructure\ Water quality	Citem-17	Installation of the Electronic Filling system	MDM	100	Submission of user requirements to Supply Chain Management Unit	50		1	Advertisement of the project and adjudication of bidders	50	30	Specifications were compiled and ready for submission to Budget and Treasury.	There had to be consultation with the affected units which stalled the process.	To expedite the submission of the specifications to Budget & Treasury	1.60	100000	0	100000

2.2 Infrastructure Projects

The infrastructure projects performed under target in the mid-year with a score of **2.95(98.5%)** which is a decline as compared to the first quarter performance of **3.24(108.2%)**

Over all 23 % (5/21) infrastructure projects achieved target 10% (2/21) were under target, 67%(14/21) had no minimal progress.

The infrastructure projects performed under target in the Hierarchy	ID	Projects	Owner	Annual Target	Sep 15				Dec 15								
					Activity	% Targeted Progress	% Actual Progress	Score	Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Expenditure	Annual Budget
Service Delivery\ Develop and maintain infrastructure \ Municipal Infrastructure	CWP-19	Development of Mametja Sekororo water reticulation	MDM-Engineering	100	Excavation, Compaction, Laying of pipes, installation on valves and chambers,,erf connection ,installation of stand pipes,Backfilling,testing.	50	97	5	Excavation ,Compaction,Laying of pipes,installation on valves and chambers, erf connection ,installation of stand pipes,Backfilling,testing.	50	0	No data was supplied	No data was supplied	No data was supplied	1	0	501675

Mopani District Municipality
Mid-year Performance Report 2015-2016

Service Delivery\ Develop and maintain infrastructure \ Water Infrastructure	C I t e m - 1 8	Installation of USSD electronic reporting system	M D M - D W S	100	Developmen t of terms of reference	50	0	0w	Procureme nt of USSD electronic reporting system	50	0		0	0	1	0	120000
	C W P - 0 1	Developme nt of Kampersrus Sewage Plant	M D M - D E n g	100	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Bedding - Pipes, Sewers Pipes	45	1.50	1.03	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Bedding - Pipes, Sewers Pipes	45	82.5	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Bedding -	None	Not applicabl e	3.08	0	3407148
	C W P - 0 2	Constructio n of Kampersrus Bulk Water Supply	M D M - D E n g	100	Site Establishme nt, Excavation for Kampersrus line, Ordering of reservoir material and Structure work WTW.	73	22	1.30	Complete internal Kampersru s line, Excavation of Scortia Line, Structural work for scortia reservoir, structural work at	73	43	Complete internal Kampersrus line,	None	Not applicabl e	1.05	0	250000

Mopani District Municipality
Mid-year Performance Report 2015-2016

								Kampersrus reservoir.								
CWP-03	Construction of Water Reticulation in MLM	M D M - D E n g	100	Site Establishment, Excavation and Bedding	40	37	2.93	Trench Excavation, Bedding, Pipe Laying and Backfilling	40	77	, Trench Excavation, Bedding, Pipe Laying and Backfilling	None	Not applicable	3.02	0	58964508
CWP-04	Upgrading of Tours Water Scheme Phase 2	M D M - D E n g	100	Construction of Raw water supply and inlet, Flocculation channels, clarifiers, Filters and Chemical Building, Clearwater Tanks, Pump Station, Sludge Dam, Access Road, General Building	30	15	1.50	Construction of Raw water supply and inlet, Flocculation channels, clarifiers, Filters and Chemical Building, Clearwater Tanks, Pump Station, Sludge Dam, Access Road, General Building	30	0	No data was supplied	No data was supplied	No data was supplied	1	0	56377206.92

Mopani District Municipality
Mid-year Performance Report 2015-2016

	CWP - 05	Construction Tours Bulk Water Scheme	M D M - D E n g	100	Construction of Raw water supply and inlet, Flocculation channels, clarifiers, Filters and Chemical Building, Clearwater Tanks, Pump Station, Sludge Dam, Access Road, General Building	30	0	1	Constructio n of Raw water supply and inlet, Flocculatio n channels, clarifiers, Filters and Chemical Building, Clearwater Tanks, Pump Station ,Sludge Dam, Access Road, General Building	30	30	Constructio n of Raw water supply and inlet, Flocculation channels, clarifiers, Filters and Chemical Building, Clearwater Tanks, Pump Station,Slud ge Dam,Access Road,Gener al Building	None	Not applicabl e	3	0	4323987. 21
	CWP - 06	Upgrading of Nkowankow a Sewage Plant	M D M - D E n g	100	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes,	45	15	1.33	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding -	45	15	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds	None	Not applicabl e	1.02	0	7456017. 21

Mopani District Municipality
Mid-year Performance Report 2015-2016

				Sewers Pipes				Pipes, Sewers Pipes								
CWP-07	Upgrading of Phalaborwa Sewage Works (Pump Station and Outfall Sewer)	M D M - D E n g	100	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes	45	10	1.22	Preliminary And General , Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Form Work, Grouting / Casting In Of Pipe And Specials, Reinforcement , Concrete, DPC 250 Micron Membrane Sheeting, Demolish Existing Concrete Wall And Dispose, Bedding	45	20	Preliminary And General , Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Form Work, Grouting / Casting In Of Pipe And Specials, Reinforcement , Concrete, DPC 250 Micron Membrane Sheeting	None	Not applicable	1.05	0	220000

Mopani District Municipality
Mid-year Performance Report 2015-2016

CWP-08	Construction of Hoedspruit Bulk Water Supply	M D M - D E n g	100	Site Establishment, Excavation and Bedding	50	22	1.44	Excavation, Compaction, Laying of pipes, installation on valves and chambers, erf connection, installation of stand pipes, Back filling, testing.	50	42	Excavation, Compaction, Laying of pipes, installation on valves and chambers, erf connection, installation of stand pipes	None	Not applicable	2.75	0	46744408.
CWP-09	Upgrading of Thabina Water Reticulation	M D M - D E n g	100	Excavation, Compaction, Laying of pipes, installation on valves and chambers, erf connection, installation of stand pipes, Backfilling, testing.	50	30	1.60	Excavation, Compaction, Laying of pipes, installation on valves and chambers, erf connection, installation of stand pipes, Backfilling, testing.	50	41	Excavation, Compaction, Laying of pipes, installation on valves and chambers, erf connection, installation of stand pipes	None	Not applicable	1.09	0	46192339

Mopani District Municipality
Mid-year Performance Report 2015-2016

	C W P - 1 0	Sekgosesa Ground Water Developme nt Scheme	M D M - D E N G	100	Excavation, Compaction, Laying of pipes, installa tion on valves and chambers, Dr illing and Equipping of Boreholes, co nstruction of pump houses, Elect rification of Boreholes, in stallation of stand pipes, Backfill ing, testing.	50	0	1	Excavation , Compaction, Laying of pipes, instal lation on valves and chambers, Drilling and Equipping of Boreholes, construction of pump houses, Ele ctrification of Boreholes, i nstallation of stand pipes, Back filling, testin g.	50	0	0	0	0	1	0	850000
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Mopani District Municipality
Mid-year Performance Report 2015-2016

	C W P - 1 1	Upgrading of Water Reticulation in GLM	M D M - D E n g	100	Excavation, Compaction, Laying of pipes,instalation on valves and chambers,,erf connection ,installation of stand pipes,Backfilling,testing.	50	0	1	Excavation ,Compaction,Laying of pipes,instalation on valves and chambers,, erf connection ,installation of stand pipes,Backfilling,testing.	50	0	No data was supplied	No data was supplied	No data was supplied	1	0	9000000
	C W P - 1 2	Water Reticulation & Upgrading in BPM	M D M - D E n g	100	Site Establishment, Excavation and Bedding	45	7	1.16	Trench Excavation , Bedding, Pipe Laying and Backfilling	45	18	Trench Excavation, Bedding	None	Not applicabl e	1.09	0	6011915 2.29

Mopani District Municipality
Mid-year Performance Report 2015-2016

	C W P - 1 3	Jopie-Mawa Block 12 - Ramotshiny adi Bulk Line and Reticulation	M D M - D E n g	100	Excavation, Compaction, Laying of pipes, installa tion on valves and chambers,,er f connection ,installation of stand pipes,Backfill ing,testing.	50	0	1	Excavation ,Compactio n,Laying of pipes,instal lation on valves and chambers,, erf connection ,installation of stand pipes,Back filling,testin g.	50	0	No data was supplied	No data was supplied	No data was supplied	1	0	4122957 8
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Mopani District Municipality
Mid-year Performance Report 2015-2016

CWP-14	Construction Lephepane Bulk Water Supply	M D M - D E n g	100	Excavation, Compaction, Laying of pipes, installation on valves and chambers, Drilling and Equipping of Boreholes, construction of pump houses, Electrification of Boreholes, installation of stand pipes, Backfilling, testing.	48	16	1.33	Excavation, Compaction, Laying of pipes, installation on valves and chambers, Drilling and Equipping of Boreholes, construction of pump houses, Electrification of Boreholes, installation of stand pipes, Backfilling, testing.	48	25	Excavation, Compaction, Laying of pipes, installation on valves and chambers, Drilling and Equipping of Boreholes,	None	Not applicable	2.00	0	100000
CWP-15	Development of Mopani Rural Sanitation	M D M - D E n g	100	Beneficiary identification and procurement of materials. Pit digging, Pit lining	100	0	1	Pit lining, Top structure and commissioning.	100	.100	Pit lining, Top structure and commissioning	None	Not applicable	5	0	8777334
CWP	Upgrading of Lenyenye Sewage	M D M	100	Preliminary and General; Site	45	91	5	Preliminary and General;	45	91	Preliminary and General; Site	None	Not applicable	4.01	0	582299

Mopani District Municipality
Mid-year Performance Report 2015-2016

16		D E n g		Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes				Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes			Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes					
C W P 17	Rehabilitatio n of Lulekani Sewage work	M D M - D E n g	100	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes	45	0	1	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks - Ponds, Bedding - Pipes, Sewers Pipes	45	0	No data was supplied	No data was supplied	No data was supplied	1	0	2000000
C W P 18	Rehabilitatio n of Namakgale sewage work	M D M - D E n g	100	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches, Earthworks -	45	0	1	Preliminary and General; Site Clearance, Earthworks - Pipe Trenches,	45	0	No data was supplied	No data was supplied	No data was supplied	1	0	4500000

Mopani District Municipality
Mid-year Performance Report 2015-2016

				Ponds, Bedding - Pipes, Sewers Pipes				Earthworks - Ponds, Bedding - Pipes, Sewers Pipes								
C W P - 2 0	Mopani office building	M D M - D E n g	100	Construction (remedial works, Masonry works, Glazing, Paint works, Water & Sewer works, Paving, road works, Miscellaneous works, Finishing works)	55	0	1	Constructio n_(remedia l works, Masonry works, Glazing, Paint works, Water & Sewer works, Paving, road works, Miscellane ous works, Finishing works)	55	0	No data was supplied	No data was supplied	No data was supplied	1	0	2000000

2. Challenges and Recommendations

The following potential risks were identified through the Performance Management System at the end of the mid- year. These could have a negative impact on the achievement of targets as set out for the 2015/2016 financial year. Action is to be taken to mitigate these risks.

- ▶ The municipality received a disclaimer Audit Opinion for 14/15
- ▶ No bids were awarded within 60 days of closure of tender.
- ▶ Only 24 water reservoirs were metered out of 384.
- ▶ Only 406 000 kilo litres of water were produced against the target of 227 370kl.
- ▶ Only 128 Mega litres of waste water were treated against the target of 3942ml 7 884.
- ▶ Only 195 Villages were provided with quality water against the target of 354.
- ▶ Green drop rating regressed from 74.88% to 36.85%

3. Progress on Annual Report 14/15

The following overall challenges were applicable at the mid-year of the 2014/2015 financial year. Progress during 2015/2016 is as follows:

13/14 Challenges	14/15 Progress
▶ 89.2% (264 546 out of 296 320)households have access to basic sanitation	▶ 85.2% (252 610 out of 296 320)households have access to basic sanitation
▶ The status still remain no appointments of directors were done	▶ Three directors were appointed an the number has gone to 8
▶ Four directorates have received performance plans for their directorates to cascade performance to level 3	▶ Performance assessment has not yet been cascaded to level3
▶ As per age analysis of the local municipalities , the debt coverage is at 1.20%	▶ As per age analysis of the local municipalities , the debt coverage is at 102%
▶ 92.03% of households have access to electricity (278 122 out of 296320) have been electrified.	▶ 92.03% of households have access to electricity (278 122 out of 296320) have been electrified.
▶ No bids/ tenders were awarded within 60 days of closure of tender advert.	▶ No bids/ tenders were awarded within 60 days of closure of tender advert.
▶ 4.22% of the capital budget has been spent for the first quarter (R28 480 434 out of R674 766 000).	▶ 16% of the capital budget has been spent for the second quarter(R81 636 091 out of R524 206 719)
▶ 84% (249 925 out of 296 320)of households have access to basic water	▶ 82.2%(243 813 out of 296320) of households have access to basic water

4. Approval

Mr M.R.Sekonya
Municipal Manager

Date:

Ms N. Rakgoale
Executive Mayor

Date:

5. Limitations of Evaluation

1. The analysis contained in this report was based on information received until December 2015. Where no information was supplied, a **1.00** score was attached.
2. The automated system designed for Mopani District Municipality's Performance Management System requirements was used to capture and calculate scores. Any errors made in terms of incorrect data, formats or capturing into incorrect fields will have a direct impact on the final scores.
3. All budget related data must be verified against the Municipal Financial System. Values input into the Performance Management System should be cumulative expenditure figures to give a true reflection of the actual performance.
4. All of the performance data had been audited by the Internal Auditor at the time of writing this report.