



**SERVICE DELIVERY BUDGET AND
IMPLEMENTATION PLAN**

2016-2017

CONTENTS

FOREWORD BY THE EXECUTIVE MAYOR

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1. APPROVAL

The SDBIP gives meaning to both in-year reporting in terms of section 71 (monthly financial reporting), section 72 (mid-year report) and section 46 (end-of-year annual reports) and is a vital monitoring tool for the Executive Mayor and Council to monitor in-year performance of the municipality within the financial year. This enables the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance. The SDBIP aims to ensure that Directors are problem-solvers, who routinely look out for unanticipated problems and resolve them as soon as possible. The SDBIP also enables the Council to monitor the performance of the municipality against quarterly targets on service delivery and to serve as early warning for underperformance. The SDBIP serves as a management, implementation and monitoring tool that will assist the Executive Mayor, Councillors, Municipal Manager and Directors in delivering services to the community.

APPROVED BY THE EXECUTIVE MAYOR
MOPANI DISTRICT MUNICIPALITY
CLLR N.C RAKGOALE

DATE

2. INTRODUCTION

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, “the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA.”

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the bud get based on monthly projections. Circular 13 further suggests that “the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Mayor, Councillors, Municipal Manager, Senior Managers and community.”

The purpose of the SDBIP is to monitor the execution of the budget, performance of senior management and achievement of the strategic objectives with the Key Performance Indicators set by Council in the IDP. It enables the Municipal Manager to monitor the performance of Senior Managers, the Mayor to monitor the performance of the Municipal Manager, and for the community to monitor the performance of the municipality.

3. LEGISLATION

According to the Municipal Finance Act (MFMA) the definition of a SDBIP is: ‘a detailed plan approved by the Mayor of a municipality in terms of section 53

(1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must (2) indicate-

(a) projections for each month of-

(i) revenue to be collected, by source; and

(ii) operational and capital expenditure, by vote;

(b) ser

(c) vice delivery targets and performance indicators for e ach quarter’

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Executive Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions, in terms of MFMA Circular 13, as minimum requirements that must form part of the SDBIP are applicable to the Mopani District Municipality:

1. Monthly projections of revenue to be collected by source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote¹
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Detailed capital works plan over three years

4. METHODOLOGY AND CONTENT

The MFMA circular 13 provides clear directives on the contents and methodology to derive at the SDBIP. The IDP objectives need to be quantified and related into key performance indicators.

The Priorities, Objectives and Strategies contained in the IDP lead the way in the development of the Municipal SDBIP. The SDBIP of the Mopani District Municipality is aligned to the Key Performance Areas (KPAs) as prescribed by the Performance Management Guide for Municipalities of 2001, with the addition of Spatial Rationale.

The service delivery and performance indicators are assigned quarterly targets and responsibilities to monitor performance.

The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery and other performance targets and time frames as indicated on this plan. More details per directorate and sub-directorate are contained in the second layer of the SDBIP in the form of Divisional SDBIPs. This second layer need not be made public and mainly serves as internal organisational and individual monitoring tools. These details will form the basis for departmental and individual performance monitoring and employee performance management alignment.

1

Section 1 of the MFMA defines a "vote" as:

a) one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality, and which specifies the total amount that is appropriated for the purposes of the department or functional area concerned

5. VISION, MISSION AND VALUES

The Vision of Mopani District Municipality is:

“To be the Food Basket of Southern Africa and the Tourism destination of choice”

The strategic Mission is:

“To provide integrated, sustainable and equitable services through democratic, responsible and accountable governance; Promoting the sustainable use of resources for economic growth to benefit the community”

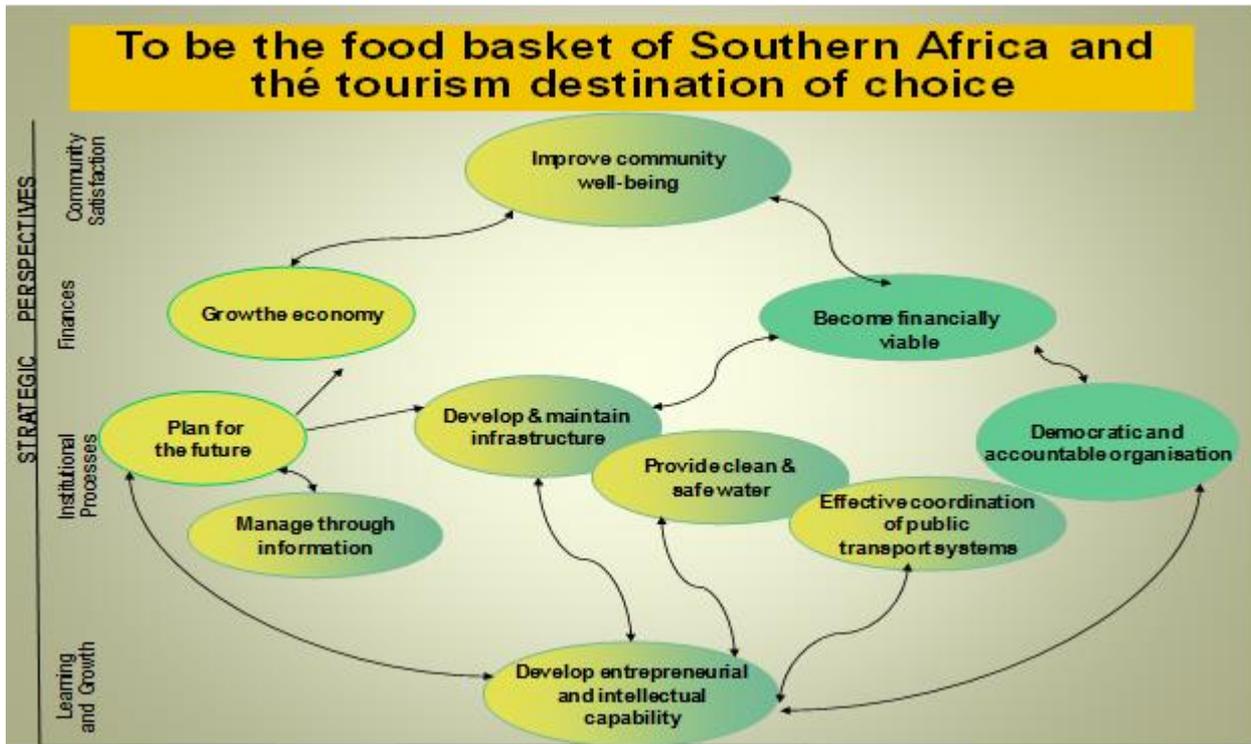
The Values of Mopani District Municipality are:

Values	Description
Innovation	For the District Municipality to achieve its vision it must have “out of the box” thinking to do things differently for maximum impact. The District Municipality needs to identify creative strategies to enable it to address the back log as well as pre pare for future growth in the area.
Commitment	Each and every role player needs to b e fully committed to the vision of the District Municipality, both from an institutional as well an individual point of view.
Excellence	Synonyms for ‘Excellence’ include ‘fineness’ ‘brilliance’, ‘superiority’, ‘distinction’, ‘quality’, and ‘merit’. Excellence in all endeavours must be a defining virtue by which the District area pursues its vision.
Ubuntu and Care	The District Municipality needs to subscribe to the philosophy of Ubuntu – “We are because you are”. Ubuntu was described by Archbishop Desmond Tutu (1999) as: “A person with <i>Ubuntu</i> is open and available to others, does not feel threatened that others are able and good, for he or she has a proper self-assurance that comes from knowing that he or she belongs in a greater whole and is diminished when others are humiliated or diminished ...” Furthermore, the concept of <i>caring</i> needs to be inculcated into the hearts and minds of both officials and politicians: caring for the marginalised, caring for the environment, caring about consequences, care in every action, decision and thought, and caring about each value underpinning the vision for the Mopani District Municipality.

6. STRATEGIC OBJECTIVES

The Strategic Objectives of Mopani District Municipality are indicated on the strategy map below. These objectives serve as the road map on how the municipality plans to become the Food Basket of Southern Africa and the Tourism destination of choice. These objectives were positioned in terms of the Balanced Scorecard Perspectives being: Learning and Growth; Institutional Processes; Financial results and Community Satisfaction. All outputs contained in the SDBIP are aligned to the attainment of one or more of these objectives below:

To be the food basket of Southern Africa and the tourism destination of choice



7. MONTHLY REVENUE AND EXPENDITURE PROJECTIONS

One of the most important and basic priorities for any municipality is to collect all its revenue as budgeted for – the failure to collect all such revenue will undermine the ability of the municipality to deliver on services. The municipality must ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. The revenue projections relate to actual cash expected to be collected and should reconcile to the cash flow statement approved with the budget documentation.

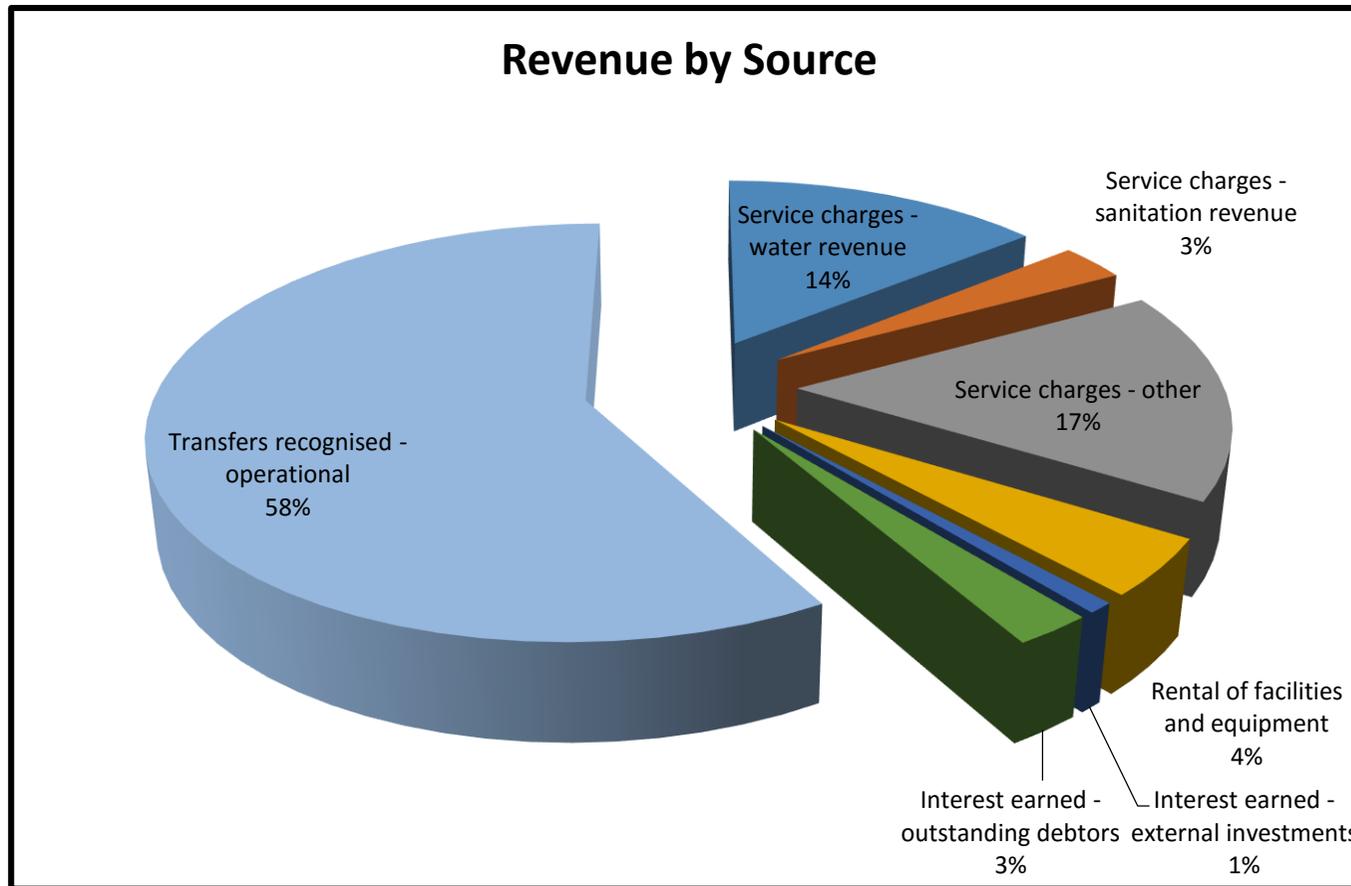
It is necessary to also should show monthly projections of expenditure. The expenditure projections relate to cash paid and should reconcile to the cash flow (reconciliation between revenue and expenditure per month) It is necessary to manage and monitor cash flow on a monthly basis to ensure that expenditure do not exceed income, which if not properly managed might lead to the municipality running into financial difficulties. The reason for specifying cash flows is to ensure that expenditure does not exceed actual income.

This part of the plan will deal with the following:

1. Monthly revenue projections:
 - a. Revenue by source;
 - b. Revenue by vote;
 - c. Revenue in terms of standard classifications.
2. Monthly expenditure projections:
 - a. Expenditure by type;
 - b. Operational expenditure:
 - i. By vote
 - ii. In terms of standard classifications
 - c. Capital expenditure:
 - i. By vote
 - ii. In terms of standard classifications
3. Cash flow projections
 - a. Cash receipts by source
 - b. Cash payments by type

REVENUE

From the graph below, it can be observed that the majority (58 %) of the revenue for 2016-2017 is expected to come from operational transfers, followed by service charges for water (17%):



Mopani District Municipality SDBIP 2016-2017

a. The revenue by source, broken down in actual and projected revenue by month, is included below:

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue By Source																
Service charges - water revenue		13 246.672	14 046.794	14 582.108	12 209.753	14 851.007	12 885.040	24 614.105	12 583.742	12 098.886	12 631.261	20 000.000	7 915.491	171 664.858	182 120.062	192 624.043
Service charges - sanitation revenue		3 201.614	3 172.510	3 068.308	3 047.310	3 182.632	3 011.718	3 128.672	3 796.528	2 246.358	2 092.523	2 800.000	2 847.625	35 595.797	37 730.967	39 892.089
Service charges - other		7.344	6.340	7.690	8.763	15.000	-	10.340	11.885	12.850	7.573	-	112.216	200.000	212.400	224.932
Rental of facilities and equipment		-	-	-	-	-	-	-	-	-	-	-	54.000	54.000	60.000	65.000
Interest earned - external investments		62.214	764.662	786.466	206.601	132.566	2 368.597	243.358	2 038.529	1 000.442	1 117.723	178.000	1 400.842	10 300.000	10 938.600	11 583.977
Interest earned - outstanding debtors		253.834	-	-	-	-	-	-	-	-	-	-	30 205.761	30 459.595	32 281.799	34 185.449
Transfers recognised - operational		230 837.667	2 890.000	-	8 035.000	229 927.667	-	-	4 539.000	229 720.667	-	-	(0.000)	705 950.000	779 902.000	850 615.000
Other revenue		6.200	6.340	15.980	76.973	27.429	21.774	200.700	210.000	221.080	53.523	-	0.001	840.000	892.080	944.712
Total Revenue (excluding capital transfers and cont		247 615.545	20 886.645	18 460.553	23 584.399	248 136.301	18 287.128	28 197.175	23 179.685	245 300.282	15 902.602	22 978.000	42 535.935	955 064.250	1 044 137.908	1 130 135.202

Supporting Table SA 25 Budget - monthly revenue

b. The actual and projected monthly revenue by vote follows:

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Vote 3 - Finance & Admin/F		54 635	68 900	67 422	100 500	78 000	89 700	98 000	69 700	269 355	127 249	56 400	78 439	1 158 300	1 267 762	1 368 231
Vote 12 - Water/Water Distrib		13 247	14 047	14 582	12 210	14 851	12 885	24 614	12 584	12 099	12 631	20 000	33 443	197 193	209 170	221 274
Vote 15 - Waste Water Mana		2 202	2 173	2 068	2 047	2 183	2 012	2 129	2 797	2 246	2 093	2 800	15 779	40 527	42 962	45 427
Total Revenue by Vote		70 083	85 119	84 073	114 757	95 034	104 597	124 743	85 080	283 700	141 973	79 200	127 661	1 396 020	1 519 895	1 634 932

Supporting Table SA 26 Budget - monthly revenue

c. The actual and projected monthly revenue in terms of standard classification follows:

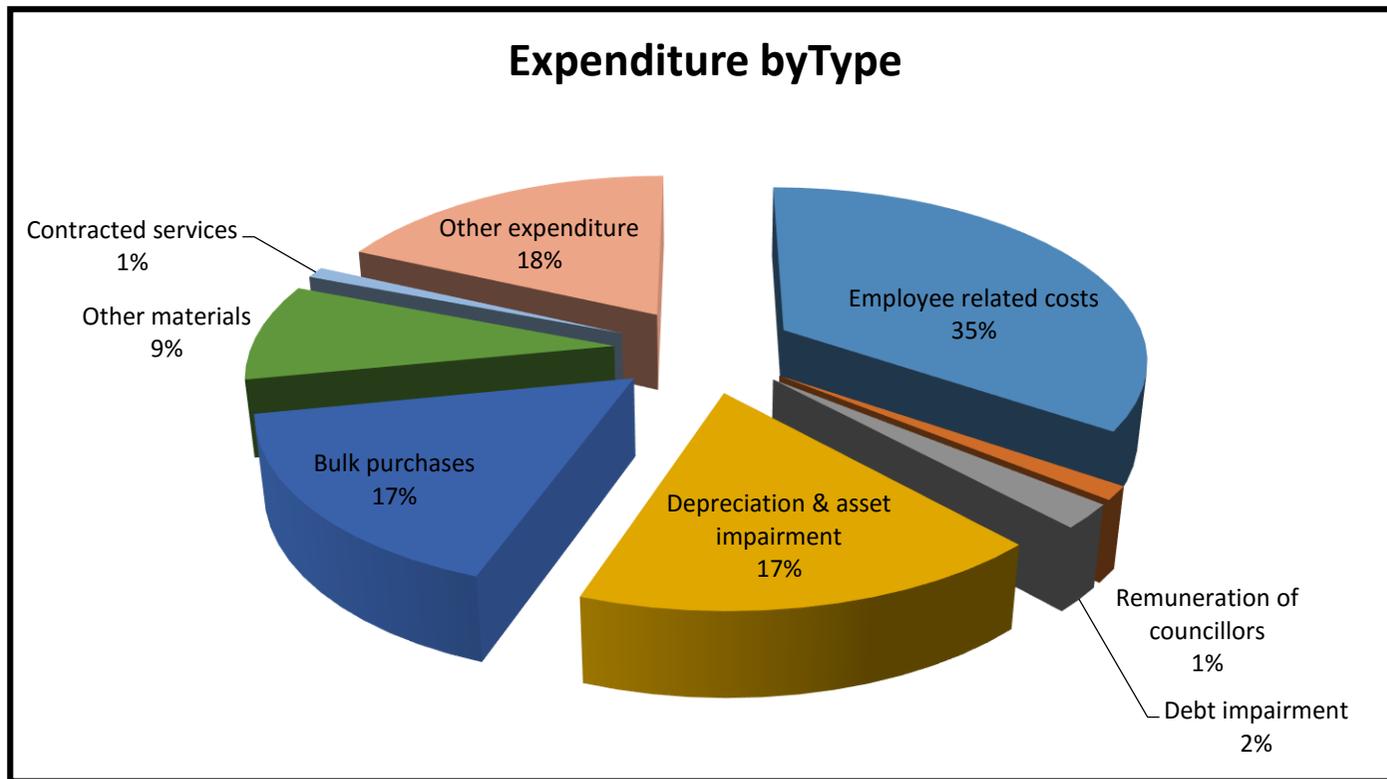
Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue - Standard																
<i>Governance and administ</i>		95 635	88 900	77 422	100 500	78 000	89 700	98 000	69 700	169 355	127 249	156 400	7 439	1 158 300	1 267 762	1 368 231
Budget and treasury office		95 635	88 900	77 422	100 500	78 000	89 700	98 000	69 700	169 355	127 249	156 400	7 439	1 158 300	1 267 762	1 368 231
<i>Trading services</i>		25 448	24 219	22 650	14 257	17 034	14 897	26 743	15 380	14 345	14 724	22 800	25 223	237 720	252 133	266 702
Water		23 247	22 047	20 582	12 210	14 851	12 885	24 614	12 584	12 099	12 631	20 000	9 443	197 193	209 170	221 274
Waste water management		2 202	2 173	2 068	2 047	2 183	2 012	2 129	2 797	2 246	2 093	2 800	15 779	40 527	42 962	45 427
Total Revenue - Standard		121 083	113 119	100 073	114 757	95 034	104 597	124 743	85 080	183 700	141 973	179 200	32 661	1 396 020	1 519 895	1 634 932
			113 119	100 073	114 757	95 034	104 597	124 743	85 080	183 700	141 973	179 200				

Supporting Table SA 27 Budget – standard classification

EXPENDITURE:

d. Operational expenditure:

Of the Operating Expenditure projected for 2016-2017, employee related costs (35%), achieving the national norms, as can be seen on the graph below:



Mopani District Municipality SDBIP 2016-2017

i. The monthly actual and projections for operational expenditure by type follows:

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Expenditure By Type																
Employee related costs		38 903	29 762	22 767	22 435	60 166	23 993	23 590	24 430	24 415	53 337	27 100	16 744	367 641	392 369	417 746
Remuneration of councillors		1 298	1 075	995	975	1 065	1 006	966	966	1 403	1 099	880	1 570	13 297	14 255	15 238
Debt impairment												23 398	184	23 582	24 807	26 494
Depreciation & asset impairment		5 587	69 063	41 449	13 995	2 364	6 515	2 867	9 151	14 394	4 855	4 287	10 162	184 688	196 138	207 711
Bulk purchases		18 532	15 000	-	20 000	17 000	18 000	11 027	18 000	16 328	18 000	24 000	0	175 887	186 784	197 795
Other materials		4 700	3 977	4 230	4 595	5 148	11 211	5 133	8 900	16 902	14 520	4 000	11 980	95 296	99 817	104 497
Contracted services		398	890	1 111	951	780	2 589	992	790	896	850	630	0	10 877	11 530	12 189
Other expenditure		14 500	16 800	18 904	17 500	27 900	13 400	15 000	10 200	22 858	9 834	9 200	16 556	192 653	179 792	187 852
Loss on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	5 050	-
Total Expenditure		83 918	136 567	89 456	80 450	114 423	76 714	59 575	72 437	97 195	102 496	93 495	57 196	1 063 921	1 110 542	1 169 521
Surplus/(Deficit)		163 698	(115 680)	(70 996)	(56 866)	133 713	(58 426)	(31 378)	(49 257)	148 106	(86 593)	(70 517)	(14 660)	(108 857)	(66 404)	(39 386)
Transfers recognised - capital		219 454	2 049	-	-	219 454	-	-	-	-	-	-	-	440 956	475 757	504 797
Surplus/(Deficit) after capital transfers & contributions		383 151	(113 631)	(70 996)	(56 866)	353 167	(58 426)	(31 378)	(49 257)	148 106	(86 593)	(70 517)	(14 660)	332 099	409 353	465 411
Surplus/(Deficit)	1	383 151	(113 631)	(70 996)	(56 866)	353 167	(58 426)	(31 378)	(49 257)	148 106	(86 593)	(70 517)	(14 660)	332 099	409 353	465 411

Supporting Table SA 25 - monthly expenditure

Mopani District Municipality SDBIP 2016-2017

ii. The monthly actual and projections for operational expenditure by vote is included below:

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Expenditure by Vote to be appropriated																
Vote 1 - Executive and Council		1 317	1 193	1 325	2 501	1 479	1 450	1 022	4 500	1 389	3 075	6 078	9 887	35 215	37 337	39 781
Vote 2 - Executive & Council		659	692	1 031	624	809	932	250	2 419	1 420	1 000	256	2 337	12 429	14 063	13 726
Vote 3 - Finance & Admin/Finance		2 575	3 500	3 754	1 580	3 600	3 690	1 350	2 540	4 800	2 500	4 500	4 025	38 414	41 068	42 609
Vote 4 - Corporate Services		307	290	2 500	315	367	1 800	478	370	2 365	259	980	15 660	25 691	22 962	24 305
Vote 5 - Finance & Admin/Other		1 281	3 850	2 416	2 606	1 931	2 758	2 389	3 500	8 790	9 800	5 065	26 659	71 045	69 933	72 942
Vote 6 - Planning & Development		580	616	631	538	664	640	512	665	325	223	1 580	7 934	14 909	18 953	18 198
Vote 7 - Health/Other		194	190	235	2 800	6 500	5 600	354	273	8 700	120	850	(471)	25 345	28 534	30 450
Vote 8 - Community Services		371	379	394	378	431	385	414	176	158	173	654	1 430	5 341	5 980	6 372
Vote 9 - Public Services/Fire		1 827	1 717	13 600	1 963	9 500	1 809	16 800	502	560	5 800	890	(4 509)	50 460	38 954	41 425
Vote 10 - Public Safety/Other		865	4 600	987	885	1 056	3 600	860	3 840	1 007	4 530	1 438	2 313	25 981	25 566	26 632
Vote 11 - Roads Transport/Roads		259	167	167	368	166	328	405	369	264	500	620	(3 139)	474	1 504	1 733
Vote 12 - Water/Water Distribution		35 000	28 000	18 050	29 000	78 000	56 000	24 468	46 988	142 556	123 381	80 970	43 691	706 102	748 993	792 458
Vote 13 - Electricity/Electricity		59	60	98	61	107	60	56	62	63	56	54	634	1 369	1 453	1 538
Vote 14 - Corporate Services		2 333	530	1 002	1 659	2 800	284	337	2 700	605	590	480	1 076	14 396	13 894	13 707
Vote 15 - Waste Water Management		3 500	1 783	973	1 875	3 590	2 470	2 900	6 500	3 366	2 437	2 389	4 967	36 749	41 349	43 646
Total Expenditure by Vote		51 127	47 566	47 163	47 152	110 998	81 806	52 596	75 405	176 367	154 443	106 803	112 494	1 063 921	1 110 542	1 169 521
Surplus/(Deficit) before assets		18 956	37 553	36 910	67 605	(15 965)	22 791	72 147	9 676	107 333	(12 470)	(27 603)	15 167	332 099	409 353	465 411
Share of surplus/(deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	18 956	37 553	36 910	67 605	(15 965)	22 791	72 147	9 676	107 333	(12 470)	(27 603)	15 167	332 099	409 353	465 411

Supporting Table SA26 - monthly expenditure (municipal vote)

iii. The details of the monthly actual and projections for capital expenditure by vote follow:

Mopani District Municipality SDBIP 2016-2017

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Expenditure - Standard																
Governance and administration		16 257	15 387	14 714	12 268	13 485	13 461	11 827	19 771	20 262	17 375	17 629	24 755	197 191	199 257	207 070
Executive and council		1 976	1 884	2 356	2 108	2 288	2 382	2 272	3 723	2 809	4 075	6 334	15 436	47 644	51 400	53 506
Budget and treasury office		2 575	3 500	3 754	1 580	3 600	3 690	2 350	2 540	4 800	2 500	4 500	3 025	38 414	41 068	42 609
Corporate services		11 706	10 002	8 604	8 580	7 597	7 389	7 205	13 508	12 653	10 799	6 795	6 293	111 132	106 789	110 954
Community and public safety		2 392	2 286	14 229	4 670	16 431	7 794	17 568	952	27 358	6 093	2 394	4 961	107 127	99 033	104 878
Community and social services		371	379	394	378	431	385	414	176	158	173	654	1 430	5 341	5 980	6 372
Public safety		1 827	1 717	13 600	1 963	9 500	1 809	16 800	502	18 500	5 800	890	3 532	76 441	64 520	68 056
Health		194	190	235	2 329	6 500	5 600	354	273	8 700	120	850	(0)	25 345	28 534	30 450
Economic and environmental services		839	735	631	538	664	640	512	665	325	223	1 580	8 030	15 383	20 456	19 932
Planning and development		580	616	631	538	664	640	512	665	325	223	1 580	7 934	14 909	18 953	18 198
Road transport		259	119	-	-	-	-	-	-	-	-	-	96	474	1 504	1 733
Trading services		38 559	29 842	19 121	30 936	81 697	58 529	27 424	53 550	145 985	125 873	83 412	49 292	744 220	791 795	837 642
Electricity		59	60	98	61	107	60	56	62	63	56	54	634	1 369	1 453	1 538
Water		35 000	28 000	18 050	29 000	78 000	56 000	24 468	46 988	142 556	123 381	80 970	43 691	706 102	748 993	792 458
Waste water management		3 500	1 783	973	1 875	3 590	2 470	2 900	6 500	3 366	2 437	2 389	4 967	36 749	41 349	43 646
Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure - Standard		58 047	48 251	48 695	48 413	112 277	80 424	57 331	74 938	193 929	149 564	105 016	87 038	1 063 921	1 110 542	1 169 521
Surplus/(Deficit) before assoc.		63 037	64 869	51 378	66 344	(17 243)	24 173	67 411	10 142	(10 229)	(7 591)	74 184	(54 377)	332 099	409 353	465 411
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	63 037	64 869	51 378	66 344	(17 243)	24 173	67 411	10 142	(10 229)	(7 591)	74 184	(54 377)	332 099	409 353	465 411

Supporting Table SA 27 - monthly capital expenditure (municipal vote)

Mopani District Municipality SDBIP 2016-2017

iv. The monthly projections in terms of standard classification for capital expenditure follow:

Description	Ref	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
0	1															
Capital Expenditure - Standard		-	195.000	-	117.000	-	-	-	-	-	-	-	(312.000)	-	-	-
Governance and administration		-	-	-	-	-	-	-	-	-	-	-	5 416.400	5 416.400	785.000	-
Executive and council		-	195.000	-	117.000	-	-	-	-	-	-	-	(312.000)	-	-	-
Budget and treasury office		-	-	-	-	-	-	-	-	-	-	-	500.000	500.000	50.000	-
Corporate services		-	-	-	-	-	-	29.640	-	-	-	-	4 886.760	4 916.400	735.000	-
Community and public safety		-	-	-	-	-	-	-	-	-	-	-	5 410.000	5 410.000	15 890.000	8 130.000
Community and social services		-	-	-	-	-	-	-	-	-	-	-	60.000	60.000	40.000	30.000
Sport and recreation		-	-	-	-	-	-	29.640	-	-	-	-	(29.640)	-	-	-
Public safety		-	-	-	-	-	-	-	-	-	-	-	5 350.000	5 350.000	15 850.000	8 100.000
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental protection		22 735.883	38 652.251	19 467.207	7 693.509	6 162.205	-	6 754.196	16 988.000	34 812.546	6 307.000	4 969.545	(164 542.342)	-	-	-
Trading services		-	-	-	-	-	-	-	-	-	-	-	438 457.855	438 457.855	527 578.382	361 738.762
Electricity		22 735.883	20 652.251	19 467.207	7 693.509	5 896.159	-	6 754.196	16 988.000	34 812.546	3 807.000	4 969.545	(143 776.296)	-	-	-
Water		-	18 000.000	-	-	266.046	-	-	-	-	2 500.000	-	388 607.790	409 373.836	517 078.382	358 738.762
Waste water management		-	-	-	-	-	-	-	-	-	-	-	29 084.019	29 084.019	10 500.000	3 000.000
Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	2	22 735.883	38 847.251	19 467.207	7 810.509	6 162.205	-	6 783.836	16 988.000	34 812.546	6 307.000	4 969.545	(159 967.582)	4 916.400	735.000	-

Supporting Table SA 29 - monthly capital expenditure (standard classification)

Mopani District Municipality SDBIP 2016-2017

3. CASH FLOWS:

The monthly projected cash flow (reconciliation between cash receipts by source and cash payments by type) is indicated below. The SDBIP information on revenue and expenditure will be monitored and reported on monthly basis in terms of section 71 of the MFMA.

MONTHLY CASH FLOWS	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18
Cash Receipts By Source													1		
Property rates - penalties & collection charges	5 873.715	8 319.955	6 940.425	10 404.553	9 433.119	7 621.275	8 568.812	7 479.146	5 242.653	8 524.899	9 000.000	10 342.984	97 751.536	134 323.781	140 148.153
Service charges - electricity revenue	1 076.826	1 090.326	1 158.183	1 506.634	1 788.345	1 022.845	1 342.810	1 147.696	1 164.109	1 264.107	1 800.000	2 221.960	16 583.841	18 313.903	15 723.351
Service charges - refuse revenue	3.344	6.340	7.690	8.763	-	-	8.340	14.000	24.000	20.000	15.000	92.523	200.000	212.440	224.932
Rental of facilities and equipment	62.214	764.662	786.466	206.601	131.865	1 368.597	1 472.511	1 349.821	1 250.000	1 090.000	1 078.000	739.263	10 300.000	10 938.600	11 583.977
Transfer receipts - operational	286 096.993	5 429.600	-	3 352.500	228 878.029	4 072.200	-	4 072.200	171 657.978	-	-	2 390.500	705 950.000	779 902.000	850 615.000
Transfers recognised - operational	7.200	6.340	1.598	76.974	27.429	21.774	200.700	21.885	215.890	80.000	43.000	191.210	894.000	892.080	939.712
Cash Receipts by Source	293 120.292	15 617.223	8 894.363	15 556.025	240 258.788	14 106.690	11 593.173	14 084.748	179 554.630	10 979.006	11 936.000	15 978.441	831 679.377	944 582.804	1 019 235.125
Other Cash Flows by Source															
Transfer receipts - capital	219 453.500	2 049.000	-	-	219 453.500	-	-	-	-	-	-	-	440 956.000	475 757.000	504 797.000
Total Cash Receipts by Source	512 573.792	17 666.223	8 894.363	15 556.025	459 712.288	14 106.690	11 593.173	14 084.748	179 554.630	10 979.006	11 936.000	15 978.441	1 272 635.377	1 420 339.804	1 524 032.125

Mopani District Municipality SDBIP 2016-2017

MONTHLY CASH FLOWS	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Cash Payments by Type																
Employee related costs	27 902.679	21 761.979	20 766.535	22 434.944	34 166.032	23 993.216	23 589.514	20 789.751	26 568.920	24 582.000	23 100.000	25 338.097	294 993.668	321 669.929	412 253.168	
Remuneration of councillors	1 008.309	1 074.645	1 004.645	1 074.645	1 064.586	1 005.673	1 566.303	1 090.714	1 190.714	1 125.000	1 180.000	912.137	13 297.373	14 778.623	16 526.172	
Bulk purchases - Water & Sewer	17 032.937	15 128.403	20 206.211	19 654.302	16 327.965	16 756.046	15 525.283	16 661.839	20 000.000	18 000.000	18 000.000	10 087.961	203 380.947	209 751.150	220 238.708	
Other materials	3 422.326	6 926.858	1 040.799	1 839.111	1 913.857	3 085.521	1 665.903	1 541.137	1 901.555	1 520.000	4 000.000	5 439.287	34 296.354	85 999.099	144 933.378	
Contracted services	-	2.306	143.012	332.612	572.430	54.186	105.343	790.000	389.565	550.000	630.000	430.546	4 000.000	13 179.428	13 917.428	
Other expenditure	6 163.996	6 186.826	9 212.294	14 357.439	12 726.556	16 044.511	14 516.708	18 102.242	13 858.000	19 834.212	15 200.000	12 798.164	159 000.947	161 100.084	178 228.422	
Cash Payments by Type	55 530.248	51 081.017	52 373.496	59 693.053	66 771.427	60 939.153	56 969.054	58 975.683	63 908.754	65 611.212	62 110.000	55 006.192	708 969.289	806 478.313	986 097.276	
Other Cash Flows/Payments by Type																
Payments	33 206.522	27 533.143	49 522.919	45 312.200	55 550.232	63 768.375	34 606.234	54 429.480	54 802.970	46 223.424	35 800.000	(51 471.499)	449 284.000	475 757.000	504 797.000	
Total Cash Payments by Type	88 736.770	78 614.160	101 896.415	105 005.253	122 321.659	124 707.528	91 575.288	113 405.163	118 711.724	111 834.636	97 910.000	3 534.693	1 158 253.289	1 282 235.313	1 490 894.276	
NET INCREASE/(DECREASE) IN CASH HELD	423 837.021	(60 947.938)	(93 002.053)	(89 449.228)	337 390.629	(110 600.838)	(79 982.115)	(99 320.415)	60 842.906	(100 855.630)	(85 974.000)	12 443.747	114 382.088	138 104.491	33 137.849	
Cash/cash equivalents at the month/year begin:	7 855.400	431 692.421	370 744.483	277 742.431	188 293.203	525 683.832	415 082.994	335 100.879	235 780.465	296 623.371	195 767.741	109 793.741	7 855.400	122 237.488	260 341.979	
Cash/cash equivalents at the month/year end:	431 692.421	370 744.483	277 742.431	188 293.203	525 683.832	415 082.994	335 100.879	235 780.465	296 623.371	195 767.741	109 793.741	122 237.488	122 237.488	260 341.979	293 479.828	

Supporting Table SA 30 - monthly cash flow

8. SERVICE DELIVERY AND PERFORMANCE INDICATORS METHODOLOGY

The strategic objectives of the MDM are linked to the Strategic Scorecard in the IDP 2016-2017 wherein detail is provided to relate d programmes and sub-programmes to ensure the execution and the achievement of strategic objectives.

Table 3.8: Combined Strategic and Programme Scorecard

Mopani District Municipality SDBIP 2016-2017

Strategic Objective	Programme	Sub-Programme	Programme Objective	Programme Strategies
	Customer Relations Management	Community Satisfaction	To improve on the satisfaction level of community members	Establish a fully functional and resourced call centre and hotline whereby enquiries, complaints and reporting of allegations of corruption and fraud can be reported. This call centre to be equipped with a complaint management system. Development and implementation of plans and a policy regarding the management of the call centre and the management thereof. Annually produce, distribute and analyse a community satisfaction survey with a report to determine the satisfaction of the community and addressing shortcomings
		Marketing and branding	To promote the tourism in the District, South Africa and Internationally to ensure economic growth through attractions	Branding of the Vision and making known the contributions to achieve vision. Develop marketing strategy. Implementation of standardisation of publications. Keeping website updated. Provide local municipalities with strategy to localise for own marketing purposes.
	Health	Coordination of Health and Social Development Services	To ensure a healthy community	Ensure that the District Health Plan is reviewed by involving all key stakeholders. Support and monitor the implementation of the Integrated District Health and Social Development Plans and the HIV and AIDS Strategy. Council to adopt the reviewed HIV and AIDS Strategy; Ensure that strategies are aligned district – wide. Continuously attend local municipality’s meetings where necessary. Continuously monitor schools for health purposes. Encourage and support Local AIDS Councils.
	Education	Coordination of Education	To promote better education	Ensure that all summit resolutions held in Feb 2011 are implemented. Allocate responsibilities to specific people to implement task. Develop an implementation plan for summit resolutions. Support and monitor education activities
Improve Community well-being	Disaster Management	Disaster institutional capacity and information management & communication	To prevent loss of life, infrastructure, environmental degradation and economic disruption due to disasters.	Strengthen institutional arrangements for Disaster Risk Management, enhancing capacity (access to resources) and capability (trained personnel). Establish a comprehensive disaster management information and communication system.
		Disaster risk assessment and reduction		Conduct risk assessment to ensure guide risk reduction. Introduce disaster risk management planning and implementation to inform developmentally-orientated approaches, plans, programs and projects to reduce risks. The review of the disaster management plan.

Mopani District Municipality SDBIP 2016-2017

Strategic Objective	Programme	Sub-Programme	Programme Objective	Programme Strategies
		Disaster response and recovery, education, training and public awareness		The implementing priorities concerned disaster response, recovery and rehabilitation The coordination of integrated multi-stakeholder response ability and the preparation and implementation of appropriate aspect specific high risk preparedness and contingency plans. Address disaster risk management priorities in education, training, public awareness and research.
	Municipal/ Environmental Health	Environmental Health	To provide a safe, healthy and sustainable living environment	Support and monitor development and implementation of the Environmental Health policies, legislations, norms and standards. Establishment of effective governance structures of Environmental Health Services in the District Reduction of the incidents of environmental health risks through effective implementation of MHS programmes Strengthening Environmental Health promotion. Support and monitor the implementation of the District HIV & AIDS Strategy
	Fire Services	Fire Services response and rescue	To prevent loss of lives and infrastructure through fire	Effective and efficient implementation of Emergency Fire Services By - laws Ensure provision of appropriate resources and capacity building in the fire services Unit. Effective and efficient utilisation of resources to maximise fire service delivery
Improve Community well-being	Social Development	Disability, youth ad gender Development	To ensure quality of life of vulnerable groups through national, provincial and municipal initiatives	Establish status quo on beneficiation of people with disability, youth and women from municipal programmes and projects. Ensure mainstreaming of people with disabilities, youth and women in municipal programmes and projects
	Sport, Arts and Culture	Coordination and support of Sport, Recreation, Arts and Culture (SRAC)	To ensure a mental and physical healthy community	Promotion and sustenance of effective implementation of SRAC programmes Integration of SRAC programmes with municipalities, departments and federations in the district.
Grow the economy	Local Economic Development	Agricultural Development	To account for permanent and temporary jobs per categories	Implementing broad based black economic empowerment (roll-out of the strategic framework).

Mopani District Municipality SDBIP 2016-2017

Strategic Objective	Programme	Sub-Programme	Programme Objective	Programme Strategies
		Tourism Development	To promote tourism attractions to ensure economic growth	Branding and Marketing of tourism attractions domestically, nationally and internationally
Become financially viable	Budget Management	Expenditure management	To manage the financial affairs of the municipality to ensure financial viability	Draft budget within benchmark set by National Treasury within guidelines from MFMA. Fully in line with GAMAP legislation, National Treasury benchmark and MFMA. Ensure budget is totally aligned with IDP. Contain personnel costs within the targets. Timeous compilation and submission of financial statement. Ensure expenditure within municipal budget. Implement and maintain of control system to ensure accurate information of the municipal budget
Become financially viable	Budget Management	Revenue Management	To increase revenue to become financially sustainable	Implementation of revenue enhancement strategy, assess the impact of the strategy. Ensure revenue enhancement strategy includes measures to decrease municipal debt, review revenue enhancement strategy if necessary. Ensure cost recovery and credit control. Implement measures to reduce municipal debt
	Supply Chain Management	Procurement	To streamline supply chain processes	Draft supply chain processes and ensure that it is equitable and transparent and in line with legislation. Ensure compliance with all legislation. Maintain service level with all departments. Structuring of committees in line with MFMA. Streamline and optimise procedure processes, especially regarding demand management. Deliver optimal supply chain management services to all departments in the institution in line with departmental needs. Review supply chain management policy to include aspects such as BEE rating. All tender adverts should include BEE rating as an additional requirement. Analyse statistics and ensure targets are achieved. Conduct a survey on individuals empowered through the BEE rating to determine impact. Source participation from SA Statistics. Review strategic approach in terms of the impact achieved

Mopani District Municipality SDBIP 2016-2017

Strategic Objective	Programme	Sub-Programme	Programme Objective	Programme Strategies
	Fleet Management	Municipal Fleet	To ensure that the municipal fleet is managed cost effectively	Restructuring of the fleet management unit. Fully resource the fleet management unit. Review, implementation and monitoring of control measures. Annual review of cost effectiveness of municipal fleet
	Asset Management	Asset register	To manage, maintain and upgrade municipal assets	Updating of asset register in terms of legislation. Conversion to be GRAP compliant. Ensure that the Asset Management unit is resourced. Keeping asset register updated. Regularly verify office equipment and furniture against the asset register
Democratic and accountable organisation	IGR	Cooperative Governance	To establish and develop sustainable partnerships to ensure economic growth in the District	Coordination of different government structures within the District
	Governance and Administration	Anti – corruption	To ensure a corrupt free institution	Intensification of the implementation of anti-corruption strategy. Disseminate the strategy to all employees and Councillors. Utilisation of the hotline to address reported cases of alleged corruption. Once the hotline is in place, review the strategy
		Audit	To ensure clean audits through good corporate governance	. Development of three years and annual internal audit plan. Ensure compliance and consistent adherence to policies (continuous monitoring and reporting). To strengthen and support oversight
		Risk Management	To review and approve the risk register annually and monitor the implementation of risk mitigated plans	Review Enterprise Risk Assessment annually. Ensure that identified risks according to the Risk Assessment are minimised and addressed.
		Governance	To develop, implement & enforce policies and by-laws	Internalise organisational policies and implement management and Council resolutions timeously. Update existing policies and develop new policies.

Mopani District Municipality SDBIP 2016-2017

Strategic Objective	Programme	Sub-Programme	Programme Objective	Programme Strategies
		Powers and functions	Implementation of powers and functions as prescribed by the Constitution	Explore the District powers and functions allocated by the Constitution which can be rendered economically, especially the establishment of a District library. Follow the legal procedures in the transfer of those economically viable functions. Manage the rendering of those functions in an economical, efficient and effective manner
	Monitoring and Evaluation	Organisational monitoring, evaluation and reporting	To ensure an organisation that is accountable and responsible	To monitor the implementation of the IDP through the SDBIP. To evaluate the implementation of the IDP through monthly and quarterly reports To ensure that formal and informal quarterly evaluations are conducted
Manage through information	Geographic and Information systems	Record keeping	To ensure proper record keeping	Registry division to be capacitated and resourced to ensure optimal functionality. Enhance supervision on record data keeping and collection
		GIS development	To ensure effective institutional data management	To ensure implementation of the GIS policy
Plan for the future	Integrated Development Planning	IDP Review	To have an integrated development plan	Facilitate the District IDP process
	Spatial Planning	Develop and review spatial development frameworks (SDF)	To have integrated spatial planning	The implementation and monitoring of SDF and spatial policies

Mopani District Municipality SDBIP 2016-2017

Strategic Objective	Programme	Sub-Programme	Programme Objective	Programme Strategies
Plan for the future	Spatial Planning	Monitoring the implementation and Compliance of LUMS	To ensure sustainable human settlements	Developing rural areas to ensure that people stay in rural areas and thereby reduce urbanization ¹ . Identification of development potentials of various rural areas. To advise on areas with the highest potential for economic growth with needed infrastructure, social services, economic base such as manufacturing, tourism, mining, farming, retail or commercial activities, etc. To provide guidance on where exactly certain activities should or should not take place based on the spatial research
Develop and maintain infrastructure	Free Basic Services	Free basic water and sanitation	To ensure that all indigent households have access to free basic services	Review District Indigent register in consultation with local municipalities. Assist local municipalities with campaigns on indigent registers so that communities are informed of the existence of the indigent registers. Enhance partnerships to speed up eradication of backlogs. Eradicate basic services backlogs equal to or earlier than national targets
		Bulk water infrastructure	To ensure that all households have access to basic water	Establish status quo of backlogs in the provision of basic water. Develop and implement strategies on how basic water backlogs will be eradicated
		Sanitation infrastructure	To ensure that all households have access to basic level of sanitation	Establish status quo of provision of water to all households. Develop and implement strategies on how basic sanitation backlogs will be eradicated

The achievement of strategic objectives will lead to the realisation of the vision and mission of the municipality in line with national and provincial priorities. In this way a downwards cascading from national and provincial priorities that influences the strategic intent of the MDM is achieved. Strategic objectives linked to programmes and sub-programmes as described in the Strategic Scorecard are operationalised in the IDP Programme Strategies and Reporting Scorecard so as to ensure the measurement and reporting in line with the achievement of the strategic objectives of the MDM. This IDP Programme Strategies and Reporting Scorecard provides the framework for the development of the SDBIP which includes annual

¹ Urbanisation means mass movement of people from rural areas to urban areas. Most squatting or informal settlements in urban areas are due to urbanization process. Therefore developing rural areas will stem the urbanization tide and thereby bring stability in both rural and urban areas and this is what we call sustainable human settlements.

targets broken down into quarterly targets for improved measurement. Programmes included in the IDP Strategic and Programme Strategies and Institutional Scorecard are also linked to directorates which will be responsible for the execution of activities, programmes and processes (actions) to ensure the achievement of programmes and related sub-programmes. The Strategic and IDP Programme Strategies and Reporting Scorecard included in the IDP are thus cascaded to the different directorates where they report on the actions taken to ensure the achievement of the three-year IDP targets broken down within the SDBIP.

The IDP Strategic (Highest level) and Programme Indicators are indicated below, followed by the Reporting Scorecard that have been developed into Directorate responsibility Scorecards per Vote.

8.1. SERVICE DELIVERY KEY PERFORMANCE INDICATORS

The high level non-financial measurable performance objectives in the form of service delivery targets and other performance indicators form part of this section of the SDBIP. These indicators and targets will be cascaded to departmental score cards, which will be used for internal monitoring of the organisation and relevant individuals. The service delivery and other performance indicators follow per directorate below:

8.2. OFFICE OF THE MUNICIPAL MANAGER – VOTES 005, 080, 006

Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_Audit\ Good Governance and Public Participation\ Democratic and accountable organisation\ Audit		Percentage of the Auditor General -Audit outcome	%	MDM_MM	To measure the performance of the municipality in terms of the Audit opinion	Quarterly	Non-Cumulative	0% Disclaimer 25% Adverse 75% Qualified 100% Unqualified	Auditor General's report	Not applicable	100%	100%	100%	100%	Disclaimer 0%	Outcome
MDM_Audit\ Good Governance and Public Participation\ Democratic and accountable organisation\ Audit	M-1060	Number of Internal Audit reports submitted to Council ytd	#	MDM_MM	To measure the level of accountability on issues of internal audit to council	Quarterly	Cumulative	Count the number of Internal Audit reports submitted to Council / number planned	Internal Audit reports	1	2	3	4	4	4	Outcome
MDM_Audit\ Good Governance and Public Participation\ Democratic and accountable organisation\ Audit	M-1068	Number of reports submitted to Council on the implementation of AG Action plan	#	MDM_MM	To account to council on the extent in which the AG Action Plan is measure the	Quarterly	Cumulative	Count the number of reports submitted to Council on the implementation of AG Action plan	Report	1	2	3	4	4	4	Output

Mopani District Municipality SDBIP 2016-2017

Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_Audit\ Good Governance and Public Participation\ Democratic and accountable organisation\ Audit	M-2050	Number of audits conducted as per Audit Plan YTD	#	MDM_MM	To conduct audit to check compliance to internal controls	Monthly	Cumulative	Count the number of audits executed according to the Audit plan ytd	Audit Reports	7	14	21	28	28		Outcome
MDM_Audit\ Good Governance and Public Participation\ Democratic and accountable organisation\ Audit	M-2059	Reviewal and approval of the Audit Charter and approval by the Audit Committee YTD	#	MDM_MM	To outline the mandate, the scope and responsibilities of the Audit committee	Quarterly /Once in a year	Non-cumulative	Reviewed and approval of the Audit Charter by the Audit Committee	Audit Charter	Not Applicable	Not Applicable	Not Applicable	1	1	1	Output
MDM_Audit\ Good Governance and Public Participation\ Democratic and accountable organisation\ Audit	M-241	Number of times the Internal Audit Charter updated and approved by Audit Committee	#	MDM_MM	To outline the terms of reference	Quarterly /Once in May	Non-Cumulative	Count the number of times the audit	Internal Audit Charter	Not Applicable	Not Applicable	Not Applicable	1	1	1	Output
MDM_Audit\ Good Governance and Public Participation\ Democratic and accountable organisation\ Audit	M-242	Number of Audit committee reports submitted to Council YTD	#	MDM_MM	To report to Council on matters of Audit	Quarterly	Cumulative	Count the number of Audit Committee reports submitted to Council ytd	Report	1	2	2	4	4	4	Output

Mopani District Municipality SDBIP 2016-2017

Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_MM\ Good Governance and Public Participation\ Democratic and accountable organisation\ Intergovernmental relations		Percentage of Municipal Managers Forum Resolutions related to department implemented within specified timeframes	%	MDM_MM	To measure the extent to which managers forum resolutions are resolved on quarterly basis	Quarterly	Cumulative	Number of resolutions resolved / Total number of resolutions*100	Municipal Manager's Forum Resolution register	100%	100%	100%	100%	100%	0%	Outcome
MDM_Audit\ Good Governance and Public Participation\ Democratic and accountable organisation\ Audit	M-2147	Percentage of Auditor General findings resolved YTD	%	MDM_MM	To measure the extent in which the municipality has resolved the Auditor General Findings	Quarterly	Cumulative	Number of resolved findings/ Total number of findings*100	Action Plan with resolved AG findings	Not applicable	Not applicable	50%	100%	100%	30%	Outcome
MDM_MM\ Financial Viability\ Become Financially Viable\ Expenditure Management	M-105	Percentage of variance between year to date spending of operating budget against projected spending year to date for the municipality	%	MDM_MM	To measure the spending of the operating budget against the projected spending	Quarterly	Non Cumulative	Calculate the sum of ((R-value operating budget spent YTD \ R-value operating projected to be spent YTD) - 100%)*100	Expenditure report	10%	10%	10%	10%	10%	-14	Input

Mopani District Municipality SDBIP 2016-2017

Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_MM\ Good Governance and Public Participation\ Democratic and accountable organisation\ Administration	M-625	Number of Management resolutions related to the directorate implemented ytd	#	MDM_MM	To measure the extent into which management resolutions are resolved	Quarterly	Non Cumulative	Number of resolutions implemented/ Total number of resolutions passed*100	Management resolution register	100%	100%	100%	100%	100%	42%	Outcome
MDM_MM\ Good Governance and Public Participation\ Democratic and accountable organisation\ Audit	M-2073	Number of Audit Committee recommendations for the municipality implemented YTD	#	MDM_MM	To measure the extent in which audit committee recommendations are implemented	Quarterly	Non_Cumulative	The number of implemented Audit recommendations/ Total number of resolutions*100	Audit committee recommendations implementation tool	100%	100%	100%	100%	100%	62%	Output
MDM_MM\ Good Governance and Public Participation\ Democratic and accountable organisation\ Performance Management	M-1143	Number of quarterly performance reports submitted to Management YTD	#	MDM_MM	To measure the level of compliance to legislative requirements in terms of submission as per section 46 of the systems act	Quarterly	Cumulative	Count the number of quarterly performance reports submitted to Management against the target	Quarterly Institutional Reports	1	2	3	4	4	4	Output

Mopani District Municipality SDBIP 2016-2017

Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_MM\ Good Governance and Public Participation\ Democratic and accountable organisation\ Performance Management	M-143	Number of quarterly performance reports submitted to Council YTD	#	MDM_MM	To measure the level of compliance to legislative requirements in terms of submission as per section 46 of the systems act	Quarterly	Cumulative	Count the number of quarterly performance reports submitted to Council against the target	Quarterly Institutional Reports	1	2	3	4	4	4	Output
MDM_MM\ Good Governance and Public Participation\ Democratic and accountable organisation\ Performance Management		SDBIP developed and submitted to COGHSTA	#	MDM_MM	To measure the level of compliance in terms of submission of the SDBIP to CoGHSTA	Monthly/ Once a month end of June	Non-Cumulative	One SDBIP is submitted end of May	Signed SDBIP	Not applicable	Not applicable	Not applicable	1	1	1	Out put
MDM_MM\ Transformation and Organisational Development\ Develop entrepreneurial and intellectual capability\ Employee Performance Management	M-573	Number of S54 and S56 Managers with signed employment contracts and performance agreements submitted to CoGHSTA ytd	#	MDM_MM	To measure the extent in which the municipality is compliant in signing performance agreements for the S 54 / 56 managers as compelled by S75 of the Systems Act	Monthly	Cumulative	Count the number of S57 Managers with signed employment contracts and performance agreements submitted to CoGHSTA ytd	Signed Performance Agreements	4	6	8	8	8	7	Output

Mopani District Municipality SDBIP 2016-2017

Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_MM\ Good Governance and Public Participation\ Democratic and accountable organisation\ Performance Management		Percentage Review of the Performance Management Policy	%	MDM_MM	To measure the extent in which the performance framework is reviewed	Monthly	Cumulative	Percentage of the items reviewed/Total items*100	Reviewed Performance Management Policy	25%	50%	75%	100%	100%	100%	Output
MDM_MM\ Good Governance and Public Participation\ Democratic and accountable organisation\ Performance Management	M-876	Timeous submission of annual performance report to the Auditor General by end August	#	MDM_MM	To measure the level of compliance to legislative requirements in terms of submission as per section 46 of the systems act and the MFMA sec 121 (3) c	Once a year in the second quarter	Non-Cumulative	Annual Performance Report submitted to the Auditor General by 31 August	Annual Performance report	Not applicable	1	Not applicable	Not applicable	1	1	Output
MDM_MM\ Good Governance and Public Participation\ Democratic and accountable organisation\ Risk Management	M-179	Number of times the risk register has been reviewed and approved on time for the entire municipality	#	MDM_MM	To measure the extent to which the risk register is reviewed by the municipality	Once a year	Non-Cumulative	Reviewed risk register against the targeted time	Reviewed risk register	1	Not applicable	Not applicable	Not applicable	1	1	Output

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Hierarchy	I D	KPI	U O M	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_MM\ Good Governance and Public Participation\ Democratic and accountable organisation\ Risk Management	M-2051	Number of risks mitigated against the identified risks by the municipality ytd	#	MDM_MM	To measure the extent in which risks in the risk register are mitigated	Quarterly	Cumulative	Count the Number of risks mitigated by municipality against the target	Risk register with mitigated risks	5	7	12	15	15	5	Outcome
MDM_Risk\ Good Governance and Public Participation\ Democratic and accountable organisation\ Risk Management		Reviewal and approval of the Risk committee Charter and approval by the Risk Committee and tabled to Council	#	MDM_MM	To outline the mandate, scope of work, responsibilities and Terms of reference	Quarterly /Once in May	Non-cumulative	Count the Number of risk management committee charter reviewed and approved by Council	Risk Committee Charter	Not applicable	Not applicable	Not applicable	1	1	1	Output
MDM_Risk\ Good Governance and Public Participation\ Democratic and accountable organisation\ Risk Management	M-1334	Number of risk management activities implemented on quarterly basis within Risk sub-directorate	#	MDM_MM	To measure the extent in which risk management activities are conducted	Quarterly	Cumulative	Count the Number of Action plan activities implemented YTD	Report on activities completed	5	10	15	20	20	20	Output

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Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_Risk\ Good Governance and Public Participation\ Democratic and accountable organisation\ Risk Management	M-2036	Number of Risk management strategy developed and approved by Risk Committee Management and tabled to Council	#	MDM_MM	To measure the level of compliance in rolling out the risk management activities	Quarterly /Once in a year	Non-cumulative	Count the Number of Risk management strategy developed and approved	Risk Management Strategy	Not applicable	Not applicable	Not applicable	1	1	1	Output
MDM_MM\ Transformation and Organisational Development\ Develop entrepreneurial and intellectual capability\ Human Resources	M-195	Number of executive management posts filled after they been vacated YTD	#	MDM_MM	To measure the level in which executive vacant positions are filled by people with minimum competency requirements three months after the position have been vacated	Twice in a quarter only where three managers will have completed their employment contracts	Cumulative	Count ,Critical posts (Legal Manager, Engineering Director, Planning and Development Director and MM) meeting minimum competency requirements. Section 54A & 56 post to be filled 3 months after post has been vacated in terms of the MSA	Employment contracts	Not applicable	1	3	Not applicable	3	9	Input

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Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_MM\ Good Governance and Public Participation\ Integrated Development Planning	M-564	IDP submitted to MEC within 10 working days after adoption by Council	#	MDM_MM	To measure the extent of compliance in the submission of the IDP to the MEC	Once in the third quarter	Non-Cumulative	Compliance to submission the adopted IDP to the MEC within 10 working days after adoption by Council	IDP document Council resolution. Receipt from CoGHSTA	Not applicable	Not applicable	Not applicable	1	1	1	Output
MDM_IDP\ Good Governance and Public Participation\ Integrated Development Planning		Percentage rating of the IDP	%	MDM_MM	To measure the level of quality rating of the IDP whether it is high, medium or low	Once in the first quarter	Non-Cumulative	Low rated 25% Medium rated 50% High rating 100%	IDP rating Analysis	100%	Not applicable	Not applicable	Not applicable	100%	New Indicator	Outcome
MDM_IDP\ Good Governance and Public Participation\ Integrated Development Planning	M-584	IDP process plan developed and adopted by Council by end of June	#	MDM_MM	To measure compliance in terms of the development of the process plan and approval by council	Once in the first quarter	Non-Cumulative	Compliance to the IDP process plan developed, tabled and adopted by Council by end of June	Process plan and Council resolution	1	Not applicable	Not applicable	Not applicable	1	1	Output

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Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_IDP\ Spatial Rationale\ Plan for the future\ Integrated Development Planning	M-560	Number of IDP/Budget representative forum meetings held successfully YTD	#	MDM_MM	Monthly	Cumulative	Number of IDP/Budget representative forum meetings held successfully YTD	To conduct all forum meetings as per target	Attendance register	1	2	3	5	5	5	Output
MDM_IDP\ Spatial Rationale\ Plan for the future\ Integrated Development Planning	M-561	Draft IDP documents tabled to Council by 31 March each year	#	MDM_MM	To measure the level of Compliance in the development of the IDP	Quarterly /Once in a year	Non-cumulative	Draft IDP documents tabled to Council by 31 March each year	Draft IDP	Not applicable	Not applicable	1	Not applicable	1	1	Output
MDM_IDP\ Spatial Rationale\ Plan for the future\ Integrated Development Planning	M-563	Final IDP submitted to Council by May 31		MDM_MM	To measure the level of Compliance in the development of the IDP	Quarterly /Once in a year	Non-cumulative	To submit the final IDP submitted to Council by May 31	Final IDP	Not applicable	Not applicable	Not applicable	1	1	1	Output

8.3. THE OFFICE OF THE EXECUTIVE MAYOR – VOTES 010, 045, 112, 114

Mopani District Municipality SDBIP 2016-2017

Hierarchy	I D	KPI	U O M	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_Communication\ Good Governance and Public Participation\ Democratic and accountable organisation\ Communication	M 4 1 2	Number of external communication newsletter issues developed and distributed YTD	#	MDM_DOEM	To measure the consistency in the distribution of newsletters	Quarterly	Cumulative	Count the Number of internal communication newsletter issues developed and distributed versus target	Newsletter	1	2	3	4	4	3	Output
MDM_DOEM\ Financial Viability\ Become Financially Viable\ Supply chain management	M 1 0 4 5	Demand management plans related to the Office of the Executive Mayor developed and submitted to Budget and Treasury YTD	#	MDM_DOEM	To measure preparedness of the directorate in terms on spending the allocated budget through supply chain processes	Once a year in July	Non-cumulative	Submitted demand management plans related to the Office of the Executive Mayor developed and submitted to Budget and Treasury	Demand management plan	Not applicable	Not applicable	Not applicable	1	1	1	Input
MDM_DOEM\ Good Governance and Public Participation\ Democratic and accountable organisation\ Communication	M 2 5 6	Number of times the Communication Strategy reviewed and adopted by council YTD	#	MDM_DOEM	To measure the extent in which the Communication Strategy is reviewed	Once a year in June	Non-Cumulative	Count the number of times during the year that the Communication strategy has been reviewed and adopted by Council	The communication Strategy	Not applicable	Not applicable	Not applicable	1	1	0	Output

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Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_DOEM\ Good Governance and Public Participation\ Democratic and accountable organisation\ Risk Management	M-1086	Anti-corruption Forum established and functional ytd	#	MDM_DOEM	To measure compliance in terms of establishing the Anticorruption forum	Once a year in December	Non-Cumulative	Anti-corruption Forum that is established and functional against the targeted time	Terms of reference	Not applicable	1	Not applicable	Not applicable	1	0	Outcome
MDM_Public Part\ Good Governance and Public Participation\ Democratic and accountable organisation\ Public Participation	M-513	Number of IDP/Budget Public Participation meetings held successfully year to date	#	MDM_DOEM	To measure the extent in which the number of IDP/Budget Public Participation meetings are held.	Once a year in May	Non-Cumulative	Count the number of meetings held against the target	Agenda and Attendance register	Not applicable	Not applicable	Not applicable	5	5	5	Output
MDM_DOEM\ Service Delivery\ Improve Community well-being\ Disability Development	M-1203	Percentage of District Disability Forum resolutions implemented YTD	%	MDM_DOEM	To measure the extent in which the District Disability Forum resolutions are implemented	Quarterly	Cumulative	Percentage of Disability Forum resolutions implemented / Number of resolutions *100	District Disability Forum resolution register	25%	50%	75%	100%	100%	100%	Outcome

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Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_DOEM\ Good Governance and Public Participation\ Democratic and accountable organisation\ Intergovernmental relations		Percentage of the District Mayoral Intergovernmental Relations Forum meeting resolutions implemented	%	MDM_DOEM	To measure the extent in which the District Mayoral Intergovernmental Relations Forum resolutions are implemented	Quarterly	Non-Cumulative	Count the number of implemented resolutions/Total identified resolutions*100	Resolution Register	100%	100%	100%	100%	100%	0%	Outcome
MDM_DOEM\ Service Delivery\ Improve Community well-being\ Events Management	M-2015-7	Number of Events Coordinated YTD	#	MDM_DOEM	To measure the extent in which the municipal events are coordinated	Quarterly	Cumulative	Count the number of events held against the target	Agenda and Attendance register	3	6	9	12	12	8	Output
MDM_DOEM\ Service Delivery\ Improve Community well-being\ Health and Social Development Services	M-163	Number of AIDS Council meetings held successfully year to date	#	MDM_DOEM	To measure the extent in which AIDS Council meetings are held	Quarterly	Cumulative	Count the Number of Aids Council meetings held successfully year to date	Agenda and Attendance register	1	2	4	4	4	2	Output
MDM_DOEM\ Service Delivery\ Improve Community well-being\ Health and Social Development Services	M-631	Number of HIV and AIDS ARV sites monitored	#	MDM_DOEM	To measure the extent in which the HIV/ AIDS ARV sites are monitored.	Quarterly	Cumulative	Number of HIV and AIDS ARV sites monitored against the target	Report	3	6	9	10	10	3	Outcome

Mopani District Municipality SDBIP 2016-2017

Hierarchy	I D	KPI	U O M	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_DOEM\ Financial Viability\ Become Financially Viable\ Expenditure Management		Percentage of the budget actually spent related to the Directorate	%	MDM_DOEM	To measure the extent in which the directorate spend in its allocated budget	Quarterly	Cumulative	R-value total budget spent identified for financial year / R-value annual budget*100	Expenditure report	50%	75%	100%	100%	100%	0	Input
MDM_MPAC\ Good Governance and Public Participation\ Democratic and accountable organisation\ Municipal Public Accounts Committee		Number of projects visits conducted ytd	#	MDM_DOEM	To measure the extent in which projects are visited and monitored	Quarterly	Cumulative	Count the number of projects visits conducted ytd	Report	1	2	3	4	4	4	Outcome
MDM_MPAC\ Good Governance and Public Participation\ Democratic and accountable organisation\ Municipal Public Accounts Committee	M 1 3 0 1	Oversight report tabled to council		MDM_DOEM	To measure the level of compliance in terms of tabling the oversight report	Once in March	Non-Cumulative	The oversight report tabled	Oversight report	Not applicable	Not applicable	1	Not applicable	Not applicable	1	Output
MDM_MPAC\ Good Governance and Public Participation\ Democratic and accountable organisation\ Municipal	M 1 3 0 2	Oversight Report publicised within seven days after adoption by Council		MDM_DOEM	To measure the level of compliance in terms of publicising the oversight report	Once in March	Non-Cumulative	The oversight report that has been publicised after seven days after adoption by council	Publication of the oversight report	Not applicable	Not applicable	1	Not applicable	Not applicable	1	Output

Mopani District Municipality SDBIP 2016-2017

Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
Public Accounts Committee																

8.4. THE BUDGET AND TREASURY DIRECTORATE – VOTE 020

Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_CFO\ Financial Viability\ Become Financially Viable\ Asset Management	M-1031	Current Ratio (R-value current assets / R-value liabilities as %)	Ratio	MDM_CFO	To measure the extent in which the municipality is able to pay short-term and long-term obligations	Quarterly	Cumulative	Calculate the current Ratio (R-value current assets / R-value liabilities as ratio*100)	Annual Financial statements	2.10	2.10	2.10	2.10	2.10	0.73	Outcome

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Hierarchy	I D	KPI	U O M	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_CFO\ Financial Viability\ Become Financially Viable\ Asset Management	M - 1 0 3 2	Number of times valuation of Property Plant and Equipment conducted y.t.d	#	MDM_CFO	To measure the extent in which the valuation of Property Plant and Equipment is conducted	Quarterly	Non-Cumulative	Count the number of times valuation of Property Plant and Equipment conducted against the targeted time	Report of the valuation of Property P	Not applicable	Not applicable	Not applicable	1	1	1	Output
MDM_CFO\ Financial Viability\ Become Financially Viable\ Asset Management	M - 1 0 3 3	Number of times fixed asset register updated y.t.d	#	MDM_CFO	To measure the extent in which the asset register is updated	Quarterly	Non-Cumulative	Count the number of times fixed asset register updated against the target	Updated Fixed Asset register	3	6	9	12	12	12	Output
MDM_CFO\ Financial Viability\ Become Financially Viable\ Asset Management	M - 3 2 2	Number of times asset verification has been conducted ytd	#	MDM_CFO	To measure the extent in which Asset verification is done	Quarterly	Non-Cumulative	Count the Number of times physical asset verification versus the target	Asset verification report	0	1	1	2	2	2	Output

Mopani District Municipality SDBIP 2016-2017

Hierarchy	I D	KPI	U O M	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_CFO\ Financial Viability\ Become Financially Viable\ Asset Management	M 8 6 6	Liquidity ratio (R-value Monetary Assets / R-value Current Liabilities)	R a t i o	MDM_CFO	To measure the extent in which the municipality is able to pay its short-term debts.	Quarterly	Non - Cumulative	Calculate the liquidity ratio (R-value Monetary Assets / R-value Current Liabilities)	Annual Financial Statements	0.40	0.40	0.40	0.40	0.40	4.83	Outcome
MDM_CFO\ Financial Viability\ Become Financially Viable\ Budget Control and Reporting	M 0 2	Number of budget related policies reviewed and approved by Council y.t.d	#	MDM_CFO	To measure the extent in which policies are reviewed and approved by council	Quarterly	Non-Cumulative	Count the number Budget related policies reviewed and approved by Council versus target	Reviewed policies and council resolution	3	6	9	12	12	12	Output
MDM_CFO\ Financial Viability\ Become Financially Viable\ Budget Control and Reporting	M 1 6	Final budget adopted by Council by end of May 2015	#	MDM_CFO	To measure the level of compliance in terms of adoption of budget by council	Quarterly Once in the fourth quarter	Non-Cumulative	Compliance to Final budget adopted by Council by end of May 2015	Final Budget and council resolution	Not applicable	Not applicable	Not applicable	1	1	1	Output

Mopani District Municipality SDBIP 2016-2017

Hierarchy	I D	KPI	U O M	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_CFO\ Financial Viability\ Become Financially Viable\ Budget Control and Reporting	M 2 1 6	Number of Budget Steering Committee meetings held successfully ytd	#	MDM_CFO	To measure the level of compliance in attending the Budget Steering Committee	Quarterly	Cumulative	Number of Budget Steering Committee meetings held successfully versus target	Attendance register of the meetings and minutes	1	2	3	4	4	4	Output
MDM_CFO\ Financial Viability\ Become Financially Viable\ Budget Control and Reporting	M 3 0	Draft budget tabled to Council by 31 March	#	MDM_CFO	To measure the level of compliance in terms of tabling the budget	Quarterly	Non-Cumulative	Compliance to Draft budget tabled to Council by 31 March	Budget and Council resolution	Not applicable	Not applicable	1	Not applicable	1	1	Output
MDM_CFO\ Financial Viability\ Become Financially Viable\ Budget Control and Reporting	M 3 3 8	Annual Financial statements drafted and submitted to AG by end Aug	%	MDM_CFO	To measure the level of compliance in the submission of draft financial statements	Quarterly	Non-Cumulative	Annual Financial statements drafted and submitted to AG by end Aug	Annual financial statements	100%	100%	100%	100%	100%	100%	Outcome

Mopani District Municipality SDBIP 2016-2017

Hierarchy	I D	KPI	U O M	Owner	Purpose of the indicator/Desc riptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_CFO\ Financial Viability\ Become Financially Viable\ Expenditure Management	M 1 0 0 9	Number of budget and financial statement reports S71 submitted to Executive Mayor and Treasuries y.t.d	#	MDM_CFO	To measure the level of compliance in terms of the submission of the budget and financial statements (S71)	Quarterly	Cumulative	Count the Number of budget and financial statement reports S71 submitted to Executive Mayor and Treasuries versus the target	Budget and Financial statement Report Section 71 reports	3	6	9	12	12	9	Output
MDM_CFO\ Financial Viability\ Become Financially Viable\ Expenditure Management	M 2 5	Percentage of MSIG utilised ytd	%	MDM_CFO	To measure the level of spending in terms of the Municipal Infrastructure Grants	Quarterly	Cumulative	R-value MSIG spent ytd / Total R-value annual budget for MSIG *100	MSIG Expenditure report	25%	50%	75%	100%	100%	71%	Input
MDM_CFO\ Financial Viability\ Become Financially Viable\ Expenditure Management	M 3 5 9	Percentage of creditors paid within 30 days	%	MDM_CFO	To measure the extent in which the municipality is able to pay creditors within the legislated time	Quarterly	Cumulative	Total invoices of creditors paid within 30 days/Total receipt of invoices received*100 .	List of creditors paid	100%	100%	100%	100%	100%	100%	Input

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Hierarchy	I D	KPI	U O M	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_CFO\ Financial Viability\ Become Financially Viable\ Revenue Management	M _1 0 2 9	Number of water related transaction reports with supporting documents received and analysed per municipality y.t.d	#	MDM_CFO	To measure the level of reporting in terms of submission of the water related transactions	Quarterly	Cumulative	Count the Number of water related transaction reports with supporting documents received and analysed for all municipalities against target.	Report on water related transactions	3	6	9	12	12	12	Output

Mopani District Municipality SDBIP 2016-2017

Hierarchy	I D	KPI	U O M	Owner	Purpose of the indicator/Desc riptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_CFO\ Financial Viability\ Become Financially Viable\ Revenue Management	M 8 7 1	Percentage of debt coverage y.t.d. (total R- value operating revenue received minus R- value Operating grants, divided by R- value debt service payments (i.e. interest + redemption) due within financial year)	%	MDM_CFO	To measure the level of the cash flow available to pay current debt obli- gations.	Quarterly	Non- Cumulative	Total R-value operating revenue received minus R-value Operating grants / Total R- value debt service payments *100	Annual Financial Statemen- ts	100%	100%	100%	100%	100%	110%	Outcome

Mopani District Municipality SDBIP 2016-2017

Hierarchy	I D	KPI	U O M	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_CFO\ Financial Viability\ Become Financially Viable\ Revenue Management	M 8 7 2	Percentage of Cost coverage y.t.d. (R-value all cash at a particular time plus R-value investments, divided by R-value monthly fixed operating expenditure)	%	MDM_CFO	To measure the level in which the municipality is able to meet its financial obligations	Quarterly	Non - Cumulative	Total R-value all cash at a particular time plus R-value investments / by R-value monthly fixed operating expenditure *100	Annual Financial statements	150%	150%	150%	150%	150%	58%	Outcome
MDM_CFO\ Financial Viability\ Become Financially Viable\ Supply chain management	M 1 0 4 2	Percentage of infrastructure tenders placed on Construction Industry Development Board (CIDB) website y.t.d	%	MDM_CFO	To measure the level of compliance of the municipality in publicising infrastructure tenders.	Quarterly	Non-Cumulative	Total Percentage infrastructure tenders placed on CIDB website versus target	Report on publicised tenders	100%	100%	100%	100%	100%	100%	Output
MDM_CFO\ Financial Viability\ Become Financially Viable\ Supply chain management	M 1 0 4 3	Percentage of implementation of the consolidated demand management plan submitted to Management y.t.d	#	MDM_CFO	To measure the level in which the consolidated demand management is implemented	Quarterly	Cumulative	Count the number of requests/ Total number of requests*100	Report on the implementation of the demand management plan	25%	50%	75%	100%	100%	50%	Outcome

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Hierarchy	I D	KPI	U O M	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_CFO\ Financial Viability\ Become Financially Viable\ Supply chain management	M 3 1	Number of SCM reports submitted to council and treasuries ytd	#	MDM_CFO	To measure the level in which Supply Chain Management Reports are submitted to council and Treasuries	Quarterly	Non-Cumulative	Count the number of SCM reports submitted to council and treasuries versus target	Reports	1	2	3	4	4	3	Output
MDM_CFO\ Financial Viability\ Become Financially Viable\ Supply chain management	M 3 3	Percentage of Tenders adjudicated within 60 days of closure of tender	%	MDM_CFO	To measure the level in which tenders are adjudicated within the 60 days of closure	Quarterly	Non-Cumulative	Total number of Tenders adjudicated within 60 days of closure of tender YTD / Total number of tender Evaluated*100	List of adjudicated tenders	100%	Not applicable	100%	Not applicable	100%	0%	Outcome
MDM_CFO\ Financial Viability\ Become Financially Viable\ Supply chain management	M 3 3 1	Percentage of total business awarded to businesses located in District area	%	MDM_CFO	To measure the extent in which local businesses are awarded an opportunity to be suppliers	Quarterly	Non-Cumulative	Total number of business awarded to local companies \ Total number of business to be awarded *100	List of local people awarded business	85%	85%	85%	85%	85%	85%	Outcome

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Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_CFO\ Financial Viability\ Become Financially Viable\ Supply chain management	M 7 2 9	Number of SCM workshops conducted with internal stakeholders ytd	#	MDM_CFO	To measure the extent in which Supply chain workshops are conducted in the municipality	Quarterly	Cumulative	Number of SCM workshops conducted with internal stakeholders versus target	Attendance register/ Workshop document	Not applicable	1	Not applicable	2	2	0	Output
MDM_CFO\ Good Governance and Public Participation\ Democratic and accountable organisation\ Risk Management	M 0 6	Number of Anti-corruption action plans related to B&T updated and implemented YTD	#	MDM_CFO	To measure the level in which the Anti-Corruption Plan is reviewed and implemented	Quarterly	Non-Cumulative	Count the number of Anti-corruption action plans related to B&T updated and implemented versus target	Anti-Corruption plan	Not applicable	1	Not applicable	Not applicable	1	0	Output

8.5. THE CORPORATE SERVICES DIRECTORATE – VOTES 090, 095, 100, 105

Hierarchy	I D	KPI	U O M	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_DCorp Serv\ Financial Viability\ Become Financially Viable\ Supply chain management	M - 1 0 4 6	Number of demand management plans related to Corporate Services developed and submitted to B&T y.t.d	#	MDM_DCorpServ	To measure preparedness of the directorate in terms on spending the allocated budget through supply chain processes	Once a year in July	Non-cumulative	Number of demand management plans related to the Office of the Corporate Services developed and submitted to Budget and Treasury against target	Demand management plan	1	Not applicable	Not applicable	Not applicable	1	1	Input
MDM_DCorp Serv\ Good Governance and Public Participation\ Democratic and accountable organisation\ Legal Services	M - 1 1 0 1	Number of existing policies reviewed and adopted by Council YTD	#	MDM_DCorpServ	To measure the extent in which the Legal unit review policies and table them for adoption by Council	Quarterly	Cumulative	Count the number of existing policies reviewed and adopted by Council versus target	Reviewed policies	3	6	9	12	12	5	Output
MDM_DCorp Serv\ Good Governance and Public Participation\ Democratic and accountable organisation\ Risk Management	M - 7 9 9	Percentage of reduction of corruption cases in the municipality	%	MDM_DCorpServ	To measure the level of reduction of corruption cases in the municipality through the initiatives taken	Quarterly	No Cumulative	Total number of reported cases/ Total number of initiatives in mitigating corruption cases *100	The corruption cases reported and the Initiatives taken	50%	50%	50%	50%	50%	0%	Outcome

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Hierarchy	I D	KPI	U O M	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_DCorp Serv\ Transformation and Organisational Development\ Develop entrepreneurial and intellectual capability\ Employee Performance Management	M - 1 4 8	Number of employee performance reviews conducted	#	MDM_DCorpServ	To measure the extent in which performance reviews are conducted as per legislation	Quarterly	Non-Cumulative	Number of employee performance reviews conducted versus target	Evaluation report and Attendance register	37	37	37	37	37	7	Outcome
MDM_DCorp Serv\ Transformation and Organisational Development\ Develop entrepreneurial and intellectual capability\ Human Resources	M - 1 2 4 4	Number of budgeted vacant positions filled by 2016 ytd	#	MDM_HR	To measure the extent of filling of vacant positions as allocated in the budget	Quarterly	Cumulative	Total number of budgeted vacant positions filled against target	List of appointed officials	80	120	160	200	200	10	Input

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Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_DCorp Serv\ Transformation and Organisational Development\ Develop entrepreneurial and intellectual capability\ Human Resources	M-1246	Number of meetings held successfully with organised Labour on labour matters ytd	#	MDM_DCorpServ	To measure the extent in which there meetings are with the organised labour	Quarterly	Cumulative	Total number of meetings against target	Minutes of the meetings and attendance register	1	2	3	4	4	4	Output
DCorpServ\ Transformation and Organisational Development\ Develop entrepreneurial and intellectual capability\ Human Resources		Percentage of implemented resolution taken from the Local Labour Forum	%	MDM_DCorpServ	To measure the extent in which resolutions taken in the organised labour meeting are resolved	Quarterly	Non Cumulative	Total number of resolutions implemented/Total number of resolutions*100	Resolutions register	100%	100%	100%	100%	100%	100%	Output

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Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_DCorp Serv\ Transformation and Organisational Development\ Develop entrepreneurial and intellectual capability\ Human Resources	M-807	Percentage progress with the review and approval of the Organogram by Council for next financial year	%	MDM_DCorpServ	To measure the extent in which the organogram is reviewed and approved by council	Quarterly, in the second and	Cumulative	Total departments reviewed / Total departments*100	Reviewed organogram and council resolution	Not applicable	Not applicable	30%	100%	100%	100%	Output
MDM_DCorp Serv\ Transformation and Organisational Development\ Develop entrepreneurial and intellectual capability\ Human Resources	M-84	Percentage of women employed by the municipality ytd	%	MDM_DCorpServ	To measure the extent in which women are employed by the municipality	Quarterly	Cumulative	Total number of women employed/Total number of positions in the organogram*100	The organogram reflecting the targeted%	35%	40%	Not applicable	42%	42%	34%	Outcome

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Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_DCorp Serv\ Transformation and Organisational Development\ Develop entrepreneurial and intellectual capability\ Human Resources	M-84	Percentage of disabled people employed by the municipality ytd	%	MDM_DCorpServ	To measure the extent in which disabled are employed by the municipality	Quarterly	Cumulative	Total number of disabled people employed/Total number of positions in the organogram*100	The organogram reflecting the targeted%	Not applicable	4%	6%	7%	7%	3%	Outcome
MDM_DCorp Serv\ Transformation and Organisational Development\ Develop entrepreneurial and intellectual capability\ Skills Development	M-806	Number of targeted staff trained in various fields as per the WSP ytd	#	MDM_DCorpServ	To measure the extent in which the officials are trained as per the skills development plan	Quarterly	Non - Cumulative	Total number of targeted staff trained against targeted number	The skills work plan and the list of people who are enrolled	101	101	101	101	101	101	Input

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Hierarchy	I D	KPI	U O M	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_DCorp Serv\ Transformation and Organisational Development\ Develop entrepreneurial and intellectual capability\ Skills Development	M 8 7 4	R-value actually spent on implementing its workplace skills plan YTD / Total R-value of a budget [salaries budget] as %	%	MDM_DCorpServ	To measure the extent in which the budget of the skills work plan is utilised	Quarterly	Cumulative	R-value of a budget (salaries budget) actually spent on implementing its workplace skills plan y.t.d. / R-value annual salary budget*100	Expenditure report on the skills budget	25%	50%	75%	100%	100%	100%	Input
MDM_DCorp Serv\ Financial Viability\ Become Financially Viable\ Revenue Management	M 5 0 1	Percentage of letters of demand issued for debtors outstanding longer than 90 days	%	MDM_DCorpServ	To measure the level of issuing letters to debtors outstanding longer than 90 days	Quarterly	Non-Cumulative	Count the number of letters of demand issued for debtors /Total number of debtors*100	Letters to debtors	100%	100%	100%	100%	100%	0%	Output
MDM_IT\ Good Governance and Public Participation\ Manage through information\ Management Information		Number of IT user management report submitted to Management ytd	#	MDM_DCorpServ	To measure the extent in which the user management reports are sent to management	Quarterly	Cumulative	Count the number of IT user management report submitted to Management	Information Technology user management report	3	6	9	9	12	10	Output

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Hierarchy	I D	KPI	U O M	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_IT\ Good Governance and Public Participation\ Manage through information\ Management Information	M - 1 3 1 0	Number of IT security management reports submitted to management ytd	#	MDM_DCo rpServ	To measure the extent in which the security management reports are sent to management	Quarterly	Cumulative	Count the number of security management reports submitted to management	Information Technology user management report	3	6	9	12	12	10	Output
MDM_IT\ Good Governance and Public Participation\ Manage through information\ Management Information	M - 1 3 1 1	Number of data backup reports submitted to management ytd	#	MDM_DCo rpServ	To measure the extent in which back up reports are submitted to Management	Quarterly	Cumulative	Count the number of back up reports submitted to Management	Data back up report	3	6	9	12	12	10	Output
MDM_IT\ Good Governance and Public Participation\ Manage through information\ Management Information		Number of IT data backup restore tests conducted ytd.	#	MDM_DCo rpServ	To measure the extent in which the data backup restore tests are conducted	Quarterly	Cumulative	Count the number of back up restore tests conducted	Data Back up restore test results	Not applicable	1	Not applicable	2	2	2	Outcome
MDM_IT\ Good Governance and Public Participation\ Manage through information\ Management Information		Number of IT Policies reviewed and adopted by Council	#	MDM_DCo rpServ	To measure the extent in which the IT Policies are reviewed	Quarterly	Cumulative	Count the number of IT Policies reviewed	Reviewed Policies and Council resolution	3	6	9	11	11	11	Output

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Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_HR\ Transformation and Organisational Development\ Develop entrepreneurial and intellectual capability\ Human Resources	M-2128	Number of councillors trained YTD	#	MDM_DCo rpServ	To measure the extent in which the councillors are trained	Quarterly/Monthly	Non-Cumulative	Count the number of councillors trained in various programmes	List of trained councillors	20	20	20	20	20	20	Input
MDM_Admin\ Good Governance and Public Participation\ Democratic and accountable organisation\ Administration		Percentage of Council resolutions implemented at the end of every quarter	#	MDM_DCo rpServ	To measure the extent in which resolutions are implemented	Quarterly	Cumulative	Total number of implemented resolutions/Total resolutions*100	Resolution register with implemented resolutions	100	100	100	100	100	100	Input

8.6. THE PLANNING AND DEVELOPMENT DIRECTORATE– VOTES 030, 035

Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_DPD\ Financial Viability\ Become Financially Viable\ Expenditure Management	M-808	Percentage of budget actually spent related to the Directorate	%	MDM_PDP	To measure the extent in which the directorate spend in it's allocated budget	Quarterly	Cumulative	R-value total budget spent identified for financial year / R-value annual budget*100	Expenditure report of the directorate	50%	75%	100%	100%	100%	0	Input
MDM_DPD\ Financial Viability\ Become Financially Viable\ Supply chain management	M-1047	Number of demand management plans related to Planning and Development developed and submitted to B&T	#	MDM_DPD	To measure preparedness of the directorate in terms on spending the allocated budget through supply chain processes	Once a year in July	Non-cumulative	Demand management plans related to Planning and Development developed and submitted to Budget and Treasury versus target	Demand management plan	Not applicable	Not applicable	Not applicable	1	1	1	Input

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Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_LED\ Local Economic Development\ Grow the economy\ Local Economic Development	M-1180	Number of LED reports submitted to management ytd	#	MDM_DPD	To measure the extent in which the LED reports are submitted to Management	Quarterly	Cumulative	Count the Number on LED reports submitted to management versus target	LED reports	1	2	3	4	4	4	Output
MDM_LED\ Local Economic Development\ Grow the economy\ Local Economic Development	M-1181	Number of reports on job creation initiatives submitted to management ytd	#	MDM_DPD	To measure the extent in which the initiatives of Job creation are taken	Quarterly	Cumulative	Count the Number of reports on job creation initiatives submitted to management versus target	Reports on job creation initiatives	1	2	3	4	4	New	Output
MDM_GIS\ Spatial Rationale\ Plan for the future\ GIS	M-2067	Number of times GIS framework reviewed and approved by council ytd	#	MDM_DPD	To measure the extent in which the GIS framework is reviewed and approved by council	Once in the second quarter	Non-Cumulative	Number of times GIS framework reviewed and approved by council versus target	Reviewed Framework and Council resolution	Not applicable	1	Not applicable	Not applicable	1	0	Output
MDM_GIS\ Spatial Rationale\ Plan for the future\ GIS	M-2058	Percentage of progress with the development of Web GIS ytd	%	MDM_DPD	To measure the extent in which the web Geographic Information System is developed	Quarterly	Cumulative	Total number of municipalities included/Total number of municipalities*100	Functional Web GIS	5%	50%	70%	100%	100%	0%	Outcome

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Hierarchy	I D	KPI	U O M	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_LED\ Local Economic Development\ Grow the economy\ Local Economic Development	M 6 6 7	Number of long term jobs created through municipal initiatives YTD	#	MDM_DPD	To measure the extent in which jobs are created in the district.	Quarterly	Cumulative	Number of long term jobs created through municipal initiatives per municipality versus target	List of Number of long term jobs created	10	20	30	34	34	522	Input
MDM_LED\ Local Economic Development\ Grow the economy\ Local Economic Development	M 6 6 8	Number of temporary jobs created through LED initiatives ytd	#	MDM_DPD	To measure the extent in which temporary jobs are created	Quarterly	Cumulative	Number of temporary jobs created through LED initiatives per municipality versus target	List of Number of temporary jobs created	6	18	21	26	26	0	Input
MDM_SP\ Spatial Rationale\ Plan for the future\ Spatial Planning		Percentage of SDF & land use management system developed & approved in line with the SPLUMA	%	MDM_DPD	To measure the extent in which the SDF and Land use management system is developed	Quarterly	Cumulative	Total number of reviewed local municipal SDF and land use management/ Total number of local municipal SDF and Land use Management*100	Spatial development framework and the Land Use Management system	25%	50%	75%	100%	100%	100%	Outcome
MDM_IDP\ Good Governance and Public Participation\ Integrated Development Planning		Percentage rating of the IDP	%	MDM_DPD	To measure the level of quality rating of the IDP whether it is high, medium or low	Once in the first quarter	Non-Cumulative	Low rated 25% Medium rated 50% High rating 100%	IDP rating Analysis	100%	Not applicable	Not applicable	Not applicable	100%	New Indicator	Outcome

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Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_IDP\ Good Governance and Public Participation\ Integrated Development Planning	M-584	IDP process plan developed and adopted by Council by end of June	#	MDM_DPD	To measure compliance in terms of the development of the process plan and approval by council	Once in the first quarter	Non-Cumulative	Compliance to the IDP process plan developed, tabled and adopted by Council by end of June	Process plan and Council resolution	1	Not applicable	Not applicable	Not applicable	1	1	Output

8.7. THE ENGINEERING SERVICES DIRECTORATE– VOTES 050, 064, 065

Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_DEng\ Financial Viability\ Become Financially Viable\ Expenditure	M-1014	Number of Regional Infrastructure Grant reports submitted to DWS YTD	#	MDM_DEng	To measure the extent in which the	Quarterly	Cumulative	Count the number Regional Infrastructure Grant reports submitted versus target	Infrastructure grant report	3	6	9	12	12	8	Output
MDM_DEng\ Financial Viability\ Become Financially Viable\ Expenditure	M-275	Number of MIG reports submitted to COGHSTA ytd	#	MDM_DEng	To measure the level of compliance in submitting the MIG reports	Quarterly	Cumulative	Number of MIG reports submitted to COGHSTA versus target	MIG report	3	6	9	12	12	11	Output

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Hierarchy	I D	KPI	U O M	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_DEng\ Financial Viability\ Become Financially Viable\ Expenditure COGHSTA	M 7 9 1	Percentage R-value spent on MIG ytd	%	MDM_DEng	To measure the level of spending of the Municipal Infrastructure Grant	Quarterly	Cumulative	Total R-value spent on MIG grants/ Total R-value budget on MIG*100	Expenditure report on MIG	25%	50%	75%	100%	100%	32.12%	Input
MDM_DEng\ Financial Viability\ Become Financially Viable\ Supply chain COGHSTA	M 1 0 4 8	Number of demand management plan related to Engineering Services developed and submitted to B&T y.t.d	#	MDM_DEng	To measure preparedness of the directorate in terms on spending the allocated budget through supply chain processes	Quarterly Once in July	Non-cumulative	Demand management plans related to Engineering Services developed and submitted to Budget and Treasury versus target	Demand management plan	Not applicable	Not applicable	Not applicable	1	1	1	Input
MDM_DEng\ Local Economic Development\ Grow the economy\ Local Economic Development	M 1 6 8	Number of jobs created through implementation of municipal IDP and budget ytd	#	MDM_DEng	To measure the extent in which the municipality creates jobs	Quarterly	Cumulative	Count the number jobs created through implementation of municipal IDP and budget versus target	List of people who were offered jobs	Not applicable	150	300	400	400	522	Input
MDM_DEng\ Financial Viability\ Become Financially Viable\ 2	M 1 0 0 2	Percentage of RBIG spent y.t.d	%	MDM_DEng	To measure the level of spending of the allocated grant	Quarterly	Cumulative	Total R-value spent of RBIG / Total R-value of the RBIG*100	Expenditure report for RBIG	25%	50%	75%	100%	100%	50%	Input

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Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
Expenditure Management																
MDM_DEng\ Service Delivery\ Develop and maintain infrastructure\ Infrastructure Development	New	Percentage of progress in the development municipal infrastructure investment plan ytd	%	MDM_DEng	To measure the extent into which the Municipal Infrastructure investment plan is developed	Quarterly	Cumulative	Total municipal infrastructure investment plan processes completed/ Total infrastructure investment plan processes to be completed*100	The municipal infrastructure investment plan	25%	50%	75%	100%	100%	0	Output
MDM_DEng\ Service Delivery\ Develop and maintain infrastructure\ Infrastructure Development	New	Percentage of Capital budget actually spent related to the Directorate	%	MDM_DEng	To measure the extent in which the directorate spend in it's allocated budget	Quarterly	Cumulative	R-value total capital budget spent for financial year / R-value annual budget*100	Expenditure report	50%	75%	100%	100%	100%	0%	Input
MDM_DEng\ Service Delivery\ Develop and maintain infrastructure\ Infrastructure Development		Number of VIP ablution facilities for provision of sanitation to the District	#	MDM_DEng	To measure the extent in which the municipality is providing sanitation facilities for the District	Quarterly	Cumulative	Count the number of VIP ablution facilities completed versus the target	Report on the VIP ablution facilities	250	500	750	1000	1 000	0	Outcome

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Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of evidence	Sep 16	Dec 16	Mar 17	Jun 17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_DEng\ Service Delivery\ Develop and maintain infrastructure\ Infrastructure Development		Number of water projects towards the provision of water to the District	#	MDM_DEng	To measure the extent in which the municipality provide access to water for the District	Quarterly	Non cumulative	Count the number of water projects completed versus the target	Report on the water projects	13	13	13	13	13	20	Outcome
MDM_CFO\ Financial Viability\ Become Financially Viable\ Expenditure Management	M-1004	Percentage of Refurbishment allocation spent y.t.d	%	MDM_CFO	To measure the level of spending in terms of the Refurbishment allocation	Quarterly	Cumulative	R-value Refurbishment allocation spent / Total R-value budget for Refurbishment *100	Expenditure report in terms of Refurbishment allocation	25%	50%	75%	100%	100%	60%	Input

8.8. THE WATER SERVICES DIRECTORATE – VOTE 055

Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of Evidence	-Sep 16	Dec 16	Mar 17	Jun17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_DWS\ Financial Viability\ Become Financially Viable\ Expenditure Management	M 1 0 0 7	Percentage of operation and maintenance allocation spent on water services	%	MDM_DWS	To measure the level of spending of the operation and maintenance allocation	Quarterly	Cumulative	R-value operation and maintenance allocation for water services spent /Total R-value operations and maintenance Budget*100	Expenditure report of operations and maintenance budget	Not applicable	50%	75%	100%	100%	76.12%	Input
MDM_DWS\ Financial Viability\ Become Financially Viable\ Expenditure Management	N e w	Percentage of Capital budget actually spent related to the Directorate	%	MDM_DWS	To measure the extent in which the directorate spend in it's allocated budget	Quarterly	Cumulative	Calculate the R-value total budget spent identified for financial year / R-value annual budget*100	Expenditure report	50%	75%	100%	100%	100%	0	Input
MDM_DWS\ Financial Viability\ Become Financially Viable\ Supply chain management	M 1 0 4 9	Number of demand management plans related to Water Services developed and submitted to B&T	#	MDM_DWS	To measure preparedness of the directorate in terms on spending the allocated budget through supply chain processes	Quarterly Once in July	Non-cumulative	Demand management plans related to Water Services developed and submitted to Budget and Treasury versus target	Demand management plan	Not applicable	Not applicable	Not applicable	1	1	1	Input

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Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of Evidence	-Sep 16	Dec 16	Mar 17	Jun17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_DWS\ Service Delivery\ Develop and maintain infrastructure\ Bulk water infrastructure	M-1118	Number of villages provided with water	#	MDM_DWS	To measure the extent in which the municipality is providing water	Quarterly	Non-Cumulative	Total number of villages provided with water against target	List of villages with water supply	Not applicable	231	293	354	354	266	Output
MDM_DWS\ Service Delivery\ Develop and maintain infrastructure\ Operations	M-1218	Number of water reservoirs metered	#	MDM_DWS	To measure the extent in which the municipality is dealing with water loss through metered reservoirs.	Quarterly	Cumulative	Number water reservoirs metered versus target	List of metered reservoirs	Not applicable	384	384	384	384	24	Outcome
MDM_DWS\ Service Delivery\ Develop and maintain infrastructure\ Operations	New	Percentage of initiatives taken to reduce water loss	#	MDM_DWS	To measure the extent in which initiatives are taken to prevent water loss	Quarterly	Non-Cumulative	Number of initiatives taken to reduce water loss / Total planned initiatives*100	List of initiatives	25%	50%	75%	100%	100%	36.53%	Outcome

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Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of Evidence	-Sep 16	Dec 16	Mar 17	Jun17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_DWS\ Service Delivery\ Develop and maintain infrastructure\ Operations	M-852	Customer Services Charter for water reviewed and approved by management ytd	#	MDM_DWS	To measure the level of review of the Customer Services Charter and approval by management	Quarterly Once in the fourth quarter	Non-Cumulative	Customer Services Charter for water that has been reviewed and approved by management versus target	Reviewed customer services Charter and Management resolution	Not applicable	Not applicable	Not applicable	1	1	1	Output
MDM_DWS\ Service Delivery\ Develop and maintain infrastructure\ Water Infrastructure	M-2090	Percentage of Development of the water master plan	%	MDM_DWS	To measure the extent in which the water master plan is developed	Quarterly	Non-Cumulative	Total processes completed / Total planned processes to be completed *100	Water Master Plan	25%	50%	75%	100%	100%	0%	Output
MDM_DWS\ Service Delivery\ Develop and maintain infrastructure\ Water Infrastructure	M-2091	Percentage of development of the sanitation master plan	%	MDM_DWS	To measure the level in which the sanitation master plan is developed	Quarterly	Cumulative	Total processes completed / Total planned processes to be completed *100	Sanitation Master Plan	50%	100%	Not applicable	Not applicable	100%	0%	Output
MDM_WSOP \ Service Delivery\ Provide clean and safe water\ Water quality	M-1223	Mega litres of water produced ytd	#	MDM_DWS	To measure the extent in which water is produced	Quarterly	Cumulative	Mega litres of water produced versus target	Report on mega litres of water produced	82680	115752	165360	227370	227370	22843.23	Output

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Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of Evidence	-Sep 16	Dec 16	Mar 17	Jun17	Annual Target	Baseline	Type of Indicator
										Target	Target	Target	Target			
MDM_WSOP \ Service Delivery\ Provide clean and safe water\ Water quality	M-1224	Mega Litres of waste water treated ytd	#	MDM_DWS	To measure the extent in which waste water is treated	Quarterly	Cumulative	Mega litres waste water treated versus target	Report on mega litres of waste water treated	1971	3942	5913	7884	7884	10855.96	Output
MDM_DWS\ Service Delivery\ Provide clean and safe water\ Water quality	M-1232	Number of reports on the review of the WSDP submitted to Management	#	MDM_DWS	To measure the extent in which Water Services Plan reports are submitted to management	Quarterly	Cumulative	Number of quarterly reports on the review of the WSDP submitted to management versus target	Report on the Water Services Development	1	2	3	4	4	3	Output
MDM_WSOP \ Service Delivery\ Provide clean and safe water\ Water quality	M-1777	Percentage of risk assessment, conducted in the catchment treatment works and distribution	%	MDM_DWS	To measure the level of percentage of risk assessment conducted in the catchment treatment water works	Quarterly	Cumulative	Number of Water Treatment Plant where risk assessment of catchment, treatment works and distribution has been done YTD \ Total Number of Water Treatment Plants *100	Risk assessment report on the catchment treatment works and distribution	Not applicable	25%	50%	100%	100%	60%	Outcome

8.9. THE COMMUNITY SERVICES DIRECTORATE – VOTES 060, 070, 075

Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of Evidence	16-Sep	16-Dec	17-Mar	17-Jun	Annual Target	Baseline	Type of Indicator
MDM_Fire\ Service Delivery\ Effective Coordination of Transport Systems \ Traffic	M-1331	Number of Community Safety Forums (CSFs) coordinated and supported	#	MDM_DCom Serv	To measure the extent in which the CFS forums are coordinated	Quarterly	Cumulative	Number of CSFs coordinated and supported versus target	Agenda and Attendance register	1	2	3	4	4	3	Outcome
MDM_Fire\ Service Delivery\ Effective Coordination of Transport Systems \ Traffic		Percentage of Community Safety Forum (CSF) resolutions taken and implemented	%	MDM_ComServ	To measure the level of implementation of the Community Safety forum resolutions	Quarterly	Non-Cumulative	Number of resolutions implemented /Total number of resolutions taken *100	Community Safety Forum Resolution Register	100%	100%	100%	100%	100%	100%	Outcome

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Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of Evidence	16-Sep	16-Dec	17-Mar	17-Jun	Annual Target	Baseline	Type of Indicator
MDM_Municipal Health\ Good Governance and Public Participation\ Democratic and accountable organisation\ Administration		Percentage of food safety meeting resolutions taken and implemented	%	MDM_ComServ	To measure the level of implementation of the food safety meeting resolutions	Quarterly	Non-Cumulative	Number of resolutions implemented /Total number of resolutions taken *100	Food Safety Resolution Register	100%	100%	100%	100%	100%	100%	Outcome
MDM_Environment\ Service Delivery\ Improve Community well-being\ Environmental and Waste Management		Percentage of Environmental Impact Assessment on new developments (EIA) conducted.	%	MDM_ComServ	To measure the level in which the Environmental Impact assessment is done on new developments	Quarterly	Non-Cumulative	Count number of EIA conducted /Total number requested *100	Environmental Impact Assessment Report	100%	100%	100%	100%	100%	0%	Outcome
MDM_Municipal Health\ Service Delivery\ Improve Community well-being\ Municipal Health		Number of water samples taken for laboratory analysis.	#	MDM_ComServ	To measure consistency in the collection of samples for laboratory analysis	Quarterly	Cumulative	Number of water samples taken and sent to lab for bacteriological chemical analysis versus target.	Report on the water sample analysis	5	10	15	20	20	10	Outcome

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Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of Evidence	16-Sep	16-Dec	17-Mar	17-Jun	Annual Target	Baseline	Type of Indicator
MDM_ Municipal Health\ Service Delivery\ Improve Community well-being\ Municipal Health		Number of food samples taken for laboratory analysis.	#	MDM_ ComSe rv	To measure consistency in the collection of samples for laboratory analysis	Quarterly	Cumulative	Number of food samples taken and sent to lab for bacteriological chemical analysis versus target	Report on the Food sample analysis	1	2	3	4	4	3	Outcome
MDM_ Municipal Health\ Service Delivery\ Improve Community well-being\ Municipal Health		Number of inspections conducted on water purification plants	#	MDM_ ComSe rv	To measure the extent in which inspections are conducted in the purification plants	Quarterly	Cumulative	Number of inspections conducted on water plants versus target	Inspection report	5	10	15	20	20	15	Outcome
MDM_ Municipal Health\ Service Delivery\ Improve Community well-being\ Municipal Health		Number of inspections conducted on sewage treatment plants.	#	MDM_ ComSe rv	To measure the extent in which inspections are conducted in the sewage treatment plants	Quarterly	Cumulative	Number of inspections conducted on sewer plants versus target	Inspection report of the sewage plant	5	10	15	20	20	15	Outcome

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Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of Evidence	16-Sep	16-Dec	17-Mar	17-Jun	Annual Target	Baseline	Type of Indicator
MDM_Municipal Health\ Service Delivery\ Improve Community well-being\ Municipal Health		Number of health and hygiene education/workshops conducted	#	MDM_ComServ	To measure the extent in which health and hygiene workshops are conducted	Quarterly	Cumulative	Number of community education/workshops conducted versus target	Attendance register of the workshop conducted	1	2	3	4	4	3	Output
MDM_Municipal Health\ Service Delivery\ Develop and maintain infrastructure\ Environment and Waste management		Percentage of Air quality management plan projects implemented by Management YTD	%	MDM_ComServ	To measure the level of implementation of air quality projects as per the plan	Quarterly	Cumulative	Total number of projects implemented /Total number identified in the Air Quality Management Plan *100	Report on implemented projects	100%	100%	100%	100%	100%	100%	Output
MDM_Fire\ Service Delivery\ Improve Community well-being\ Fire Services	M648	Number of fire awareness sessions conducted for schools ytd	#	MDM_ComServ	To measure the extent in which fire awareness sessions are conducted	Quarterly	Cumulative	Number of fire awareness sessions conducted for schools versus target	Letter from the School principal	5	10	15	20	20	24	Output
MDM_DComserve\ Financial Viability\ To become financially	M1050	Number of demand management plans related to Community Services developed	#	MDM_ComServ	To measure preparedness of the directorate in terms on spending the allocated	Quarterly Once in July	Non-cumulative	Demand management plans related to Community Services developed and	Demand management Plan	1	Not applicable	Not applicable	Not applicable	1	1	Input

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Hierarchy	ID	KPI	UOM	Owner	Purpose of the indicator/Descriptive Notes	Reporting Cycle	Calculation Type	Calculation Method	Portfolio of Evidence	16-Sep	16-Dec	17-Mar	17-Jun	Annual Target	Baseline	Type of Indicator
viable\ Supply Chain		and submitted to B&T ytd			budget through supply chain processes			submitted to Budget and Treasury versus target								
MDM_SAC\ Service Delivery\ Improve Community well-being\ Sport, Arts and Culture	M-1270	Number of sport activities coordinated and supported ytd	#	MDM_ComServ	To measure the level of coordination and support to sport activities	Quarterly	Cumulative	Number of sport activities coordinated and supported versus target	Report on the sport activities coordinated	3	6	9	12	12	10	Output
MDM_SAC\ Service Delivery\ Improve Community well-being\ Sport, Arts and Culture	M-351	Number of Arts and Culture, MRM, Heritage and Library activities supported ytd	#	MDM_ComServ	To measure the level of support the Arts and Culture, MRM, Heritage and Library activities	Quarterly	Cumulative	Number of Arts and Culture, Heritage and Library activities supported versus target	Report on the activity supported	1	2	3	4	4	2	Output
MDM_DCorp Serv\ Financial Viability\ Become Financially Viable\ Expenditure Management		Percentage of Capital budget actually spent YTD on capital projects related to Directorate	%	MDM_DCorp Serv	To measure the extent in which the directorate spend in it's allocated budget	Quarterly	Cumulative	R-value total capital budget spent on capital projects identified for financial year i.t.o. IDP y.t.d per department / R-value annual capital budget*100	Expenditure report	50%	75%	100%	100%	100%	0	Input

9. DETAILED CAPITAL WORKS PLAN OVER THREE YEARS

A detailed three year capital works plan is required to ensure sufficient detail to measure and monitor delivery of infrastructure projects. The capital works plan over three years is indicated below:

Municipal Vote/Capital project	Ref	Program/Project description	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2016/17 Medium Term Revenue & Expenditure Framework			Project information	
								Audited Outcome 2014/15	Current Year 2015/16 Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Ward location	New or renewal
R thousand	4		6	3	3	5								
Budget and Treasury		Furniture	Yes	Other Assets	Computers - hardware/equipment	Computers-Hardware/Equipment	-	-		250.000	-	-		new
Budget and Treasury		Vehicles	Yes	Other Assets	General vehicles	Computers-Hardware/Equipment	-	200.000		250.000	50.000	-		new
Fire		Specialised Vehicles	Yes	Other Assets	Specialised vehicles - Fire	Computers-Hardware/Equipment	-	1 000.000		3 000.000	7 000.000	7 500.000		new
Fire		Fire and rescue equipment	Yes	Other Assets	Plant & equipment	Other	24 500.000	-		500.000	7 000.000	7 500.000	All LMs	Renewal
Fire		Provision of containerized sleeping facilities	Yes	Other Assets	Other	Other	4 500.000	-		476.000	1 500.000	-	All LMs	Renewal
Fire		Fire protection Ass(Wildfire Units)	Yes	Other Assets	Fire, safety & emergency	Plant & Equipment	500.000	650.000		500.000	-	-	All LMs	Renewal
Fire		Furniture and fittings	Yes	Other Assets			900.000	-		650.000	250.000	-	Giyani & Maruleng	Renewal
Engineering Services		Fire Station	Yes	Other	Buildings		250.000	2 000.000		250.000	4 284.000	-	All LMs	Renewal
Water Services		Tours Bulk Water Scheme upgrading	Yes	Infrastructure - Water			60 578.656	-		52 000.000	150 000.000	260 738.762		Renewal

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Municipal Vote/Capital project	Ref	Program/Project description	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2016/17 Medium Term Revenue & Expenditure Framework			Project information	
			6	3	3	5		Audited Outcome 2014/15	Current Year 2015/16 Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Ward location	New or renewal
Water Services		Hoedspruit Bulk water Supply	Yes	Infrastructure - Water	Reticulation		59 019.989	-		24 874.152	-	-		Renewal
Water Services		Kampersrus Bulk Water supply	Yes	Infrastructure - Other	Water purification		27 659.428	3 000.000		31 988.562	-	-		new
Water Services		Jopie - Mawa Bulk Water Supply								29 084.019				
Water Services		Kampersrus Sewage plant	Yes	Infrastructure - Sanitation	Sewerage purification		69 317.987	16 000.000		36 119.152	-	-		new
Water Services		Upgrading of Water Reticulation BPM	Yes	Infrastructure - Water	Reticulation		67 453.796	15 000.000		30 000.000	-	-		Renewal
Water Services		Upgrading of water Reticulation MLM	Yes	Infrastructure - Water	Reticulation		122 734.139	26 000.000		60 473.765	26 624.195	-		Renewal
Water Services		water quality laboratory services	Yes	Other	Reticulation		800.000	750.000		4 000.000				new
Water Services		Installation of USSD electronic equipment tracking device	Yes	Other	Reticulation		2 000.000	450.000		1 000.000	8 500.000	1 000.000		new
Water Services		Nandoni to Nsami pipeline	Yes	Other	Reticulation		90 000.000	50 167.500		550.000				new
Information Technology		Computers	Yes	Other Assets	Computers-Hardware/ Equipment		500.000	-		400.000	275.000			new
Information Technology		Server Room Refurbishment	Yes	Other	Computers-Software & programme		600.000	750.000		800.000				new
Information Technology		Servers	Yes	Other	Computers-Software & programme		1 300.000	600.000		550.000				new

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Municipal Vote/Capital project	Ref	Program/Project description	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2016/17 Medium Term Revenue & Expenditure Framework			Project information	
								Audited Outcome 2014/15	Current Year 2015/16 Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Ward location	New or renewal
R thousand	4		6	3	3	5								
Information Technology		Office connectivity	Yes	Other	Computers-Software & programme		300.000	500.000		400.000				new
Information Technology		IP Telephones	Yes	Other	Other		300.000	150.000		600.000				new
Water Services		Borehole Development								16 650.000	3 200.000	35 000.000		
								-						
Parent Capital expenditure	1							-		295 365.650	260 929.430	318 168.762		
Total Capital expenditure								291 469	-	295 365.650	260 929.430	318 168.762		

Supporting Table SA36 – Detail Adjustment Capital Budget

ANNEXURE A –CAPITAL INFRASTRUCTURE PROJECTS- MONTHLY EXPENDITUE PROJECTIONS

The breakdown of the monthly projected expenditure for capital infrastructure projects per vote follows:

Vote/Dr	Sub-function	Project Name	Municipal Area	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Capital Cost Annual 2016-2017
Engineering Services vote 050,064 and 065																
Engineering Services	PMU	Fire Station		41 666.66	41 666.66	41 666.66	41 666.66	41 666.66	41 666.66	41 666.66	41 666.66	41 666.66	41 666.66	41 666.66	41 666.66	500.000
Engineering Services	PMU	Upgrade of Water Reticulation - GLM		568 325.58	568 325.58	568 325.58	568 325.58	568 325.58	568 325.58	568 325.58	568 325.58	568 325.58	568 325.58	568 325.58	568 325.58	6 819 907
Engineering Services	PMU	Thabina Regional Water Scheme water reticulation and cost recovery		1 266 057.5	1 266 057.5	1 266 057.5	1 266 057.5	1 266 057.5	1 266 057.5	1 266 057.5	1 266 057.5	1 266 057.5	1 266 057.5	1 266 057.5	1 266 057.5	15 192 690
Engineering Services	PMU	Ba-Phalaborwa upgrading water reticulation and extensions of phase 1-phase 2a&2B		2 463 175.75	2 463 175.75	2 463 175.75	2 463 175.75	2 463 175.75	2 463 175.75	2 463 175.75	2 463 175.75	2 463 175.75	2 463 175.75	2 463 175.75	2 463 175.75	29 557 857
Engineering Services	PMU	Sekgosese ground water development scheme		444 027.16	444 027.16	444 027.16	444 027.16	444 027.16	444 027.16	444 027.16	444 027.16	444 027.16	444 027.16	444 027.16	444 027.16	5 328 326
Engineering Services	PMU	Mopani Rural Household sanitation phases		1 069 545.58	1 069 545.58	1 069 545.58	1 069 545.58	1 069 545.58	1 069 545.58	1 069 545.58	1 069 545.58	1 069 545.58	1 069 545.58	1 069 545.58	1 069 545.58	12 834 547
Engineering Services	PMU	Lephephane Bulk water supply		1 740 833.33	1 740 833.33	1 740 833.33	1 740 833.33	1 740 833.33	1 740 833.33	1 740 833.33	1 740 833.33	1 740 833.33	1 740 833.33	1 740 833.33	1 740 833.33	20 890 000
Engineering Services	PMU	Tours Bulk Water		3 561 563.50	3 561 563.50	3 561 563.50	3 561 563.50	3 561 563.50	3 561 563.50	3 561 563.50	3 561 563.50	3 561 563.50	3 561 563.50	3 561 563.50	3 561 563.50	42 738 762

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Vote/Dr	Sub-function	Project Name	Municipal Area	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Capital Cost Annual 2016-2017
		Scheme upgrading														
Engineering Services	PMU	Thapane RWSf Water Reticulation GTM		1 266 057.50	1 266 057.50	1 266 057.50	1 266 057.50	1 266 057.50	1 266 057.50	1 266 057.50	1 266 057.50	1 266 057.50	1 266 057.50	1 266 057.50	1 266 057.50	15 192 690
Engineering Services	PMU	Hoedspruit Bulk water Supply	MLM	2610 157 91	2610 157 91	2610 157 91	2610 157 91	2610 157 91	2610 157 91	2610 157 91	2610 157 91	2610 157 91	2610 157 91	2610 157 91	2610 157 91	31 321 895
Engineering Services	PMU	Thapane RWS(Uprgrading of plant & Bulk water supply		8333 333 33	8333 333 33	8333 333 33	8333 333 33	8333 333 33	8333 333 33	8333 333 33	8333 333 33	8333 333 33	8333 333 33	8333 333 33	8333 333 33	10 000 000
Engineering Services	PMU	Kampersrus WWTW and Reticulation		2564 913 16	2564 913 16	2564 913 16	2564 913 16	2564 913 16	2564 913 16	2564 913 16	2564 913 16	2564 913 16	2564 913 16	2564 913 16	2564 913 16	30 778 958
Engineering Services	PMU	Ba-Phalaborwa -upgrading of Water Reticulation		2 463 154.75	2 463 154.75	2 463 154.75	2 463 154.75	2 463 154.75	2 463 154.75	2 463 154.75	2 463 154.75	2 463 154.75	2 463 154.75	2 463 154.75	2 463 154.75	29 557 857
Engineering Services	PMU	Upgrading of water Reticulation MLM		4710 560.91	4710 560.91	4710 560.91	4710 560.91	4710 560.91	4710 560.91	4710 560.91	4710 560.91	4710 560.91	4710 560.91	4710 560.91	4710 560.91	56 526 731
Engineering Services	PMU	Selwane Water		7 047 987 .58	7 047 987 .58	7 047 987 .58	7 047 987 .58	7 047 987 .58	7 047 987 .58	7 047 987 .58	7 047 987 .58	7 047 987 .58	7 047 987 .58	7 047 987 .58	7 047 987 .58	84 575 851
Engineering Services	PMU	Jopie Mawa Bulk Water Supply		2.665 666.66	2.665 666.67	2.665 666.68	2.665 666.69	2.665 666.70	2.665 666.71	2.665 666.72	2.665 666.73	2.665 666.74	2.665 666.75	2.665 666.76	2.665 666.77	31 988.562
Engineering Services	PMU	Jopie Mawa Ramotshinyadi		967 568.08	967 568.08	967 568.08	967 568.08	967 568.08	967 568.08	967 568.08	967 568.08	967 568.08	967 568.08	967 568.08	967 568.08	11 610 817
Engineering Services	PMU	Sefofotse Ditshosini /Ramahlats hi Bulkline		9 134 153.33	9 134 153.33	9 134 153.33	9 134 153.33	9 134 153.33	9 134 153.33	9 134 153.33	9 134 153.33	9 134 153.33	9 134 153.33	9 134 153.33	9 134 153.33	109 609 840
Engineering Services	PMU	Sefofotse Ditshosini /BWS		1 660 959.16	1 660 959.16	1 660 959.16	1 660 959.16	1 660 959.16	1 660 959.16	1 660 959.16	1 660 959.16	1 660 959.16	1 660 959.16	1 660 959.16	1 660 959.16	19 931 510
Engineering Services	PMU	Borehole Development		1 387 500	1 387 500	1 387 500	1 387 500	1 387 500	1 387 500	1 387 500	1 387 500	1 387 500	1 387 500	1 387 500	1 387 500	16 650.000

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ANNEXURE B –CAPITAL ITEMS- MONTHLY EXPENDITUE PROJECTIONS

The breakdown of the monthly projected expenditure for capital infrastructure projects per vote follows:

Vote/Dr	Sub function	Project Name	Municipal area	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Capital Cost 2016-2017
Community Services vote 060,070,075																
Com Service	Fire	Fire and rescue services (Specialised Vehicles, high angle boat	MDM	250 000	250 000	250 000	250 000	250 000	250 000	250 000	250 000	250 000	250 000	250 000	250 000	3 000.000
Com Service	Fire	Provision of containerized sleeping facilities	MDM	36 666.66	36 666.66	36 666.66	36 666.66	36 666.66	36 666.66	36 666.66	36 666.66	36 666.66	36 666.66	36 666.66	36 666.66	476.000
Com Service	Fire	Control room activation system	MDM	16 666.66	16 666.66	16 666.66	16 666.66	16 666.66	16 666.66	16 666.66	16 666.66	16 666.66	16 666.66	16 666.66	16 666.66	200 000
Com Service	Municipal Health	Water Sampling Equipment	MDM	5 000.00	5 000.00	5 000.00	5 000.00	5 000.00	5 000.00	5 000.00	5 000.00	5 000.00	5 000.00	5 000.00	5 000.00	60.000
Corporate Services 090, 095,100.105																
Corp Service	Information Technology	Computers	MDM	45 833.33	45 833.33	45 833.33	45 833.33	45 833.33	45 833.33	45 833.33	45 833.33	45 833.33	45 833.33	45 833.33	45 833.33	550.000
Corp Service	Information Technology	Server Room Refurbishment	MDM	33 333.33	33 333.33	33 333.33	33 333.33	33 333.33	33 333.33	33 333.33	33 333.33	33 333.33	33 333.33	33 333.33	33 333.33	400.000
Corp Service	Information Technology	Servers	MDM	66 666.66	66 666.66	66 666.66	66 666.66	66 666.66	66 666.66	66 666.66	66 666.66	66 666.66	66 666.66	66 666.66	66 666.66	800.000
Corp Service	Information Technology	VOIP Telephones	MDM	33 333.33	33 333.33	33 333.33	33 333.33	33 333.33	33 333.33	33 333.33	33 333.33	33 333.33	33 333.33	33 333.33	33 333.33	400.000
Corp Service	Information Technology	Office wireless LAN	MDM	50 000.00	50 000.00	50 000.00	50 000.00	50 000.00	50 000.00	50 000.00	50 000.00	50 000.00	50 000.00	50 000.00	50 000.00	600.000

ANNEXURE C – CAPITAL INFRASTRUCTURE PROJECTS – QUARTERLY PROJECTED IMPLEMENTATION

The breakdown of quarterly projected implementation of capital and operational projects follows:

ANNEXURE D – CAPITAL ITEMS – QUARTERLY PROJECTED IMPLEMENTATION

The breakdown of quarterly projected implementation of capital and operational projects follows:

Hierarchy	ID	Project Name	Descriptive notes/Instruction	Implementing Directorate	Annual Target	Start Date	Completion Date	15-Sep		15-Dec		16-Mar		16-Jun		Annual Budget
								Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	
Budget and Treasury\Financial Viability\Become financially viable\Budget and Treasury	CP Item 01	Furniture	Procurements of municipal Furniture	CFO	100	01/07/2016	31/05/2017	Not applicable this quarter	0	Advertise, appoint and procure	25	Procure	75	Procure	100	250.000.00
Budget and Treasury\Financial Viability\Become financially viable\Budget and Treasury	CP Item 02	Vehicles	Procurement of municipal operational Vehicles	CFO	100	01/07/2016	31/05/2017	Not applicable this quarter	0	Advertise, appoint and procure	100	Not applicable this quarter	100	Not applicable this quarter	100	250 000.00
Community Services\Service Delivery\Improve Community well-being\Community Services	CP Item 03	Fire & rescue services (specialized vehicles, high angle	Procurement of water tanker, unimog and freightliner, high angle	MDM_DCom Serv	100	01/07/2016	31/05/2017	Development of specifications	5	Advertisement of the tender	10	Procurement of fire services vehicles	15	Procurement of fire services vehicles		300 000.00

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Hierarchy	ID	Project Name	Descriptive notes/Instruction	Implementing Directorate	Annual Target	Start Date	Completion Date	15-Sep		15-Dec		16-Mar		16-Jun		Annual Budget
								Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	
		boat); (replacement of fire vehicles)	boat and customised fire vehicles													
Community Services\Service Delivery\Improve Community well-being\Community Services	CP Item 04	Provision of Fire and rescue equipment	Procurement of fire services equipment	ED: Com Serv	100	01/07/2016	31/05/2017	Development of specifications	5	Advertisement of the tender	10	Procurement of Fire and rescue equipment	15	Procurement of Fire and rescue equipment	100	500 000.00
Community Services\Service Delivery\Improve Community well-being\Community Services	CP Item 05	Provision of containerised sleeping facility	Fire and rescue equipment	ED: Com Serv	100	01/07/2016	31/05/2017	Development of Specifications	25	Advertisement of tender	50	Manufacturing of sleeping facilities	75	Delivery of containerised sleeping facilities	100	476 000.00
Community Services\Service Delivery\Improve Community well-being\Community Services	CP Item 06	Purchasing of Furniture and fittings	Purchasing of Furniture and fittings	ED: Com Serv	100	01/07/2016	31/05/2017	Not applicable this quarter	0	Advertise, appoint and procure	25	Procure	75	Procure	100	650 000.00
Corporate Services\Good Governance and Public Participation\Manage through information\Corporate Services	CP Item 07	Purchasing of Computers	Purchasing of Computers	ED: Corp Serv	100	01/07/2016	31/05/2017	Specifications drafted. Issue tender advert, receive & evaluate bids.	20	Issue order to successful bidder and receive new computers and laptops	30	Issue all users with computers/laptops that have reached their end of life with new computers/laptop.	75	Verify that all users are working on computers that are not old or obsolete.	100	550 000.00
Corporate Services\Good Governance and Public	CP Item 08	Installation of the Server	Installation of the Server	ED: Corp Serv	100	01/07/2016	31/05/2017	Specifications drafted. Issue	20	Issue order to successful	50	Migrate the domain controller to new server.	75	Monitor server operations.	100	800 000.00

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Hierarchy	ID	Project Name	Descriptive notes/Instruction	Implementing Directorate	Annual Target	Start Date	Completion Date	15-Sep		15-Dec		16-Mar		16-Jun		Annual Budget
								Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	
Participation\Manage through information\Corporate Services								tender advert, receive & evaluate bids.		bidder, receive new servers. Commission and setup new servers.		Setup central data repository on data server and migrate all users home folder. Configure backup and any applications.				
Corporate Services\Good Governance and Public Participation\Manage through information\Corporate Services	CP Item 10	Server Room Refurbishment		ED: Corp Serv	100	01/07/2016	31/05/2017	Specifications drafted. Issue tender advert, receive & evaluate bids.	20	Issue order to successful bidder, receive new servers. Commission and setup new servers.	50	Migrate the domain controller to new server. Setup central data repository on data server and migrate all users home folder. Configure backup and any applications.	75	Monitor server operations.	100	400 000.00
Corporate Services\Good Governance and Public Participation\Manage through	CP Item 11	Installation of the Office wireless LAN		ED: Corp Serv	100	01/07/2016	31/05/2017	Develop business plan for office wireless LAN	50	Issue order to successful bidder, to install	100	Not applicable this quarter	Not applicable this quarter			600 000.00

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Hierarchy	ID	Project Name	Descriptive notes/Instruction	Implementing Directorate	Annual Target	Start Date	Completion Date	15-Sep		15-Dec		16-Mar		16-Jun		Annual Budget
								Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	Activity	% Targeted Progress	
information\Corporate Services										wireless LAN						