MOPANI DISTRICT MUNICIPALITY



2023-2024
SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN

Table of Contents	
Legislation	3
Methodology & Content	4
Character of the Ohio attitude	
Strategic Objectives	5
Projections of Revenue by Source	6
Projections of Revenue by Vote	7
Municipal Transformation and Organisational Development KPI's	8
Basic Service Delivery KPI s	12
Local Economic Development KPI's	14
Municipal Financial Viability KPI's	15
Spatial Rationale	21
Good Governance and Public Participation KPI's	23
Basic Service Delivery Projects	29
Approval	30

"To be the Food Basket of Southern Africa and the Tourism Destination of Choice"

LEGISLATION

The development, implementation and monitoring of the Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that "the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Mayor, Councillors, Municipal Manager, Senior Managers and community."

The purpose of the SDBIP is to monitor the execution of the IDP and budget, performance of senior management and achievement of the strategic objectives with the Key Performance Indicators set by Council in the IDP. It enables the Municipal Manager to monitor the performance of Senior Managers, the Mayor to monitor the performance of the Municipal Manager, and for the community to monitor the performance of the municipality. According to the Municipal Finance Act (MFMA) the definition of a SDBIP is: 'a detailed plan approved by the Mayor of a municipality in terms of section 53

- (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must
- (2) indicate-
- (a) projections for each month of-
- (i) revenue to be collected, by source; and
- (ii) operational and capital expenditure, by vote;
- (b) Service delivery targets and performance indicators for each quarter'

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Executive Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions, in terms of MFMA Circular 13, as minimum requirements that must form part of the SDBIP are applicable to the Mopani District Municipality:

- 1. Monthly projections of revenue to be collected by source
- 2. Monthly projections of expenditure (operating and capital) and revenue for each vote¹
- 3. Quarterly projections of service delivery targets and performance indicators for each vote
- 4. Detailed capital works plan over three years

1. METHODOLOGY AND CONTENT

The methodology followed by the municipality in the development of the SDBIP is in line with the Logic Model methodology proposed by National Treasury as contained in the Framework for Managing Programme Performance Information [1](FMPPI) that was published in May 2007. The accompanying figure as an extract from the FMPPI is hereby indicated.

The Logic Model was followed whereby desired impacts were identified for each strategic objective with measurements and targets contributing to the achievement of those impacts. This was followed by the identification of programmes and associated outcomes and measurements and targets contributing to the achievement of those outcomes

SUMMARY OF KPAs, GOALS AND STRATEGIC OBJECTIVES

KPA	GOAL	STRATEGIC OBJECTIVE
Municipal Transformation and Organisational	Efficient, effective and capable workforce	To inculcate entrepreneurial and intellectual capabilities.
Development	A learning institution	To strengthen record keeping & knowledge management
	Sustainable infrastructure development and maintenance	To accelerate sustainable infrastructure and maintenance in all sectors of development.
Basic Service Delivery	Clean, safe and hygienic environment, water and sanitation services.	To have integrated infrastructure development.
	Safe, healthy living environment	To improve community safety, health and social well-being
Local Economic Development	Growing economy (through agriculture, mining, tourism and manufacturing).	To promote economic sectors of the District
Spatial Rationale	Sustainable, optimal, harmonious and integrated land development	To have efficient, effective, economic and integrated use of land space.
Financial Viability	Reduced financial dependency and provision of sound financial management	To increase revenue generation and implement financial control systems
Good Governance and Public Participation	Democratic society and sound governance	To promote democracy and sound governance

DC33 Mopani - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2019/20	2020/21	2021/22	Cı	urrent Year 2022/	23	2023/24 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue by Vote	1									
Vote 1 - Executive and Council/Mayor & Council		-	-	12	-	-	-	-	-	-
Vote 2 - Executive & Council/Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 3 - Finance & Admin/Finance		1 297 702	1 924 367	1 057 977	1 198 210	1 158 210	1 158 210	1 835 806	1 945 358	2 065 962
Vote 4 - Corporate Services/HR		-	-	96	-	-	-	-	_	-
Vote 5 - Finance & Admin/Other Admin		-	-	104 027	26 173	26 173	26 173	-	_	-
Vote 6 - Planning & Development/Economic		-	-	12 324	-	-	-	-	_	-
Vote 7 - Health/Other		-	-	48	-	-	-	-	61 360	64 109
Vote 8 - Community Services/Other Community		-	-	_	-	-	_	-	_	-
Vote 9 - Public Services/Fire		-	-	0	-	-	-	-	_	-
Vote 10 - Public Safety/Other		-	-	_	-	-	-	-	_	-
Vote 11 - Roads Transport/Roads		-	-	0	-	-	_	-	_	-
Vote 12 - Water/Water Distribution		241 896	329 033	583 144	877 174	862 023	862 023	351 369	368 458	390 566
Vote 13 - Electricity/ElectricityDistribution		-	-	_	-	-	_	-	_	_
Vote 14 - Corporate Services/Information Technology		-	-	750	500	500	500	-	_	_
Vote 15 - Waste Water Management/Sewerage		45 245	49 986	47 914	51 470	46 420	46 420	53 731	56 687	100 112
Total Revenue by Vote	2	1 584 843	2 303 386	1 806 291	2 153 527	2 093 327	2 093 327	2 240 906	2 431 863	2 620 749
Expenditure by Vote to be appropriated	1									
Vote 1 - Executive and Council/Mayor & Council		54 505	46 269	40 108	36 529	47 355	47 355	35 582	37 746	40 041
Vote 2 - Executive & Council/Municipal Manager		53 993	62 724	84 669	72 042	87 805	87 805	53 382	58 018	62 616
Vote 3 - Finance & Admin/Finance		148 792	97 175	128 892	83 177	76 169	76 169	140 464	145 252	150 870
Vote 4 - Corporate Services/HR		15 925	19 134	25 600	18 513	17 703	17 703	20 632	21 870	23 182
Vote 5 - Finance & Admin/Other Admin		59 756	83 822	87 566	92 884	89 593	89 593	79 955	76 668	87 663
Vote 6 - Planning & Development/Economic		36 711	59 138	49 137	43 152	44 411	44 411	53 082	53 718	56 971
Vote 7 - Health/Other		27 193	28 347	35 671	31 295	35 010	35 010	33 009	34 956	36 915
Vote 8 - Community Services/Other Community		5 672	5 639	7 102	2 953	4 494	4 494	3 702	3 924	4 160
Vote 9 - Public Services/Fire		83 494	81 041	75 452	90 664	82 351	82 351	84 533	89 605	94 971
Vote 10 - Public Safety/Other		19 452	35 203	17 856	27 373	24 287	24 287	24 935	26 461	28 079
Vote 11 - Roads Transport/Roads		6 361	4 732	4 849	7 185	5 806	5 806	7 992	8 508	9 054
Vote 12 - Water/Water Distribution		920 905	913 212	937 539	844 547	851 061	851 061	1 083 440	1 161 948	1 208 202
Vote 13 - Electricity/ElectricityDistribution		3 551	577	1 209	2 174	2 156	2 156	2 193	2 325	2 464
Vote 14 - Corporate Services/Information Technology		12 837	25 900	31 485	16 184	22 034	22 034	16 715	12 494	14 574
Vote 15 - Waste Water Management/Sewerage		31 860	24 497	54 426	34 401	33 680	33 680	49 788	53 664	55 572
Total Expenditure by Vote	2	1 481 006	1 487 410	1 581 561	1 403 074	1 423 914	1 423 914	1 689 403	1 787 158	1 875 333
Surplus/(Deficit) for the year	2	103 837	815 975	224 730	750 453	669 413	669 413	551 502	644 705	745 416

DC33 Mopani - Table A4 Budgeted Financial Performance (revenue and expenditure)

DC33 Mopani - Table A4 Budgeted Financial	Pen	ormance (rev	enue and exp	enalture)							
Description	Ref	2019/20	2020/21	2021/22		Current Ye	ear 2022/23		2023/24 Medium	Framework	Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue											
Exchange Revenue											
Service charges - Electricity	2	-	-	-	-	-	-	-	-	-	-
Service charges - Water	2	200 836	274 193	188 417	273 450	253 250	253 250	253 250	287 943	305 219	323 532
Service charges - Waste Water Management	2	33 750	35 341	34 728	36 351	36 351	36 351	36 351	37 811	39 811	82 224
Service charges - Waste Management	2								-		-
Sale of Goods and Rendering of Services		595	460	1 518	2 016	2 016	2 016	2 016	3 565	1 853	1 938
Agency services		-	-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		52 555	69 485	74 141	71 713	71 713	71 713	71 713	79 281	80 045	84 848
Interest earned from Current and Non Current Assets		19 298	6 479	3 622	9 000	9 000	9 000	9 000	4 000	5 000	6 000
Dividends		-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		-	-	-	-	-	-	-	-	-	-
Licence and permits		-	-	-	-	-	-	-	-	-	-
Operational Revenue		1 446	162 078	585	1 157	1 157	1 157	1 157	(0)	(0)	-
Non-Exchange Revenue											
Property rates	2	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-	-
Licences or permits		_	_	_	-	_	_	_	_	_	-
Transfer and subsidies - Operational		928 151	1 134 912	1 065 743	1 184 019	1 144 019	1 144 019	1 144 019	1 277 722	1 361 542	1 453 498
Interest		_	_	_	-	_	_	_	_	_	_
Fuel Levy		_	_	_	_	_	_	_	_	_	_
Operational Revenue		_	_	_	_	_	_	_	_	_	_
Gains on disposal of Assets		_	_	_	_	_	_	_	_	_	_
Other Gains		_	_	1 375	_	_	_	_	_	_	_
Discontinued Operations		_	_	_	_	_	_	_	_	_	_
Total Revenue (excluding capital transfers and contrib		1 236 631	1 682 948	1 370 129	1 577 706	1 517 506	1 517 506	1 517 506	1 690 322	1 793 471	1 952 040

(PA 1: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

KEY PERFORMANCE INDICATORS

OUTCOME NINE (OUTPUT 1: IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT, OUTPUT 4: ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOMES)

Vote Nr	Top Layer KPI Ref	Strategic Objective	KPA or SO	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2023)	Annual Target (30/06/2024)	Budget 2023/24	1st Quarter (1 Jul-30 Sept 2023)	2nd Quarter (1 Oct -31 Dec 2023)	3rd Quarter (1 Jan 31 Mar 2024)	4th Quarter (1 Apr- 30 Jun 2024)	KPI Owner	Evidence required
	D_01	democracy and sound governance	Transformation		reviewed	approve the Organisational structure	Number	1	1	Operational	N/A	N/A	N/A	1	Senior Manager Corporate	Council Resolution
	D_02	entrepreneurial and intellectual capabilities		Management	To reduce the vacancy rate within the financial year	# of vacant positions filled within financial year	Number	85	30	Operational	10	0	10	10	Director Corporate	Appointmen letters
	D_03	democracy and sound governance	Transformation		To monitor the reviewal of policies within a financial year	# Policies reviewed within the financial year	Number	15	18	Operational	0	0	0	18	Director Corporate	Council Resolution
	D_04	democracy and sound governance	'	Labour Relations	To promote fair labour practice	% of disciplinary cases resolved by end of each year	%	0	100%	Operational	100%	100%	100%	100%	Director Corporate	Disciplinary cases report
	D_05	To inculcate entrepreneurial and intellectual capabilities	entrepreneurial		II'	# of Work Skills Plan submitted to SETA by June each year	Number	1	1	Operational	N/A	N/A	N/A	1	Director Corporate	Dated Proof of submission
	D_06	democracy and sound governance	'	IDP	Approval of the IDP/Budget/PMS process plan by 31 July 2024	Council approve IDP/Budget/ PMS Process Plan	Number	1	1	Operational	1	N/A	N/A	N/A	Municipal Manager	Process Plan / Council resolution
	D_07	democracy and sound governance	'	IDP	Approval of the Draft 2024/25 IDP by 31 March 2024	Council approve IDP within financial year	Number	1	1	Operational	N/A	N/A	1	N/A	Municipal Manager	Draft IDP/ Council resolution

Vote Nr	Top Layer KPI Ref	Strategic Objective	KPA or SO	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2023)	Annual Target (30/06/2024)	Budget 2023/24	1st Quarter (1 Jul-30 Sept 2023)	2nd Quarter (1 Oct -31 Dec 2023)	3rd Quarter (1 Jan 31 Mar 2024)	4th Quarter (1 Apr- 30 Jun 2024)	KPI Owner	Evidence required
	D_08	To promote democracy and sound governance	Municipal Transformation and Organisational Development	IDP	Approval of the Final 2024/25 IDP by 31 May 2024	Council approve IDP within financial year	Number	1	1	Operational	N/A	N/A	N/A	1	Municipal Manager	Final IDP/ Council resolution
	D_09	To promote democracy and sound governance	Municipal Transformation and Organisational Development	PMS	Approval of the Final 2024/25 SDBIP by 30 June 2024	Mayor Approve SDBIP within 28 days after adoption of the Budget and IDP	Number	1	1	Operational	N/A	N/A	N/A	1	Municipal Manager	Signed SDBIP by the Executive Mayor
	D_10	To promote democracy and sound governance	Municipal Transformation and Organisational Development	PMS	To ensure quarterly reporting and compliance within the financial year	# of Quarterly performance reports compiled & approved by council	Number	4	4	Operational	1	1	1	1	Municipal Manager	Report / Council resolution
	D_11	democracy and sound	Municipal Transformation and Organisational Development		compliance within the financial year	# of Quarterly B2B performance reports compiled & approved by council		4	4	Operational	1	1	1	1	Municipal Manager	Report/ Council resolution
	D_12	sound	Municipal Transformation and Organisational Development	PMS	To ensure that S54 & 56 Managers sign the performance agreements within 30 days after adoption of the final SDBIP	Performance Agreements by all S54A & 56 Managers	%	100%	100%	Operational	100%	N/A	N/A	N/A	Municipal Manager	Signed Performance Agreements for Sec 54 & 56 Managers
		democracy and sound governance	Municipal transformation and organisational development	PMS		# of performance assessments conducted for Sec 54A & 56 Managers	Number	1	2	Operational	0	1	0	1	Municipal Manager	Performance Assessments report for Senior Managers

Vote Nr	Top Layer KPI Ref	Strategic Objective	KPA or SO	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2023)	Annual Target (30/06/2024)	Budget 2023/24	1st Quarter (1 Jul-30 Sept 2023)	2nd Quarter (1 Oct -31 Dec 2023)	3rd Quarter (1 Jan 31 Mar 2024)	4th Quarter (1 Apr- 30 Jun 2024)	KPI Owner	Evidence required
	D_14	democracy and sound	Municipal Transformation and Organisational Development	PMS	To ensure municipal reporting and compliance within the financial year	Submit Annual Institutional Performance report to CoGHSTA, AG Provincial Treasury by 30 August each year	Number	1	1	Operational	1	N/A	N/A	N/A	Municipal Manager	Dated proof of submission to CoGHSTA,AG , Provincial Treasury
	D_15	sound	Municipal Transformation and Organisational Development	PMS	reporting and compliance within the financial year	Submit Mid-Year report to CoGHSTA, Provincial Treasury by 25 January each year	Number	1	1	Operational	N/A	N/A	1	N/A	Municipal Manager	Dated proof of submission to CoGHSTA & Treasury
	D_16	democracy and sound governance	Municipal Transformation and Organisational Development	PMS	To ensure municipal reporting and compliance	# of Annual Reports tabled in Council by 31 January each year	Number	1	1	Operational	N/A	N/A	1	N/A	Municipal Manager	Report / Council resolution
	D_17	sound	Municipal Transformation and Organisational Development	PMS	To ensure municipal reporting and compliance within the financial year	Table Oversight report on the Annual Report in Council by 31 March each year	Number	1	1	Operational	N/A	N/A	1	N/A	Municipal Manager	Report / Council resolution
	D_18	democracy and sound governance	Municipal Transformation and Organisational Development		To ensure municipal reporting and compliance within the financial year	# of Oversight report published in the website after 7 days of adoption	Number	1		Operational	N/A	N/A	N/A	1	Municipal Manager	Website screenshots of the report
		democracy and sound	Municipal Transformation and Organisational Development	PMS	To ensure municipal reporting and compliance within the financial year	The Mayor approve adjusted SDBIP within 30 days after budget adjustment each year	Number	1	1	Operational	N/A	N/A	1	N/A	Municipal Manager	SDBIP / Council resolution

Vote Nr	Top Layer KPI Ref	Strategic Objective	KPA or SO	Municipal Programme	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2023)	Annual Target (30/06/2024)	Budget 2023/24	1st Quarter (1 Jul-30 Sept 2023)	2nd Quarter (1 Oct -31 Dec 2023)	3rd Quarter (1 Jan 31 Mar 2024)	4th Quarter (1 Apr- 30 Jun 2024)	KPI Owner	Evidence required
		democracy and sound governance	Municipal Transformation and Organisational Development	Legal Services	effecience and effictiveness of municipal administration within	% Signed Service Level Agreements within 30 days after the appointment of Service Providers	Percentage, (# of SLA s developed/ # of Appointmen ts made)	100%	100%	Operational	100%	100%	100%	100%	Municipal Manager	Signed Service Level Agreements
	TLMTO D_21	democracy and sound governance	Municipal Transformation and Organisational Development		year	Develop Auditor General action plan for current financial year	Number	1	1	Operational	N/A	N/A	1	N/A	Municipal Manager	AG Action Plan/ Council resolution
	D_22	democracy and sound governance	Municipal Transformation and Organisational Development	J	risk mitigations actions 30 June 2024	submitted to Audit Committee on a quarterly base	Number	4	4	Operational	1	1	1	1	Municipal Manager	Quartely risk reports
	D_23	democracy and sound governance	Municipal Transformation and Organisational Development		To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June 2024	% of internal audit findings implemented	Percentage, (# of Internal Audit issues resolved / # of issues raised)	65%	100%	Operational	25%	50%	75%	100%	Municipal Manager	Resolved IA findings register
	TLMTO D_24	democracy and sound governance	Municipal Transformation and Organisational Development	Audit	To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June 2024	% of AG issues resolved	Percentage, (# of Auditor General issues resolved / # of issues raised)		100%	Operational	N/A	N/A	50%	100%	Municipal Manager	Resolved AG Action Plan (Updated & POE submitted)
	D_25	democracy and sound governance	Municipal Transformation and Organisational Development	Risk management	To ensure efffective implementation of risk mitigations actions 30 June 2024	% of Risk issues resolved	Percentage, (# Risk issues implemente d / resolved / # of risks identified)	70%	100%	Operational	25%	50%	75%	100%	Municipal Manager	Resolved Risk issues and POE submitted

						KPA 2	2 : BASIC SERV	ICE DELIVERY IN	<u>IDICATORS</u>						
						OUTPUT	: 1MPROVIN	G ACCESS TO BA	ASIC SERVICES						
Vote Nr	Top Layer KPI Ref	Strategic Objective	Municipal Program me	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2023)	Annual Target (30/06/2024)	Budget 2023/24	1st Quarter (1 Jul-30 Sept 2023)	2nd Quarter (1 Oct -31 Dec 2023)	3rd Quarter (1 Jan 31 Mar 2024)	4th Quarter (1 Apr- 30 Jun 2024)	KPI Owner	Evidence requires
	01	Sustainable Infrastructure development and maintenance	MIG	To monitor the development and MIG implementation plan within a financial year	Development of MIG implementation Plan by July each year	Number	1	1	Operational	1	N/A	N/A	N/A	Senior Manager Technical	Approved MIG Implementati on Plan
	02	Sustainable Infrastructure development and maintenance	Water	To have integrated infrastructure development	Development of the waste water risk abatement plan by 30 June 2024	Number	1	1	Operational	N/A	N/A	N/A	1	Senior Manager Water	Plan/ Council resolution
	03	Sustainable Infrastructure development and maintenance	MIG	To have integrated infrastructure development	reports captured on the MIS website (CoGHSTA)	Number	12	12	Operational	3	3	3	3	Senior Manager Technical	MIS screenshots (website screenshots)
	04	To promote demovracy and sound governance	Legal Services	To improve efficient and effectiveness of municipal administration within financial year	# of by-laws gazetted by 30 June 2024	Number	0	5	Operational	N/A	N/A	N/A	5	Municipal Manager	Council resolution
	05	Clean, safe and hygienic environment, water and sanitation services	Water	To ensure provision of basic services	# of HH with access to water	Number	1850 HH	6000 HH	Operational	N/A	N/A	N/A	6000 HH	Senior Manager Water	Technical Reports
	06	Clean, safe and hygienic environment, water and sanitation services	Sanitation	To ensure provision of basic services	# of HH with access to sanitation	Number	4284 HH	473 HH	Operational	0	0	0	473 HH	Senior Manager Technical	Completion Certificate / Happy letters

TLBSD	Clean, safe	Roads and	To ensure provision	# in KMs of gravel	Number	5697 km	1000 km	Operational	250 km	250 km	250 km	250 km	Senior	Signed
07	and hygienic	Transport	of basic services	roads graded	(km)								Manager	Monthly
	environment,												Technical	Grading
	water and													reports
	sanitation													
	services													

Vote Nr	Top Layer KPI Ref	Strategic Objective	Municipal Programme		Performance Indicator title	KPI Unit of measure	Baseline (30/06/2023)	Annual Target (30/06/2024)	Budget 2023/24	1st Quarter (1 Jul-30 Sept 2023)	2nd Quarter (1 Oct -31 Dec 2023)	3rd Quarter (1 Jan 31 Mar 2024)	4th Quarter (1 Apr- 30 Jun 2024)	Responsible Person	Evidence requires
				,		KPA 3 : LOCA	AL ECONOMIC	DEVELOPMEN	Ţ		<u>'</u>	<u>'</u>		<u>'</u>	<u>'</u>
						KEY PER	RFORMANCE IN	IDICATORS							
					OUTCOME 9:	IMPLEMENTAT	FION OF THE COI	MMUNITY WORK	PROGRAMM	E					
	01	To promote economic sectors of the district	II	To ensure sustainable livelihoods within the district	# of jobs opportunities created through EPWP	Number	2 786	2 794	Operational	350	350	350	1744	Senior Manager Planning	Proof of jobs opportunitie s created
	02	To promote economic sectors of the district	LED	To promote economic sector of the district	# of SEDA trainings conducted	Number	4	4	Operational	1	1	1	1	Senior Manager Planning	Training reports
	03	To promote economic sectors of the district		To ensure Promotion of local economy within the financial year	# of SMME supported through LED	Number	181	100	Operational	20	20	30	30	Senior Manager Planning	Proof for SMME s supported
	04	To promote economic sectors of the district		To ensure Promotion of local economy within the financial year	# of EPWP reports compiled and submitted to Council	Number	4	4	Operational	1	1	1	1	Senior Manager Planning	EPWP reports/ Council resolution
	05	To promote economic sectors of the district			# of LED District Forums coordinated	Number	3	4	Operational	1	1	1	1	Senior Manager Planning	Agenda, Minutes & Attendance register
	06	To promote economic sectors of the district		Exhibition pavilion for emerging local SMMEs in Exhibition shows	coordinated	Number	2	4	Operational	1	1	1	1	Senior Manager Planning	proof for Marketing initiatives coordinated
	TILLED 7	To promote economic sectors of the district	Tourism	II .	# of Tourism (INDABA) Engagements attended	Number	0	1	Operational	N/A	N/A	N/A	1	Senior Manager Planning	Attendance register & Reports

Vote Nr	Top Layer KPI Ref	Strategic Objective		Measurable Objectives		KPI Unit of measure	Baseline (30/06/2023)	Annual Target (30/06/2024)	Budget 2023/24	1st Quarter (1 Jul-30 Sept 2023)	2nd Quarter (1 Oct -31 Dec 2023)	3rd Quarter (1 Jan 31 Mar 2024)	4th Quarter (1 Apr- 30 Jun 2024)	KPI Owner	Evidence required
			'		OUTPU	KEY	PERFORMA	FINANCIAL VIAE ANCE INDICATO E AND FINANCIA	RS	<u>ITY</u>	,		1		
		To Increase revenue generation and implemenet financial control systems	Revenue	improvement	collected within the financial yer		41%	95%	Operation al	95%	95%	95%	95%	CFO	Reconcilia tion report (Billing reports)
		revenue generation and implemenet financial control systems	Revenue	debt collections within a financial year	collected within the financial year	Percentag e (Debtors)	0%	80%	Operation al	40%	60%	70%	80%	CFO	Debtors Reconcilia tion report (Age analysis reports)
		To Increase revenue generation and implemenet financial control systems	Revenue	the implementatio n of municipal services within a	cleansing performed	Number	0%	4	Operation al	1	1	1	1	CFO	Data cleansing reports (meter services)
		revenue	Reporting	that quartely	financial statements submitted to the MM.	Number	0	4	Operation al	1	1	1	1	CFO	Quarterly Financial Statement s /Dated proof of submissio n

	To Increase revenue generation and implemenet financial control systems		To ensure compliance with legislation within the financial year	# of Council approved Draft Budget within the financial year	Number	1	1	Operation al	N/A	N/A	1	N/A	CFO	Draft Budget / Council Resolutio n
	To Increase revenue generation and implemenet financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Council approved Final Budget within the financial year	Number	1	1	Operation al	N/A	N/A	N/A	1	CFO	Final Buget / Council Resolutio n
TLFV_07	To Increase revenue generation and implemenet financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Council approved Draft Budget policies	Number	11	11	Operation al	N/A	N/A	11	N/A	CFO	Draft Budget related policies / Council Resolutio n
	To Increase revenue generation and implemenet financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	approved Final Budget policies	Number	11	11	Operation al	N/A	N/A	N/A	11	CFO	Final Budget related policies / Council Resolutio n
TLFV_09	To Increase revenue generation and implemenet financial control systems	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Council approved Adjustment budget by 28 February each year	Number	1	1	Operation al	N/A	N/A	1	N/A	CFO	Adjusted Budget / Council Resolutio n

	revenue generation and implemenet financial control systems	Budget and Reporting	compliance with legislation within the financial year		Number		1	Operation al	1	N/A	N/A	N/A	CFO	Dated proof of submissio n
	revenue generation and implemenet financial control systems	Reporting	compliance with legislation within the financial year	# of Deviation 32 Registers developed and updated	Number	12	12	Operation al	3	3	3	3	CFO	Updated Deviation register
	revenue generation and implemenet financial control systems	Reporting	compliance with legislation within the financial year		Number	12	12	Oerational	3	3	3	3	CFO	Financial reports
	revenue generation and implemenet financial control systems		compliance with legislation within the financial year	Sec 71 reports submitted to Provincial treasury within 10 working days	Number	12	12	Operation al	3	3	3	3	CFO	Dated proof of submissio n
TLFV_14	revenue generation		financial viability within the financial year	Appointment of Supply Chain Committees by 30 June each year (Specification, Evaluation & Adjudication)	Number	3	3	Operation al	N/A	N/A	N/A	3	Municipal Manager	Appointm ent Letters

	revenue	Supply Chain Managem ent	financial viability within the financial	% of Construction Tenders placed on the CIDB website	%	100%	100%	Operation al	100%	100%	100%	100%	CFO	Website screensho ts
	revenue generation and implemenet financial control systems	Supply Chain Managem ent	payment of service providers within 30 days of the submission of invoices.	providers	%	47%	100%	Operation al	100%	100%	100%	100%	CFO	Age Analysis
TLFV_17	revenue	Assets Managem ent	compliance with	# of GRAP Compliance Assets register Compiled	Number	1	1	Operation al	1	N/A	N/A	N/A	CFO	GRAP compliace Assets register compiled
	revenue generation and implemenet financial control systems	Assets Managem ent	compliance with legislation	verifications conducted in line with GRAP standards	Number	2	2	Operation al	0	1	0	1	CFO	Quarterly Assets verificatio n reports
	revenue generation	re	financial affairs of the municipality	% capital budget spent as approved by Council within the financial year	Percentag e (Accumul ative)	74%	100% Capital Budget spent	Capital	20%	40%	70%	100%	CFO/Wate r & Technical Services	Financial reports/

	and implemenet financial control systems	re Managem ent	manage the financial affairs of the municipality within the financial year	year	ŕ		100% Operational Budget spent	Operation al	20%	40%	70%	100%	CFO/Wate r & Technical Services	reports/
	and implemenet financial control systems	re Managem ent	manage the financial affairs of the municipality within the financial year	% MIG budget spent as approved by Council within the financial year	Percentag e (Accumul ative)	91%	100% MIG expenditure	Capital	20%	45%	70%	100%	CFO/Wate r & Technical Services	reports/
	To Increase revenue generation and implemenet financial control systems	re	manage the financial affairs of the	% RBIG budget spent as approved by Council within the financial year	Percentag e (Accumul ative)	70%	100% RBIG expenditure	Capital	20%	40%	70%	100%	CFO/Wate r & Technical Services	Financial reports/
	revenue	re	financial affairs of the municipality within the financial year	budget spent as approved by Council within the financial year	(Accumul ative)	63%	100% WSIG expenditure	Capital	20%	40%	70%	100%	CFO/Wate r & Technical Services	reports/
	To Increase revenue generation and implemenet financial control systems	Expenditu re Managem ent	financial affairs of the	% RRAMS budget spent as approved by Council within the financial year	Percentag e (Accumul ative)	75%	100% RRAMS expenditure	Capital	20%	40%	70%	100%	CFO/Wate r & Technical Services	Financial reports/

TLFV_25	To Increase	Expenditu	To effectively	% FMG budget	Percentag	100%	100% FMG	Operation	20%	40%	70%	100%	CFO	Financial
	revenue	re	manage the	spent as	e		expenditure	al						reports/
	generation	Managem	financial	approved by										
	and	ent	affairs of the	Council within										
	implemenet		municipality	the financial										
	financial		within the	year										
	control		financial year											
	systems													
TLFV_26	To Increase	Expenditu	To effectively	% EPWP	Percentag	100%	100% EPWP	Operation	20%	40%	70%	100%	CFO/Wate	Financial
	revenue	re	manage the	budget spent as	e		expenditure	al					r&	reports/
	generation	Managem	financial	approved by	(Accumul								Technical	
	and	ent	affairs of the	Council within	ative)								Services	
	implemenet		municipality	the financial										
	financial		within the	year										
	control		financial year											
	systems													

KPA 6 : SPATIAL RATIONALE

OUTPUT 2: IMPROVING ACCESS TO BASIC SERVICES

Vote Nr	Top Layer KPI Ref	Strategic Objective	Municipal Programm e	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2023)	Annual Target (30/06/2024)	Budget 2023/24	1st Quarter (1 Jul-30 Sept 2023)	2nd Quarter (1 Oct -31 Dec 2023)	3rd Quarter (1 Jan 31 Mar 2024)	4th Quarter (1 Apr- 30 Jun 2024)	KPI Owner	Evidence requires
	SPR 01	To have efficient, effective economic and intergrated use of space	Planning	To have sustainable, optimal, harmonious and intergrated land deveolopment	Percentage, (# of applications received / # of land use applications processed) within 90 days of receipt)	%	100%	100%	Operational	100%	100%	100%	100%	Senior Manager Planning	dated Land use register
	SPR 02	To have efficient, effective economic and intergrated use of space		To have sustainable, optimal, harmonious and intergrated land deveolopment	# of Municipal Planning Tribunal meetings coordinated	Number	8	4	Operational	1	1	1	1	Senior Manager Planning	Attendance Register, Minutes
	SPR 03	To have efficient, effective economic and intergrated use of space		To have sustainable, optimal, harmonious and intergrated land deveolopment	Percentage in Capturing Projects in the GIS system within the financial year .	%	100%	100%	Operational	100%	100%	100%	100%	Senior Manager Planning	List of projects coordinates in the GIS
	SPR 04	To have efficient, effective economic and intergrated use of space		To have sustainable, optimal, harmonious and intergrated land deveolopment	#To establish township in Namakgale 500 sites(BPM) by 30 June 2024	Number	New	1	R526 500,00	N/A	N/A	N/A	1	Senior Manager Planning	Appointmen Letter/ SLA
	SPR 05	To have efficient, effective economic and intergrated use of space		To have sustainable, optimal, harmonious and intergrated land deveolopment	#To establish township in Burgersdorp 600, Relela 200 & Mariveni 200 sites(GTM) by 30 June 2024	Number	New	1	R2 106 000,00	N/A	N/A	N/A	1	Senior Manager Planning	Appointment Letter/ SLA
	SPR 06	To have efficient, effective economic and intergrated use of space		To have sustainable, optimal, harmonious and intergrated land deveolopment	# of Township established at Phooko 200 & Mokwakwaila300 (GLM) 1000 sites by 30 June 2024	Number	New	1	R1 053 000,00	N/A	N/A	N/A	1	Senior Manager Planning	Appointmen Letter/ SLA

SPR	To have	Spatial	To have	# of SDF reviewed	Number	New	1	R1 053 000,00	N/A	N/A	N/A	1	Senior	Council
07	efficient,	Planning	sustainable,	by 30 June 2024										resolution
	effective		optimal,										Planning	
	economic and		harmonious and											
	intergrated		intergrated land											
	use of space		deveolopment											

KPA 5 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KEY PERFORMANCE INDICATORS OUTCOME 9 (OUTPUT 5: DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL, OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY)

Vote Nr		Strategic Objective	Program mes	Measurable Objectives	Performance Indicator title	KPI Unit of measure	Baseline (30/06/2023)	Annual Target (30/06/2024)	Budget 2023/24	1st Quarter (1 Jul-30 Sept 2023)		3rd Quarter (1 Jan 31 Mar 2024)	4th Quarter (1 Apr- 30 Jun 2024)	KPI Owner	Evidence Required
	PP_01	To promote democracy and sound governance	Council	functionality of Council		Number	14	7	Operational	1	1	3		Manager	Agenda, Minutes & attendanc e register
	GPP_0 2	To promote democracy and sound governance	Council	Council committee within the financial year.	% in Implemenation of Council Resolutions	Percentage	78%	100%	Operational	100%	100%	100%	100%		Updated Resolutio ns Register
	PP_03	To promote democracy and sound governance	Mayoral Committe el	functionality of MAYCO within the financial year.	within the financial year	Number	11	7	Operational	1	1	3	2	Manager	Agenda, Minutes & attandanc e register
	PP_04	democracy and sound governance	Portfolio	functionality of Portfolio committees	# of Portfolio committee meetings held within the financial year	Number	38	39	Operational	9	9	11	10	Executive Mayor s	Agenda, Minutes & attandanc e register
	PP 05	To promote democracy and sound governance	Portfolio	Portfolio	% in Implemenation of Portfolio Resolutions	Percentage	0	100%	Operational	100%	100%	100%		Mayor s	Updated Resolutio ns Register
	PP_06	To promote democracy and sound governance	IGR	functionality of IGR structures		Number	4	4	Operational	1	1	1	1	Manager	Agenda, Minutes, Attendanc e Register

TL_G GPP_0 7	To promote democracy and sound governance	IGR	To ensure functionality of IGR structures within the financial year.	Implementation	Percentage	1	100%	Operational	100%	100%	100%	100%	Municipal Manager	Updated Resolutio ns Register
	To promote democracy and sound governance	Ethics Committe e	To ensure functionality of Council committees within the financial year	Meeting held within the financial year	Number	10	4	Operational	1	1	1	1	Manager Executive Mayor s Office	Attendanc e Register
TL_GG PP_09	democracy and sound governance	on	involvement in the affairs of	# of Public Participation Meetings held within the finnacial year	Number	10	10	Operational	N/A	N/A	N/A	10	Manager Executive Mayor s Office	Attendanc e Register, Minutes
	To promote democracy and sound governance	MPAC	To ensure functionality of Council committees within the financial year	# of MPAC meetings held within the financial year	Number	9	4	Operational	1	1	1	1	Manager Executive Mayor s Office	Agenda, Minutes & attandanc e register
	To promote democracy and sound governance	MPAC	To ensure functionality of Council committee within the financial year	# of MPAC reports submitted to council held within the financial year	Number	5	5	Operational	1	1	2	1	Manager Executive Mayor s Office	Council resolution s
	To promote democracy and sound governance	Managem ent committe e	To ensure functionality of administration	# of Management meetings held within the financial year	Number	14	12	Operational	3	3	3	3	Municipal Manager	Agenda, Minutes & attandanc e register
PP_13	sound governance	ent committe e	To ensure functionality of administration	% in iMplementation of MANCO Resolutions within the financial year	Percentage	1	100%	Operational	100%	100%	100%	100%	Municipal Manager	Updated Resolutio ns register
	To promote democracy and sound governance	Labour Relations	To ensure functionality of Council within the financial year		Number	13	12	Operational	3	3	3	3	Senior Manager Corporate	Agenda, Minutes & attendanc e register

	To promote democracy and sound governance	Labour Relations	functionality of Municipality within the	% in implementation of LLF resolutions within the financial year	Percentage (# of resolutions taken/ # of resolutions implemented).	64%	100%	Operational	100%	100%	100%	100%	Senior Manager Corporate	Updated Resolutio ns register
PP_16	To promote democracy and sound governance	Public Participati on	involvement in the IDP review		Number	6	5	Operational	1	1	1	2	Municipal Manager	Agenda & Attendanc e register
PP_17	To promote democracy and sound governance	on	involvement in the IDP/Budget review within	Committee meetings within the financial year		13	5	Operational	1	1	1	2	Municipal Manager	Agenda & Attendanc e register
	To promote democracy and sound governance	on	To promote accountability within the municipality	% of complaints resolved	Percentage (# of resolutions taken/ # of resolutions implemented).	100%	100%	Operational	100%	100%	100%	100%	Director Executive Mayor s Office	Updated Complaint s Managem ent Register
PP_19	To promote democracy and sound governance	on .	public involvement in Mayoral Imbizo 's	meetings held within a financial	Number	3	4	Operational	1	1	1	1	Director Executive Mayor s Office	Agenda & Attendanc e register
PP_20	democracy and sound governance	Public Participati on	public involvement in Municipal activities	quarterly Newsletters developed	Number	4	4	Operational	1	1	1	1	Director Executive Mayor s Office	Electronic News letters
	To promote democracy and sound governance	Committe es	committee	# of Audit Committee meetings held within the financial year	Number	11	7	Operational	2	1	2	2	Municipal Manager	Agenda, Minutes & Attandanc e register

TLGG	To promote	Committe	To ensure	% of Audit and	Percentage	64%	100%	Operational	100%	100%	100%	100%	Municipal	Audit
PP_22	democracy and	es	functionality of	Performance									Manager	Committe
	sound		Audit	Audit										е
	governance		committee	Committee										resolution
			within a	resolutions										s register
			financial year	implemented										
				within the										
				financial year										

		To promote democracy and sound governance	Risk		# of Council approved Risk Policy	Number	1	1	Operational	N/A	N/A	N/A	1	Municipal Manager	Council Resolutio n
				committee within the financial year.											
		To promote democracy and sound governance	Risk	To ensure functionality of mitigation of risks committee within the financial year.	# of Council approved Risk strategy	Number	1	1	Operational	N/A	N/A	N/A	1	Municipal Manager	Council Resoltion
		To promote democracy and sound governance	Risk	To ensure functionality of Risk committee within the financial year.	Fraud and Anti Coruption strategy	Number	1	1	Operational	N/A	N/A	N/A	1	Municipal Manager	Council Resolutio n
	PP_26	To promote democracy and sound governance	Legal	To monitor response in terms of the fraud and corruption cases registered	% of Fraud and Corruption cases investigated	Percentage	N/A	100%	Operational	100%	100%	100%		Municipal Manager	Updated Fraud and Corruptio n case register
	PP_27	democracy and sound governance	Audit	To ensure functionality of Council committee within the financial year	Audit Opinion obtained by 31 december each year		Disclaimer	1	Operational	N/A	1	N/A	N/A	Municipal Manager	Auditor General Audit Report
8	GPP_2 8	democracy and sound governance	ΙΤ	To promote democracy and sound governance	Number of super user accounts activities reviewed per quarter	Number	4	4	Operational	1	1	1		Senior Manager Corporate	Audit trail report
		To promote democracy and sound governance	ΙΤ	To promote democracy and sound governance	Percentage of quarterly IT servers backups verified	Number	100%	100%	Operational	100%	100%	100%	100%	Senior Manager Corporate	Audit trail report

TL_G	To promote	Internal	Functionality	Audit	Number	1	1	1	N/A	N/A	N/A	1	Municipal	AC
GPP_3	democracy abd	Audit	of Audit within	Committee									Manager	approved
0	sound		the financial	approve										Internal
	governance		year	Internal Audit										Audit Plan
				Plan by 30										
TL_G	To promote	Internal	Functionality	Audit	Number	1	1	1	N/A	N/A	N/A	1	Municipal	AC
GPP_3	democracy abd	Audit	of Audit within	Committee									Manager	approved
1	sound		the financial	approve										revised
	governance		year	revised Internal										Internal
				Audit Charter										Audit
				by 30June										Charter

			2023/24 CAP	PITAL WORKS PLA	AN SUMMAR	Y OF CAPITAL I	PROJECTS PE	ER FOR THE YI	EAR					
						BASIC SERVICE	DELIVERY F	PROJECTS 202	3/ 2024					
Regio n/War d	Strategic Objective	Programm e	Projects description	Project Name	Start Date	Completion date	Project Owner	Source of funding	Original Budget	1st Q Target	2nd Q Target	3rd Q Target	4th Q Target	Evidence required
BSD P1	To have integrated infrastructure development	Water	Consruction of Hoedspruit bulk Water supply	Hoedspruit Bulk water supply	2023/07/01	2024/06/30	Manager Water Services	MIG	R10 689 867	25	50	75	100	Completion certificate
BSD P2	To have integrated infrastructure development	Water	Construction of Lephepane Bulk Water	Lephephane Bulk Water	2023/07/01	2024/06/30	Senior Manager Water Services	MIG	R51 000 000	25	50	75	100	Completion certificate
BSD P3	To have integrated infrastructure development	Water	Construction of Bulk Water Supply at Lulekani Water Scheme Benfarm	Lulekani Water Scheme Benfarm	2023/07/01	2024/06/30	Senior Manager Water Services	MIG	R63 200 419	25	50	75	100	Completion certificate
BSD P4	To have integrated infrastructure development	Water	Construction of Makhushane Water Scheme	Makhushane Water Scheme	2023/07/01	2024/06/30	Senior Manager Water Services	MIG	R42 500 000	25	50	75	100	Completion certificate
BSD P5	#REF!	Water	Construction of Ritavi Water Scheme	Ritavi Water Scheme	2023/07/01	2024/06/30	#REF!	MIG	R59 500 000	25	50	75	100	Completion certificate
BSD P6	To have integrated infrastructure development	Water	Construction of Sefofotse to Ditshosini / ramahlatsi bulk water and water reticulation	Sefofotse to Ditshosine bulk water/ ramahlatsi bulk water &	2023/07/01	2024/06/30	Senior Manager Water Services	MIG	R5 974 307	25	50	75	100	Completion certificate
BSD P7	To have integrated infrastructure development	Water	Construction of Sekgosese Water Scheme supply and Borehole equipment	Sekgosese Water Scheme	2023/07/01	2024/06/30	Senior Manager Water Services	MIG	R59 500 000	25	50	75	100	Completion certificate
BSD P8	To have integrated infrastructure development	Water	Construction of Water Reticulation Thabina to Lenyenye Bulk Water supply	Thabina to Lenyenye Bulk Water supply	2023/07/01	2024/06/30	Senior Manager Water Services	MIG	R54 733 657	50	50	75	100	Completion certificate
BSD P9	To have integrated infrastructure development	Water	Upgrading of Thapane water supply scheme	Thapane water supply scheme - upgrading of Water Reticulation	2023/07/01	2024/06/30	Senior Manager Water Services	MIG	R6 911 166	25	50	75	100	Completion certificate
BSD P10	To have integrated infrastructure development	Water	Upgrading and Extention of Thapane water scheme	Thapane Water Treatment Plant and replacement of Rensing Us	2023/07/01	2024/06/30	Senior Manager Water Services	MIG	R35 107 834	25	50	75	100	Completion certificate
BSD P11	To have integrated infrastructure development	Water	Construction of Tours Water reticulation	Tours Water reticulation	2023/07/01	2024/06/30	Senior Manager Water Services	MIG	R61 625 000	25	50	75	100	Completion certificate

2023/2024 SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN

The approval of the SDBIP is the competency of the Executive Mayor. The SDBIP is a management and monitoring tool for the implementation of the IDP and Budget that must be tabled to council for noting. Any adjustment that can be made on the SDBIP must taken to Council for Noting.

Progress against the objective set out in the SDBIP will be monitored and reported on a monthly, quarterly and annual basis as per the approved PMS Policy and Framework

CLLR P.J SHAYI

EXECUTIVE MAYOR

MOPANI DISTRICT MUNICIPALITY

22/06/2023

DATE